

MOUNT  
BARKER  
DISTRICT  
COUNCIL  
ANNUAL  
BUSINESS  
PLAN

2023 2024



MOUNT BARKER  
DISTRICT COUNCIL



## ACKNOWLEDGMENT OF COUNTRY

We acknowledge and respect that we are part of the lands of the Peramangk people who are highly respected rainmakers, sorcerers, doctors and the fire givers among the other Aboriginal nations.



Smoking ceremony at the National Growth Areas Alliance Congress May 2023

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## MAYORS INTRODUCTION

On behalf of Council Members and staff, welcome to the Mount Barker District Council's Annual Business Plan for the 2023-2024 financial year.

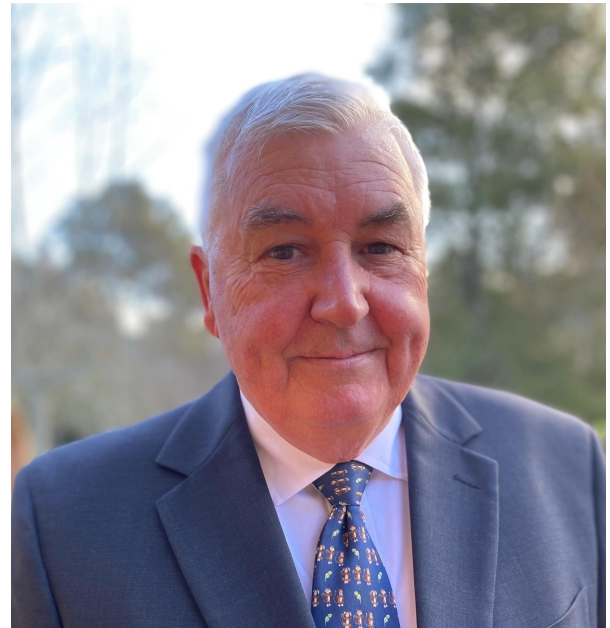
This plan outlines Council's proposed priorities and program of works for the coming financial year.

We are all immensely proud of the Mount Barker district, and Council Members and I feel a great sense of responsibility to ensure it continues to be one where our communities flourish, fulfil their potential and live life to the full.

The rising cost of living is currently impacting many in our community. The global pandemic is the most recent example of how global shocks can influence local economic conditions and how we must be prepared for future shocks and have the capacity to evolve and adapt our strategy when needed.

Due to current economic conditions and forecast high inflation continuing beyond 2023, Council have taken a smoothing approach to general rate increases for the next 3 years. The three year rating strategy results in a General Rate increase of 5.6% for the 2023/24 financial year (year 1 of strategy) that is below the Adelaide 2023 CPI of 7.9%. What this means for 2024/25 (year 2 of strategy) and 2025/26 (year 3 of strategy) is that General Rates will need to increase at a rate greater than CPI. The objective of the rating strategy is for General Rates to increase in line with CPI over a three year period.

The district population is currently 39,600 and predicted to grow to 56,000 by 2036. Growth will continue to have a significant impact in Mount Barker as it grows into a small city and also the rural hinterland and smaller towns and villages of the district.



The Council provides a diverse range of facilities and services, some of which are statutory, while others respond to the particular needs of our community or prevailing pressures and trends. As the community grows and changes, many of these services may need to be increased whilst others will require less investment.

At the same time, major investment is needed to provide for the contemporary needs and facilities necessary for a small city and surrounding townships and rural areas. The proposed new Regional Aquatic Leisure Centre, Town Square Project, Laratinga Water Recovery Plant and major transport infrastructure are some of the projects that will affect generational change in the district and require investment from other levels of government and the private sector to see them fully realised.

With this budget, Council has committed to delivering existing services for a cost less than the cost of inflation. Our plan ensures that we deliver the most essential services and facilities our communities need, both now and in the future.

Mayor David Leach



## COUNCIL MEMBERS



**Mayor David Leach**

### North Ward



**Cr Harry Seager**



**Cr Jessica Szilassy**



**Cr Simon Westwood**

### South Ward



**Cr Narelle Hardingham**



**Cr Rebecca Hewett**



**Cr Rowan Voogt**

### Central Ward



**Cr Sally Harding**



**Cr Ian Grosser**



**Cr Samantha Jones**



**Cr Bradley Orr**





*Rainbow facepaint and big  
grins at the Gather Round  
Stephen Street*



## MAJOR COMMITMENTS

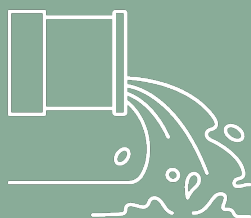
With finite resources, pressures to deliver more and changes in expectations of the consumers of Council's services, there is a growing need for Council to deliver services tailored to demand.

This Annual Business Plan will focus on maintaining service standards. Highlights for the year ahead include the following...



### New Footpath Program

The new footpath program has been developed in response to community desires for improved pedestrian connectivity in urban areas across the district. We'll be investing almost \$1.2 million in new footpaths during the financial year to deliver a more comprehensive footpath network with a significant increase in service level and standard for urban areas across the district in line with community expectations.



### Trunk Mains Project

Completion of the Hampden Road gravity trunk sewer main and new inlet pump station, and construction of stage 1 of the Nairne trunk sewer to increase capacity and expand geographically the sewer network servicing the Mount Barker, Nairne and Littlehampton area. Design will also be completed for the CBD, Central and Eastern Stage 2 trunk sewers to be delivered in coming years.



### Regional Aquatic and Leisure Centre

The Regional Aquatic and Leisure Centre has been designed as a multi-purpose, fully accessible community space, with facilities and activities for all ages and abilities including children, families, youth, community groups, recreational and organised swimming. Construction of this exciting facility is due for completion in the summer of 2024/25.

## MAJOR COMMITMENTS



### RV Parks in Mount Barker and Macclesfield

Adding to the RV parks being established in Callington and Meadows, we are establishing further RV Parks in Mount Barker and Macclesfield to provide short term recreational vehicle accommodation that assists to drive tourism and investment.



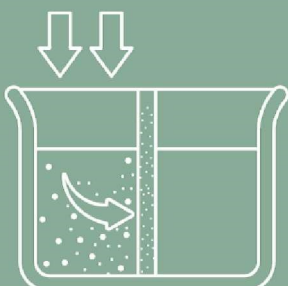
### Corporate Emissions Reduction Plan

We're developing a Corporate Emissions Reduction Plan to reduce corporate greenhouse gas emissions resulting from the delivery of operations and services, in line with Council direction, community expectations and as a contribution to national and global greenhouse gas mitigation efforts.



### Keith Stephenson Park play space upgrade

An exciting new play space is being created for all ages incorporating new play equipment including a sandpit, nature and water play, landscaping and softfall, lighting, shelters, shade sails, and fencing. The new play space in Keith Stephenson Park is due to be opened for us in spring 2023.



### Wastewater Treatment Plant

Commence construction of Stage 1 of the Laratinga Water Recovery Plant to replace the ageing Springs Road Wastewater Treatment Plant, increase the treatment capacity and improve the quality of water discharged to the environment and supplied to recycled water customers.



## HOW THIS PLAN WAS PREPARED

### PURPOSE OF THIS DOCUMENT

The Annual Business Plan is the key operational and financial document for Council. It sets out the proposed operational programs and capital projects for 2023/24 and how we will allocate our budget.

### STRATEGIC DIRECTION

The content has been developed after taking into consideration the long term direction of the Mount Barker Community Plan 2020-2035, The Long Term Financial Plan 2023 - 2033 (LTFP) (10 Year Plan) and the Strategic Asset Management Plan (SAMP) (10 Years).

Maintaining an adequate level of expenditure on existing assets on an annual basis ensures that the burden of costs is met equally by current and future ratepayers.

### LTFP 2023-2033 COMMUNITY FEEDBACK INFLUENCE

Feedback from the recent LTFP engagement has been incorporated, specifically:

- Community sentiment regarding general rate increases “keep increases to a minimum” notwithstanding the “smoothing” strategy.
- Efficiency and effectiveness measures
- Maintenance of parks and gardens
- Road safety and general transport improvements
- Environmental initiatives

### COUNCIL MEMBER SUBMISSIONS

As part of developing the 2023/24 Annual Business Plan and Budget, Council Members were encouraged to nominate priority areas through lodgement of Council Member budget submissions.

In total, Council Members lodged 92 budget submissions with 91 progressing in some form with 58 anticipated to be addressed in either the 2022/23 (current year) or as part of the 2023/24 year (next financial year).

### COUNCIL MEMBER REVIEW

Three briefings were held with Council Members on 14 March, 3 April and 17 April 2023 to develop the budget and discuss priorities within the draft plan.

## FINANCING THIS PLAN IS A SHARED RESPONSIBILITY

### RATES

Council generates 68% of its revenue across the life of the LTFP from rates. This revenue is in the form of

- general, other & separate rates
- waste management charges and
- wastewater charges

### STATUTORY CHARGES

Legislated charges to support environmental and public health and safety including

- animal/wildlife management (including dog & cat registration)
- building & development fees
- public health & support services and
- emergency management

### USER CHARGES

User charges are those costs associated with the provision of specific services to a distinct group of the community including

- cemetery fees
- tourist park use
- Council facility rental and
- waste dumping fees

### GRANTS, SUBSIDIES & CONTRIBUTIONS

External funds obtained from Commonwealth, State or other bodies to contribute to the cost of Council's operations or capital projects over the life of the LTFP consist of:

- Capital funding Council
- Capital funding Wastewater Service
- Operating funding

### OTHER INCOME

Other income received by Council includes reimbursements and sundry income as well as cash balances, loan facilities and proceeds from asset sales.

### DEVELOPER CONTRIBUTION

Council has put in place a number of mechanisms to secure developer contributions for the required expansion and upgrading of infrastructure due to growth (within the Ministerial Development Plan Amendment Area), including contributions for transport, wastewater and recreation, sport and community infrastructure.



## 3 YEAR RATING STRATEGY

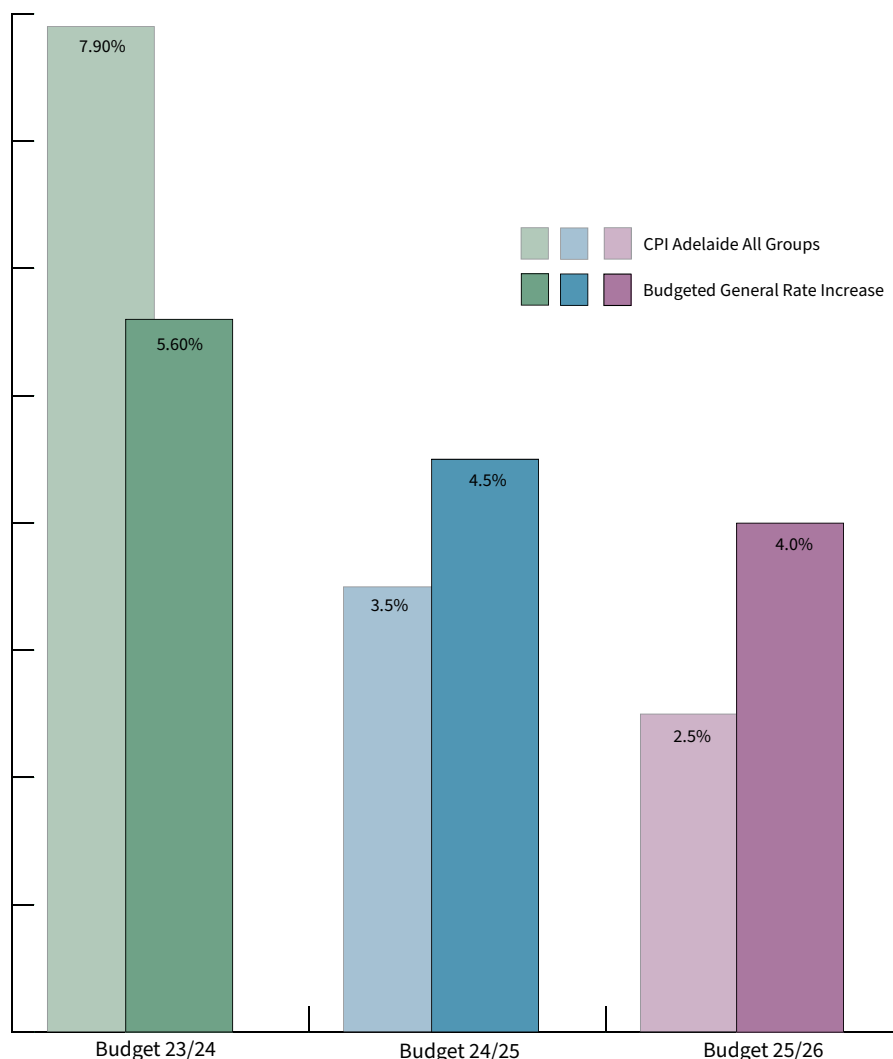
In alignment with the Long Term Financial Plan 2023-2033 and community feedback following engagement on the plan, Council has sought to minimise the impact of significant increases in inflation on ratepayers via adopting a 'smoothing' approach to general rate setting.

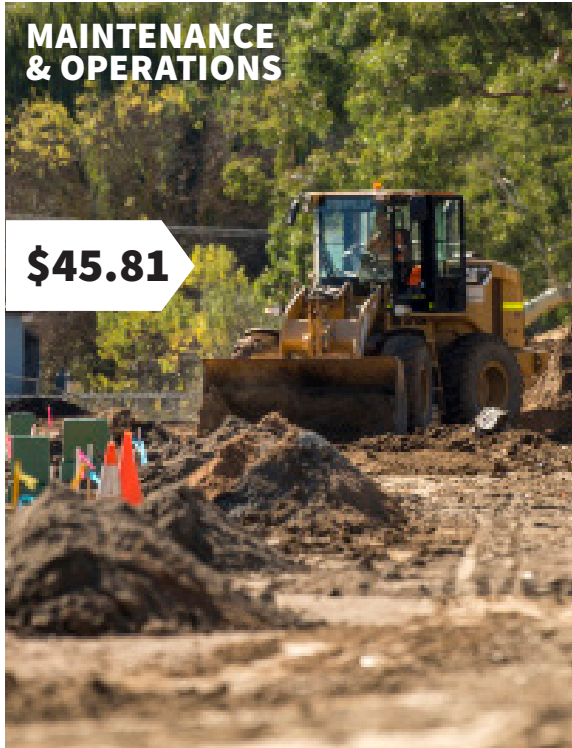
What this means for the 2023/24 (year 1 of strategy) is that General Rates are proposed to increase by 5.6%\* compared to March Adelaide CPI of 7.9%.

What this means for 2024/25 (year 2 of strategy) and 2025/26 (year 3 of strategy) is that General Rates will need to increase at a rate greater than CPI. The objective of the rating strategy is for General Rate income to be increased by CPI on average over a 3 year period.

In the event that year 2 and 3 of the 3 Year Rating Strategy are not adhered to, this will result in a reduction in services to the community and/or financial sustainability of Council.

**\*Consideration;** the average rate increase per annum is based on the total of all rateable properties. Individual ratepayers may have different changes in their general rates dependent on the change in valuation of their property relative to the overall valuation changes across the Council area. The 3 Year Rating Strategy applies to general rates only, it does not extend to annual service charges. Decision making on general rates and annual service charges occurs annually in July following community consultation.

