2022 - 2023 annual report

MOUNT BARKER
DISTRICT COUNCIL

Acknowledgment Of Country

We acknowledge the traditional owners and custodians of the lands of Mount Barker district. We respect the First Nations people and their spiritual relationship with their country and their cultural and heritage beliefs.

Welcome to Country at the Summit Sport and Recreation Park during the 2022 Reconciliation week

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MAYOR'S INTRODUCTION

As Mayor of the Mount Barker District Council, I am honoured to present the Annual Report for 2022/2023.

This document details the performance, achievements and visions of a rapidly expanding Council that will soon include the second largest city in South Australia.

I am privileged to lead a Council where innovation, enthusiasm and community involvement help shape a better place for people to raise a family, work and enjoy the natural assets that come with living in our green, clean, peri-urban environment.

As we transition from a collective of country towns and farming land there are massive infrastructure and social demands that are being delivered by a dedicated, professional and hardworking cohort of public servants. Council's human resources are our most valued asset, staffs' pride and commitment to task is demonstrated every day.

To enable the capital works required we will partner with other levels of government and private enterprise and by necessity increase our long-term debt within manageable levels.

This year Council commenced building a new wastewater recovery and recycling plant, an aquatic and leisure centre, and other significant projects that will serve the community for the next two generations.

It is an exciting and challenging time for the district, we are well prepared and capable of achieving these goals.

I acknowledge former Mayor, Ann Ferguson's16 year term as Mayor and welcomed the new and returning Councillors in November 2022.

It is my hope this this elected body will be consultative, responsive, caring of those who are experiencing changing circumstances and be good stewards of the financial decisions we are obliged to make.

David Leach
Mayor

vision

"The mount barker district will be recognised as being highly livable, prosperous and safe, built from a foundation of community spirit and energy, quality of lifestyle and unique heritage, environment and landscape.

values

Accessibility

Ready to listen to ideas and concerns of the individuals, groups or institutions and respond with straightforward answers.

Commitment

Working hard to deliver appropriate and quality services and projects and build resilient communities.

Involvement

Decision making processes are transparent and open to community scrutiny. Individuals and communities can be involved in influencing policies and local activities.

Fairness

All people working, living and visiting the Mount Barker District make this a rich community and we aim to represent them equally.

Resourcefulness

Making the most of Council and community assets and strengths and building on local resources by attracting investment from outside the District.

Long term thinking to inform decision making

Council will consider all the consequences of decisions and ensure they reflect the Strategic Plan.
We need to act for now and the future. Council will have regard to the long term and cumulative effects of its decisions.

key achievements summary

- Lost Dogs' Disco
- Gather 'Round - Festival of Footy
- The Glebe
- Lost Dogs' Disco - Council Activities
- Nairne Village Green - Stage 2
- Old School House Conservation Works
- First Arts Networking Event
- Regional Aquatic and Leisure Centre
- National Desexing Network (for cats)
- Link Road to SSRP
- Fire to Flourish - Action on the Ground
- Diversion from landfill
- New Footpath Program
- Hampden Road Sewer Pipeline and new Pump Station
- Anembo Park Upgrade
- Waste Management Policy
- Community Nursery
- Infrastructure Renewal Programs
- Nairne Main Street
- Court Upgrade at the Adelaide Hills Recreation Centre
- Crystal Lake Public Toilet
- Laratinga Water Recovery Plant Project
- National Growth Areas Alliance Awards

Lost Dogs' Disco

In March 2023, the Adelaide Festival and Council collaborated to present the Lost Dogs' Disco event, created and produced by ENESS Studio, at Keith Stephenson Park. This free and interactive event was a hit, with 10,859 humans and 643 dogs in attendance, and generated over $600,000 in visitor and retained spend in the region.

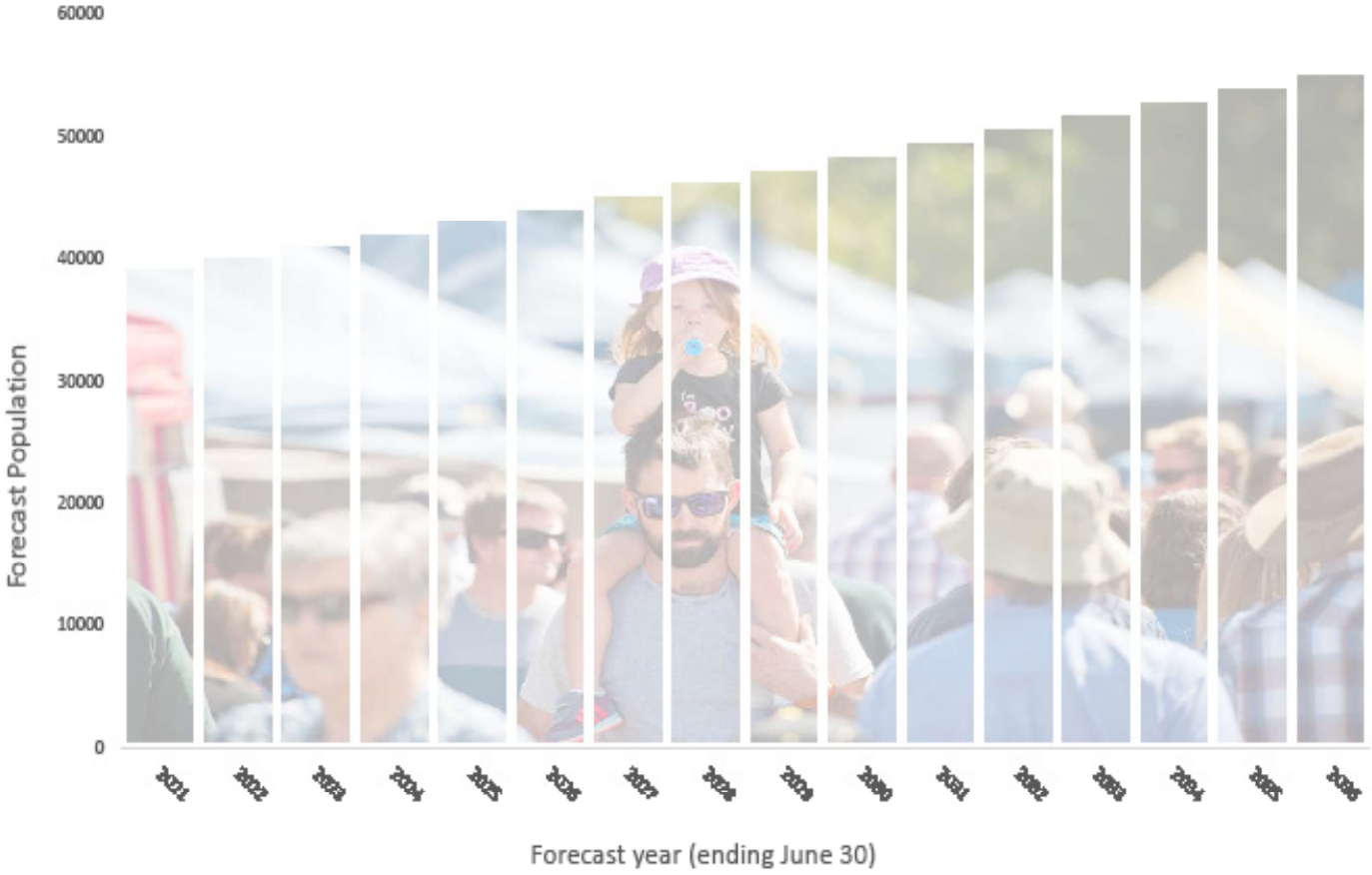
community profile
and population growth

The estimated resident population of Mount Barker in 2022 was 41,059, with a population density of 69.05 persons per square km.

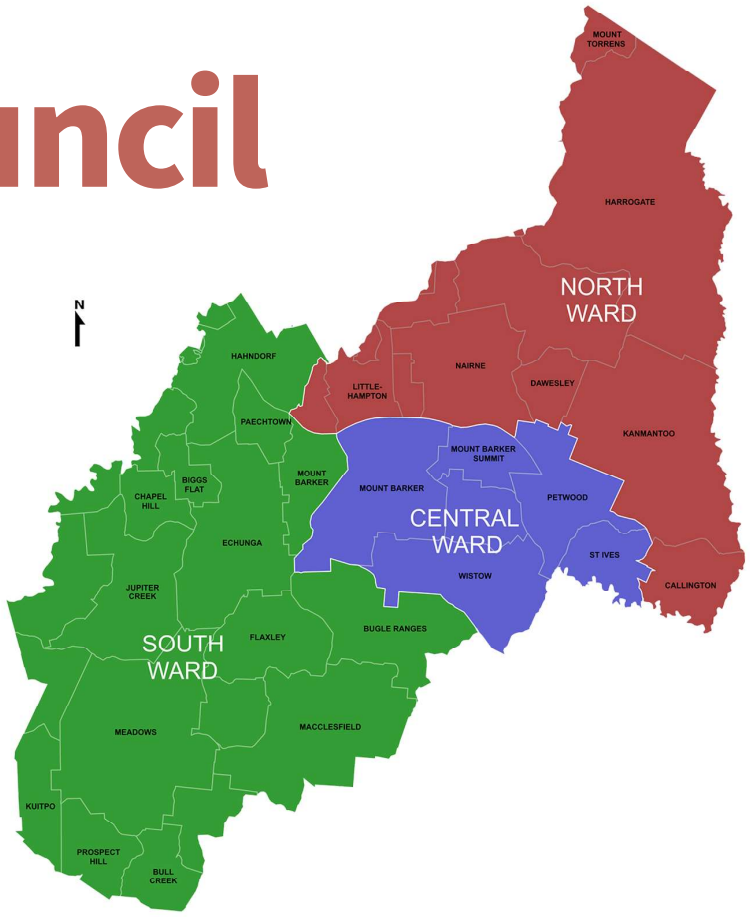
Our population, households and dwellings forecasts provide a comprehensive look into the changes in the community's population, age structure and household types from 2021 to 2036.

The population forecast for 2023 is 41,525, and is expected to reach 55,606 by 2036. To ensure accuracy, these forecasts were recently evaluated in January 2023 by .id, the population experts. Residents and businesses can access and use this information by visiting Council's website, where forecasts are available for each year from 2021 to 2036.

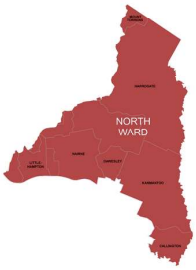
Forecast Population Growth



your council



Mayor David Leach



Cr Harry Seager

Cr Jessica Szilassy

Cr Simon Westwood

Cr Sally Harding

Cr Ian Grosser

Cr Bradley Orr

Cr Samantha Jones

Cr Narelle Hardingham

Cr Rebecca Hewett

Cr Rowan Voogt

★ Gather ‘Round - Fesitival of Footy

On 15 April 2023, the Summit Sports and Recreation Park (SSRP) was the site of the only 2023 regional Gather Round AFL match for premiership points, drawing in a crowd of 7,329 people to witness the North Melbourne Kangaroos take on the Brisbane Lions. Not only did this event bring significant economic benefit to the area, including a 28% increase in hospitality spend in Mount Barker, but also generated considerable national brand exposure for the Adelaide Hills Tourism Region, Mount Barker Summit Precinct, and the Mount Barker district.

annual business plan

performance measures

Community Wellbeing

Performance Measure	Outcome
Increase commercial opportunities at the Summit Sport and Recreation Park by 15%	**Partially achieved.** While there was a good increase in casual hire of the facilities, concentration on the Gather Round limited other commercial opportunities during the second half of the financial year.
Deliver two drug information sessions to the community	**Achieved.** Council received grant funding of $19,640 from the Alcohol and Drug Foundation in May 2023, and five information sessions were delivered at Mount Barker High School.
Establish a playgroup within the district's growth area	**Achieved.** A playgroup was established at the Duck Flat Community Garden, delivered by the Mount Barker Community Centre on Council's behalf.
Implement two new volunteer programs	**Achieved.** Two Environmental Friends Groups were established in 2022 and the Bluestone Community Environmental group was established in 2023.
Deliver the community grants program in February 2023	**Achieved.**This year the Community Grants were limited to one round due to the caretaker period prior to the local government elections in November 2023.
Deliver the Events supported program in April-May 2023	**Achieved.** The 2022/23 Event Support program provided $104,552 in financial contributions to 48 local community and regional events with an estimated economic return of $4,032,865 to the district.
Increase community facilities bookings by 10%	**Achieved.** Bookings via the SpacetoCo booking platform increased by 39%.
Increase community facilities income by 10%	**Achieved.** Income from bookings via the SpacetoCo booking platform increased by 77%.

Firefighter school holiday program at the Mount Barker Community Library

★ The Glebe

As part of the Littlehampton Greening plan, work to give Littlehampton's jewel in the crown – The Glebe – a facelift were finished. With ample shade from magnificent gum trees and an abundance of native birds, the Glebe has been a popular place for locals to go for a stroll or take the dog for a walk. A new play space, which includes a ninja course; toilets; picnic shelter; landscaping; walking paths; and separate on and off leash dog areas make the Glebe the go to place for recreation for those living in and around Littlehampton.

Ecological Sustainability

Performance Measure	Outcome
Increase the percentage of renewable energy used on Council occupied facilities	**Not Achieved.** No new renewable energy added. An Alternative Energy Program is planned for 2023/24 to increase renewable energy infrastructure such as solar panels.
Develop a House of Tomorrow consumer guide that is accessed by at least 10% of new home buyers	**Partially achieved.** Co-investment has been received to support a communications and marketing campaign that aims to increase awareness and encourage uptake of sustainable housing features, as well as encourage developers and builders.
Plant a minimum of 250 street trees and 100 shade trees in Council's parks and reserves	**Achieved.** 1252 new street trees were planted in new developments and in the growth area. Maintenance Operations received handover of a further 967 established growth area street trees. More than 4,841 shade trees were planted in parks and reserves.
Plant a target of 10,000 plants in revegetation projects	**Achieved.** 14,570 native plants were planted as part of Council led or supported revegetation projects throughout the district.
Annual increase in recycled materials being procured for general projects	**Partially achieved.** Asphalt products containing recycled material are being used as well as recycled concrete for road base where appropriate. Projects throughout the year have included the increased use of recycled plastic bollards and fencing materials, recycled green waste mulch back into public parks and reserves.
2% reduction of waste to landfill per capita	**Partially achieved.** Reduction from previous year was -1.34% in waste to landfill per capita. Long term trend since 2018/2019 is an increase of +0.35% per capita.
Conduct a minimum of 4 Free Green Waste Days	**Achieved.** A total of 8 free Green Waste Days were held including an unplanned one following storms in the district in November 2022.
Deliver a biodiversity education and awareness campaign including one major community event	**Achieved.** Multiple activities and events were conducted throughout the financial year including an educational evening on native orchids, a successful Birdfair event, a World Wetland Day Community Photography workshop, and 12 nature-focused social media posts.

Bird in the shrubbery

Economic Prosperity

Performance Measure	Outcome
Complete at least 1 staged main street upgrade	**Achieved.** Nairne main street upgrade stage 2 completed.
Increase tourism visitation and spend by 5%	**Achieved.** Total spend in the district grew by 9% compared to the previous financial year.
Conduct a minimum of 2 events to support small to meduim enterprises	**Achieved.** Four agribusiness networking workshops were held across the district in Nairne, Hahndorf, Meadows and Echunga. An average of 40 agribusinesses and guests attended each workshop.

Ordering food and drink at the 2023 Macclesfield Strawberry Fete

★ Lost Dogs' Disco - Council Activities

The Community Development Team and Library team joined forces to coordinate a series of complimentary community activities in connection with the Lost Dogs Disco installation. These activities included free dance workshops, inclusive discos, night time photography, Story-time in the park, silent discos, balloon twisting, colouring in, and Barka the dog competitions. The Public Health and Safety team also held 'Pet Safety' talks for members of our community and local school groups.

Leadership and Good Governance

Performance Measure	Outcome
Complete at least 3 new initiatives from the Climate Change Adaptation Governance report	**Not achieved.** Provision has been included in the 2023 Annual Business Plan to develop an energy and emissions reduction plan, improve emissions tracking and data management, and consideration of an emissions reduction target.
Percentage of supplier invoices paid according to approved terms is greater than 90% of total (by volume)	**Not achieved.** Full year result was 84%. Improvements to internal processes throughout the year resulted in an increase of suppliers paid on time each quarter, with the highest result of 89% in quarter four.
Maintain or improve customer satisfaction against agreed service standards	**Partially achieved.** A resident/customer satisfaction survey is being conducted early in the 2023/24 financial year.
Number of regional contractors/suppliers engaged in the previous 3 months is either 35% or higher of the total number of suppliers for that quarter or the dollar value is 15% or higher of the total value for that quarter	**Achieved.** 35% (298) of the total number of suppliers used during this financial year were local/regional suppliers. 17% of the total expenditure for suppliers for this financial year was to local/regional suppliers. This equated to an amount of $8.931 million.

Mayor David Leach shaking hands with Adelaide Festival Chief Executive Kath Mainland

★ Nairne Village Green Stage 2

This section includes new play equipment, a skate park, lawned area with new toilet block, access road, car parking, and refreshed landscaping. The construction and opening of this eagerly awaited recreational area is a result of extensive community consultation and partnership with the Nairne and Districts Residents Association - NDRA, CFS and other key stakeholders.

Working Smarter

Performance Measure	Outcome
Implement at least 1 action from the Smart Community Strategy	**Achieved.** The migration of Councils servers to Amazon Web Services (AWS) was completed in the first half of the year. The migration ensures Councils business systems continue to operate with minimal interruption.
At least 10 communications per month on planned works in the public realm	**Achieved.** A total of 160 social media and website communications, and 27 media releases were distributed, averaging 15.6 communications per month.
Complete trial of maintenance management system	**Partially achieved.** Through collaboration with the Operation department's stakeholders, the Business Systems team has identified the user and business requirements for a maintenance management system for the council.

Civil works on Springs Road, Mount Barker

★ Old School House Conservation Works

The building at 64 Mount Barker Road was built in 1871 as a Lutheran Day School. The building has had many uses over the years and was purchased by Council from St Michael's Lutheran Church in 2011. With the help of a grant from the SA Heritage Conservation grants program the old Lutheran School House has been restored to its former glory. Conservation work was done by a local heritage masonry contractor and included removal of non-original plaster, repointing the stonework with correct materials and techniques, and repairs to roof timbers and sheets, doors, windows and verandah.