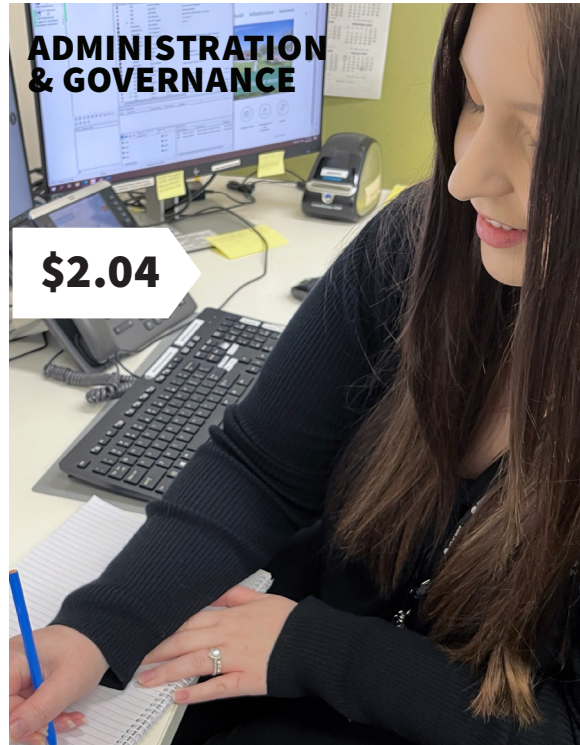




## YOUR RATES AT A GLANCE HOW WILL \$100 OF YOUR RATES BE SPENT







## YOUR RATES AT A GLANCE HOW WILL \$100 OF YOUR RATES BE SPENT



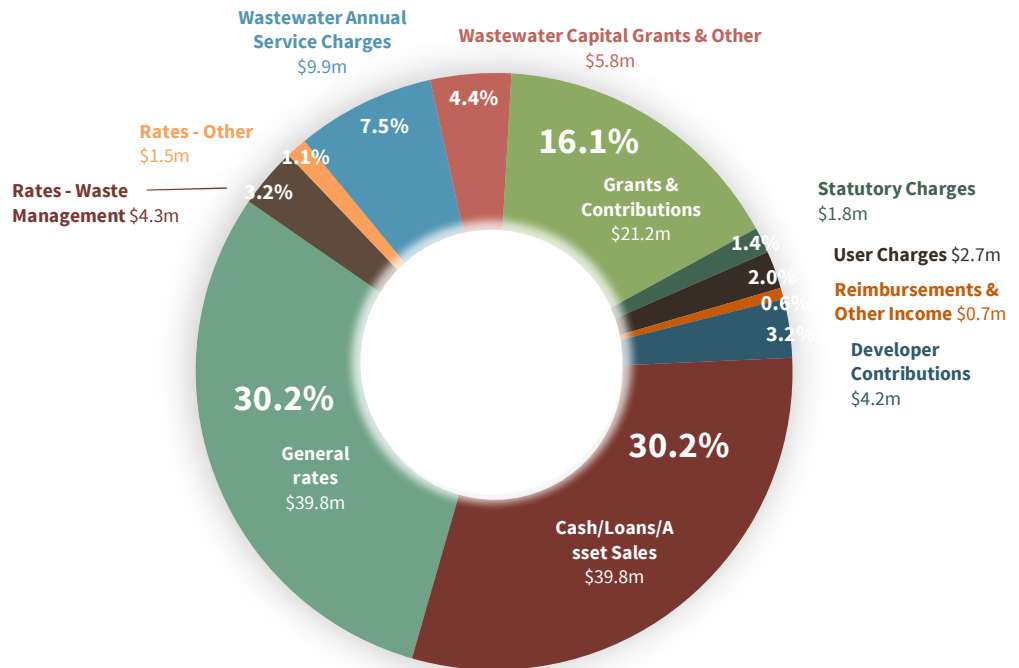


# FUNDING AND EXPENDITURE SUMMARY

CONSOLIDATED INCLUDING WASTEWATER/RECYCLED WATER

## WHERE THE MONEY COMES FROM

**TOTAL FUNDING**  
**\$131.7 MILLION**

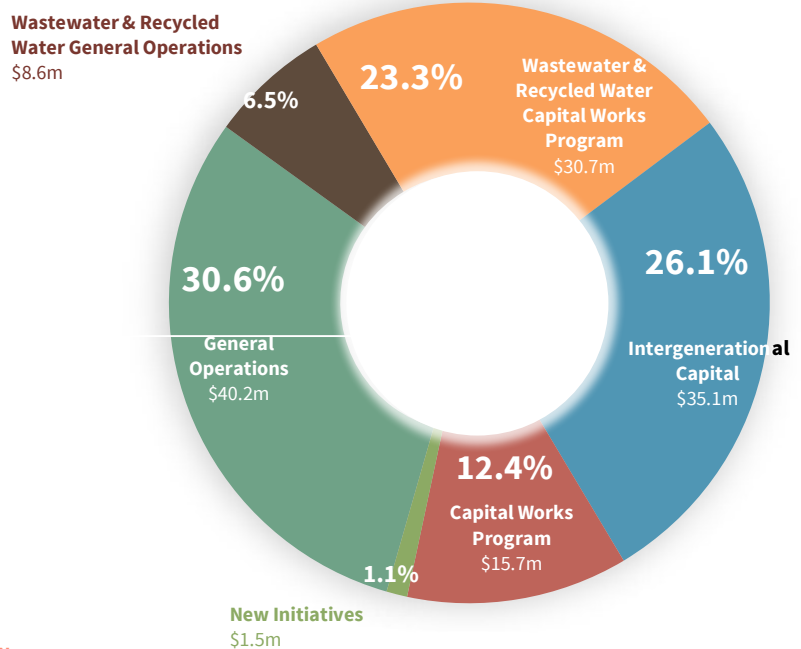


## FUNDING SUMMARY

WASTEWATER & RECYCLED WATER COUNCIL  
\$39.2 MILLION  
\$92.5 MILLION

## WHERE THE MONEY GOES

**TOTAL EXPENDITURE**  
**\$131.7M**



## EXPENDITURE SUMMARY

WASTEWATER & RECYCLED WATER COUNCIL  
\$39.2 MILLION  
\$92.5 MILLION









## STRATEGIC CONTEXT

<b>15</b> years	<b>Community Plan</b> Your vision. Our future.	<ul style="list-style-type: none"> <li>• Community themes</li> <li>• Long-term goals and objectives</li> <li>• Priority directions</li> <li>• Indicators</li> <li>• Delivery guidelines</li> </ul>
<b>10</b> years	<b>Long Term Financial Plan and Strategic Asset Management Plan</b>	The Long Term Financial Plan anticipates and plans for fiscal challenges and opportunities and aligns with the Community Plan and Strategic Asset Management Plan to ensure that Council can achieve its objectives and maintain its financial sustainability in the medium to long term.
<b>4</b> years	<b>Corporate Implementation Plan</b>	<p>Sets priorities and budgets for projects, programs and services stemming from strategies, plans and other Council priorities.</p> <p>The Corporate Implementation Plan is updated annually and informs specific actions, project and management plans and divisional business plans. It is integrated with Council's Long Term Financial Plan and Strategic Asset Management Plan.</p>
<b>1</b> year	<b>Annual Business Plan</b>	The Business Plan sets the annual work program and budget and is informed by the Corporate Implementation Plan.

## CAPITAL EXPENDITURE

It is essential that Council manages and maintains its assets responsibly, to maximise the value and the services the community derives from them. The annual capital works program is informed by:

- (a) Elected Members and community input
- (b) The Community Plan 2020-2035
- (c) The suite of asset management plans (e.g. roads, footpaths) comprising the Strategic Asset Management Plan and
- (d) The Long Term Financial Plan.

Asset Classes \$000s	Renewals \$000s	New /Upgrade \$000s	Grand Total \$000s
 Bridges & Culverts	238	38	27
 Buildings	890	266	1,156
 Drainage	401	-	401
 Footpath	649	1,985	2,634
 Plant & Equipment	1,358	835	2,193
 Land	-	30	30
 Recreational Assets	435	36,064	36,499
 Roads	4,981	2,790	7,771
<b>Grand Total</b>	<b>8,952</b>	<b>42,008</b>	<b>50,960</b>





Gather Round at the Summit Sport and Recreation Park



## KEY FINANCIAL INDICATORS

The following Key Financial Indicators are deemed by the Local Government Sector to be the best indicators for determining financial sustainability. These indicators are also a requirement of Council's annual financial reporting in accordance with Local Government legislation and regulation. Given the size and scale of the Wastewater Service, separate Key Financial Indicators have been developed for the Wastewater Service.

**Operating Surplus Ratio;** this ratio is a measure of the ability to cover operational costs and have revenues available for capital funding, repayment of debt or consider the provision of a new service.

**Net Financial Liabilities Ratio;** this ratio is a measure of the significance of the net amount owed at the end of the financial year compared with operating income for the year. An increase in this ratio indicates that Council requires more of its operating income to fund its financial obligations.

**Asset Renewal Funding Ratio;** this ratio is a measure of whether assets are being renewed in line with Council's Asset Management Plans.

**Other consideration;** Council has in place a number of mechanisms to secure developer contributions for infrastructure associated with the Ministerial Development Plan Amendment Area (MDPA). There will be a timing deference between when the infrastructure will be built and the when the revenue will be received – this shortfall in the interim will be funded by loans. Developer Contributions present and future, are not included in the Net Financial Liabilities Ratio, (as these amounts are classified as Capital income)but are relevant when considering the financial sustainability of Council in the medium to long term, given the nature of investments and revenues which are tied.

Summary	Key Assumption	Budget 2023/24	Result	Target
<b>Council</b>	Operating Surplus Ratio	5.20%		3% to 7% (within the range)
	Net Financial Liabilities Ratio	44.70%		120% (maximum)
	Asset Renewal Funding Ratio (1)	95.40%		100.00%
<b>Wastewater</b>	Operating Surplus Ratio (2)	-3.60%		3% to 7% (within the range)
	Net Financial Liabilities Ratio (3)	215.00%		200% (maximum)
	Asset Renewal Funding Ratio	107.30%		100.00%
<b>Consolidated</b>	Operating Surplus Ratio	3.90%		3% to 7% (within the range)
	Net Financial Liabilities Ratio	70.90%		130% (maximum)
	Asset Renewal Funding Ratio	101.80%		100.00%

It is important to note that KFI's targets should be achieved on average in the medium to long term.

1. KFI not met in the short term due to timing associated with renewing Council infrastructure. It is anticipated that ratio will be above 100% in future years.

2. KFI not met in the short term due to additional operational costs to support sustainable growth of the Wastewater Service.

3. KFI not met in the short term due to loan funding required to support delivery of intergenerational long life infrastructure including the Laratinga Water Recovery Plant and the trunk main network expansion.



# COMMUNITY WELLBEING

*Enjoying the vibrant atmosphere of the Lost Dogs Disco during the Adelaide Festival*



# COMMUNITY WELLBEING OBJECTIVES AND KEY PERFORMANCE MEASURES

## KEY ANNUAL OBJECTIVES 2023/24

- Develop a child and youth action plan.
- Review and update Council's Disability Access and Inclusion Plan.
- Review community grant funding processes.
- Develop the Mount Barker city plan and Kanmantoo township plan.
- Identify new opportunities to increase library services and presence in outlying townships.
- Collect data to assist in planning community property and facility maintenance and renewal.
- Improve property and facilities for community use.
- Engage community in property and facility management.
- Complete detailed design of Mount Barker Town Square.
- Complete detailed design of Echunga Main Street to a level sufficient for costings to be understood.
- Review and update the car parking strategy for Hahndorf Main Street alongside the Main Street Upgrade.
- Commence pedestrian and vehicle access upgrades in and around Nairne Soldiers Memorial Hall.
- Commence and have significantly progressed the construction of the Regional Aquatic and Leisure Centre.
- Deliver over \$1m of new footpath construction.

## KEY PERFORMANCE MEASURES

- Deliver 85% of infrastructure projects within the timeframes agreed in project plans.
- Completion of detailed design of Echunga Main Street to a level sufficient to understand costings by end of second half of FY23/24.
- Increase community facilities bookings and income by 10%.
- Council endorsement of a Child and Youth Action Plan by the end of the 23/24 financial year.
- Council endorsement of township plans for Kanmantoo and Mount Barker by the end of the 23/24 financial year.
- Council endorsement of the Disability, Access and Inclusion Plan by end of second half of the 23/24 financial year.
- Council endorsement of updated car parking strategy for Hahndorf Main Street by the end of third quarter of the 23/24 financial year.
- Complete the review of community grant funding processes within the first quarter of the 23/24 financial year including a comprehensive assessment of current practices, identification of areas for improvement, and recommendation of potential changes.
- Embed the principles of being active, encouraging connection, keep learning, being aware and helping others into social options activities.
- Deliver 15 library programs in outlying townships.
- Complete 100% of fire prevention inspections prior to the start of the declared fire danger season.

## PROJECTS AND PROGRAMS

Project Name	Description	Expenditure \$000s	External Funding \$000s	Net Position \$000s
<b>Bridges &amp; Culverts</b>				
Springs Rd East Bridge Upgrade Design	Concept design for the Springs Road (East) Bridge to potentially include bridge strengthening and widening - upgrade and new components.	38	-	38
Springs Rd East Bridge Renewal Design	Concept design for the Springs Road (East) Bridge renewal components.	38	-	38
Bridges & Culverts Renewal	Program for the renewal and repair of highest priority bridges and major culverts.	200	-	200
<b>Subtotal Bridges &amp; Culverts</b>		<b>275</b>	<b>-</b>	<b>275</b>
<b>Buildings</b>				
Door Control Upgrades	Upgrade of existing door control and alarm systems at the SSRP to enable all users appropriate access and control of the spaces.	46	-	46
Buildings Renewal Program	Replacement of existing structures as identified by asset condition inspection and valuation works.	440	-	440
<b>Subtotal Buildings</b>		<b>486</b>	<b>-</b>	<b>486</b>
<b>Drainage</b>				
Stephen Street Renewal	Streetscape and landscape upgrade between Gawler Street and Morphett Street.	156	-	156
Stormwater Renewal Program	Stormwater asset renewal as part of the streetscape upgrade for key town centre link.	245	-	245
<b>Subtotal Drainage</b>		<b>401</b>	<b>-</b>	<b>401</b>
<b>Footpaths</b>				
New Footpath Program	Reflecting Council's commitment to extending and providing a safe and healthy footpath network.	1,185	-	1,185
Stephen Street Streetscape	Streetscape upgrade for key town centre link - pavement renewal.	800	600	200
Footpath Renewal Program	Replacement of existing footpaths as identified by Program asset condition inspection and valuation works.	649	-	649
<b>Subtotal Footpaths</b>		<b>2,634</b>	<b>600</b>	<b>2,034</b>
<b>Recreation</b>				
Nairne Dog Park	Prepare a design concept and build a fenced dog park in Nairne with a small dog and large dog enclosures.	170	-	170
Regional Aquatic & Leisure Centre	Construction of a new aquatic facility on Bald Hills Road adjacent the Summit Sport and Recreation Park - to be completed 24/25.	34,827	15,610	19,217
Callington Show Pavilion	Part funding for a new show pavilion at the Callington Recreation Park to store equipment needed for the annual Callington Show replacing the small shed and transportable building which are no longer fit for purpose.	70	-	70
Keith Stephenson Park Play Space Upgrade	Redesign of the KSP playground to incorporate nature play with the upgrade of play equipment to provide an inclusive play experience.	700	205	495
Picnic Shelter (Matthew Smillie Reserve, Nairne)	Construct a Picnic shelter with light, power and provision for a BBQ adjacent to the play area.	20	-	20
Littlehampton Community Facility (Glebe)	Construct a community based small bike track for the Glebe.	15	-	15
Playground Renewal Program	Replacement of playground equipment due to age and condition.	100	-	100
Open Space Renewal Program	Renwal of public realm assets including board walks, park furniture.	220	-	220
Playing Surfaces Renewal Program	Replacement of existing sports field surfaces as identified by asset condition inspection works.	115	-	115
<b>Subtotal Recreation</b>		<b>36,237</b>	<b>15,815</b>	<b>20,422</b>



# PROJECTS AND PROGRAMS

Project Name	Description	Expenditure \$000s	External Funding \$000s	Net Position \$000s
<b>Roads</b>				
Nottage Road, Meadows Upgrade	Upgrade of approximately 380 metres of road including pavement widening, kerbing, footpath, storm water, street lighting, recycled water and resurfacing.	739	-	739
Hartmann and Alexandrina Road Intersection Design	Detailed design of an upgraded intersection of these roads to accommodate existing and future traffic volumes and turn movements as well as improvements for pedestrian and cyclist movements. The project will consider road pavement reconstruction, new kerbing, lighting, pedestrian ramps, and linemarking extending to approximately Dean Street on the Hartmann Road approach.	100	-	100
Bollen Road Upgrade Design	Detailed design for upgrade of road construction in future years.	162	-	162
Springs Road (East) Design - 1A & 1B	Concept design for the Springs Road (East) road upgrade.	85	-	85
ESC Wayfinding Signage	Design and install 6 vehicle wayfinding signs along the access road, and 4 pedestrian signs to direct visitors to the Pavilion function space, public toilets and Laratinga trailhead.	68	-	68
Darnley Street & Baker Street - School Crossing	Develop an improved pedestrian safety solution on Baker Street and Darnley Street, Littlehampton surrounding the Littlehampton Primary School.	85	35	50
Old Mount Barker Road Safety Improvements	Targeted safety improvements (between Flaxley Road & Church Hill Road).	600	600	-
Hawthorn Road Safety Upgrade	Safety Improvements on a section of Hawthorn Road between Mount Barker and Echunga.	850	850	-
Bus Stops	Improvements to two bus stops in Totness to ensure DDA compliance.	40	-	40
Sealed Roads Renewal Program	Annual program of resealing the sealed roads network.	2,910	-	2,910
Kerb Renewal Program	Annual kerbing renewal program will target kerbs that have become unserviceable.	316	-	316
Car Park Renewal	Hahndorf Recreation Grounds drainage and sealing of main and toilet carparks.	130	-	130
Unsealed Roads Renewal Program	Resheeting/renewal of the unsealed road network.	1,625	-	1,625
<b>Subtotal Roads</b>		<b>7,710</b>	<b>1,485</b>	<b>6,225</b>
<b>Total Capital</b>		<b>47,743</b>	<b>17,900</b>	<b>29,843</b>
<b>New Initiatives and Programs</b>				
Womma Mukurta / Summit Forum	Document indigenous history of culturally significant site (Mt Barker Summit).	15	-	15
Arts Hierarchy Plan	Development of spacial framework for arts investment across the district - to be finalised in 24/25.	10	-	10
Integrated Transport Plan	Preparation of 6 themed Transport Action Plans and associated implementation plan.	100	-	100
<b>Total New Initiatives and Programs</b>		<b>125</b>	<b>-</b>	<b>125</b>



# ECOLOGICAL SUSTAINABILITY

A full-page photograph of a waterfall cascading over dark, layered rocks. The rocks are covered in vibrant green moss. In the foreground, a large, weathered piece of driftwood lies diagonally across the lower right. The water is white and frothy as it falls. In the upper left, a green rectangular box contains the text 'ECOLOGICAL SUSTAINABILITY' in white, bold, sans-serif capital letters. The background shows more rocks and some sparse vegetation at the top of the waterfall.

*Beautiful waterfall and scenery at  
Macclesfield*



## ECOLOGICAL SUSTAINABILITY OBJECTIVES AND KEY PERFORMANCE MEASURES

### KEY ANNUAL OBJECTIVES 2023/24

- Review Council's approach to energy and emissions reduction.
- Improve energy and emissions data management to help reduce emissions and energy costs .
- Review Council's roadside vegetation management plan.
- Focus on infill tree planting program to existing and previously developed landscapes.
- Manage the transition of Laratinga Wetlands from wastewater management facility to stand-alone recreational and environmental asset.
- Implement a hard waste collection service.
- Develop an open space fire mitigation plan for the district incorporating traditional land and fire management techniques.
- Develop a district wide open space and trails strategy.

### KEY PERFORMANCE MEASURES

- Council endorsement of a Corporate energy and emissions reduction plan by the end of the 23/24 financial year.
- A new integrated energy and emissions data management system in place by the end of the 23/24 financial year.
- Secure at least \$40,000 in external funding support for the House of Tomorrow communications and marketing campaign and implement the campaign by the end of the 23/24 financial year.
- Council endorsement of new Roadside Vegetation Management Plan by the end of the 23/24 financial year.
- Council endorsed Open Space and Trails Strategy which incorporates input from key stakeholders and ensuring alignment with the Council's goals and objectives by the end of the 23/24 financial year.
- Plant 150 new street trees.
- Establish new Biodiversity Team.
- Implement \$150,000 of solar PV to offset energy use.
- Completion of Dog and Cat Bylaw reviews.
- Develop an open space fire mitigation plan for the district incorporating traditional land and fire management techniques.
- Procurement of new contemporary Kerbside waste contract to suit our district growing waste management demands.
- Increase service levels by expanding on the proactive rural roadside tree trimming program.
- Plant at least another 150 new street trees to increase green canopy and help offset the impacts of climate change.

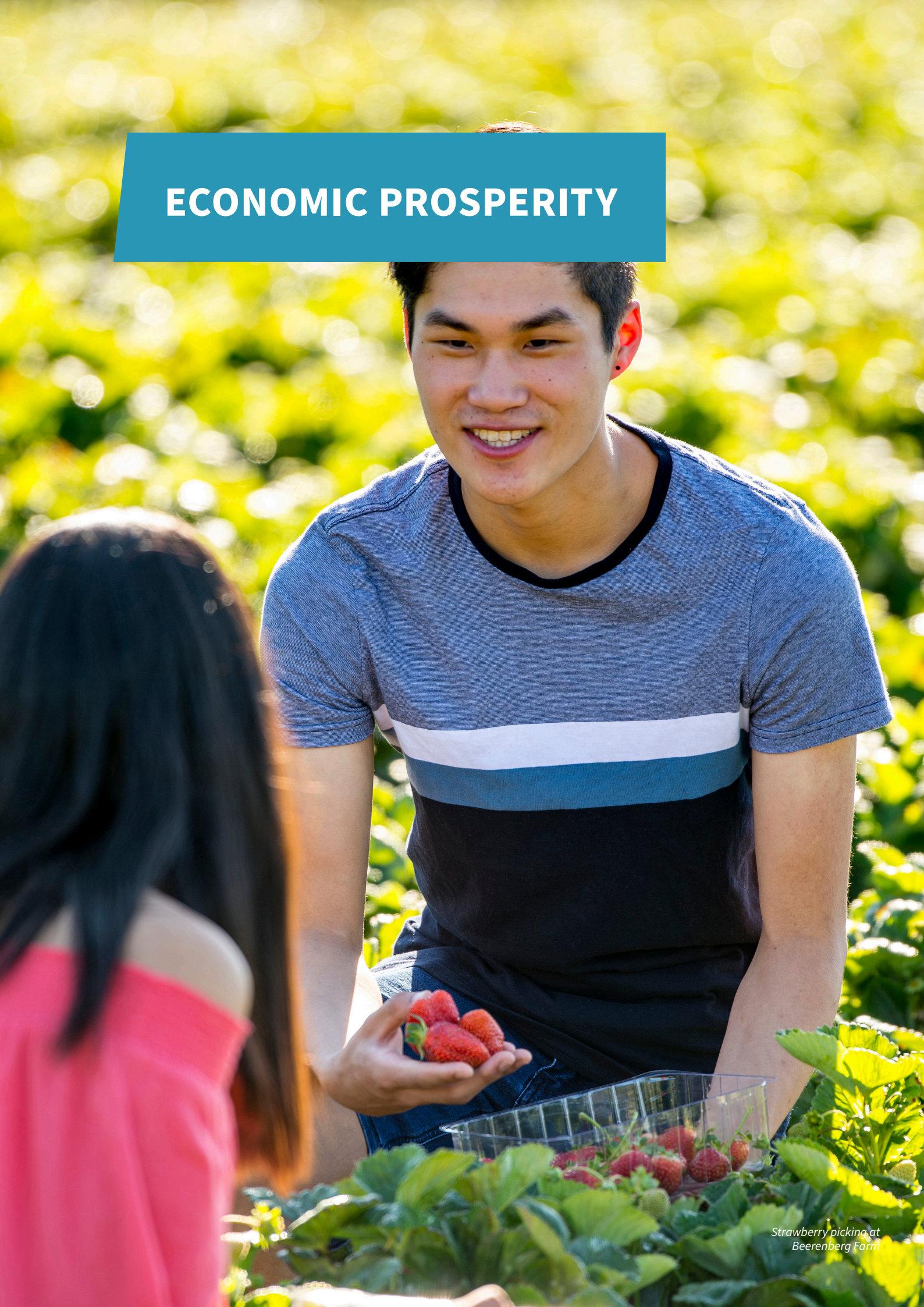


## PROJECTS AND PROGRAMS

Project Name	Description	Expenditure \$000s	External Funding \$000s	Net Position \$000s
<b>Buildings</b>				
Alternative Energy (Solar Panels)	New solar PV systems to be installed on public assets owned by the council.	150	-	150
<b>Subtotal Buildings</b>		<b>150</b>	<b>-</b>	<b>150</b>
<b>Land</b>				
Windmill Hill Transfer Stationn Surface Water Management	Manage surface and storm water at the Windmill Hill Transfer Station to maintain the site's compliance with operating license.	30	-	30
<b>Subtotal Land</b>		<b>30</b>	<b>-</b>	<b>30</b>
<b>Plant &amp; Equipment</b>				
Equipment - Public Places Team	Truck, mower and trailer to maintain Council's public places and future gifted assets.	200	-	200
Equipment - Biodiversity Team	Required equipment to implement Council's biodiversity program	85	-	85
Equipment - Arboriculture Hydralada & Ute	Hydralada (EWP), ute, trailer and small plant to increase capacity, capability, flexibility and productivity of aboriculture activities.	190	-	190
<b>Subtotal Plant &amp; Equipment</b>		<b>475</b>	<b>-</b>	<b>475</b>
<b>Total Capital</b>		<b>655</b>	<b>-</b>	<b>655</b>
<b>New Initiatives and Programs</b>				
WHTS Operational Enhancements	Signage, linemarking and safety improvements at the Windmill Hill Transfer Station.	40	-	40
Open Space Strategy	Develop a comprehensive open space strategy that enhances the community's access to open space while conserving and enhancing biodiversity.	100	-	100
Fire to Flourish Program	The project is working with individuals, businesses and community groups to take an active role in resilience building and preparing communities for the impacts of emergencies.	508	508	-
Corporate Emissions Reduction Plan	Introduction of an integrated data management and reporting system to help achieve Council's Greenhouse Gas (GHG) emissions reduction objectives.	40	-	40
Recycled Water Compliance	Develop a public open space irrigation management plan to ensure Council operations meet regulatory (SA Health) requirements for recycled water use	60	-	60
<b>Total New Initiatives and Programs</b>		<b>748</b>	<b>508</b>	<b>240</b>



# ECONOMIC PROSPERITY



Strawberry picking at  
Beerenberg Farm



## ECONOMIC PROSPERITY OBJECTIVES AND KEY PERFORMANCE MEASURES

### KEY ANNUAL OBJECTIVES 2023/24

- Partner with the private sector where appropriate to achieve greater employment and community outcomes.
- Increase support for local tourism sector.
- Increase investment to grow local job opportunities.
- Boost Mount Barker's profile in key growth markets.
- Strengthen existing agriculture and creative sector networks through targeted engagement.
- Continue to advocate to the Department of Infrastructure and Transport for the progression of Hahndorf Main Street Project.

### KEY PERFORMANCE MEASURES

- Implement improved visitor servicing model for the tourism sector.
- Advocate for the funding of infrastructure to support major events in the District and deliver one major event.
- Update and implement new investment prospectus and on-line platform.
- Maintain a cabin occupancy rate at the Tourist Park of 64% or higher.
- Maintain a site occupancy rate at the Tourist Park of 85% or higher.
- Secure private sector interest in the Summit Leisure and Entertainment Precinct.
- Visit or connect with over 80% of registered businesses within the district.
- Engage with creative sector to establish opportunities for further local employment and investment growth.
- Alongside DIT, engage or connect with 100% of traders and community groups in Hahndorf to gather input and feedback on the Hahndorf Main Street Upgrade by the end of the second half of the 23/24 financial year.
- Continue to advocate for state infrastructure and services to be delivered commensurate with growth.



## PROJECTS AND PROGRAMS

Project Name	Description	Expenditure \$000s	External Funding \$000s	Net Position \$000s
<b>Buildings</b>				
Mount Barker Tourist Park Renewal Program	Replacement of cabins, appliances and civil works.	450	-	450
<b>Subtotal Buildings</b>		<b>450</b>	<b>-</b>	<b>450</b>
<b>Recreation</b>				
Mount Barker Town Square (stage 1) Design	Completion of detailed design for the town square including consideration of the adjacent Market Shed and integration with potential uses of broader area.	268	-	268
RV Parks (Mount Barker, Macclesfield)	Establish designated RV Parks within existing townships to provide short term recreational vehicle accommodation that assists to drive tourism and investment.	65	-	65
<b>Subtotal Recreation</b>		<b>333</b>	<b>-</b>	<b>333</b>
<b>Roads</b>				
Echunga Main Street Detailed Design	Complete detailed design for the future upgrade of the main street including consideration of powerline undergrounding.	60	-	60
<b>Subtotal Roads</b>		<b>60</b>	<b>-</b>	<b>60</b>
<b>Total Capital</b>		<b>843</b>	<b>-</b>	<b>843</b>
<b>New Initiatives and Programs</b>				
Agribusiness Support Program	Workshops, tailored business support and technology solutions for agribusiness to build productivity and pivot their business to higher yielding or value added products.	100	100	-
Summit Precinct Expression of Interest	Seek expressions of interest for a precinct partner/master developer and aquatic operator (including resolution of operating model).	156	-	156
<b>Total New Initiatives and Programs</b>		<b>256</b>	<b>100</b>	<b>156</b>



# LEADERSHIP AND GOOD GOVERNANCE



Best friends go for a walk at Keith  
Stephenson Park



## LEADERSHIP AND GOOD GOVERNANCE OBJECTIVES AND KEY PERFORMANCE MEASURES

### KEY ANNUAL OBJECTIVES 2023/24

- Deliver the adopted Council Member training program.
- Deliver the Organisational Development training program.
- Implement an employee engagement and organisation culture tool.
- Develop and implement an inclusion and diversity plan.
- Increase use of digital formats reducing production times of communications.
- Improve website content and functionality.
- Deliver consistent and well planned Community Engagements for projects, programs and services where community input is required/desired.
- Information on Council's website is easy to access and relevant.
- Develop a Workforce Plan.
- Commence the Customer Experience project.
- Review and update Council's Strategic Asset Management Plan.

### KEY PERFORMANCE MEASURES

- At least 10 communications per month on planned works in the public realm
- 100% of organisational development training program delivered
- 100% of Council Member training program delivered
- Customer Experience project commenced and early wins program identified
- Community Engagement Officer employed and a consistent approach to community engagement achieved
- 100% compliance training requirements for WHS for employees is met
- 3 year Workforce Plan developed and adopted
- Diversity and Inclusion Plan developed and adopted
- Website review completed and implementation commenced.

## PROJECTS AND PROGRAMS

Project Name	Description	Expenditure \$000s	External Funding \$000s	Net Position \$000s
<b>New Initiatives and Programs</b>				
Diversity & Inclusion Plan	Development of a Diversity and Inclusion plan to ensure that our recruitment and retention strategies are aware of and embrace diversity and inclusion and awareness of any potential unconscious bias characteristics.	15	-	15
Website Redesign and Upgrade	Transform residents' digital experience by launching a modern website that easily evolves to meet the changing needs of our community.	50	-	50
Customer Service Review	The creation of a Customer Experience Strategy / Improvement Plan for the organisation with the aim of ensuring the customer is consistently at the centre of Council operations & service delivery.	60	-	60
<b>Total New Initiatives and Programs</b>		<b>125</b>	<b>-</b>	<b>125</b>



# WORKING SMARTER



*Mayor David Leach at the  
Summit Sport and Recreation  
Park*



## WORKING SMARTER OBJECTIVES

### KEY ANNUAL OBJECTIVES 2023/24

- Increase efficiency and effectiveness of accounting processes.
- Roll out tender evaluation process training.
- Ensure cybersecurity is in accordance with Australian Cyber Security Centre standards.
- Ensure that investment in core business systems meet the needs and requirements of the growing organization.
- Implement technology to assist the outside workforce to improve customer experience and service delivery.

## PROJECTS AND PROGRAMS

Project Name	Description	Expenditure \$000s	External Funding \$000s	Net Position \$000s
<b>Plant &amp; Equipment</b>				
Computer Hardware	Response to increased staffing numbers.	85	-	85
ICT Renewal	ICT assets will be maintained at a secure and reliable level and associated equipment and tools will be provided to ensure key business goals are met.	369	-	369
Jobs in the Field	Commence implementation of an integrated digital works management system.	50	-	50
Equipment - Concrete Team	Equipment required to implement Council's concrete team.	120	-	120
Maintenance & Operations Plant	Equipment required to support expansion of Council's outdoor workforce.	105	-	105
Plant & Equipment Renewal Program	Renewal of Council's existing light and heavy fleet.	989	-	989
<b>Subtotal Plant &amp; Equipment</b>		<b>1,718</b>	<b>-</b>	<b>1,718</b>
<b>Total Capital</b>		<b>1,718</b>	<b>-</b>	<b>1,718</b>
<b>New Initiatives and Programs</b>				
Business Systems Review	Engage an external consultant to develop the best roadmap to ensure Council's business system technologies are scalable, fit for purpose and suitable for the future.	110	-	110
Records Digitisation Program	Introduce efficiencies, streamline the process and enable future enhancements, including introducing the Civica Authority search module as the foundation for processing Section 7 or Section 187 (rates only) searches.	100	-	100
Maintenance Service Levels Review	Project to refresh maintenance service levels for public realm assets.	60	-	60
<b>Total New Initiatives and Programs</b>		<b>270</b>	<b>-</b>	<b>270</b>



# WASTEWATER RECYCLED WATER



*Recycled Water Facility on  
Bald Hills Road, Mount Barker*



## FINANCIAL OVERVIEW

### WASTEWATER CHARGES

The Wastewater Service is ring fenced from Council operations and separate financial statements are prepared. Wastewater charges and fees pay for the Wastewater Service including operation and maintenance of existing infrastructure and expansion of infrastructure to support growth. The number of ratable properties in 2023/24 is 19,996, of which 14,193 are wastewater customers and 280 are non-drinking water customers.

Financial modelling of the planned future operation and renewal of Council's wastewater infrastructure demonstrates that for the sustainability of the service, an increase of 8.2% to the annual service charge for wastewater (both sewer and Community Wastewater Management System (CWMS) is required to cover ongoing operations including increasing power and chemical costs.

The rebate to ratepayers in the town of Brukunga for the sewer annual service charge will reduce each year for a minimum of 10 years commencing 2022/23, until equity in the sewer service charge with other ratepayers is achieved.

For 2023/24 the revenue to be raised from wastewater fees and charges including recycled and Bore water supply is estimated to be \$10.16 million.

### GROWTH

This includes new residents and developments, where the provision of services to new residents and developments is funded by the growth in revenue from an increased number of wastewater charges, and annual increases in employee, material, contract and other costs are met by increasing service charge revenue by a similar inflationary factor. For FY 2023/24 connections growth is expected to be 4.22%.

### OPERATING SURPLUS

The net operating deficit for Council's Wastewater Service in 2023/24 is \$0.364 million. The Wastewater Service will pay \$2.04 million to Council through the Cost of Capital payment.

### SERVICE PROVISION

A total of \$5.6 million will be spent on providing ongoing services to maintain and operate the collection and treatment of wastewater, the disposal of recycled water and supply of bore water.

### DEVELOPER PAYS

Funding from costs associated with the management of growth and urban development is borne by those initiating and /or benefiting from that development through wastewater infrastructure fees.

Wastewater infrastructure fees will increase by 14.9% in 2023/24, in line with the Road and Bridge construction index.

Total revenue from wastewater infrastructure fees from developers is \$4.9million.

### LONG TERM FINANCIAL PLAN

The 2023/24 Wastewater Service business plan and budget have been set in the context of the 2023 – 2033 Wastewater Service Long Term Financial Plan that was adopted 6 March 2023 and the most recent review and update of the 40 year long term financial model for the Wastewater Service.

## SERVICES

The services provided by Wastewater Service and considered in this business plan are:

**Network expansion** – wastewater and recycled water infrastructure expansion to support growth in the areas of service

**Wastewater Collection** – operation and maintenance of the wastewater, CWMS and sewer collection systems to meet required levels of service

**Wastewater Treatment** – operation and maintenance of the wastewater treatment plants and other associated infrastructure to meet required levels of service

**Disposal** – discharge of suitably treated effluent from the wastewater treatment plants and other associated infrastructure to the environment and to provide recycled water to connected customers and sites

**Non-drinking water supply** – provision of non-drinking bore water supply to a limited number of

## KEY ANNUAL OBJECTIVES 2023/24

- Contracts in place with new recycled water customers
- Key initiatives undertaken as planned
- Increase customer and community awareness of the wastewater service and the benefits it provides to the district
- Provide an affordable, cost-effective and reliable service offering to our wastewater service customers
- Continue with planning, design and construction of the capital works program

## KEY PERFORMANCE MEASURES

- Hampden Rd to WWTP Sewer Main and Inlet Pump Station project completed and commissioned successfully
- Nairne Trunk Sewer and Nairne Hay Valley Stage 1 Recycled Water Main completed on time and budget and full grant funding received
- Design and construct contract award and commencement of construction of the Laratinga Water Recovery Plant
- Commissioning of the new equalisation storage basins at the Springs Road Wastewater Treatment Plant
- Opportunistic expansion of the Mount Barker recycled water scheme undertaken efficiently
- No increase in incidents reported to regulators
- Meet Australian regulatory compliance requirements



# PROJECTS AND PROGRAMS

Project Name	Description	Expenditure \$000s	External Funding \$000s	Net Position \$000s
<b>Treatment</b>				
Laratinga Water Recovery Plant Stage 1	New 6ML day membrane bio-reactor wastewater treatment plant	12,255	-	12,255
<b>Subtotal Treatment</b>		<b>12,255</b>	<b>0</b>	<b>12,255</b>
<b>Recycled Water</b>				
Recycled Water - Network Mount Barker scheme	Construction of recycled water mains through Central Sector, along Heysen Boulevard to provide recycled water irrigation in public open spaces.	770	0	770
Recycled Water - Nairne to Hay Valley Recycled Water extension - Stage 1	Recycled water main including customer take-off's & related control / pressure valves for the Nairne – Hay Valley region	1,399	618	781
Recycled Water - Nairne to Hay Valley Recycled Water extension - Stage 2	Recycled water main including customer take-off's & related control / pressure valves for the Nairne – Hay Valley region	181	0	181
Recycled Water - Network pressurisation	Development & delivery of a recycled water pressurisation strategy for the Mount Barker recycled water scheme to improve service delivery and scheme operability	180	0	180
Recycled Water - Network Heysen Boulevard	Provision of recycled water trunk mains to service future development growth in the MDPA.	486	0	486
Recycled Water - Network Minor Works	Delivery & construction of opportunistic or unforeseen minor recycled water infrastructure aligned to the recycled water strategy	115	0	115
<b>Subtotal Recycled Water</b>		<b>3,131</b>	<b>1</b>	<b>2,513</b>
<b>Collection</b>				
Wastewater Network Extensions - Western Sector	Wastewater collection network expansion to service Nairne growth areas.	661	0	661
Newenham Augmentation costs	Strategic sewer infrastructure upsizing of sewer trunk mains to cater for future wastewater customers in the western sector beyond the Newenham development	572	0	572
Central Sector Sewer Gravity Trunk Main	New Wastewater sewer trunk mains servicing southern growth zone of Mt Barker	3,818	0	3,818
CBD Sewer Gravity Trunk Main	New Wastewater sewer trunk mains servicing CBD, Littlehampton & Blakiston	4,557	0	4,557
Eastern Sector Stage 2 - Sewer Gravity Trunk Main	New Wastewater sewer trunk mains servicing eastern growth zone in Mt Barker	376	0	376
Nairne - infrastructure upgrade Trunk Mains	New Wastewater sewer trunk mains & pump station servicing Nairne.	4,590	0	4,590
WW Network Minor works	Opportunistic minor works / asset upgrades / improvements	115	0	115
<b>Subtotal Collection</b>		<b>14,688</b>	<b>0</b>	<b>14,688</b>
<b>Asset Management Replacement program</b>				
Pump Renewal Program	Planned replacement of pumps throughout the network	63		63
WWTP - Meadows Mechanical replacements	Planned renewal of equipment at the Meadows WWTP - Year 2 of a program	202		202
Manhole Refurbishment Program	Rehabilitation of concrete manholes to extend usable life due to damage from sewer gases	63		63
Gravity Mains Replacement Program	Planned replacement of gravity mains throughout the network	253		253
<b>Subtotal Asset Management Replacement program</b>		<b>581</b>	<b>0</b>	<b>581</b>
<b>Total Capital</b>		<b>30,656</b>	<b>618</b>	<b>30,038</b>
<b>New Initiatives and Programs</b>				
Smart meters for Recycled Water	Implement a smart metering system on the wastewater, recycled water and bore water networks to effectively monitor flows and usage	25		25
Modem upgrades	Modems for wastewater service remote sites upgraded from 3G to 4G	50		50
<b>Total New Initiatives and Programs</b>		<b>75</b>		<b>75</b>