Wastewater and Recycled Water

Performance Measure	Outcome
Complete the Hampden Road to WWTP Sewer Main and Inlet Pump Station project on time and budget	**Partially achieved.** Majority of works including the 1metre diameter main sewer trunk from Hampden Road to the existing Springs Road wastewater treatment plant has been completed. The two main pump station chambers located within the existing Springs Road wastewater treatment plant site are nearing completion with fit out of pumps and electrical systems delayed due to impacts from inclement weather. Remaining works expected to be completed late 2023.
Tender for the construction of the new Wastewater Treatment Plant - Stage 1 (now called the Laratinga Water Recovery Plant)	**Achieved.** The Expression of Interest (EOI) tender for Stage 1 of the new Laratinga Water Recovery Plant was released to the market in the second half of 2022. This was the first of two stages for the procurement of the project, which will replace the existing Springs Road wastewater treatment plant. Two contractors were selected to participate in a competitive Early Contractor Involvement (ECI) procurement process.
Tender for the trunk main expansion program	**Achieved.** To be delivered as a program of works, four sewer trunk mains will be constructed in the Mount Barker area. Using a similar model to the treatment plant, Council issued tenders for an Early Contractor Involvement (ECI) procurement which has been awarded and will be delivered over a 3-6 month period followed by construction works over a nominal 2-3 year period.
No increase in incidents reported to regulators	**Achieved.** The number of incidents experienced and reported to regulators remained around the same level as the last few years, which is a reflection of the work by the whole team to ensure wastewater, recycled water and bore water infrastructure is operated and maintained to ensure we deliver a safe and reliable service to Wastewater Service customers and the community and continue to protect the environment.
Recycled water supply main extended toward Nairne	**Partially achieved.** Deed for 50% of the funding has been executed with PIRSA and the project was released for tender with the sewer trunk main expansion program to ensure costs savings from parallel delivery of the projects can be realised. Construction of the project is expected to be delivered within the 2023-24 financial year.

Drone shot of the Wastewater Treatment Plant on Little Dublin Road.

First Arts Networking Event

The inaugural Arts Networking event held by the council on Tuesday 23 May 2023 was a resounding success, bringing together artists, arts workers, educators, producers, gallery directors, venue operators, councillors, council staff, and supporters of the arts from local businesses and organisations. The event took place at the Laratinga Pavilion which was filled with music, laughter, creative conversations, and new connections.

Enjoying the bubble machine at the 2023 Auchendarroch Family Fun Day

community wellbeing

Local Nuisance and Litter Control Act

The number of complaints of local nuisance or littering received by Council during the 2022/23 financial year: 33

The number of offences under the Act that were expiated during the 2022/23 financial year: 0

There were 0 offences or notices received during the 2022/23 financial year under the following:

- Offences under the Act that were prosecuted
- Nuisance abatement notices or litter abatement notices issues
- Civil penalties negotiated under section 34 of the Act
- Applications by Council to the Court of orders for civil penalties under section 34 of the Act and the number of orders made by the court on those applications

Cat Management

Cat management has seen significant changes due to the RSPCA and AWL no longer accepting cats from councils. Throughout the year, a total of 178 cat related issues were dealt with, ranging from lost cats to addressing cat nuisance behaviour. Cat management is a challenging issue to deal with, there is strong commitment to ongoing community education which seeks to reduce cat nuisance issues being raised by our residents.

Public Safety

Public Safety Officers play an important role in our community by undertaking the following activities, ensuring compliance with Council's suite of by-laws:

- Supporting and monitoring outdoor dining
- Responding to dog attacks and barking dog complaints
- Patrolling parks and reserves to monitor animal management issues
- Responding to parking complaints
- Monitoring timed parking areas to ensure the turnover of vehicles which in turn benefits local businesses
- Regular school patrols at drop off and pick up times to ensure the safety of school children CRMs

CRMs (Customer Request Management) service requests recieved during the 2022/23 financial year:

- **Public Health** ▸ 351
- **Parking** ▸ 355
- **Animals (dogs and cats)** ▸ 545

Environmental Health

Council's Environmental Health Officers (EHOs) undertake a variety of tasks that ensure that public health is maintained within our community. Routine food inspections are undertaken and any complaints relating to a food premises are also investigated.

EHOs also assess waste water applications and inspect sanitary plumbing for waste control systems. Public health complaints such as noise, odour, dust and litter issues, vermin, bees, European wasps, hoarding and squalor, wood smoke and stormwater pollution are also investigated.

The effects of climate change have resulted in viruses such as Japanese Encephalitis, which until very recently had never been detected in South Australia, becoming an emerging public health issue. EHOs have responded by undertaking mosquito larvae surveillance, ongoing adult mosquito trapping and preventative measures as part of the National Mosquito Management Subsidy Funding.

★ Regional Aquatic and Leisure Centre

In May 2023, Minister Clare Scriven; Federal Member for Mayo, Rebekha Sharkie; and Member for Kavel, Dan Cregan to turn the first sod to mark the beginning of construction of stage 1 of the Regional Aquatic and Leisure Centre. The new facility is being built on Council-owned land which makes up the Summit Precinct and already contains stage 1 of the Summit Sport and Recreation Park, linear trail, and heritage barns.

Immunisation

Our aim is to maintain high rates of childhood Immunisation in the Mount Barker district through our immunisation clinics, along with the School Immunisation program. Both services are funded by SA Health. These services are also available to people if they live outside the council area.

Morning & afternoon Immunisation clinics offered at TAFE - afternoon clinics have been very popular with some clinics fully booked.

Influenza Immunisation Clinics offered to staff, public and corporate businesses during April and May.

Year 7 and 8 vaccines (HPV & Boostrix), and Year 10 vaccines (Meningococcal B & Meningococcal ACWY) were offered at all secondary schools in the district. Waldorf School consent numbers increased this year.

Hills Community Transport

Hills Community Transport (HCT) is funded by the Commonwealth Home Support Program (CHSP), State Department of Human Services (DHS), State Department for Transport and Infrastructure (DIT) and Mount Barker, Adelaide Hills and Alexandrina councils.

The Program provides transport for people who live anywhere in the Adelaide Hills region and do not have any other transport options.

This year HCT assisted 553 people with 7,766 one–way trips (an increase of 2.8%) to get to medical appointments, shopping and social activities.

Council charters a 21-seat bus to community groups in the region, which was used by 13 different groups on 28 separate occasions.

These transport services were provided with the valued assistance of 31 transport and administrative volunteers who contributed 7,195 hours to their local community.

In May, the Department of Health advised that Mount Barker District Council had been successful in applying for an additional $15,246 for Hills Community Transport to expand services by leasing an additional car. The funding commences 1 July 2023.

Home Assist and Social Options

Funding to deliver the Home Assist and Social Options programs comes from the Commonwealth Home Support Program (CHSP) and Mount Barker District Council.

These programs support people over 65 to continue to remain living in their homes by providing minor home and garden maintenance, house cleaning and social activities. Home Assist and Social Options services for people aged under 65 ceased 30 June 2021 due to State Government funding ending.

Home Assist provided the following assistance in 2022/23 and 4 volunteers provided 250 hours of assistance:

House Cleaning ▸ 2,382 hours (an increase of 6%)

Home & Garden Maintenance ▸ 2,109 hours (a decrease of 1.7%)

The Social Options program was delivered with the assistance of 12 volunteers who contributed 1,344 hours to their local community.

The Social Options Program provided the following assistance in 2022/23:

Social Support ▸ 9,128 hours (an increase of 56%)

Transport for Social Program ▸ 3,360 one-way trips (an increase of 17%)

In May the Department of Health advised that Mount Barker District Council had been successful in applying for an additional $28,168 for home maintenance and $22,680 for Social Options to expand services. The funding commences 1 July 2023.

Community and Sporting Facilities Development

The council has 26 agreements with incorporated associations to ensure the smooth running of community buildings and recreation grounds throughout the district.

Belgravia Leisure through the Adelaide Hills Recreation Centre and Mount Barker Mountain Pool facility delivered a range of local sporting group programs including: Over 50's health club, Teen Gym,

★ National Desexing Network (for cats)

Council, the National Desexing Network, and participating vet clinics joined forces to offer residents in need a subsidised desexing program to help prevent unwanted cats and reduce nuisance behaviour.

Strength for Life, Fit for Life programs along with Hills Gymnastics Academy school holiday programs.

Pool programs included Come in for a Swim for families, DECD lessons and school carnivals, and school holiday Go Swim and movie night.

During the 2022/23 financial year, the Summit Sport and Recreation Park was used under licence agreements with Football SA, Hills Football League and the Alexandra and Eastern Hills Cricket Association.

services for people aged under 65 ceased 30 June 2021 due to State Government funding ending.

Community Buildings

Council uses an online booking system (SpacetoCo) that enables the council to advertise and easily manage bookings for buildings and spaces. Venues currently available for booking through the SpacetoCo platform include the Mount Barker Town Hall, Polo Club rooms and the Laratinga Pavilion. SpacetoCo is also being used to manage the licenced users' bookings, plus limited casual hirers, for the Summit Sport and Recreation Park grounds and facilities.

Council received 1928 bookings with an average of 161 bookings per month, creating a total revenue of $73,910.

Bookings ranged from casual bookings (177), regular bookings (959) and manual bookings that were staff organised bookings, Council events or Council supported events (792).

Booking numbers per venue for the 2022/23 financial year:

Mount Barker Town Hall ▸ 523

Laratinga Pavilion ▸ 301

Polo Ground Club Rooms ▸ 219

Summit Sport and Recreation Park (Licenced Users) ▸ 885

Mount Barker Community Library

The Mount Barker Community Library experienced significant increases in visits and participation throughout the financial year.

A combination of district growth and post-COVID enthusiasm for the Library's services and programs saw regular Storytime and Giggletime sessions filled to overflowing on a weekly basis, and events regularly booked to capacity with significant wait lists.

These increasing participation rates will continue to challenge the limitations of the current facility as the community progresses in its rapid growth.