A bird enjoying a drink from  
the Laratinga Wetlands



# RATES



*taking a run in Bluestone  
Estate park*



Uniform Presentation of Annual Business Plan and Budget (ABP&B) Proposal

Expected Rates Revenue				
	2022/23 (as adopted)	2023/24 (estimated)	Change	Comments
<b>General Rates</b>				
General Rates (existing properties)	\$34,963,429	\$38,583,252 (a)	5.60%	For 2023/24 the revenue to be raised from General Rates is \$40,030,153 which is 2.3% less than the annualised Adelaide CPI rate increase to March 2023 plus 3.96% for new development and property improvements compared to the previous financial year.
General Rates (new properties)	\$1,573,741	\$1,446,901 (b)	3.96%	
<b>General Rates (GROSS)</b>	<b>\$36,537,170</b>	<b>\$40,030,153 (c)</b>		
Less: Mandatory Rebates	(\$496,814)	(\$544,339) (d)		
<b>General Rates (NET)</b>	<b>\$36,040,356</b>	<b>\$39,485,814 (e)</b>	<b>9.56%</b>	
(e)=(c)-(d)				
<b>Other Rates (inc. service charges)</b>				
Regional Landscape Levy	\$1,603,178	\$1,276,958 (f)		The Regional Landscape Levy is <b>not retained</b> by council.
Waste collection	\$3,775,398	\$4,215,327 (g)		\$240 for each 3 bin service, \$201 for each 2 bin service
Water supply	\$36,384	\$41,216 (h)		Meadows Bore & Recycled water supply
CWMS/Sewer	\$8,708,145	\$9,788,515 (i)		\$637 for each rateable property connected to CWMS & \$778 for each rateable property connected to Sewer
Separate and Special Rates	\$132,984,358	\$164,167,913 (j)		View rating policy accompanying ABP for further details
Electricity Supply	-	- (k)		
	\$183,147,819	\$218,975,743		
Less: Postponed Separate Rates	-\$132,741,912	-\$163,918,844		
Less: Discretionary Rebates	(\$57,159)	(\$60,017) (l)		
<b>Total Rates Revenue</b>	<b>\$48,745,570</b>	<b>\$53,719,924 (m)</b>	<b>10.2%</b>	Excludes the Regional Landscape Levy.
(m)=(e)+(g)+(h)+(i)+(j)+(k)-(l)				
<b>Growth in number of rateable properties</b>				
<b>Number of rateable properties</b>	<b>19,369</b>	<b>19,996 (n)</b>	<b>3.2%</b>	'Growth' is expected to account for around 3.96 per cent of the estimated increase in General Rates to be collected.
	Actual	Estimate		
'Growth' is defined in the regulations as where new properties have been created which has added ratepayers to council's ratepayer base. Growth can also increase the need and expenditure related to infrastructure, services and programs which support these properties and residents.				
<b>Average General Rates per rateable property</b>				
<b>Average per rateable property</b>	<b>\$1,886</b>	<b>\$2,001.91 (o)</b>	<b>6.1%</b>	These 'averages' are based on the <b>total of all rateable properties</b> and are therefore not necessarily indicative of either the rate or change in rates that all ratepayers will experience.
		(O)=(c)/(n)		
Councils use property valuations to calculate each rateable property's contribution to the required rate revenue total. Councils do not automatically receive more money because property values increase but this may alter how rates are apportioned (or divided) across each ratepayer (ie. some people may pay more or less rates, this is dependent on the change in value of their property relative to the overall valuation changes across the council area).				
The total rates paid by all rateable properties will equal the amount adopted in the budget.				
(d) Councils are <b>required</b> under the Local Government Act to provide a rebate to qualifying properties under a number of categories:				
Health Services - 100 per cent      Religious purposes - 100 per cent      Royal Zoological Society of SA - 100 per cent				
Community Services - 75 per cent      Public Cemeteries - 100 per cent      Educational purposes - 75 per cent				
The rates which are foregone via Mandatory Rebates are redistributed across the ratepayer base (ie. all other ratepayers are subsidising the rates contribution for those properties who receive the rebate).				
(e) Presented as required by Regulation 6(1)(ea) of the Local Government (Financial Management) Regulations 2011.				
<b>Please Note:</b> The percentage figure in (c) relates to the change in the total amount of General Rates to be collected from <u>all</u> ratepayers, not from <u>individual</u> ratepayers (ie. not everyone's rates will necessarily change by this figure).				
(f) The Regional Landscape Levy is <b>not retained by council</b> . Councils are <b>required</b> under the <i>Landscape South Australia Act 2019</i> to collect the levy on all rateable properties on behalf of the State Government.				
(i) Community Wastewater Management & Sewer Systems				
(l) A council <b>may</b> grant a rebate of rates or service charges in a number of circumstances. The rates which are foregone via Discretionary Rebates are redistributed across the ratepayer base (ie. all other ratepayers are subsidising the rates contribution for those properties who receive the rebate).				
(m) <i>Expected Total Rates Revenue excludes other charges such as penalties for late payment and legal and other costs recovered.</i>				
(n) 'Growth' as defined in Regulation 6(2) of the Local Government (Financial Management) Regulations 2011.				
<b>Please note:</b> The 2023/24 number of rateable properties is an estimate based on the most current information available at the time of going out to consultation on the ABP&B. This information is updated regularly and therefore may be subject to change at the time of adoption of ABP&B.				



## Uniform Presentation of Annual Business Plan and Budget (ABP&B) Proposal

### Differential Rates

	Total expected revenue			No. of rateable properties		Average per rateable property			Cents in the \$	
	2022/2023	2023/2024	Change	2022/2023	2023/2024	2022/2023	2023/2024	Change	2023/2024	
<b>Land Use</b>										
Residential	\$25,180,918	<b>\$27,964,820</b>	<b>11%</b>	14102	<b>14671</b>	\$1,786	\$1,906.13	(p)	<b>\$121</b>	<b>0.329511</b>
Commercial - Shop	\$1,240,513	<b>\$1,500,200</b>	<b>21%</b>	456	<b>473</b>	\$2,720	\$3,172	(p)	<b>\$451</b>	<b>0.329511</b>
Commercial - Office	\$143,486	<b>\$163,132</b>	<b>14%</b>	70	<b>72</b>	\$2,050	\$2,266	(p)	<b>\$216</b>	<b>0.329511</b>
Commercial - Other	\$1,047,889	<b>\$1,182,590</b>	<b>13%</b>	372	<b>376</b>	\$2,817	\$3,145	(p)	<b>\$328</b>	<b>0.329511</b>
Industry - Light	\$130,099	<b>\$144,802</b>	<b>11%</b>	80	<b>82</b>	\$1,626	\$1,766	(p)	<b>\$140</b>	<b>0.329511</b>
Industry - Other	\$239,669	<b>\$254,193</b>	<b>6%</b>	77	<b>75</b>	\$3,113	\$3,389	(p)	<b>\$277</b>	<b>0.329511</b>
Primary Production	\$4,664,621	<b>\$4,633,920</b>	<b>-1%</b>	1948	<b>1944</b>	\$2,395	\$2,384	(p)	<b>-\$11</b>	<b>0.276789</b>
Vacant Land	\$1,278,997	<b>\$1,377,210</b>	<b>8%</b>	1254	<b>1287</b>	\$1,020	\$1,070	(p)	<b>\$50</b>	<b>0.329511</b>
Other	\$505,223	<b>\$657,837</b>	<b>30%</b>	139	<b>144</b>	\$3,635	\$4,568	(p)	<b>\$934</b>	<b>0.329511</b>
<b>Locality</b>										
Locality	\$2,105,753	<b>\$2,151,449</b>	<b>2%</b>	871	<b>872</b>	\$2,418	\$2,467	(p)	<b>\$50</b>	<b>0.29656</b>

Council uses a differential rating system, using Land Use Codes as the factor to apply such differential rates.

In applying differential general rates, council has considered and is satisfied that the rating system addresses the issue of consistency and comparability across all council areas, particularly as it relates to the various sectors of the business and wider community.

### Minimum Rate

	2022/2023	2023/2024	Change
<b>Minimum Rate</b>	<b>\$822</b>	<b>\$868</b>	(r) <b>\$46</b>
The Minimum Rate provides a mechanism where lower valued properties do not pay less than a minimum amount as determined by the council. Typically, only a small number of all properties (with no more than 35%) pay a minimum amount. Council proposes to set a minimum rate of \$868 which shall be applied to all rateable properties. This will affect 6.4% of rateable properties.			

### Adopted valuation method

#### Capital Value

Council has the option of adopting one of three valuation methodologies to assess the properties in its area for rating purposes:

**Capital Value** – the value of the land and all improvements on the land;

**Site Value** – the value of the land and any improvements which predominantly affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements (Note: Site Value will cease to be an option from 1 Sept 2023); or

**Annual Value** – a valuation of the rental potential of the property.

Council continues to use **Capital Value** as the basis for valuing land within the Council area. Council considers that this method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that taxpayers of greater wealth pay more tax than those of lesser wealth.
- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property and provides the best indicator of overall property value.

(p) Average per rateable property calculated as General Rates for category, including minimum rate but excluding any separate rates, *divided* by number of rateable properties within that category in the relevant financial year.

(q) Where two or more adjoining properties have the same owner and are occupied by the same occupier, only one minimum rate is payable by the ratepayer.



# APPENDICES



Happy boy with his coloured  
dog mask at the Lost Dogs  
Disco



## **APPENDIX 1**

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## **APPENDIX 2**

Council Budgeted (excluding Wastewater/Recycled Water) Financial Statements 2023/24	47
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## **APPENDIX 3**

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Rating Policy 2023/2024	59
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## APPENDIX 1

### Consolidated Budgeted Financial Statements 2023/24

#### STATEMENT OF COMPREHENSIVE INCOME

for the Period ending 30 June 2024

2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
<b>Income</b>				
46 558	Rate Revenues	50 341	50 555	55 292
1 853	Statutory Charges	1 735	1 789	1 950
2 787	User Charges	2 338	2 763	2 834
5 453	Grants, Subsidies and Contributions	4 950	5 754	5 634
65	Investment Income	35	421	64
404	Reimbursements	346	317	385
291	Other Income	362	344	296
119	Net Gain - Equity Accounted Council Business	19	19	44
<b>57 530</b>	<b>Total Income</b>	<b>60 124</b>	<b>61 962</b>	<b>66 499</b>
<b>Expenses</b>				
17 015	Employee Costs	19 012	19 330	23 261
22 804	Materials, Contracts & Other Expenses	25 498	26 200	25 645
12 976	Depreciation, Amortisation & Impairment	12 799	12 985	13 829
276	Finance Costs	575	705	1 187
<b>53 070</b>	<b>Total Expenses</b>	<b>57 884</b>	<b>59 221</b>	<b>63 923</b>
<b>4 460</b>	<b>Operating Surplus / (Deficit)</b>	<b>2 240</b>	<b>2 741</b>	<b>2 576</b>
( 42)	Asset Disposal & Fair Value Adjustments	(4 147)	(4 147)	(3 342)
7 549	Amounts Received Specifically for New or Upgraded Assets	7 608	7 200	24 513
11 428	Physical Resources Received Free of Charge	10 485	10 485	14 965
<b>23 395</b>	<b>Net Surplus / (Deficit)</b>	<b>16 186</b>	<b>16 279</b>	<b>38 712</b>



## Consolidated Budgeted Financial Statements 2023/24

### STATEMENT OF FINANCIAL POSITION

for the Period ending 30 June 2024

	2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
<b>Assets</b>					
Current Assets					
	13 349	Cash & Cash Equivalents	1 000	1 000	1 000
	6 460	Trade & Other Receivables	6 975	6 975	6 501
	-	Inventories	7	-	-
	19 809	Subtotal	7 982	7 975	7 501
	2 223	Non Current Assets Held For Sale	-	-	-
	22 032	Total Current Assets	7 982	7 975	7 501
Non Current Assets					
	1 650	Financial Assets	3 000	3 000	3 000
	1 207	Equity Accounted Investments in Council Business	1 163	1 225	1 273
	629 820	Infrastructure, Property, Plant & Equipment	658 170	663 771	731 551
	13 578	Other Non Current Assets	6 553	6 553	27 892
	646 255	Total Non Current Assets	668 886	674 549	763 717
	<b>668 287</b>	<b>Total Assets</b>	<b>676 868</b>	<b>682 524</b>	<b>771 218</b>
<b>Liabilities</b>					
Current Liabilities					
	8 658	Trade & Other Payables	7 006	7 006	10 929
	850	Borrowings	671	897	2 612
	4 190	Provisions	2 561	2 561	4 493
	13 698	Total Current Liabilities	10 238	10 464	18 035
Non Current Liabilities					
	8 015	Non Current Borrowings	17 110	9 078	40 117
	321	Non Current Provisions	450	450	419
	8 336	Total Non Current Liabilities	17 560	9 528	40 536
	<b>22 034</b>	<b>Total Liabilities</b>	<b>27 798</b>	<b>19 992</b>	<b>58 571</b>
	<b>646 253</b>	<b>Net Assets</b>	<b>649 070</b>	<b>662 532</b>	<b>712 647</b>
<b>Equity</b>					
	308 329	Accumulated Surplus	318 833	324 608	363 320
	314 205	Asset Revaluation Reserves	307 024	314 205	325 608
	23 719	Other Reserves	23 213	23 719	23 719
	<b>646 253</b>	<b>Total Council Equity</b>	<b>649 070</b>	<b>662 532</b>	<b>712 647</b>

## Consolidated Budgeted Financial Statements 2023/24

### STATEMENT OF CASH FLOWS

for the Period ending 30 June 2024

	2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
<b>Cash Flows from Operating Activities</b>					
Receipts					
	61 726	Operating Receipts	57 130	61 008	66 861
	65	Investment Receipts	35	421	64
Payments					
	(43 484)	Operating Payments to Suppliers & Employees	(48 673)	(48 683)	(43 082)
	( 286)	Finance Payments	( 575)	( 705)	(1 187)
	<b>18 021</b>	<b>Net Cash provided by (or used in Operating Activities)</b>	<b>7 916</b>	<b>12 041</b>	<b>22 656</b>
<b>Cash Flows from Investing Activities</b>					
Receipts					
	13 897	Amounts Specifically for New or Upgraded Assets	7 608	7 200	24 513
	381	Proceeds from Sale of Replaced Assets	453	453	692
	-	Proceeds from Sale of Surplus Assets	-	-	1 000
	-	Sale of Non Current Assets "Held for Sale"	2 223	2 223	-
	4	Repayment of Loans by Community Groups	-	-	-
Payments					
	(6 839)	Expenditure on Renewal/Replacement of Assets	(15 417)	(14 618)	(20 206)
	(13 968)	Expenditure on New/Upgraded Assets	(23 939)	(19 407)	(61 409)
	-	Loans Made to Community Groups	-	(1 350)	-
	<b>(6 525)</b>	<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(29 072)</b>	<b>(25 500)</b>	<b>(55 410)</b>
<b>Cash Flows from Financing Activities</b>					
Receipts					
	-	Proceeds from Borrowings	11 899	2 115	33 773
Payments					
	( 219)	Repayment of Borrowings	( 252)	( 251)	( 263)
	( 668)	Repayment of Lease Liabilities	( 754)	( 754)	( 756)
	( 22)	Repayment of Bonds and Deposits	-	-	-
	<b>( 909)</b>	<b>Net Cash provided by (or used in) Financing Activities</b>	<b>10 893</b>	<b>1 110</b>	<b>32 754</b>
	<b>10 587</b>	<b>Net Increase (Decrease) in Cash Held</b>	<b>(10 263)</b>	<b>(12 349)</b>	<b>-</b>
	<b>2 762</b>	<b>Cash &amp; Cash Equivalents at Beginning of Period</b>	<b>11 263</b>	<b>13 349</b>	<b>1 000</b>
	<b>13 349</b>	<b>Cash &amp; Cash Equivalents at end of period</b>	<b>1 000</b>	<b>1 000</b>	<b>1 000</b>



## Consolidated Budgeted Financial Statements 2023/24

### Notes to and forming part of the Financial Statements for the Period ending 30 June 2024

#### FINANCIAL INDICATORS

for the Period ending 30 June 2024

2022	\$'000	Budget 2024	Budget 2024	Budget 2023	Forecast 2023 as at 31 March
These Financial Indicators have been calculated in accordance with <i>Information Paper 9 – Local Government Financial Indicators</i> prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.					
<b>1. Operating Surplus Ratio</b>					
7.8%	Operating Surplus	2 576	3.9%	3.7%	4.4%
	Total Operating Revenue	66 499			
<b>This ratio expresses the operating surplus as a percentage of total operating revenue.</b>					
<b>2. Net Financial Liabilities Ratio</b>					
1.0%	Net Financial Liabilities	48 070	72.3%	28.0%	14.6%
	Total Operating Revenue	66 499			
<b>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</b>					
<b>3. Asset Renewal Funding Ratio</b>					
46.6%	Net Asset Renewals	20 206	101.8%	85.2%	80.8%
	Infrastructure & Asset Management Plan required Expenditure	19 843			
<b>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</b>					

## Consolidated Budgeted Financial Statements 2023/24

### Notes to and forming part of the Financial Statements for the Period ending 30 June 2024

#### UNIFORM PRESENTATION OF FINANCES

for the Period ending 30 June 2024

2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
57 530	Income	60 124	61 962	66 499
(53 070)	less Expenses	(57 884)	(59 221)	(63 923)
<b>4 460</b>	<b>Operating Surplus / (Deficit)</b>	<b>2 240</b>	<b>2 742</b>	<b>2 576</b>
	<b>less Net Outlays on Existing Assets</b>			
(6 839)	Capital Expenditure on Renewal and Replacement of Existing Assets	(15 417)	(14 618)	(20 206)
12 975	less Depreciation, Amortisation and Impairment	12 799	12 984	13 829
381	less Proceeds from Sale of Replaced Assets	453	270	692
<b>6 517</b>	<b>Subtotal</b>	<b>(2 165)</b>	<b>(1 364)</b>	<b>(5 685)</b>
	<b>less Net Outlays on New and Upgraded Assets</b>			
(13 968)	Capital Expenditure on New and Upgraded Assets	(23 939)	(19 407)	(61 409)
13 897	less Amounts Received Specifically for New and Upgraded Assets	7 608	7 200	24 513
-	less Proceeds from Sale of Surplus Assets	2 223	2 223	1 000
<b>( 71)</b>	<b>Subtotal</b>	<b>(14 108)</b>	<b>(9 984)</b>	<b>(35 896)</b>
<b>10 906</b>	<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(14 033)</b>	<b>(8 606)</b>	<b>(39 005)</b>



## Consolidated Budgeted Financial Statements 2023/24

### EQUITY STATEMENT

for the Period ending 30 June 2024

\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
Opening Balance	632 884	646 253	662 532
Net Surplus/(Deficit) for Year	16 186	16 279	38 712
Asset Revaluation Reserve	-	-	11 403
<b>Equity – Balance at the end of the reporting period</b>	<b>649 070</b>	<b>662 532</b>	<b>712 647</b>