Library Statistics:

Total number of visitors ▸
149,534 (24% increase)

Total items borrowed (physical) ▸
349,006 (10% increase)

Total events/programs ▸
699 (14% increase)

Total event/program attendance ▸
19,408 (53% increase)

Total number of items in the collection ▸
42,795 (2.5% increase)

New items added to the collection ▸
8,354 (31% increase)

Total number of active members ▸
11,071 (4% increase)

Customer Service Centre

Due to continuing growth in the district, 2022/23 was another busy year for the council's Customer Service team:

- 43,097 phone calls ;
- 3435 Customer requests (requests for service) entered;
- 1250 Section 7 searches co-ordinated;
- 1099 Section 187 searches co-ordinated;
- 8553 payments taken;
- 35,863 front counter interactions

★ Link Road to SSRP

A new road, along with a concrete footpath, to the Summit Sport and Recreation Park from Heysen Boulevard was completed. Council worked with Lanser, Greenhill Engineers, and BMD Constructions to bring forward this project by several weeks to be ready for the upcoming AFL Gather Round.

The area that has seen the biggest increase is customer contact via phone with an increase of over 8,000 phone calls in comparison to the previous financial year.

Volunteers

Council offers a wide range of volunteering opportunities that enhance and expand our services and activities and bring personal benefits to the volunteers involved.

Community organisations are supported by the council through advertising opportunity vacancies in a fortnightly listing in the Adelaide Hills Herald until February 2023 (In the Courier from July 2023), and online via the Volunteer Connect portal at www.volunteerconnecthills.com.au. Both jointly funded and managed by Mount Barker District Council and Adelaide Hills Council.

Upskilling and networking opportunities were available for volunteer leaders and organisations with quarterly meetings hosted jointly by the Mount Barker and Adelaide Hills councils.

616 volunteers attended the annual volunteer movie week event, jointly hosted by Mount Barker, Adelaide Hills and Alexandrina councils at 3 participating cinemas during National Volunteer Week in May. This attendance was up 23% from the previous year and included 77% of people who volunteer in the Mount Barker District Council area, attending the event at Wallis Cinemas on 18 May.

Arts and Culture

Council's Arts Officer started in January 2023 and a number of events were delivered in accordance with the Arts Plan, including:

- Community art workshops held during the Lost Dogs Disco installation.
- First ever Arts Networking event held.
- Development of an Artists' Register and Arts Community mailing list created.
- Arts website design commenced.
- Arts Feasibility Study commenced.

Council has continued working with Traditional Owners and residents of the district who identify as being Aboriginal and is continuing to support projects that engage with First Nations people to provide opportunities to truth tell and share narrative.

Council has supported a number of forums including the Aboriginal People Providing Services (APPS) who are advocating for services to be delivered within the Adelaide Hills region for Aboriginal people.

Youth

Funding of $21,640 was secured from Department of Human Services, and Alcohol and Drug Foundation to deliver youth programs and activities, including youth markets, cooking cabinets and vaping awareness sessions to the community.

The Adelaide Hills Youth Sector Network was reinvigorated and Council is coordinating quarterly sessions to connect more closely with youth organisations.

Disability and Inclusion

A grant of $27,512 was received from the Office for Recreation, Sport and Racing (ORSR) to deliver the actions in the Council's Disability Access and Inclusion Plan; increasing the awareness of inclusion in the community and offering sporting programs to people with disability.

Two community discos and a friending event were coordinated in partnership with local NDIS providers with a total of 400 participants attending.

The disability community were also invited to run stalls at the library's youth market on 1 April 2023 with two stalls managed by people with disability. Council also partnered with two disability service providers to deliver activities at the event.

All Council events and activities are intended to be accessible for all members of our community.

Council continues to fly the Harmony flag during the Feast Festival as a sign of support for LGBTQI+ community.

Volunteering Highlights

Here's a look at what our volunteers have accomplished in the 2022/2023 financial year!

142 volunteers

19,202 hours donated

$814,165 benefit to Council

7 programs/areas

18 volunteer roles

Justice of the Peace Dayroom Service	**941** clients served	**2,284** transactions
Adelaide Hills Visitor Information Centre	**3,311** open over 350 days	**41,525** visitors served
Library Programs	**4,090** hours	
Graffiti Removal	**390** sites visited	**1,107m2** graffiti removed
Environmental Programs	**2,204** hours	
Community Programs	**7,872** hours driving clients	**145** social options outings

Years of Service

5 years — **9** volunteers

10 years — **11** volunteers

15 years — **1** volunteer

20 years — **1** volunteer

MOUNT BARKER DISTRICT COUNCIL

Catching up at the Prancing Pony Brewery in Totness

economic prosperity

Employment Growth

An analysis of the jobs held by the full-time equivalent local workers in Mount Barker in 2022/23 shows the three largest industries were:

Health Care and Social Assistance ▸ 1,762 people (or 15.7%)

Retail Trade ▸ 1,481 people (or 13.2%)

Construction ▸ 1,281 people (or 11.4%)

The number of full-time equivalent local workers in the Mount Barker district increased by 1,312 between 2021/22 and 2022/23.

The largest changes in the jobs held by the full-time equivalent local workers during this period were for those employed in:

Health Care and Social Assistance ▸ +340 full-time equivalent local workers

Construction ▸ +288 full-time equivalent local workers

Agriculture, Forestry and Fishing ▸ +202 full-time equivalent local workers

Professional, Scientific and Technical Services ▸ +95 full-time equivalent local workers

The Economic Development team are engaging with business to promote growth from established businesses in the district whilst also continuing to promote new investment into the district.

Sporting Facilities and Open Space Planning

There were a number of key projects started or finished during the financial year including:

- Keith Stephenson Park construction commenced
- Nairne Village Green stage 2 completed
- Gather Round activation of the Summit Sport and Recreation Park
- Open space and safety Improvements at the Glebe, Littlehampton
- Callington RV Park completed / design options for Meadows RV Park ongoing
- Masterplanning for the Regional Recreation and Leisure precinct
- Pilot precinct signage -Dumas Street

Main Streets

Four main street projects were complete or commenced in the financial year:

Nairne Main Street upgrade ▸ stage 2 complete

Macclesfield Main Street upgrade ▸ stage 3 complete

Echunga Main Street upgrade ▸ concept design commenced

Hahndorf Main Street upgrade ▸ detailed design commenced

Township Planning

Hahndorf Township Plan:

- Hahndorf Main Street detailed design commenced
- Advocacy for heavy vehicle bypass continued
- Old School House, Main Street, heritage conservation works complete
- Township wide 40kmph zone implemented
- Support of community events such as the Handmade, Handpicked, Handcrafted festival

Littlehampton Township Plan:

- Littlehampton Greening (Main Street Upgrades, Miels Park and the Glebe) complete

Nairne Township Plan:

- Nairne Village Green stage 2 completed
- Nairne Main Street upgrades stage 2 complete
- Support of community events such as the Carols in the Park

Brukunga and Harrogate Township Plan

- Community garden project commenced

Fire to Flourish - Action on the Ground

Fire to Flourish project implementation is achieving significant support and outcomes for and with community including exploring traditional land and fire management, coordinating community-led disaster resilience workshops, and promoting community connectedness.

Meadows Township Plan:

- Nottage Road detailed design complete
- Support of community events such as the Meadows Country Fair

Echunga Township Plan:

- Echunga Main Street upgrade concept planning commenced
- Community garden upgrades complete
- Support of community events such as the All British Day

Macclesfield Township Plan:

- Main Street upgrade stage 3 complete
- Upgrades to Crystal Lake complete
- Support of community events such as the Strawberry Fete

Callington Township Plan:

- RV Park completed within Callington
- Support of community events such as the Callington Show

Planning Policy

- Planning and Design Code audit commenced
- Submission lodged on the Planning System Implementation review
- Submission lodged on the Urban Forest Inquiry
- Submission lodged on the Miscellaneous Technical Enhancement Code Amendment

Tourism and Events

The tourism visitor economy continues to grow in line with the region's 2025 target of $245million. As of December 2022, the regional spend was $225million. Up until Easter of 2023, many regional businesses report record business levels.

There are 1.2million day trips and 115,000 overnight visitors. 1,400 direct jobs, 500 indirect jobs and 1 in 17 jobs are supported by tourism.

The 2022/23 Event Support program provided $104,552 in financial contributions to 48 local community and regional events with an estimated economic return of $4,032,865 to the district. These events recorded a total volunteer investment of 20,700 hours to organise and deliver.

Visitor Information Centre

The Adelaide Hills Visitor Information Centre has been challenged over the past 12 months with trader feedback leading to the decommissioning of booking services and volunteer shortages resulting in some unplanned closures.

Despite this visitors have still been attending in good numbers with 41,525 attending the VIC across 22/23 for brochures, maps and general information from our dedicated volunteers.

Active engagement with the sector will continue to ensure that visitor information services are fit for purpose and align with trader/operator expectations.

★ Diversion from Landfill

A total of 10,932 tonnes of resources were diverted from landfill through Council's Kerbside and Transfer Station services. Reduction from previous year was -1.34% in waste to landfill per capita.

Mt Barker Caravan and Tourist Park

The Mount Barker Caravan and Tourist Park located in Mount Barker CBD is a well-used contemporary facility managed under contract to experienced caravan park facility managers.

The facility is open every day of the week and provides a range of camping sites, caravan sites and cabins for casual and long term hire.

In 2022/23, the Mount Barker Caravan and Tourist Park welcomed 44,272 visitors, with an average occupancy of 70.44%, a slight dip from the previous year's 72.9%. Despite this, the site maintained a high occupancy rate of 95.2%, compared to 81.6% the year before.

Routine asset management and maintenance activities were carried out, such as gutter cleaning, leaf removal and vegetation management, as well as internal road maintenance and minor cabin repairs. This valuable Council asset continues to meet both financial and community outcomes.