## APPENDIX 2

### Council Budgeted (Excluding Wastewater / Recycled Water) Financial Statements 2023/24

#### STATEMENT OF COMPREHENSIVE INCOME

for the Period ending 30 June 2024

2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
<b>Income</b>				
38 551	Rate Revenues	41 583	41 826	45 379
1 765	Statutory Charges	1 634	1 743	1 841
2 687	User Charges	2 217	2 688	2 698
5 453	Grants, Subsidies and Contributions	4 950	5 754	5 634
65	Investment Income	35	421	64
398	Reimbursements	344	315	383
291	Other Income	362	344	296
119	Net Gain - Equity Accounted Council Business	19	19	44
<b>49 329</b>	<b>Total Income</b>	<b>51 142</b>	<b>53 110</b>	<b>56 339</b>
<b>Expenses</b>				
15 985	Employee Costs	17 631	17 996	21 173
19 772	Materials, Contracts & Other Expenses	20 996	21 585	22 145
11 019	Depreciation, Amortisation & Impairment	11 002	11 188	11 877
276	Finance Costs	575	705	1 187
<b>47 052</b>	<b>Total Expenses</b>	<b>50 204</b>	<b>51 475</b>	<b>56 383</b>
<b>2 277</b>	<b>Operating Surplus / (Deficit)</b>	<b>938</b>	<b>1 635</b>	<b>( 44)</b>
704	Full Cost Attribution Recovery – Wastewater	900	900	942
378	Cost of Capital Recovery – Wastewater	1 608	1 350	2 042
<b>3 359</b>	<b>Net Operating Surplus / (Deficit)</b>	<b>3 446</b>	<b>3 885</b>	<b>2 940</b>
( 3)	Asset Disposal & Fair Value Adjustments	(3 085)	(3 085)	(2 862)
3 725	Amounts Received Specifically for New or Upgraded Assets	4 853	4 420	19 008
8 620	Physical Resources Received Free of Charge	9 128	9 128	11 793
<b>15 701</b>	<b>Net Surplus / (Deficit)</b>	<b>14 342</b>	<b>14 348</b>	<b>30 879</b>



## Council Budgeted (Excluding Wastewater / Recycled Water) Financial Statements 2023/24

### STATEMENT OF FINANCIAL POSITION

for the Period ending 30 June 2024

	2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
<b>Assets</b>					
Current Assets					
	3 544	Cash & Cash Equivalents	500	500	500
	2 892	Trade & Other Receivables	5 250	6 195	4 966
	-	Inventories	7	-	-
	6 436	Subtotal	5 757	6 695	5 466
	2 223	Non Current Assets Held For Sale	-	-	-
	8 658	Total Current Assets	5 757	6 695	5 466
Non Current Assets					
	1 650	Financial Assets	3 000	3 000	3 000
	-	Internal Loan to Wastewater Service	7 104	-	23 351
	1 207	Equity Accounted Investments in Council Business	1 163	1 225	1 273
	533 122	Infrastructure, Property, Plant & Equipment	539 955	552 397	604 664
	6 377	Other Non Current Assets	5 277	921	6 377
	542 356	Total Non Current Assets	556 499	557 543	638 666
	<b>551 014</b>	<b>Total Assets</b>	<b>562 256</b>	<b>564 238</b>	<b>644 132</b>
<b>Liabilities</b>					
Current Liabilities					
	8 343	Trade & Other Payables	6 732	6 550	10 583
	850	Borrowings	671	897	2 612
	4 119	Provisions	2 492	2 491	4 419
	13 312	Total Current Liabilities	9 895	9 938	17 614
Non Current Liabilities					
		Internal Loan from Wastewater Service		1 068	
	8 015	Non Current Borrowings	17 110	9 078	40 117
	228	Non Current Provisions	362	347	310
	8 243	Total Non Current Liabilities	17 472	10 493	40 427
	<b>21 555</b>	<b>Total Liabilities</b>	<b>27 367</b>	<b>20 431</b>	<b>58 041</b>
	<b>529 459</b>	<b>Net Assets</b>	<b>534 888</b>	<b>543 807</b>	<b>586 089</b>
<b>Equity</b>					
	220 642	Accumulated Surplus	233 758	234 990	265 869
	285 098	Asset Revaluation Reserves	277 917	285 098	296 501
	23 719	Other Reserves	23 213	23 719	23 719
	<b>529 459</b>	<b>Total Council Equity</b>	<b>534 888</b>	<b>543 807</b>	<b>586 089</b>

## Council Budgeted (Excluding Wastewater / Recycled Water) Financial Statements 2023/24

### STATEMENT OF CASH FLOWS

for the Period ending 30 June 2024

	2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
<b>Cash Flows from Operating Activities</b>					
Receipts					
53 551		Operating Receipts	48 140	52 156	56 871
65		Investment Receipts	35	421	64
378		Cost of Capital – Wastewater	1 608	1 350	2 042
Payments					
(38 945)		Operating Payments to Suppliers & Employees	(41 894)	(41 985)	(36 451)
( 286)		Finance Payments	( 575)	( 705)	(1 187)
<b>14 763</b>		<b>Net Cash provided by (or used in Operating Activities)</b>	<b>7 313</b>	<b>11 237</b>	<b>21 339</b>
<b>Cash Flows from Investing Activities</b>					
Receipts					
11 884		Amounts Specifically for New or Upgraded Assets	4 853	1 633	19 594
381		Proceeds from Sale of Replaced Assets	453	453	692
-		Proceeds from Sale of Surplus Assets	-	-	1 000
-		Sale of Non Current Assets "Held for Sale"	2 223	2 223	-
4		Repayment of Loans by Community Groups	-	-	-
Payments					
(4 496)		Expenditure on Renewal/Replacement of Assets	(6 998)	(8 423)	(8 636)
(9 778)		Expenditure on New/Upgraded Assets	(12 088)	(10 993)	(42 324)
-		Provision of Internal Loans	(7 104)	-	(24 419)
-		Loans Made to Community Groups	-	(1 350)	-
<b>(2 005)</b>		<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(18 661)</b>	<b>(16 458)</b>	<b>(54 093)</b>
<b>Cash Flows from Financing Activities</b>					
Receipts					
-		Proceeds from Borrowings	11 899	2 115	33 773
-		Proceeds from Internal Borrowings	-	1 068	-
Payments					
( 219)		Repayment of Borrowings	( 252)	( 251)	( 263)
(8 806)		Repayment of Internal Borrowings	-	-	-
( 668)		Repayment of Lease Liabilities	( 754)	( 754)	( 756)
( 22)		Repayment of Bonds and Deposits	-	-	-
<b>(9 715)</b>		<b>Net Cash provided by (or used in) Financing Activities</b>	<b>10 893</b>	<b>2 178</b>	<b>32 754</b>
<b>3 044</b>		<b>Net Increase (Decrease) in Cash Held</b>	<b>( 455)</b>	<b>(3 043)</b>	<b>-</b>
<b>500</b>		<b>Cash &amp; Cash Equivalents at Beginning of Period</b>	<b>955</b>	<b>3 544</b>	<b>500</b>
<b>3 544</b>		<b>Cash &amp; Cash Equivalents at end of period</b>	<b>500</b>	<b>500</b>	<b>500</b>



## Council Budgeted (Excluding Wastewater / Recycled Water) Financial Statements 2023/24

### Notes to and forming part of the Financial Statements for the Period ending 30 June 2024

#### FINANCIAL INDICATORS

for the Period ending 30 June 2024

2022	\$'000	Budget 2024	Budget 2024	Budget 2023	Forecast 2023 as at 31 March
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These Financial Indicators have been calculated in accordance with *Information Paper 9 – Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

1. Operating Surplus Ratio					
4.6%	Operating Surplus	2 940	5.2%	6.7%	8.3%
	Total Operating Revenue	56 339			

This ratio expresses the operating surplus as a percentage of total operating revenue.

2. Net Financial Liabilities Ratio					
27.3%	Net Financial Liabilities	26 225	46.5%	22.5%	20.2%
	Total Operating Revenue	56 339			

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

3. Asset Renewal Funding Ratio					
82.0%	Net Asset Renewals	8 636	95.4%	93.7%	112.8%
	Infrastructure & Asset Management Plan required Expenditure	9 056			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

**Council Budgeted (Excluding Wastewater /  
Recycled Water) Financial Statements 2023/24  
Notes to and forming part of the Financial Statements  
for the Period ending 30 June 2024**

**UNIFORM PRESENTATION OF FINANCES**

for the Period ending 30 June 2024

	<b>2022</b>	<b>\$'000</b>	<b>Budget 2023</b>	<b>Forecast 2023 as at 31 March</b>	<b>Budget 2024</b>
	49 329	Income	51 142	53 110	56 339
	(47 052)	less Expenses	(50 204)	(51 475)	(56 383)
	704	FCA – Wastewater	900	900	942
	378	Cost of Capital – Wastewater	1 608	1 350	2 042
	<b>3 359</b>	<b>Operating Surplus / (Deficit)</b>	<b>3 446</b>	<b>3 885</b>	<b>2 940</b>
		<b>less Net Outlays on Existing Assets</b>			
	(4 496)	Capital Expenditure on Renewal and Replacement of Existing Assets	(6 998)	(8 423)	(8 636)
	11 019	less Depreciation, Amortisation and Impairment	11 002	11 188	11 877
	381	less Proceeds from Sale of Replaced Assets	453	270	692
	6 904	Subtotal	4 457	3 035	3 933
		<b>less Net Outlays on New and Upgraded Assets</b>			
	(9 778)	Capital Expenditure on New and Upgraded Assets	(12 088)	(10 993)	(42 324)
	11 884	less Amounts Received Specifically for New and Upgraded Assets	4 853	1 633	19 594
	-	less Proceeds from Sale of Surplus Assets	2 223	2 223	1 000
	2 106	Subtotal	(5 012)	(7 137)	(21 730)
	<b>12 369</b>	<b>Net Lending / (Borrowing) for Financial Year</b>	<b>2 891</b>	<b>( 217)</b>	<b>(14 856)</b>



## Council Budgeted (Excluding Wastewater / Recycled Water) Financial Statements 2023/24

### EQUITY STATEMENT

for the Period ending 30 June 2024

\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
Opening Balance	520 546	529 459	543 807
Net Surplus/(Deficit) for Year	14 342	14 348	30 879
Asset Revaluation Reserve	-	-	11 403
<b>Equity - Balance at the end of the reporting period</b>	<b>534 888</b>	<b>543 807</b>	<b>586 089</b>

## APPENDIX 3

### Wastewater / Recycled Water Financial Statements 2023/24

#### STATEMENT OF COMPREHENSIVE INCOME

for the Period ending 30 June 2024

	2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
<b>Income</b>					
	8 007	Rate Revenues	8 758	8 729	9 913
	88	Statutory Charges	101	46	109
	100	User Charges	121	75	136
	6	Reimbursements	2	2	2
	8 201	<b>Total Income</b>	<b>8 982</b>	<b>8 852</b>	<b>10 160</b>
<b>Expenses</b>					
	1 030	Employee Costs	1 382	1 334	2 088
	3 032	Materials, Contracts & Other Expenses	4 502	4 615	3 500
	1 957	Depreciation, Amortisation & Impairment	1 797	1 797	1 952
	6 019	<b>Total Expenses</b>	<b>7 681</b>	<b>7 746</b>	<b>7 540</b>
	<b>2 182</b>	<b>Operating Surplus / (Deficit)</b>	<b>1 301</b>	<b>1 106</b>	<b>2 620</b>
	704	Full Cost Attribution	900	900	942
	378	Cost of Capital	1 608	1 350	2 042
	<b>1 100</b>	<b>Net Operating Surplus / (Deficit)</b>	<b>(1 207)</b>	<b>(1 144)</b>	<b>( 364)</b>
	( 39)	Asset Disposal & Fair Value Adjustments	(1 062)	(1 062)	( 480)
	3 824	Amounts Received Specifically for New or Upgraded Assets	2 755	2 780	5 505
	2 808	Physical Resources Received Free of Charge	1 357	1 357	3 172
	<b>7 693</b>	<b>Net Surplus / (Deficit)</b>	<b>1 843</b>	<b>1 931</b>	<b>7 833</b>



## Wastewater / Recycled Water Financial Statements 2023/24

### STATEMENT OF FINANCIAL POSITION

for the Period ending 30 June 2024

2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
<b>Assets</b>				
Current Assets				
9 806	Cash & Cash Equivalents	500	500	500
3 568	Trade & Other Receivables	1 725	780	1 535
13 374	<b>Total Current Assets</b>	<b>2 225</b>	<b>1 280</b>	<b>2 035</b>
Non Current Assets				
-	Internal Loan to Council	-	1 068	-
96 698	Infrastructure, Property, Plant & Equipment	118 215	111 374	126 887
7 201	Other Non Current Assets	1 276	5 632	21 515
103 899	<b>Total Non Current Assets</b>	<b>119 491</b>	<b>118 074</b>	<b>148 402</b>
<b>117 273</b>	<b>Total Assets</b>	<b>121 716</b>	<b>119 354</b>	<b>150 437</b>
<b>Liabilities</b>				
Current Liabilities				
315	Trade & Other Payables	274	456	346
71	Provisions	69	70	74
386	<b>Total Current Liabilities</b>	<b>343</b>	<b>526</b>	<b>420</b>
Non Current Liabilities				
-	Internal Loan from Council	7 104	-	23 351
93	Non Current Provisions	88	103	109
93	<b>Total Non Current Liabilities</b>	<b>7 192</b>	<b>103</b>	<b>23 460</b>
<b>479</b>	<b>Total Liabilities</b>	<b>7 535</b>	<b>629</b>	<b>23 880</b>
<b>116 794</b>	<b>Net Assets</b>	<b>114 182</b>	<b>118 725</b>	<b>126 558</b>
<b>Equity</b>				
87 687	Accumulated Surplus	85 075	89 618	97 451
29 107	Asset Revaluation Reserves	29 107	29 107	29 107
<b>116 794</b>	<b>Total Council Equity</b>	<b>114 182</b>	<b>118 725</b>	<b>126 558</b>

## Wastewater / Recycled Water Financial Statements 2023/24

### STATEMENT OF CASH FLOWS

for the Period ending 30 June 2024

2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
<b>Cash Flows from Operating Activities</b>				
Receipts				
8 175	Operating Receipts	8 990	8 852	9 990
Payments				
(4 539)	Operating Payments to Suppliers & Employees	(6 779)	(6 698)	(6 631)
( 378)	Cost of Capital	(1 608)	(1 350)	(2 042)
<b>3 258</b>	<b>Net Cash provided by (or used in Operating Activities)</b>	<b>603</b>	<b>804</b>	<b>1 317</b>
<b>Cash Flows from Investing Activities</b>				
Receipts				
2 013	Amounts Specifically for New or Upgraded Assets	2 755	5 567	4 919
8 806	Repayment of Internal Loans to Council		-	-
Payments				
(2 343)	Expenditure on Renewal/Replacement of Assets	(8 419)	(6 195)	(11 570)
(4 190)	Expenditure on New/Upgraded Assets	(11 851)	(8 414)	(19 085)
-	Provision of Internal Loans to Council	-	(1 068)	-
<b>4 286</b>	<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(17 515)</b>	<b>(10 110)</b>	<b>(25 736)</b>
<b>Cash Flows from Financing Activities</b>				
Receipts				
-	Proceeds from Internal Borrowings from Council	7 104	-	24 419
Payments				
-	Repayment of Internal Borrowings to Council	-	-	-
<b>-</b>	<b>Net Cash provided by (or used in) Financing Activities</b>	<b>7 104</b>	<b>-</b>	<b>24 419</b>
<b>7 544</b>	<b>Net Increase (Decrease) in Cash Held</b>	<b>(9 808)</b>	<b>(9 306)</b>	<b>-</b>
<b>2 262</b>	<b>Cash &amp; Cash Equivalents at Beginning of Period</b>	<b>10 308</b>	<b>9 806</b>	<b>500</b>
<b>9 806</b>	<b>Cash &amp; Cash Equivalents at end of period</b>	<b>500</b>	<b>500</b>	<b>500</b>



## Wastewater / Recycled Water

### Financial Statements 2023/24

### Notes to and forming part of the Financial Statements

### for the Period ending 30 June 2024

#### FINANCIAL INDICATORS

for the Period ending 30 June 2024

2022	\$'000	Budget 2024	Budget 2024	Budget 2023	Forecast 2023 as at 31 March
These Financial Indicators have been calculated in accordance with <i>Information Paper 9 – Local Government Financial Indicators</i> prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.					
<b>1. Operating Surplus Ratio</b>					
13.4%	Operating Surplus	( 364)	(3.6%)	(13.4%)	(12.9%)
	Total Operating Revenue	10 160			
This ratio expresses the operating surplus as a percentage of total operating revenue.					
<b>2. Net Financial Liabilities Ratio</b>					
(157.3%)	Net Financial Liabilities	21 845	215.0%	59.1%	(7.4%)
	Total Operating Revenue	10 160			
Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.					
<b>3. Asset Renewal Funding Ratio</b>					
34.3%	Net Asset Renewals	11 570	107.3%	79.3%	58.3%
	Infrastructure & Asset Management Plan required Expenditure	10 787			
Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.					

**Wastewater / Recycled Water  
Financial Statements 2023/24  
Notes to and forming part of the Financial Statements  
for the Period ending 30 June 2024**

**UNIFORM PRESENTATION OF FINANCES**  
for the Period ending 30 June 2024

	<b>2022</b>	<b>\$'000</b>	<b>Budget 2023</b>	<b>Forecast 2023 as at 31 March</b>	<b>Budget 2024</b>
	8 201	Income	8 982	8 852	10 160
	(6 019)	less Expenses	(7 681)	(7 746)	(7 540)
	( 704)	less Full Cost Attribution	( 900)	( 900)	( 942)
	<b>1 478</b>	<b>Operating Surplus / (Deficit)</b>	<b>401</b>	<b>206</b>	<b>1 678</b>
		<b>less Net Outlays on Existing Assets</b>			
	(2 343)	Capital Expenditure on Renewal and Replacement of Existing Assets	(8 419)	(6 195)	(11 570)
	1 957	less Depreciation, Amortisation and Impairment	1 797	1 797	1 952
	( 386)	Subtotal	(6 622)	(4 398)	(9 618)
		<b>less Net Outlays on New and Upgraded Assets</b>			
	(4 190)	Capital Expenditure on New and Upgraded Assets	(11 851)	(8 414)	(19 085)
	2 013	less Amounts Received Specifically for New and Upgraded Assets	2 755	5 567	4 919
	( 378)	less Cost of Capital	(1 608)	(1 350)	(2 042)
	(2 555)	Subtotal	(10 704)	(4 197)	(16 208)
	<b>(1 463)</b>	<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(16 925)</b>	<b>(8 389)</b>	<b>(24 148)</b>



## Wastewater / Recycled Water Financial Statements 2023/24

### EQUITY STATEMENT

for the Period ending 30 June 2024

\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
Opening Balance	112 339	116 794	118 725
Net Surplus/(Deficit) for Year	1 843	1 931	7 833
<b>Equity – Balance at the end of the reporting period</b>	<b>114 182</b>	<b>118 725</b>	<b>126 558</b>

# TITLE: RATING POLICY 2023/2024

## 1. PURPOSE

Councils have power to raise and collect rates and this policy provides the detail on the methodology and principles that Council will apply. In developing a rating policy Council must make political and professional judgements based on a number of guiding principles and objectives. These principles and objectives are often competing and must be balanced to achieve the desired outcome. Council has identified and developed the following key objectives in response to the outcomes of our community engagement activities and on-going annual reviews.

### 1.1 Equity for our communities

A key consideration in developing a taxation system is the equity principle. In developing the rating policy we have endeavoured to ensure that the rating responsibility is distributed in an equitable manner across and within our communities. To achieve this objective our policy is designed to:

- improve equity in rate distribution across our communities
- prevent inequitable shifts in rate responsibility
- collect a base contribution from all rateable properties
- equally distribute the responsibility of rates across the community (unless some compelling application of the other taxation principles should be applied)
- raise an equitable level of contribution from each land use sector.

### 1.2 Benefit to our communities

A further consideration in developing a taxation system is the benefit principle. To achieve this objective our policy is designed to:

- wherever practicable charge the direct beneficiary for benefits through user charges, services charges and separate rates
- recognise communities where there is a greater consumption of services and resources.

### **1.3 Economic and Property Development**

Our rating policy seeks to balance Council's economic and property development focus and to achieve this objective our policy is designed to:

- facilitate a strong and vibrant economic environment
- support the growth of business within the area
- balance the issue of consumption of resources with economic development objectives
- encourage development on vacant land
- recognise the importance of arable land suitable for viable primary production.

### **1.4 Taxation Principles**

While balancing the community needs and Council's broader economic and development objectives Council has developed a policy which also provides a balance against the principles of taxation. Council's policy objectives, methodologies and strategies have been developed with this in mind and rank highly against the principles of taxation.

## **2. SCOPE**

This Policy is applicable to all ratepayers in the Mount Barker District.

## **3. DEFINITIONS**

**'Act'** refers to the Local Government Act 1999 (SA).

**'Capital value'** refers to the valuation methodology used in determining the value of land, as defined in the Valuation of Land Act 1971.

**'CWMS'** refers to a Community Wastewater Management System within the Council area formerly referred to as Septic Tank Effluent Disposal Schemes (STEDS).

**'Different rate'** refers to a rate that may be applied to a category of land that is different to the rate applied to other land categories (termed differential rates under the Act).

**'General Rate'** refers to the rate in the dollar that applies to properties in the calculation of the general rate payable by way of Council Rates. Please note that the 'General Rate' is also referred to as the Differential General Rate under the Act.

**'MDPA area'** refers to the Mount Barker Urban Growth Development Plan Amendment (MDPA) as gazetted by the Minister for Planning in December 2010 and as shown in attachment 1.



**‘Minimum Rate’** is where Council can fix a minimum amount payable by way of rates or charges under Section 158 of the Act, this cannot be applied to more than 35% of the area.

**‘Postponed rates’** refers to any rates postponed under Section 182 or 182A of the Act.

**‘Rating’** refers to the overall process of raising revenue by way of levying rates and charges.

**‘Rebates’** refers to an amount that a rate or charge may be reduced in accordance with Chapter 10, Division 5 of the Act.

**‘Remissions’** refers to any reduction in amount payable granted in accordance with Section 182 of the Act.

**‘Residential rate cap rebate’** refers to the rate cap applied to properties with a Residential land use, subject to specific criteria, which is applied under the discretionary rebate provisions of Section 166(1)(l) of the Act.

**‘Service charge’** refers to a charge imposed for the provision of a prescribed service under Section 155(1) of the Act.

**‘Separate rate’** refers to a rate that applies in addition to other rates and charges, which is a mechanism used to fund specific activities in accordance with Section 154 of the Act.

**‘Sewer’** refers to an adequate and sanitary wastewater disposal system.

#### **4. ROLES & RESPONSIBILITIES**

##### **Council Members**

- Council Members must adopt the policy.

##### **Chief Executive Officer**

- As prescribed by Section 99 of the Act, the Chief Executive Officer is responsible for ensuring that systems are in place to cause all rating to comply with legislation.

##### **Team Leader Revenue**

- The Team Leader Revenue will ensure that staff are made aware of the new Policy which will be placed on Council’s website and intranet.

## **5. SPECIFIC POLICY INFORMATION**

### **5.1 Strategic and budget considerations**

Council has determined that the application of an annual Rating Policy should be developed within a framework which integrates strategic planning through to service delivery. The strategic directions for the Mount Barker District Council are outlined in the Mount Barker District Council Community Plan 2020-2035, which establishes the overall direction for the Mount Barker District Council looking at a 15-year horizon but with a 5-year focus and annual reporting.

The Community Plan 2020-2035 contains 3 themes that are central to achieving our vision, including; Community Wellbeing, Economic Prosperity and Ecological Sustainability.

The annual rating policy for 2023/2024 has been reviewed to support the vision goals set in the Community Plan 2020-2035. As part of the financial planning and budget processes to support the Community Plan 2020-2035, the rate revenue required to meet expenditure needs is calculated taking into account other sources of revenue. The structure of the rating system is then determined having consideration for how the rates are levied between, and within, various categories of ratepayers.

### **5.2 Rating Strategies and Methodologies**

The following key strategies and methodologies have been developed consistent with our policy principles to meet the rating objectives:

- valuation methodology based on capital value
- different rates for different land use categories and locality
- rate rebates (including rate capping for residential properties and discretionary rebates)
- rate remissions
- separate rates
- service charges

These strategies rank highly against the principles of taxation and are consistent with our strategic and financial planning. Each of these strategies are discussed in the following relevant sections.

### **5.2.1 Valuation methodology**

Council uses the capital value determined by the Valuer-General as the basis for valuing land and calculating rates.

Council considers that the capital valuation method of valuing land provides the fairest method of distributing the rate burden across all ratepayers and that this is a reasonable indicator of capacity to pay.

If a ratepayer is dissatisfied with the valuation made by the Office of the Valuer-General, then the ratepayer may object to the Valuer-General in writing, within 60 days of receiving the notice of the valuation, explaining the basis for the objection, provided they have not:

- a) previously received a notice of this valuation under the Act, in which case the objection period is 60 days from the receipt of the first notice; or
- b) previously had an objection to the valuation considered by the Office of the Valuer-General.

### **5.2.2 Differential Rating**

The Act allows Councils to differentiate rates based on the use of the land, the locality of the land or on the use and locality of the land.

The Mount Barker District Council applies different rates on the basis of land use and locality. The Act allows Council the option to use a combination of factors (land use and locality) to apply different rates. Land use is recognised by other State taxing agencies and is easily identified and understood by our communities. It is therefore considered the most appropriate method for applying different rates by the majority of Councils.

Currently the general differential rates are on the basis of category of land use as determined by the Local Government (General) Regulations 2013, with the exception of properties with the category of residential land use in the Productive Rural Landscape Zone and the Rural Zone.

Definitions of the use of the land are prescribed by regulation and are categorised as follows for rating purposes:

- Residential (Category (a))
- Commercial – Shop (Category (b))
- Commercial – Office (Category (c))
- Commercial – Other (Category (d))
- Industrial – Light (Category (e))
- Industrial – Other (Category (f))
- Primary Production (Category (g))
- Vacant Land (Category (h))
- Other (Category (i))
- Locality\*

*\*All residential land within the Productive Rural Landscape Zone and the Rural Zone.*



As part of the valuation assessment process the Office of the Valuer-General applies a land use to each assessment to identify the predominant use of the land. This land use is applied by various taxing authorities. Council generally applies this land use for general rating purposes, however under the Act, Council is the relevant authority that determines land use for rating purposes. The rating land use applied by Council must meet the definitions under Development Regulations. As such the local government land use may vary from that used by other taxing authorities.

If a ratepayer believes that a particular property has been wrongly classified as to its land use, then an objection may be made as detailed in Section 5.13 of the Policy.

### **5.2.3 Different Rates**

#### **Residential (category (a))**

Council has determined that a different rate of 0.329511 cents in the dollar will be applied for 2023/2024 to all assessments attributed with a land use of Residential.

#### **Commercial (categories (b), (c), (d))**

Council has determined that a different rate of 0.329511 cents in the dollar will be applied for 2023/2024 to all assessments attributed with a land use of Commercial.

#### **Industrial (categories (e), (f))**

Council has determined that a different rate of 0.329511 cents in the dollar will be applied for 2023/2024 to all assessments attributed with a land use of Industrial.

#### **Primary production (category (g))**

Council has determined that a different rate of 0.276789 cents in the dollar will be applied for 2023/2024 to all assessments attributed with a land use of Primary Production.

#### **Vacant land (category (h))**

Council has determined that a different rate of 0.329511 cents in the dollar will be applied for 2023/2024 to all assessments attributed with a land use of Vacant Land.

#### **Other (category (i))**

Council has determined that a different rate of 0.329511 cents in the dollar will be applied for 2023/2024 to all assessments attributed with a land use of Other.

### **Locality**

Council has determined that a different rate of 0.29656 cents in the dollar will be applied for 2023/2024 to all residential land within the Productive Rural Landscape Zone and the Rural Zone.

### **5.2.4 Separate Rates**

Section 154 of the Act permits Councils to raise a separate rate on properties, which may benefit from a project or undertaking. The main legislative features of a separate rate are:

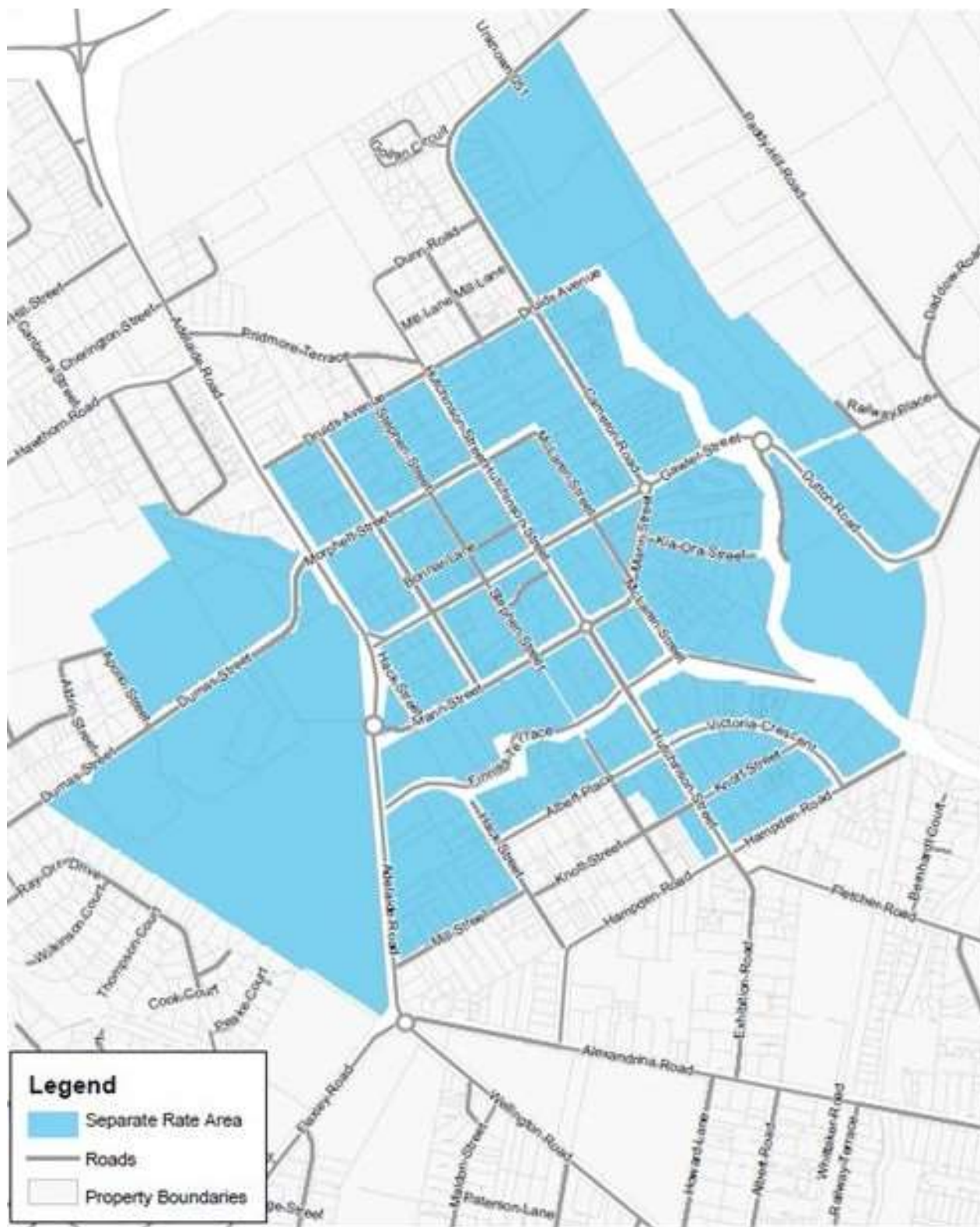
- It can be applied to properties that benefit from the purpose of raising the rate;
- Money raised by these means cannot be put to any other use;
- The separate rate must cease when the purpose has been completed and paid for.

#### **5.2.4.1 Mount Barker Regional Town Centre Separate Rate**

On behalf of the Mount Barker Regional Town Centre Development Association Inc, a separate rate will be applied to the commercial and industrial businesses, including vacant properties and vacant land, applied to that part of the Council area defined within the Township of Mount Barker.

The area is similar to what was previously known as the Regional Town Centre Zone of Mount Barker for a period of one year of \$139,068. As a consequence Council proposes that a separate rate of 0.035623 cents in the dollar be set. The purpose of this separate rate is to be utilised for enhancing the commercial and business viability of the Regional Town Centre.

The funds will be raised over a 12 month period from rateable entities (ie land and property owners and business operators) on behalf of the Mount Barker Regional Town Centre Development Association Inc. The Separate Rate will be applied to that part of the Council area defined in the map (below) within the Township of Mount Barker, the area is identical to what was previously known as the Regional Town Centre Zone.



**MOUNT BARKER  
DISTRICT COUNCIL**

Mount Barker District Council Phone: (08) 8391 7200  
8 Dutton Road Fax: (08) 8391 7299  
Mount Barker, SA 5261

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Mount Barker District Council

**Mount Barker Regional  
Town Centre  
Development Association  
Separate Rate Area**



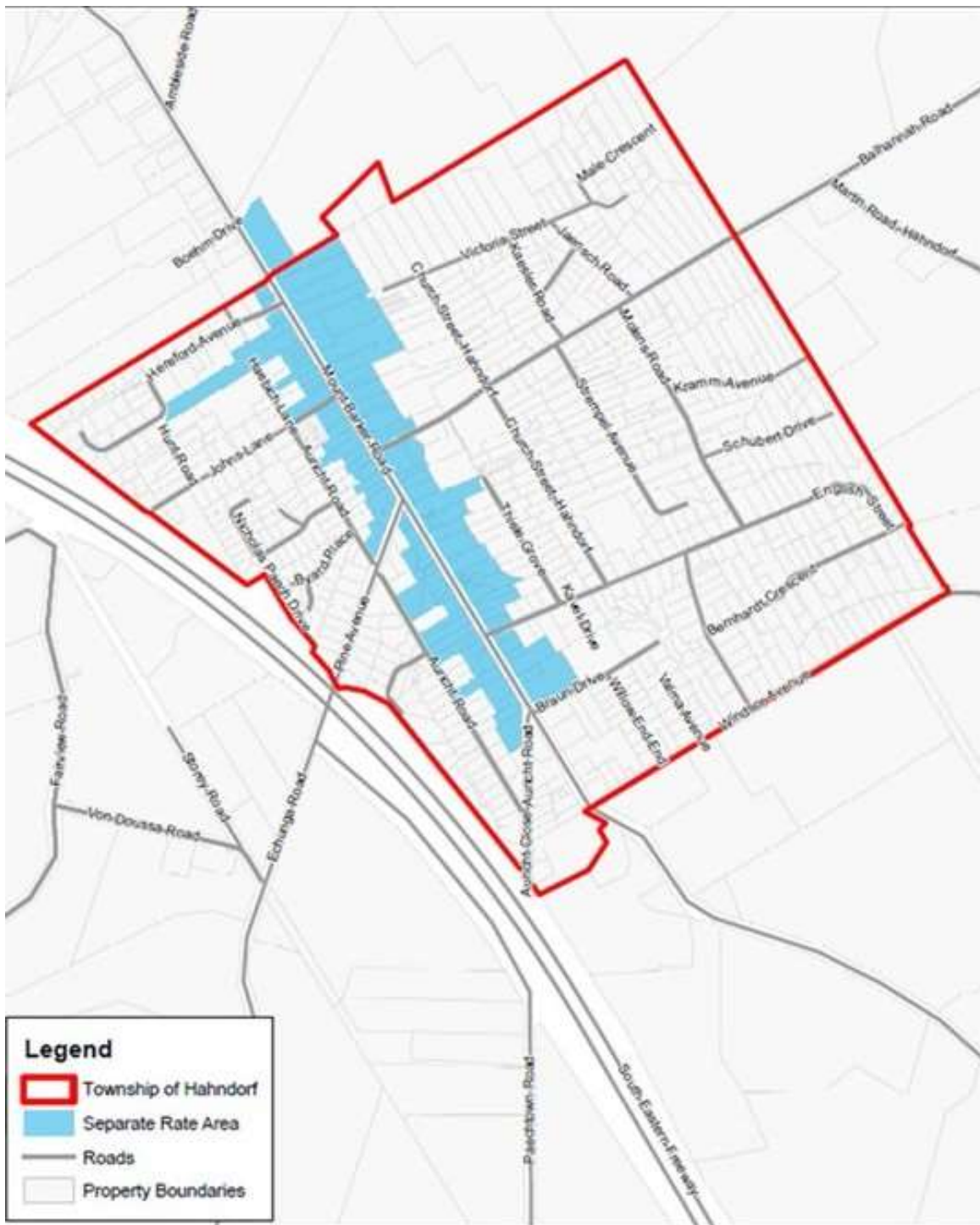
#### **5.2.4.2 Hahndorf Separate Rate**

On behalf of the Hahndorf Business & Tourism Inc, a separate rate will be applied to that part of the Council area defined within the Township of Hahndorf, the area is similar to what was previously known as the Heritage Area (1) Zone. The separate rate will be applied to the Commercial and Industrial businesses, including vacant properties or and vacant land for a total \$110,000. Council proposes a separate rate of 0.118164 cents in the dollar with the separate rate capped at a maximum amount of \$2,500.

The funds will be raised over a 12 month period from rateable entities (i.e. land and property owners and business operators) on behalf of the Hahndorf Business & Tourism Inc. The Separate Rate will be applied to that part of the Council area defined in the map within the Township of Hahndorf, the area is similar to what was previously known as the Heritage Area (1) Zone.