Infrastructure projects

Capital program as at end of June 2023:

- **39 active projects of which:**
- 15 at risk
- 15 on watch
- 9 on track
- 56 projects completed
- 3 projects cancelled
- 1 project deferred

Council, during the 2022/23 financial year oversaw delivery of over 150 infrastructure projects including new assets and renewal of assets near the end of their life. This includes roads, buildings, footpaths and trails, play equipment and play surfaces, Council plant and fleet and storm water drainage. Around 80% of the projects have been completed and 30 are in progress as of 30 June 2023. Project delays have been as a result of internal and external resource constraints, delays with external funding, global supply issues and identification of unknown underground services requiring redesign.

Town Centre

As a result of the 2021/2022 consultation a revised master plan has been developed by Burke Urban Investments (BUI) in response to feedback by the community, Council, key project stakeholders and from broader economic and project feasibility considerations.

The revised master plan aims to enable the project to be delivered in a more cost effective and timely manner, whilst still achieving many of the benefits created through this partnership with Council An integrated stage 1 delivery is proposed to incorporate town square, retail (food and beverage) and two office buildings serviced by significant on-site parking.

An interim, temporary activation of the site is also proposed, allowing for events, daily activation and project engagement to occur on the site, whilst the detailed design and final project delivery preparations are made.

New Footpath Program

Council's $11 million footpath program continued with new footpaths completed on Flaxman Avenue, Meadows and Church Hill Road, and progress towards completing new paths on Luck Street, Davies Street, and Venables Street in Macclesfield.

Regional Aquatic and Leisure Centre

The new Regional Aquatic & Leisure Centre (RALC) is a once-in-a-generation project that has been a high priority for Council since the 2015 review identified that the ageing Mountain Pool was not sufficient to meet the growing population's needs for a community facility.

The facility has grant funding support from Commonwealth ($15m) and State ($7.3m) Governments and in July 2022, Council endorsed the concept design which will include a 25m x 10 lane competition capable lap pool, learn to swim pool, warm water therapy pool, gym and fitness rooms, crèche, and kiosk/café as well as outdoor landscaping and a new connection to the Laratinga Trail.

The facility is the first stage of the development of the wider Summit Recreational Precinct and is a significant investment in the long-term health, wellbeing and aquatic education of our community.

The development of the design has been informed by community consultation through a dedicated Community Reference Group, technical and safety advice from the Royal Life Saving Society and SwimmingSA, as well as industry specialists in operating aquatic centres.

In December 2022, Council Assessment Panel approved the Planning Application and in May 2023, construction started on site with initial earthworks and site access. In parallel Council endorsed the project through the Long Term Financial Plan and Annual Business Plan.

Tendering for the main works contractor will commence in July 2023 with the intent that the main construction activity will start later in 2023.

In 2022/23 Council:

- Executed Commonwealth funding agreement for $15m grant contribution
- Engaged the Lead Architect and design team
- Completed the Concept design and detailed designs
- Obtained Planning Approval and Stage 1 (earthworks) Development Approval
- Endorsed the Prudential Review, and inclusion of the project in the Long Term Financial Plan and Annual Business Plan
- Commenced construction on site
- Commenced the procurement of the head contractor

Development Applications

In 2022/23 1351 development applications and 59 land division applications were lodged. 1,087 planning assessments were completed.

272 building rules assessments were completed and 695 privately certified building rules assessment were received.

965 development applications and land division applications (combined) were issued full development approval.

Council has had another year of strong growth following its biggest year two years (2020-23), in relation to total development applications (DA) lodged and as a subset of the total, total dwelling applications lodged.

The financial year started slower than expected with the number of new homes submitted across the first 6 months averaging 42 per month. However, this quickly increased early in the calendar year and was maintained at 58 new homes per month across the back half of the year.

Regardless of the Reserve Bank of Australia's continuing increases to rates, new dwelling submissions remain strong.

★ Hampden Road Sewer Pipeline and New Pump Station

Construction of the new sewer pipeline along the linear trail from Hampden Road to the Wastewater Treatment Plant continued. The pipeline runs along the southern edge of the St Francis de Sales College playing fields.

Vegetation and ducks at the Laratinga Wetlands

ecological sustainability

Trees

This period saw a major focus on tree planting, with City Development playing a key role in selecting, installing, and establishing trees in growth areas, and handing them over to Maintenance Operations for ongoing care. Moreover, growth area tree assessment and civil design for the inclusion of large remnant trees in new development stages experienced a resurgence as developers worked to design and build new stages.

Council welcomed a new staff member to the role of Team Leader Environment and Natural Assets. This position is devoted to the conservation of trees as natural assets, as well as the oversight of waterways, fire prevention, roadside weed control, and volunteer group coordination.

Over summer, the tree watering program was made more efficient with Council's new web-based digital tree management software program, Forestree. For the first time, this software was used to record date and time stamps for each tree at each watering event.

Capital works projects have been busy planting street and reserve trees in Macclesfield and Nairne. Maintenance Operations' tree planting program has been tackling the whole of street tree renewal in Kennebec Street and Kain Court Mount Barker. Thanks to grant funding, extensive tree management along the main road network and some of the peripheral road network in the 2020 fire scar area has been accomplished.

Wastewater

The council owned and operated Wastewater Service has continued with planning and delivery of new and upgraded infrastructure to meet the demands of population growth and regulatory requirements to deliver a safe, reliable and affordable wastewater service.

During the 2022-23 financial year 1,832 megalitres of wastewater was received at the Mount Barker, Meadows, Echunga and Macclesfield treatment facilities and treated to at least the level required, or a higher standard, under operational licences prior to disposal through recycled water supply or to the environment.

The ever-increasing inflow to the Springs Road and Meadows Wastewater Treatment plants due to growth in the district has again resulted in an increase to chemical consumption and energy use.

The Wastewater Service continued to be a sustainable commercially viable service delivering social, economic and environmental benefits to council, the community, and wastewater customers.

In 2022-23 the Wastewater Service:

- Continued construction of the upgrade of a significant large diameter sewer trunk main, the Hampden Road project, and inlet pump station for the Springs Road Wastewater Treatment Plant.
- Undertook an expression of interest process and commenced a dual Early Contractor Involvement tender process for Stage 1 of the Laratinga Water Recovery Plant which will cater for future growth and be based on the latest technology to maximise environmental outcomes and will replace the Springs Road Wastewater Treatment Plant.
- Awarded the Early Contractor Involvement contract for four sewer trunk mains to be constructed over the next few years to cater for the increased population in the region and new sewer services being offered in growth areas, with the Nairne upgrade to be delivered first commencing in late 2023.
- Commenced construction of two equalisation storage basins at the Springs Road Wastewater Treatment Plant to accommodate increased inflows due to wet weather and allow for plant shutdowns for maintenance for both the existing treatment plant and the Laratinga Water Recovery Plant.
- Continued with filling of the former Eastern Lagoon, the area not being used for the equalisation storages, utilising both fill from developers and from a local quarry, to construct the area on which the Laratinga Water Recovery Plant will be constructed.
- Continued to invest in minor upgrades to the Springs Road Wastewater Treatment Plant to ensure it continues to treat wastewater reliably and safely, and also continued to invest in replacement and maintenance of network infrastructure to ensure a reliable service for customers.

Anembo Park Upgrade

The new playground at Anembo Park has been a big hit with the littlies and their parents. With something for children of all ages, the upgraded playground was ready for action in the summer of 2023.

Recycled Water

The Wastewater Service continues to provide high quality recycled water from its wastewater treatment facilities for productive re-use in the region in line with the strategic objectives for the service.

In Mount Barker 162 megalitres of recycled water was used to irrigate parks, gardens, sports facilities and school grounds to improve amenity and reduce demand on potable water sources and so delivering community green space, and thereby urban cooling and environmental outcomes. In addition, this water was also used for agriculture and viticulture thereby supporting the local economy. This water source is also critical to the ongoing health and success of the Laratinga Wetlands which are valued by the community within the region and more widely for the significant environmental and recreation benefits provided.

In Meadows, recycled water continues to be used by local residents and businesses for irrigation and other non-drinking purposes. It also supports the irrigation of the local sports facility and is backed up by a groundwater bore scheme, owned and operated by the Wastewater Service, to ensure community access to high quality facilities.

Recycled water from the Macclesfield scheme is utilised by and adjacent vineyard, and from Echunga by the adjacent golf club, both of which again provide the benefits outlined for the Mount Barker and Meadows schemes.

Over the past year the Wastewater Service has:

- Continued to investigate other productive uses for recycled water to minimise disposal to the Mount Barker Creek and improve community outcomes through the development of a Recycled Water Strategy and recruitment of a Manager Business Development and Customer Relations.
- Successfully obtained a National Water Grid Authority grant via the State Government for 50% of the estimated capital cost of Stage 1 of the Nairne Hay Valley recycled water scheme between Little Dublin Road and Old Princess Highway to be constructed in parallel with the Nairne Sewer Trunk Main.
- Expanded the Mount Barker recycled water scheme through working with developers to install sections of pipe whilst roads are being constructed to save money and ensure the network is expanding within the MDPA at the same rate as growth is occurring.

Waste Management Policy

Development and endorsement of Council's first overarching waste management policy will now set the direction for waste management and resource recovery across all functions of council.

Biodiversity Programs and Promotion of Environmental Awareness/Climate Action

The capacity of the dedicated environment and sustainability team has increased through the employment of a Senior Sustainability officer who has been focusing on the procurement process for a new kerbside waste contract. Beyond the waste contract, the focus of this position will be on climate change action and improving Council's approach to energy and emissions reduction and associated data management and its integration with council systems.

The biodiversity program continues to focus on habitat protection and establishment through bushcare and revegetation programs. Climate change, development, land use and other human activity is increasing the threats to nature including in new development areas and infrastructure projects such as roads. Education programs and events are held throughout the year to increase awareness and understanding of human impacts on the environment and encourage behavior change. The team work with other areas of Council to support volunteer programs.