The purpose of this separate rate is to plan and implement the marketing program for Hahndorf including promotion, marketing and the business viability of the town.

Separate Rates (other than Mount Barker Town Centre and Hahndorf) apply only to specific parcels of land for the purposes of contributing to required infrastructure and only become payable when development is undertaken.



**MOUNT BARKER  
DISTRICT COUNCIL**

Mount Barker District Council  
8 Dutton Road  
Mount Barker, SA 5251

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Mount Barker District Council

## Hahndorf Separate Rate Area

#### **5.2.4.3 District Wide Residential Plan Amendment Report (PAR) and Developer Contributions Separate Rate**

In 2006 Council entered into Agreements with various developers and landowners that recognise the developer's concept for development of land within the Council area and the developer's willingness to construct works adjacent to or in the vicinity of the Proposed Development. In each Agreement the developer has agreed, at the developer's cost, to undertake or procure the construction of specified infrastructure works adjacent to or in the vicinity of the land required as a consequence of the Proposed Development.

In some cases specified Infrastructure works are included in the Development Plan for the Mount Barker District Council, including where an agreement has not been entered into by the land owner.

As a means of providing adequate financial security for Council of the performance by the developer of the construction of specific infrastructure works, a separate rate will be declared under the Act. A separate rate will not be declared if the developer has agreed with Council on an alternative security mechanism, e.g. bank guarantee/ insurance bond or has already fully satisfied their obligations in the Agreement.

The parcels of land that may become the subject of a Separate Rate as a security mechanism for specific infrastructure works are:

- Hawthorn Road CT 5888/156 Allotment 98 DP 60057
- Matthew Road CT 6121/666 Piece 301 DP 84858
- Princes Hwy CT 6121/666 Piece 302 DP 84858
- Old Princes Highway CT 6255/342 Piece 308 DP126948
- Old Princes Highway CT6255/342 Piece 309 DP126948

#### **5.2.5 Separate Rates subject to Infrastructure Contributions – Separate Rate Relief Policy:**

##### **5.2.5.1 Transport Infrastructure MDPA Area**

A separate rate of a proportionate amount of \$80,421 per hectare on rateable land within the defined MDPA Area which separate rate is the primary mechanism to raise funds to meet the costs of the required transport infrastructure to support and service the MDPA Area for the benefit of the land the subject of the separate rate and also to the occupiers of the land within the MDPA area. A revised scope of required transport infrastructure works and governance



arrangements has been prepared and is available on Council's website.

The amount per hectare is essentially the same as applies pursuant to Transport Infrastructure Deeds executed in 2012 by various developers with the State Government (Minister for Transport and Infrastructure). The amount is the subject of annual indexation in accordance with the Index Number 3101 (Road and Bridge Construction Index) for South Australia as published by the Australian Bureau of Statistics.

#### **5.2.5.2 Wastewater (Sewer) Infrastructure Mount Barker MDPA Area**

A separate rate of a fixed charge of \$11,270 per new allotment on all rateable land within the defined MDPA Area (excepting land parcels in Nairne being LOT: 2 DP: 83527 CT: 6064/932, LOT: 4 FP: 157339 CT: 5385/949 and LOT: 3 FP: 157338 CT: 5520/779 and that portion contained within the MDPA LOT 1: DP83527 CT: 6077/952) the purpose of which is to fund the activity of essential infrastructure works to meet Wastewater needs and being of particular benefit to the land and to the occupiers of the land to which the separate rate applies.

The amount per new allotment for both Sewer (as previous) and CWMS (as below) is the subject of both:

- a) annual indexation using the Producer Price Index Australia (6427) Index Number 3101 Road and Bridge Construction South Australia as published by the Australian Bureau of Statistics; and
- b) annual review by Council taking into account (among other things) new technology, market conditions and current and proposed statutory requirements including all relevant and applicable legislation and all lawful conditions, requirements, notices and directives applicable under any such legislation or by any statutory authority.

#### **5.2.5.3 Wastewater (CWMS) Infrastructure Nairne MDPA Area**

A separate rate of a fixed charge of \$7,769 per new allotment on all rateable land within the defined Nairne MDPA Area namely land parcels in Nairne being LOT: 2 DP: 83527 CT: 6064/932, LOT: 4 FP: 157339 CT: 5385/949 and LOT: 3 FP: 157338 CT: 5520/779 and that portion contained within the MDPA LOT 1: DP83527 CT: 6077/952 the purpose of which is to fund the activity of essential infrastructure works to meet Wastewater needs and being of particular benefit to the land and to the occupiers of the land to which the separate rate applies.

#### **5.2.5.4 Recreation, Sport & Community Infrastructure Mount Barker MDPA Area**

A separate rate of a fixed charge of \$2,921 per new allotment on all rateable land within the defined MDPA Area (excepting land parcels in Nairne being LOT: 2 DP: 83527 CT: 6064/932, LOT: 4 FP: 157339 CT: 5385/949 and LOT: 3 FP: 157338 CT: 5520/779 and that portion contained within the MDPA LOT 1: DP83527 CT: 6077/952) the purpose of which is to contribute to the activity of recreation, sport and community infrastructure that will be of direct benefit to land within the Mount Barker MDPA Area and to occupiers of that land.

The amount per new allotment for both the Mount Barker MDPA Area (as above) and the Nairne MDPA Area (as below) is the subject of both:

- a) annual indexation using the Recreation and Culture Index, Adelaide (Series ID: A2331221T) as published by the Australian Bureau of Statistics; and
- b) annual review by Council taking into account (among other things):
  - the timing and extent of proposed capital expenditure by Council on required community, recreation and sport infrastructure facilities;
  - the financial implications of that expenditure including loan funding, without resulting in unfair or unreasonable financial impact on the current community; and
  - the extent of benefit that can reasonably be anticipated to apply to both the current community and new/proposed development.

#### **5.2.5.5 Recreation, Sport & Community Infrastructure Nairne MDPA Area**

A separate rate of a fixed charge of \$2,583 per new allotment on all rateable land within the defined Nairne MDPA Area namely land parcels in Nairne being LOT: 2 DP: 83527 CT: 6064/932, LOT: 4 FP: 157339 CT: 5385/949 and LOT: 3 FP: 157338 CT: 5520/779 and that portion contained within the MDPA LOT 1: DP83527 CT: 6077/952 the purpose of which is to contribute to the activity of recreation, sport and community infrastructure that will be of direct benefit to land within the Nairne MDPA Area and to occupiers of that land.

#### 5.2.5.6 Western Sector Community Open Space Land Acquisition

A separate rate of fixed charges for the rateable allotments namely:

Certificate of Title	Property Description	Amount
6236/354	PCE 101-102, DP123403	\$295,051
6249/748	LOT 1080 DP125377	\$533,566
6250/893	LOT 1075 DP125783	\$282,012

The purpose of which is to provide security to recover the cost to Council of the purchase Lot 503, Bollen Road, Mount Barker for the purposes of community open space, that will be of direct benefit to the specified land within the Western Sector of the MDPA Area and to occupiers of that land.

#### 5.2.5.7 Wastewater Commitment

Pursuant to Section 154 of the Act and in accordance with Section 154(2)(c) of the Act, and for the financial year ending 30 June 2024 the Council declares a separate rate on each of the land parcels listed below:

Certificate of Title	Location	Property Description	Amount
6250/893	Henderson Grove	LOT 1075, DP125783	\$283,960
6249/749	Newenham Parade	PCE 1081-1082, DP125377	\$1,007,600
6281/866	Angas Parkway	LOT 1005, DP131576	\$1,465,600
6249/748	Newenham Parade	LOT 1080, DP125377	\$824,400
6276/914	Heysen Boulevard	PCE8201-8202, DP130654	\$751,120
5974/333	239 Wellington Road	LOT 31, DP17656	\$467,160
6266/489	Paech Road	LOT 509, DP129160	\$419,691
6236/354	Rainbird Drive	PCE 101-102 DP123403	\$723,640
6285/767	Paech Road	LOT 6025, DP132253	\$3,590,720
6269/441	Fidler Lane	PCE 1057, DP129161	\$421,360
6285/666	Wellington Road	LOT 7311, DP132265	\$1,340,248
6223/774	19 Hawthorn Road	LOT 692, DP120995	\$640,662
6247/862	Flaxley Road	LOT 2003, DP125523	\$27,480
6231/683	Martin Road	LOT 1000, DP122249	\$1,996,960
6286/546	Flaxley Road	PCE 2001-2003, DP132414	\$263,884
6165/943	52 Beneva Road	LOT 6, DP49619	\$1,282,400
6271/406	Ridge Street	LOT 2000 DP 129886	\$683,802



5902/342	47 Fulford Terrace	LOT 102, DP62247	\$1,250,880
6282/404	183 Hawthorn Road	LOT 2009, DP131667	\$375,291
6269/169	Fidler Lane	LOT 1059, DP129168	\$862,155
6255/342	Old Princes Highway	PCE 308-309, DP126948	\$331,886
6267/793	Chestnut Drive	PCE 2000-2001, DP129257	\$331,886
6064/932	Jeffrey Street	LOT 2, DP83527	\$2,248,260

*#Note: Subject to the execution of a Wastewater Commitment Deed by the developer.*

The purpose of the separate rate is as a replacement mechanism for the existing Wastewater (Sewer) Infrastructure Separate Rate where the developer has executed a Wastewater Commitment Deed with Council and requested the use of this mechanism to provide security commensurate with the amount specified in their Wastewater Commitment Deed. As these separate rates are consistent with the objects of the Infrastructure Contributions – Separate Rate Relief Policy, they will be subject to the principles of this Policy as they apply to these separate rates.

#### **5.2.5.8 Wastewater Infrastructure Augmentation Separate Rate (WIASR)**

Pursuant to Section 154 of the Act and in accordance with Section 154(2)(c) of the Act, and for the financial year ending 30 June 2024 the Council declares a separate rate on the land parcel listed below:

<b>Certificate of Title</b>	<b>Property Description</b>	<b>Amount</b>
5626/645	LOT 3, DP15515	\$254,761
6262/216, 6262/217	LOT 101 & 102, DP125249	\$293,343
6037/784	LOT 411, DP73444	\$49,312
5520/779	LOT 3, FP157338	\$1,003,021
5385/949	LOT 4, FP157339	\$755,083

The purpose of the separate rate is to provide a mechanism for Council to apply this to affected land parcels and secure a commensurate contribution from the developer (when development is undertaken) to the cost of the extension and/or upsizing of the capacity of wastewater infrastructure network.

The WIASR is only applied within the MDPA area to applicable land parcels (i.e. not all MDPA land but those sites for which there is a direct benefit from the wastewater infrastructure network extension and/or upsizing) and would be automatically 100% postponed until the subject land is developed.

As this separate rate is consistent with the objects of the Infrastructure Contributions – Separate Rate Relief Policy, it will be subject to the principles of this Policy as it applies to the separate rate.

## **5.2.6 Littlehampton Development Sites Infrastructure Separate Rates Proposal**

### **5.2.6.1 Littlehampton Direct Infrastructure Contribution Separate Rate**

Pursuant to Section 154 of the Act and in accordance with Section 154(2)(c) of the Act, and for the financial year ending 30 June 2024 the Council declares a Direct Infrastructure Contribution separate rate on the land parcel listed below:

Certificate of Title	Property Description	Amount
5826/809	LOT 97, FP157332	\$453,260

This infrastructure separate rate will ensure that the beneficiaries of development, as a result of the rezoning of land initiated by Council in 2006, contribute to the necessary additional specific and critical infrastructure, and existing ratepayers will be protected from excessive increases in general rates to fund such additional infrastructure.

As this separate rate is consistent with the objects of the Infrastructure Contributions – Separate Rate Relief Policy it will be subject to the principles of this Policy as they apply to these separate rates.

### **5.2.6.2 Littlehampton Indirect Infrastructure Contribution Separate Rate**

Pursuant to Section 154 of the Act and in accordance with Section 154(2)(c) of the Act, and for the financial year ending 30 June 2024 the Council declares an Indirect Infrastructure Contribution separate rate on the land parcels listed below:

Certificate of Title	Property Description	Amount
5902/341	LOT 101, DP62247	\$150,343
5902/342	LOT 102, DP62247	\$150,343

This infrastructure separate rate will ensure that the beneficiaries of development, as a result of the rezoning of land initiated by Council in 2006, contribute to the necessary additional specific and critical infrastructure, and existing ratepayers will be protected from excessive increases in general rates to fund such additional infrastructure.

As this separate rate is consistent with the objects of the Infrastructure Contributions – Separate Rate Relief Policy it will be subject to the principles of this Policy as they apply to these separate rates.

### **5.3 Regional Landscape Levy**

Mount Barker District Council falls within the Hills & Fleurieu Regional Landscape Region for the purposes of the regional landscape levy. The creation of new landscape regions for the purposes of determining regional landscape levies, is being managed through a levy transitional scheme.

The Levy transition scheme establishes that the landscape levy rates need to be equalized by 2023/2024, therefore the levy for 2023/2024 will be raised as a single rate.

While the Levy is a State Tax, the Council is required, under the Landscape South Australia Act 2019, to make a specified annual contribution to the Landscape Administration Fund, which is distributed to the Hills & Fleurieu Regional Landscape Board ('the Board') and to recover this amount by way of the Levy.

The Levy is collected by a separate rate, based on capital values. This rate is calculated to raise the same amount as the Council's contribution to the Board (taking into account any rebates or remissions that may apply under sections 159 – 166 of the Local Government Act 1999.

Council does not determine how the revenue raised by the Levy is to be spent. That is a matter dealt with by the Board, by reference to its Annual Business Plan.

The transition to this new Levy, sees the abolition of the Natural Resources Management Levy, previously collected by the Council on behalf of the State under the Natural Resources Management Act 2004.

For the 2023/2024 financial year, the following Levy will apply:

- a separate rate of 0.010308 cents in the dollar on the value of rateable land in the area of the Hills & Fleurieu Regional Landscape Board region.

Under the Landscape South Australia Act 2019 there are currently no provisions for exemptions from payment of the Levy. All properties are subject to the Levy.



#### **5.4 Minimum Rate**

Section 158 of the Act permits a Council to impose a minimum amount payable by way of rates, provided that it has not imposed a fixed charge. Where two or more adjoining properties have the same owner and are occupied by the same occupier, only one minimum rate is payable by the ratepayer. Where a Council imposes a minimum rate it must not apply to more than 35% of properties in the Council area.

A minimum amount payable by way of general rates of \$868 is proposed to be fixed in respect of rateable land in the Council's area for 2023/2024.

#### **5.5 Service Rates and Charges**

Council provides various prescribed services pursuant to Section 155 of the Act. Service rates and charges can only be levied for:

- Treatment or provision of water
- Collection, treatment or disposal (including recycling) of waste
- Television transmission (or re-transmission) Service.

##### **5.5.1 Wastewater Charge**

Council provides a community wastewater management system to some properties in the Mount Barker District Council. The full cost of operating, maintaining and upgrading the service for the 2023/2024 financial year is budgeted to be \$41.2 million.

To fund the provision of this service Council imposes a service charge to recover the cost to the council of establishing, operating, maintaining, improving and replacing infrastructure (taking into account depreciation of any assets and including future capital works).

Where the service is provided to non-rateable land, a service charge is levied against the land. Details on what constitutes a service charge for each Property Unit, and other information about the scheme, are available from the Rates Department at Council.

Properties rebated from payment of general rates in part or full for whatever reason are not exempt from payment of these service fees and charges.

#### **5.5.2 Wastewater – CWMS Charge**

An annual service charge of \$637 for each Property Unit based upon the nature of the prescribed CWMS service per property/connection for the financial year ending 30 June 2024.

#### **5.5.3 Wastewater – Sewer Service Charge**

All new developments must provide for an adequate and sanitary wastewater disposal system and Council in consultation with property developers has resolved that a sewerage system be established to service growth including all of the Mount Barker MDPA area and new development in Meadows, plus the remainder of the Bluestone development in Mount Barker.

An annual service charge of \$778 based upon the nature of the prescribed service of a sewerage scheme per property/connection for the financial year ending 30 June 2024.

Council recognises the historical arrangement in Brukunga where a rebate is provided to ratepayers connected to the existing sewer system constructed in the mid-1950s. Council will continue to provide a rebate to ratepayers but is proposing to ensure equity in sewer charges across the district, which will mean that the rebate will reduce each year for a minimum of 10 years, until equity in the sewer charge with other ratepayers is achieved.

#### **The rebate for 2023/2024 Financial year for Brukunga is \$113**

This rebate will not apply for any future development in Brukunga that generates new allotments.

#### **5.5.4 Recycled Water Service Charge – Portion of Meadows**

Recognising that Meadows is not serviced by SA Water and is totally reliant on managing its own water resources, Council in cooperation with property developers has implemented a scheme for the growth areas to be provided with recycled water for toilet flushing and outdoor irrigation to lessen the usage of rainwater and/or ground water. This will provide a sustainable water source and increase the use of recycled water.

The service charge powers are used for the purpose of recovering costs associated with meter reading, administration and property audits for all allotments within the growth areas.

An annual service charge of a fixed amount of \$68 per allotment will be charged on all land in the within the township of Meadows, where the

service is made available, and a variable (metered) charge of \$3.20 per kilolitre (KL) of usage to be issued half yearly by tax invoice.

#### **5.5.5 Meadows Non-Potable Water Service Charge**

The Meadows non-potable water service charge for the 2023/2024 financial year is fixed at \$464 for each connected assessment. This charge is raised for the purpose of providing a non-potable water supply to certain properties in the township of Meadows (outside of the growth areas) as per a long-standing historical arrangement. Unlike the recycled water service, this amount represents the only cost to the ratepayer as the supply is not individually metered.

#### **5.5.6 Waste Management Charge**

Council provides waste management services to ratepayers and the cost of operating these services for the 2023/2024 year will be \$4.3 million. Council will recover part of this total through the imposition of service charges dependent upon the designated area.

For a service charge of \$201 each rateable property within Council's designated kerbside waste and recycling collection area is entitled to receive:

- one weekly 140L Mobile Garbage Bin kerbside waste collection,
- one fortnightly 240L Mobile Garbage Bin kerbside recycling collection, and
- provision by Council of one 140L Mobile Garbage Bin and one 240L Mobile Garbage Bin.

For a service charge of \$240 each rateable property within the collection area designated as 'township' in the kerbside collection area is entitled to receive:

- the above mentioned services plus one fortnightly 240L Mobile Garbage Bin kerbside green waste collection which includes provision for food scraps.

The ratepayer is responsible for provision and maintenance of a suitable green coloured 240L Mobile Garbage Bin.

For Council owned properties where a refuse service is provided a service charge of \$201 for each pair of bins (one charge for each pair of bins regardless of bin combination e.g. blue & blue or blue & yellow etc.) will be applied.



Conditions apply to Schools, multiple Tenancies, Commercial & Industrial Bin Provision and Replacement and Council owned properties (refer Waste Management Policy).

## **5.6 Rebates**

### **5.6.1 Mandatory Rate Rebates**

Council is required under the Act to rebate rates payable on some land. Council has determined that rebates of rates will be granted when the applicant satisfies the requirements for mandatory rebates under Sections 159 to Section 165 of the Act.

Council has developed a Rate Rebate Policy which provides the full details regarding rate rebates permissible under the Act. This policy document supports the main Rating Policy.

### **5.6.2 Discretionary Rebates**

The Council may grant a rebate of rates, up to 100%, pursuant to Section 166 of the Act in specific circumstances on such conditions as the Council thinks fit. Council will give reasonable consideration to the granting of rebates with consideration of applications for rebates on their merits.

Council's Rate Rebate Policy sets out those provisions applicable to the Council granting a rebate of rates to persons or bodies. The policy is intended to provide guidance to the community as to the grounds upon which a person or body is, or may be, entitled to receive a rebate of rates and service charges and the matters that the Council will take into account in deciding an application for a rebate.

## **5.7 State Government Concessions – Concessions for CWMS/SEWER**

To check eligibility contact the Concessions Hotline 1800 307 758 or by email [concessions@sa.gov.au](mailto:concessions@sa.gov.au)

For further details visit [www.sa.gov.au/concessions](http://www.sa.gov.au/concessions).

## **5.8 Postponement of Rates**

### **5.8.1 Postponement of Rates – Hardship**

Section 182 of the Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they are invited to contact the Council to discuss the matter.

Council has a Hardship Policy to assist in identifying customers who are experiencing payment difficulties due to hardship, and assist those customers to better manage their bills on an ongoing basis.

This policy sets out:

- processes to identify customers experiencing payment difficulties due to hardship, including identification by Council, self-identification by a customer, identification by an accredited financial counsellor, or welfare agency
- an outline of a range of processes or programs that we will use, or apply, to assist our customers who have been identified as experiencing payment difficulties.

#### **5.8.2 Assistance with Payment of Rates**

Individual payment arrangements can be an alternative for ratepayers experiencing financial difficulties and as such enquiries are treated confidentially by the Council.

#### **5.8.3 Postponement of Rates – Seniors**

Under Section 182A of the Local Government Act 1999 application in the prescribed form may be made to Council for a postponement of the payment of any amount of rates in excess of \$500 for the current or a future financial year by:

- A ratepayer who holds a current State Seniors Card issued by the State Government (prescribed ratepayer) or the spouse of a prescribed ratepayer
- The rates are payable on the principal place of residence
- The land is owned by the prescribed ratepayer
- The prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.

Any rates which are postponed will become due and payable:

- When the title to the land is transferred to another person
- Failure to comply with a condition of postponement
- Interest will accrue on the amount postponed at the prescribed rate per month until the amount is paid
- Postponement is available as a right and can only be refused when the applicants have less than 50% equity in the property.

## **5.9 Rate Capping**

Council is continually improving its rating system to have the most equitable and fairest distribution across the community, while providing relief for those ratepayers who have limited incomes and ability to pay.

A Rate Cap is to apply to eligible residential ratepayers' principal place of residence to protect individuals against increased rates brought about by substantially increased property valuations. For the 2023/2024 financial year Council will apply a rate cap to Residential 1, Residential 2 and Primary Production properties affected by the increases.

A rebate of general rates will be granted to the Principal Ratepayer where the amount of any increase in rates is greater than 12.5%.

To provide further protection for ratepayers on limited incomes, who hold a State Concession Card and are eligible for the maximum pensioner concession, a lower cap of 4% will apply.

### **Rate Capping Eligibility Conditions**

A rebate of general rates will only be granted upon application by the ratepayer and where the conditions as set out in Section 153(4) of the Act and this Policy are met. Rate capping rebates must be \$10 and over to be applicable. The rebate will not apply where:

- any such increase is due in whole or part to an increase in valuation of the land in the assessment because of improvements made to it worth more than \$20,000 since 1 July 2022
- any such increase is in whole or part because the zoning of the land has been changed since 1 July 2022
- any such increase is due in full or part to the use of the land being different for rating purposes on the date Council declared its general rates for the 2023/2024 financial year, than on the date the Council declared its general rates for the 2022/2023 year
- the ownership of the rateable property has changed since 1 July 2022
- the land use classification is Commercial, Industrial, Vacant Land or Other.

Where a ratepayer believes that they may be eligible for a rate capping rebate, they must lodge an application in writing to the Rates Department before the 31 October 2023.



## Easy Steps to see if you are eligible for a rate capping rebate

1. Have both your Rate Notices from this year and last year at hand
2. From last year's Rate Notice...  
Write down your General Rate only (do not include any concessions, levies or rebates).  
example (A) = \$1,200.00
3. Work out \*12.5% of (A)  
\*Rate Recap Rebate is 12.5%  
example (B) = \$150.00
4. Add A+B together to make C  
example (C) = \$1,350.00
5. From your current Rate Notice...  
Write down your General Rate only (do not include any concessions, levies or rebates)  
example (D) = \$1,400.00
6. Is D less than C?  
You will NOT be eligible for a rebate
7. Is D more than C?  
You may be eligible for a rebate  
example (D)-(C) = \$50.00

## Easy Steps to eligible pensioners to see if you are eligible for a rate capping rebate

1. Have both your Rate Notices from this year and last year at hand
2. From last year's Rate Notice...  
Write down your General Rate only (do not include any concessions, levies or rebates).  
example (A) = \$1,200.00
3. Work out \*4% of (A)  
\*Rate Recap Rebate is 4%  
example (B) = \$48.00
4. Add A+B together to make C  
example (C) = \$1,248.00
5. From your current Rate Notice...  
Write down your General Rate only (do not include any concessions, levies or rebates)  
example (D) = \$1,400.00
6. Is D less than C?  
You will NOT be eligible for a rebate
7. Is D more than C?  
You may be eligible for a rebate  
example (D)-(C) = \$152.00

### **5.10 Paying Your Rates**

Council provides the quarterly payment of rates in September, December, March and June each year.

Payments can be made via BPay, Australia Post, credit card by phone or via Council's website ([www.mountbarker.sa.gov.au](http://www.mountbarker.sa.gov.au)), cash/cheque/EFTPOS over-the-counter at the Local Government Centre office. To view all payment methods refer to the rear of the Rate Notice.

For ratepayers who no longer want paper bills and would prefer to receive their rate notices via email, Council offers two alternatives:

#### **BPay View**

Rate Notices can be sent straight to the ratepayer's online bank they use for payment, rather than receiving a hard copy in the mail.

For further information on how to receive, pay and store your rates notice in your online banking, go to [www.Bpay.com.au/bpayview](http://www.Bpay.com.au/bpayview)

#### **Ezybill**

Electronic (email) distribution of rate notices solution that meets the needs of both the private (single owner) and the commercial (multi-owner) customers. Ezybill utilises the resources of the Internet to provide a secure, effective and efficient distribution service that preserves the relationship that the Council has with their rate payer in a direct and transparent process.

To register go to Council's website <https://mountbarker.ezybill.com.au> and follow the prompts.

### **5.11 Late Payment of Rates**

Council has determined that penalties for late payments will be imposed in accordance with the provisions of Section 181(8) of the Act and relevant Council procedures.

Fines and interest for late payment are levied in accordance with the provisions of Section 181(8) of the Act. These provisions are the only provisions available to Council to ensure that all ratepayers pay promptly.

The Act provides that if an instalment of rates is not paid on or before the date on which it falls due:

- a) the instalment will be regarded as being in arrears
- b) a fine of 2% (two) percent of the amount of the instalment is payable



- c) on the expiration of each full month from that date, interest of the prescribed percentage of the amount in arrears (including the amount of any previous unpaid fine and including interest from any previous month) accrues.

Any ratepayer who may, or is likely to, experience difficulty with meeting the standard instalments and due dates can contact Council to discuss alternative payment arrangements. It should be noted that fines and interest are still levied in accordance with the Act under any payment arrangement.

Council will consider applications for remission of fines in certain extenuating circumstances. A request for waiver of fines should be made in writing, setting out detailed reasons why a fine remission has been requested.

## **5.12 Recovery of Outstanding Rates**

In accordance with sound financial management principles, the Rates Department will apply prudent debt management practices to Rate Debtors. This includes an on-going review of rates in arrears and following a systematic debt recovery approach.

Rates that remain in arrears for a period exceeding 30 days will be subject to recovery action in accordance with Council's normal debt recovery procedures.

Section 184 of the Act provides that Council may sell any property where any rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land if payment of the outstanding amount (by cash, bank cheque or electronic funds transfer) is not received within one month. Except in extraordinary circumstances, Council will enforce the sale of land for arrears of rates.

## **5.13 Objections**

Council rates are imposed under the provisions of the Act, and within the Mount Barker District Council are based on the Capital Valuation and the Land Use Category applied for the current financial year.

Where a ratepayer believes the level of rates charged on an assessment is excessive, the avenues for appeal are to lodge a formal objection to the Capital Value or the Land Use.

It is important to note that the lodgement of any objection does not change the due date for payment of rates. Rates must be paid in accordance with the Rates Notice until otherwise notified by Council.

*The following provides information on lodging objections.*

### **5.13.1 Valuation Objections**

If a ratepayer is dissatisfied with a property valuation then an objection may be made to the Office of the Valuer-General in writing,

within 60 days of receiving notice of the valuation, explaining the basis for the objection – provided they have not:

- previously received a notice of this valuation, under the Act, in which case the objection period is 60 days from the receipt of the first notice, or
- previously had an objection to the valuation considered by the Office of the Valuer-General in the current financial year.

It should be noted that under the Valuation of Land Act 1971 the Valuer-General has the discretion to extend the allowable objection period where it can be shown there is reasonable cause.

*Objections to valuations should be addressed to:*

**Office of the Valuer-General** GPO Box 1354, Adelaide SA 5001

**Email** OVGO objections@sa.gov.au

**Phone** 1300 653 346

The Mount Barker District Council has no role in this process and it is important to note that the lodgement of an objection does not change the due date for payment of rates. Rates must be paid in accordance with the Rate Notice until otherwise notified by Council.

### **5.13.2 Objection to Land Use Category**

If a ratepayer believes that a particular property has been wrongly classified as to its land use, then an objection in writing may be made to Council within 60 days of being notified of the land use classification.

The objection must set out the basis for the objection and details of the land use that (in the opinion of the ratepayer) should be attributed to that property. The Council may then decide the objection as it sees fit and notify the ratepayer. The objection must be made to Council.

A ratepayer also has the right to appeal against the Council's decision to the Land and Valuation Court. It is also important to note that the lodgement of an objection does not change the due date for the payment of rates. Penalties apply to unpaid rates.

### **5.14 Community Engagement**

In accordance with Council's Community Consultation Policy, and in keeping with good practice, a community engagement process will be undertaken annually on the development of budget and rating processes and policy.

Community engagement is undertaken when developing the annual budget and rating policies as part of the annual business plan to ensure that transparency of the process is maintained and to provide an avenue for the community to contribute their opinion.

**6. TRAINING / EDUCATION**

A training and education program may be implemented on the advice of the Team Leader Revenue as required.

**7. REVIEW**

This Policy will be reviewed annually or earlier in the event of changes to legislation or related Policies and Procedures or if deemed necessary by the Team Leader Revenue.

**8. ACCESS TO THE POLICY**

The Policy is available for public inspection at the Customer Service Centre, at the Local Government Centre, 6 Dutton Road, Mount Barker, South Australia and on the Council's website [www.mountbarker.sa.gov.au](http://www.mountbarker.sa.gov.au)

**9. FURTHER INFORMATION**

For further information on this Policy, please contact:

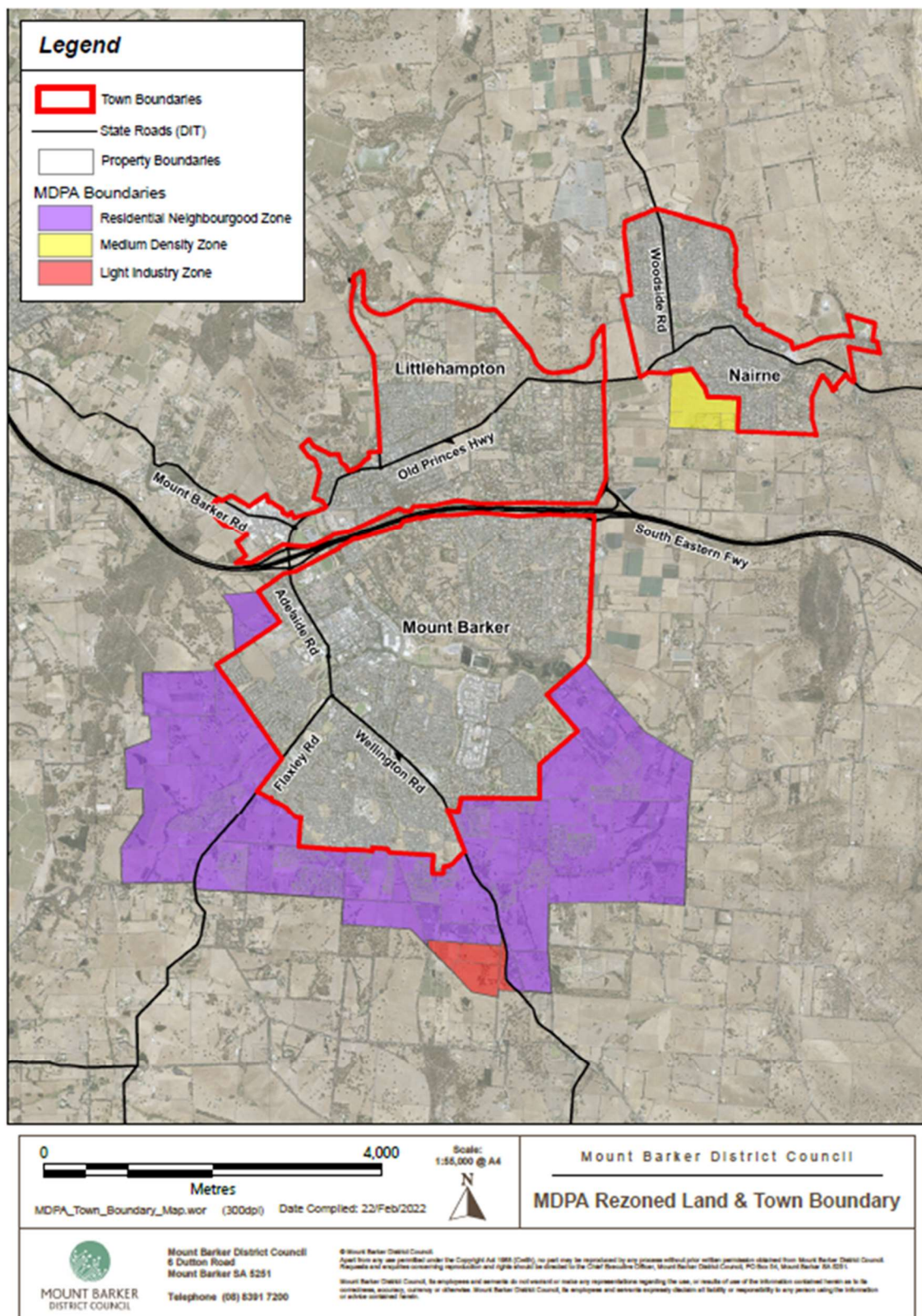
Title: Team Leader Revenue

Address: PO Box 54, Mount Barker  
South Australia, SA, 5251

Telephone: 08 8391 7200

Email: [council@mountbarker.sa.gov.au](mailto:council@mountbarker.sa.gov.au)





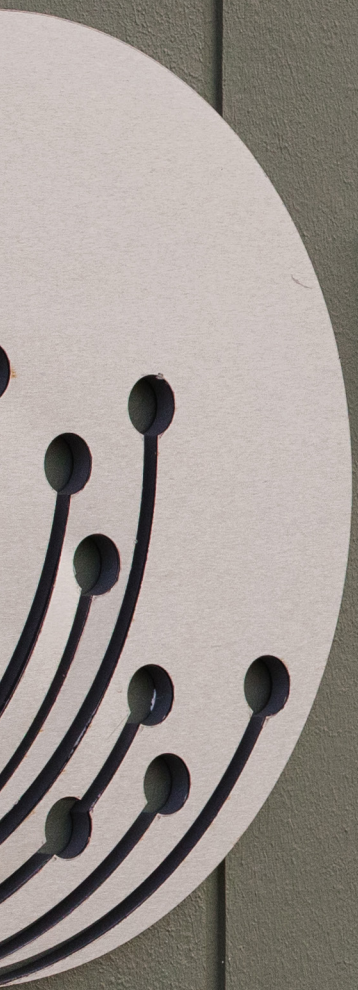
## Ministerial DPA Rezoned Land & 2006 Town Boundary

Mount Barker District Council

<b>REFERENCE NUMBER</b>	DOC/23/43528		
<b>PREVIOUS DOCUMENT NUMBER:</b>	DOC/22/112479		
<b>INTERNAL GOVERNANCE:</b>			
Author	Michael Moyle	Team Leader Revenue	Date 28/06/2023
Responsible General Manager:	Alex Oulianoff	General Manager Corporate Services	Date 28/06/2023
Reviewed by CEO	Name		Date
REVIEWED BY CGG			Date of Meeting
<b>APPROVED BY (DOCUMENT OWNER):</b>	Council		
<b>APPLICABLE LEGISLATION AND RELATED DOCUMENTS:</b>	<p>Local Government Act 1999</p> <p>Infrastructure Contributions – Separate Rate Relief Policy</p> <p>Separate Rate – Developer Contributions – Payment, Rebate Postponement Policy</p> <p>Indirect Developer Contributions – Funds Management Policy Rate</p> <p>Rate Rebate Policy</p> <p>Hardship Policy</p>		
COMMUNITY PLAN 2020-2035 REFERENCE:	<p>Leadership and Good Governance</p> <p>LGG Strategy 1.4: enable Community Leadership</p> <p>LGG 1.5: Demonstrate accountability through clear, relevant and easily accessible policies, corporate reporting and legislative compliance.</p>		
<b>REVIEW CYCLE</b>	<p>As this is a new policy, a review will be undertaken within 12 months but no later than July 2024</p> <p>It is recognised that from time to time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made administratively. Examples include a change to the name of a Council department, a change to the name of a State or Federal Department, and a minor update to legislation which does not have a material impact. However, any change or update which materially alters this document must be by resolution of Council (if statutory) or the Chief Executive Officer (if administrative).</p>		
<b>NEXT REVIEW DATE</b>	July 2024		

<b>DOCUMENT HISTORY:</b>			
<b>DOCUMENT VERSION</b>	<b>DATE</b>	<b>AUTHOR (PERSON TO WHOM CHANGES ARE TO BE RECOMMENDED)</b>	<b>NATURE OF CHANGE</b>
VERSION 1.0			
<b>DOCUMENT LOCATION:</b>	Council website <span style="float: right;">4/07/2023</span> Available for inspection, downloading or printing from our website <a href="http://www.mountbarker.sa.gov.au">www.mountbarker.sa.gov.au</a>		
	This Policy is available for inspection, during business hours at: Mount Barker District Council, Level 1, 6 Dutton Road, Mount Barker		





**MOUNT BARRIE**  
**DISTRICT COUNCIL**