Climate risk is increasing including impacts on water, ecological and biodiversity assets as well as built infrastructure systems. More people means more pressure on environmental systems and managing impacts remains a challenge for Council. The ecological footprint of development and housing continues to grow and Council works with individuals, community groups and businesses that can demonstrate more sustainable actions and products.

Council places great emphasis on partnerships to help progress sustainability outcomes. Key partnerships strengthened through the year include: the regional climate partnership, Resilient Hills and Coasts; Living Lightly Locally, a citizen science project with the University of South Australia; the Goolwa to Wellington Local Action Planning group; Hills Biodiversity; Trees for Life, the Hills and Fleurieu Laandscape Board; WWF; and Dynamic State.

Highlights of the financial year include:

- Biodiversity program works ▸ volunteer friends groups established, regional relationships strengthened, bushfire grant funding implemented, revegetation program, bushcare program
- Local Learning Lab delivered
- Successful Birdfair Event
- Community nursery completed
- Living Lightly Locally partnership ongoing
- House of Tomorrow marketing and communications proposal developed and partnership funding confirmed with Light Regional Council
- Regional Resilient Hills and Coasts Biodiversity and Bushfire program completed
- Regenerate Australia and Dynamic State events held
- Strengthening the Hills and Fleurieu local food system project partnership confirmed and progressing
- Senior Sustainability officer employed
- Waste policy reviewed and new policy adopted
- Biodiversity strategy reviewed
- Successful conservation grants to the value of $80,000
- Successful Revegetation Program 15,000 plants (including partnerships with community and environmental groups)
- Advice on numerous projects leading to protection of vegetation, significant trees and habitat
- Coordination of two environmental friends groups – monthly sessions
- Contribution into regional plans and projects and partnerships with the State Government
- Support for and liaison with local bushcare, landcare, wildlife groups, schools, tafe Birds SA, general community
- World Wetland Day Community Photography Workshop
- 4,000 subsidised seedlings to residents

Waste Management

Council continues to have a strong focus on its waste management programs and efforts in diversion of resources from landfill. Through the kerbside collection service and the Windmill Hill Transfer Station high levels of diversion from landfill are being achieved.

Council increased its offering of Free Clean Green Waste days this year due to the seasonal conditions experienced and these were well received and utilised by the community.

Development of Council's first overarching waste management policy was a highlight and will now set the direction for waste management and resource recovery across all functions of council. The reviews undertaken of kerbside collection services, operational management and surface water management at the Windmill Hill Transfer Station, will help inform decision making on these areas moving forward to provide better customer service and experience in waste management services offered by Council.

Highlights:

- Development and endorsement of the Waste Management Policy
- 4.9% decrease in tonnes to landfill through the Windmill Hill Transfer Station
- 2,765 tonnes diverted from landfill through the Windmill Hill Transfer Station
- 1.34% decrease in kg to landfill per capita for the financial year from Kerbside collections
- 8167 tonnes diverted from landfill through the Organics + Recyclable Kerbside collection service
- Operational and surface water Management reviews completed at the Windmill Hill Transfer Station
- Review and endorsement of Council's Kerbside Waste Service Operational Procedure
- Review of service options in planning for kerbside waste service tender

Actions undertaken from the Waste Plan included:

Focus Area	*Action*
Education	Updating of the website to promote waste management services in the district
	Continued social media education program on diversion from landfill and correct use of kerbside bins and services to maximise diversion of waste from landfill
	Bin surveys were undertaken in partnership with GISA – Green Industries SA
	Electronic waste collection calendar updated and access provided to all residents
Service Provision	Development and endorsement of Waste Management Policy and Kerbside Waste Procedure
	Review of current kerbside waste services as part of planning for the tender of the kerbside waste contract to be undertaken in FY 2023/24
Future Proofing	Implementation of the review into the Windmill Hill Transfer Station to look at future needs and new opportunities for waste diversion

Actions undertaken from the Waste Plan included:

Measure	Result	Comments
Tonnes Diversion from Landfill – Kerbside Collection Financial Year 2022/23	8167.6 tn	Organics + Recyclables Increase of 415tn's or 5.3% FY 2022/23 vs 2021/22
Tonnes Diversion from Landfill – Transfer Station Financial Year 2022/23	2765.9 tn	All items diverted Increase of 157tn's or 6.0% FY 2022/23 vs 2021/22
Tonnes to Landfill - Kerbside collection Financial Year 2022/23	7998.9 tn	Increase of 187.5 tn's or 2.4% FY 2021/22 vs 2022/23 Decrease of 111.1 tn's or -4.9% FY 2021/22 vs 2022/23
Tonnes to Landfill - Transfer Station Financial Year 2022/23	2153.4 tn	Decrease of 111.1 tn's or -4.9% FY 2021/22 vs 2022/23
Kg to Landfill (per capita) – Kerbside collections Financial Year Comparison 2021/22 vs 2022/23	-1.34%	Based on population, taking into account population growth vs tonnes to landfill
Kg to Landfill (per capita) – Kerbside collections Long Term Comparison July 2018 – June 2022	0.35%	Average per annum

Wetlands

With assistance from part time staff, horticulture staff, contractors and the Wetland Warriors, Laratinga maintenance activities continued through the year to positively present the Laratinga wetlands for community use and attraction. This year's volunteer focus has been on consultative planning and implementation of activities that compliment internal maintenance and enhance interest and biodiversity layers for flora and fauna. Planting and weed control including mulching has assisted in moving towards this as to ensure we focus on all layers and biomes including vegetation layers for animal refuge/food and mulch to supress weeds and encourage organic breakdown providing habitat for insects and fungi necessary for a healthy ecosystem.

With the growth of Mount Barker, our Environment & Natural Assets team will also grow to accommodate maintenance requirements of future additional wetlands through 2023/24 including Bluestone, Glenlea, Minters Fields and other gifted assets.

2022/3 Highlights:

- Transfer of management from Public Places to Environment & Natural Assets
- Successful continuation of the Wetland Warriors Volunteer group
- Infill planting of approximately 2000 tubestock to enhance the 'Browse' planting site, Ephemeral Wetland, barbecue area, path intersects and general areas with works continuing through the winter and spring
- Creation of habitat interest areas such as the reconstructed tree and installation of habitat logs (Logs for Frogs) within the ephemeral wetland area South of Laratinga adjacent Parkview Drive
- Delivery of integrated pest weed management including woody weed removal programs within Laratinga
- Staged woody weed removal of creek and stream catchments that feed into to the Laratinga wetlands with works continuing in future years
- Initiation of planning within the Laratinga Working Group to transition Laratinga from a wastewater asset to a natural asset

Community Nursery

The community nursery funded by the Foundation for National Parks and Wildlife is up and running and now has irrigation and solar power installed. Council has a license agreement in place with the Goolwa to Wellington Local Action Planning association to manage the nursery which includes employing a nursery manager for 2 days a week. Volunteer group, Hills Biodiversity also are active at the nursery, and run regular working bees.

Emergency Management

This year saw a relative quiet season for Emergency Management in Council. Three storm events required some road closures and extra work to clean up with all other events being managed in business as usual activities. Work continued on the roadside tree safety management from the 2019/2020 Cudlee Creek fires through the Black Summer Bushfire Grant Funding received by the council.

Council's fire mitigation vegetation management program was fully implemented in the lead up to the 2022/2023 season. This was given a large boost this season through the addition of the Fire to Flourish field crew to assist with fire prevention activities in and around assets in our extreme and very high rated areas of the district.

Council's fire prevention officer was active this year giving advice at a number of events including at the inaugural Small Acreage Field days where he was a guest speaker. In the lead up to the fire season a total of 753 105F property clean up notices were issued to landholders in the district under the requirements of the Fire and Emergency Services Act 2015. This represented a slight increase on previous years. The response by the community to the notices was very positive with 99.4% cleaning up properties after the first notice.

Council continues to have an active representation on the Adelaide Hill Zone Emergency Management Committee, The Adelaide and Mount Lofty Ranges Bushfire Management Committee and the newly formed Cross Council Bushfire Action Group. Through these affiliations hazard management planning has continued on a regional and district level.

Highlights

- 753 Section 105F property clean up notices issued in lead up to 2022/2023 fire season
- 4 enforcement notices issued for failure to comply with a Section 105F clean up notice
- 3 expiations issued for failure to clean up property after notice
- Fire to Flourish program continued to increase community preparation and resilience against emergencies.
- 40 on site property visits to help landowners better prepare their properties
- 8 free clean green waste days held to assist landowners with property clean up
- Continued social media campaign to support CFS messaging and property cleanup information.

Community Land Management Plans

There were no Community Land Management Plans endorsed by the Council during the 2022/23 financial year.

Infrastructure Renewal Programs

Each year, Council approves work to be done as part of a number of renewal programs. These programs look at existing footpaths, kerbs, gutters, sealed roads, unsealed roads, bridges and stormwater, and sets priorities for what is renewed each year.

Mayor David Leach at the SSRP

leadership and good governance

Performance in Implementing the Long Term Financial Plan (LTFP) and Projections and Targets for 2022/23

- Consolidated Long Term Financial Plans (including Council operations and the Wastewater Service) adopted by Council at March 2023 meeting.
- Wastewater Service Long Term Financial Plan adopted by Council at March 2023 meeting.
  - » Separate LTFP prepared for the first time to reflect the growing significance of the Wastewater Service.
- Due to the districts growth, the Long Term Financial Plans will be updated annually.

Performance in Implementing the Community Plan and Projections and Targets for 2022/23

In November 2020, Council endorsed a new Community Plan 2020-2035 in accordance with the Local Government Act, Section 1cc.

The Community Plan 2020-2035 is the strategic plan for Council that reflects the issues and needs of the community, to be delivered in partnership with others. It sets a vision for the district and identifies goals and objectives designed to highlight social, economic and environmental issues and challenges that affect us all, now and into the future.

Since the adoption of the Community Plan 2020-2035, a number of initiatives have been undertaken and continue to be progressed across the six priority directions in 2022/23. Notable examples include:

Circular Economy

- Waste Management Policy and Kerbside Waste Procedure developed
- Investigation of further productive use of recycled water

Activating Tourism

- Partnership with Adelaide Festival to deliver Lost Dogs' Disco
- Supported 48 community events through the community event support program valued at $104,552

Growth Infrastructure

- Commencement of early works in the construction of the Regional Aquatic and Leisure Centre
- Commencement of a dual Early Contract Involvement process for stage 1 of the Laratinga Water Recovery Plant

Nature Connection

- Local Learning Lab delivered
- Living Lightly Locallly program partnership

Climate Innovation

- Recruitment of a Senior Sustainability Officer
- Revegetation programs planted 15,000 plants

Healthy Community

- Recruitment of an Arts Officer
- Grant of $27,512 received to deliver actions from the Disability Access and Inclusion Plan

Performance in Implementing the Asset Management Plan (AMP) and Projects and Targets for 2022/23

Community Wellbeing

- Progress the 10 year New Footpath Program
  - » Echunga Footpath connecting to Echunga Primary School and Echunga Recreation Ground Completed.
  - » Target: Deliver $1.18M in New Footpath Program
- Customer Satisfaction with Infrastructure Services
  - » Infrastructure related Customer Request Management (CRMs) increased 16% from FY21/22 to FY22/23.
  - » Target: Limit increase of CRMs to 5% to FY22/23

Urban Environment

- Conduct monthly playground inspections
  - » Monthly playground inspections were undertaken using both internal and external resources.
  - » Target: Conduct Monthly inspections.
- Gifted Assets to Council achieved forecast target
  - » Gifted Assets to Council were 94% of value of forecast
  - » Target: Uptake of 100% of Gifted Assets value forecast

Nairne Main Street

Born out of the Nairne Township Plan, the Nairne Main Street Master Plan sets a vision for the design and upgrade of the Nairne Main Street. The plan was developed following significant community feedback resulting in priority actions and design principles being established for the street.

Governance and Leadership

- Asset condition audits and valuations completed in line with work program schedule
  - » Asset condition audit of sealed roads anticipated to be completed by November 2022.
  - » Target: Complete condition audits as per schedule for FY22/23.
- Target: Asset Sustainability Ratio of at least 0.8 achieved across Council's Renewal Programs
  - » Excluding Wastewater – 0.90
  - » Including Wastewater – 0.59
- Target: Asset Service Levels achieved as per Council's endorsed position, to ensure no major infrastructure failures
  - » All Asset Classes achieve service levels
  - » Minor Road, Footpath and Stormwater failures were experienced and addressed through a reactive maintenance regime.
- Target: Asset management plans updated and endorsed by Council

Representation Quota

Council Elected Structure and Representation Table Refer below for date specifics	**Total Electors**	**Total Members (including Mayor)**	**Represenation quota***
Mount Barker	28,557	11	2,596
Mount Gambier	20,222	09	2,246
Holdfast Bay	28,895	13	2,222
Unley	28,044	13	2,157

Data derived from information provided by the Electoral Commission of SA.

Current as at last collection of elector figure statistics for House of Assembly (30/06/2023) and council supplementary roll (31/08/2022).

* Representation quota for the purposes of Schedule 4 of the Local Government Act 1999

^ Statewide average representation quota

Council will undertake a representation review when advised by the Minister's notice in the gazette which is expected to be in 2024 which will enable the report to be finalised by the 2026 elections.

★ Court Upgrade at the Adelaide Hills Recreation Centre

With the help of a $31,000 grant from the Office for Recreation, Sport and Racing (ORSR), Council completed a $150,000 upgrade to a court used by the Hills Gymnastics Academy at the Adelaide Hills Recreation Centre. The upgrade included installation of evaporative air conditioning and wall insulation ensuring the comfort of the gymnasts is maintained so they can perform at their best all year round.

Freedom of Information Requests

12 applications received in year 2022/2023.

Topics of requests:

- Building Approvals
- Development Compliance ▸ 6
- Dog Attack ▸ 2
- Public Health and Safety ▸ 2
- High Risk Manufactured Systems

1 Internal Review received

Topics of requests:

- Development Compliance

Internal Review Requests

Zero Applications received in year 2022/2023
Topics of Requests ▸ NA
Zero Internal Reviews received
Topics of Requests ▸ NA

Representation Review

Following the Electoral Commission of SA's certification on 16 December 2021 of the periodical elector representation review that Council undertook between October 2020 and October 2021 regarding the composition and structure of Council, new ward boundaries were in place for the local government elections in November 2022.

The areas of Paechtown, Verdun and Hahndorf moved from the North to South Ward, part of Mount Barker (west of Adelaide Road to Flaxley Road) moved from Central to South Ward, Wistow from South to Central Ward and one property in Petwood from North to Central ward. This saw a change in the number of councillors for North and South wards to 3 councillors in each ward, while the central ward remained at 4 councillors, and a Mayor for the whole council area.

Whilst the certified ward structure provided more consistent levels of representation within wards with elector ratios in those wards within specified quota tolerance limits, and allows limited capacity for likely fluctuations in elector numbers primarily as a consequence of future population growth and residential development, it is noted the current level of significant population growth across parts of the Council area, in particular Mount Barker, is anticipated to continue and may well trigger a representation review sooner rather than later.

That is, it is unlikely the current structure that took effect in November 2022 will endure for the next 8-year legislated representation review cycle. A representation review is triggered by quota tolerance limits being breached by more than 20%.

A future representation review will occur when determined by the Minister of Local Government via a gazette notice.

Council Member Training

- Induction program
- Council Leadership Workshop
- Values, ethics & behaviour (Technical)
- Values, Ethics & Behaviour (Behavioural)
- Communication skills
- Leadership skills - Strategic thinking & change management
- Leadership skills - Resilience
- Introduction to Local Government
- Effective council meetings
- Council meeting procedures
- Representing council decisions
- Role of a council member
- Registers, returns and resources
- Legal protections and oversight
- Integrated strategic management planning and performance
- Strategic risk management & oversight
- Financial management - Managing public funds, rating and other revenue sources and funding plan
- Financial management - Financial terminology and understanding financial statements and reports

Council Member Allowances and Benefits

Mayor	**$76,440**
Deputy Mayor	**$23,888**
Councillors	**$19,110**

Council Member International or Interstate Travel

Mayor Leach attended National Growth Areas Alliance AGM and Strategic Review Workshop, Canberra 28-29 November 2022

Mayor Leach attended the Australian Local Government Association's National General Assembly in Canberra

13-15 June 2023.

Gifts Received Above the Value of $50 to Council Members Funded in Part or Full by the Council

Council Member	Amount	Reason
Mayor Leach	$160.00	VIP Event, AFL Gather Round
Mayor Leach	$500.00	Superloop
Mayor Leach	$500.00	National Growth Areas Alliance National General Congress
Councillor Seagar	$160.00	VIP Event, AFL Gather Round
Councillor Szilassy	$160.00	VIP Event, AFL Gather Round
Councillor Szilassy	$500.00	National Growth Areas Alliance National General Congress
Councillor Westwood	$160.00	VIP Event, AFL Gather Round
Councillor Grosser	$160.00	VIP Event, AFL Gather Round
Councillor Grosser	$500.00	National Growth Areas Alliance National General Congress
Councillor Jones	$160.00	VIP Event, AFL Gather Round
Councillor Orr	$160.00	VIP Event, AFL Gather Round
Councillor Hardingham	$160.00	VIP Event, AFL Gather Round
Councillor Hewett	$160.00	VIP Event, AFL Gather Round
Councillor Harding	$80.00	VIP Event, AFL Gather Round

Council Member Meeting Attendance

During 2022/23 Council held 15 meetings:

Council held 5 meetings prior to the 2022 Council Election

- Mayor Ann Ferguson 4
- Cr Narelle Hardingham 5 (Deputy Mayor July – August)
- Cr David Leach 5
- Cr Harry Seager 5
- Cr Simon Westwood 4
- Cr Carol Bailey 5
- Cr Ian Grosser 4
- Cr Samantha Jones 3
- Cr Bradley Orr 5
- Cr Tess Minett 4
- Cr Greg Morrison 3

Council held 10 meetings after the 2022 Council Election:

- Mayor David Leach 9
- Cr Harry Seager 10
- Cr Jessica Szilassy 10
- Cr Simon Westwood 9 (Deputy Mayor December June)
- Cr Ian Grosser 10
- Cr Harding 9
- Cr Samantha Jones 9
- Cr Bradley Orr 10
- Cr Narelle Hardingham 7
- Cr Rebecca Hewett 8
- Cr Richard Coombe (resigned April 2023) 5
- Cr Rowan Voogt (elected May 2023) 4

Executive Officer' Remuneration

Chief Executive Officer **$280,268**

(plus private use of a vehicle and 2.5% extra super)

Deputy CEO **$211,379**

(plus private use of a vehicle)

GM Corporate Services **$183,446**

(plus private use of a vehicle)

GM Infrastructure **$187,370**

(plus private use of a vehicle)

Executive Manager to the CEO **$189,625**

Head of Wastewater **$190,000**

GM Planning and Community **$197,180**

Employees of Council International or Interstate Travel (excluding prescribed interstate travel)

Council Employee	Description	Accomodation	Flights	Transport	Registration	Meals	Other	Total
Helen Edmonds	OzWater'23 - SYDNEY	$788.19	$328.82	-	$1,606.82	$106.37	$13.42	$2,843.62
Simon Plush	OzWater'23 - SYDNEY	$758.64	$328.82	$93.30	$1,681.82	$12.98	-	$2,875.56
Andy Humphries	Buidling Better Communities Conference - SYDNEY	$527.25	$426.00	$123.11	$1,995.00	-	-	$3,071.36
Marc Voortman	NGAA - CANBERRA	-	$1,546.91	$211.43	-	-	-	$1,758.34
Andrew Stuart	CEO Conference - NORFOLK ISLAND	$1,837.00	$2,878.92	$361.21	-	$241.79	-	$5,318.92
Bree Somerville	Agribusiness Forum - BALLARAT	$176.37	$509.86	$321.91	-	-	-	$1,008.14

Gifts received above the value of $50 to employees of council

Council Employee	Description	Value	Date Given/Received	Provider	Reason for Offer and Acceptance	Use
Andrew Stuart	NGAA 2023 National Congress 4-5 May 2023	$500.00	4/05/2023	NGAA	Training and Professional Development	Personal
Alex Oulianoff	*LG Professionals conference*	$3,121.13	22/23 March 2023	LG Pro	Alex is president of the SA Local Government Financial Management Group and was invited	Personal
Eloise Langford	*International Womens Day Lunch*	approx $50	Property Council International Women's Day Lunch - Guest of Designinc	Designinc	Unknown	Personal
Luke Gray	*Laughing Jack Old Vine Moppa Grenache*	$70.00	1/12/2022	Alinea	Christmas Present	Donated to Staff Club
Alex Oulianoff	*Laughing Jack Old Vine Moppa Grenache*	$70.00	1/12/2022	Alinea	Christmas Present	Donated to Staff Club
Marc Voortman	*Laughing Jack Old Vine Moppa Grenache*	$70.00	1/12/2022	Alinea	Christmas Present	Donated to Staff Club
Daniel Brinkworth	*Ticket to Adelaide500in CBC Corner*	$600.00	10/11/2022	Compnow - Enterprise & SMB Solutions	Opportunity to network with peers within the industry and meet the senior management team	Personal
Jamie Tann	*Received from Wallis Cinemas as a thank you for continuing support although Jamie is unsure of why he received this.*	$50.00	29/09/2022	Wallis Cinema	The voucher is in Jamie's name and it is not transferrable.	Will be used by Jamie for personal purposes

Committees

Audit and Risk Committee

The Audit and Risk Committee met six times this year.

Its purpose is to enquire, observe and then report to Council its concerns and observations that relate to Council operations, policies, risk and compliance. The Audit and Risk Committee has received regular reports as per its work plan that is derived from its Terms of Reference.

Members of the Committee prior to the 2022 Council Election were:Independent Members – Michele Bennetts, Pamela Lee, Michelle Hammond, Gary Hughes

Council Member – Cr Hardingham

Members of the Committee after the 2022 Council Election were:

Independent Members – Michele Bennetts, Pamela Lee (term concluded March 2023), Michelle Hammond, Gary Hughes (term concluded December 2022), Mark Davies (appointed 6 June 2023), Kym Della-Torre (appointed 6 June 2023)

Council Member – Cr Coombe (resigned April 2023), Proxy Member Cr Hardingham, Mayor Leach (appointed 6 June 2023)

Sitting Fees are paid to independent members – Chairperson – $551, other independents $414 per meeting attended.

Community Grants Assessment Committee

The Community Grants Assessment Committee met once during the year.

Its purpose is to report to Council appropriate recipients for community grants and discretionary rebates.

Members of the Committee prior to the 2022 Council Election were:

Chair ▸ Mayor Ann Ferguson, Cr Ian Grosser, Cr Narelle Hardingham, Cr Samantha Jones, Cr Bradley Orr

Members of the Committee after the 2022 Council Election were:

Chair ▸ Cr Bradley Orr, Cr Rebecca Hewett, Cr Jessica Szilassy and Cr Samantha Jones

Summit Sport and Recreation Park Board

The Summit Sport and Recreation Park Board have met 5 times during the year, 10 August 2022, 12 October 2022, 21 December 2022, 8 February 2023, 18 May 2023

The Board is accountable to Council and its role and objective is to:

- ensure that the facility is promoted and that there is maximum participation while seeking to minimise the cost;
- set the strategic direction and govern the operational management;
- be responsible for the strategic, financial and governance aspects;
- establish and manage lease/licence agreements with users;
- consider commercial arrangements;
- direct all activity on the site; and
- provide advice to Council on matters referred to the Board by Council

Members of the Board:

Independent Members ▸ Chairperson Iain Evans, Jane Russo, Paul Brown, Peter Scargill

Council Member ▸ Cr Jones

The Independent Chairperson receives an annual payment of $11,115.00 and other independents receive $3612.00 per annum.

Council Assessment Panel

The Council Assessment Panel (CAP) met 9 times this year and considered 23 reports:

- 4 merit applications
- 2 non-complying applications
- 17 performance assessed applications
- 21 were granted Planning Consent
- 1 application was refused
- 1 application was deferred

The Mount Barker District Council Assessment Panel (CAP) was appointed as a relevant authority under Section 82 and 83 of the Planning, Development and Infrastructure Act 2016 (Act) by resolution of the Mount Barker District Council (the Council) on 4 April 2022.

Members of the CAP were:
Presiding Member ▸ Mark Adcock
Council Member ▸ Councilor Harry Seager
Independent Members ▸ Geoff Parsons, Sally Roberts and Tom Gregory
Sitting fees for the Chairperson ▸ $554/meeting
Sitting fees for all members ▸ $466/meeting

List of Registers

- Council Members Registers of Interest
- Officers Registers of Interest
- Register of Allowances and Benefits
- Officers Registers of Remunerations, Salaries and Benefits
- Register of Community Land
- Register of Public Roads
- Register of By-Laws
- Register of Building Upgrade Agreements
- Register of Gifts and Benefits

List of Codes

- Code of Conduct for Council Members
- Employees Code of Conduct
- Code of Practice Access to Council Meetings and Documents
- Code of Practice for Meeting Procedures

Auditors Remuneration

- Auditors Remuneration $24,500

Other remuneration ▸ $3,000 for auditing

Confidential Items

26 confidential orders were made under section 90(2) and section 91(7) in 2022/23:

Order made under 90(3)(a)
(a) Information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)

Date	Item Title	Section 91 (7)
5 September 2022	Summit Sport and Recreation Park Board Review (183)	Yes
5 September 2022	Chief Executive Officer's Performance Review 2022 (185)	Yes
16 January 2023	Summit Sport and Recreation Park Board (193)	Yes
6 February 2023	Appointment of Independent Members to the Adelaide Hills Region Waste Management Authority Audit and Risk Committee (195)	Yes
8 February 2023	SSRP Board - Executive Officer Update – ISC Review and AFL Match (197)	Yes
6 March 2023	SSRP Board Review and Proposed Governance of the Summit Precinct (199)	Yes
6 March 2023	and Proposed Governance of the Summit Precinct (201)	Yes

(b) information the disclosure of which—

(i) could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council; and

(ii) would, on balance, be contrary to the public interest;

Crystal Lake Public Toilet

The upgrade of the public toilets at Lord Robinson Park (Crystal Lake) in Macclesfield had their first flush in October 2022. It was a true collaborative effort with Council working with the community to determine the best location, and the community helping with building the required retaining walls.

Date	Item Title	Section 91 (7)
4 July 2022	Strategic Land Purchase Option (180)	Yes
4 July 2022	Strategic Land Purchase for Recreation and Grant Submission (181)	Yes
5 September 2022	Mount Barker City Centre Project (184)	Yes
21 December 2022	SSRP Board ISC Governance And Operations Review (191)	Yes
21 December 2022	AFL Game Discussion (192)	Yes
6 February 2023	Sale of Council Land, Mount Barker (196)	Yes
8 February 2023	SSRP Board - Executive Officer Update – ISC Review and AFL Match (197)	Yes
23 February 2023	Audit and Risk Committee – Regional Aquatic and Leisure Centre – Prudential Report (198)	Yes
3 April 2023	Confidential Item: Wastewater Infrastructure (202)	Yes
18 May 2023	Alexandrina and Eastern Hills Cricket Association Licence Agreement (204)	Yes
18 May 2023	Hills Football League Licence Agreement (203)	Yes

(d) commercial information of a confidential nature (not being a trade secret) the disclosure of which—

(i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and

(ii) would, on balance, be contrary to the public interest;

Date	Item Title	Section 91 (7)
1 August 2022	Recycled Water Strategy (182)	Yes
7 November 2022	Totness Tripartiite Infrastructure Deed - Administrative Update (186)	Yes

(g) matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty;

Date	Item Title	Section 91 (7)
7 November 2022	Deed with Hillgrove Copper (187)	Yes

(j) information the disclosure of which—

(i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person engaged by the Council); and

(ii) would, on balance, be contrary to the public interest;

Date	Item Title	Section 91 (7)
12 December 2022	New Ambulance Station in Mount Barker (190)	Yes
6 March 2023	Confidential Regional Aquatic and Leisure Centre – Prudential Report (201)	Yes
5 June 2023	Confidential Item: Event Opportunity (205)	Yes

(k) tenders for the supply of goods, the provision of services or the carrying out of works;

Date	Item Title	Section 91 (7)
12 December 2022	Upgrade of the Mount Barker Wastewater Treatment Plant Stage 1 - Expressions of Interest and name (188)	Yes

(o) information relating to a proposed award recipient before the presentation of the award.

Date	Item Title	Section 91 (7)
12 December 2022	Australia Day Citizen of the Year Award Nomination (189)	Yes

15 orders made under Section 91(7) expired, ceased to apply or were revoked in 2022/2023 as indicated below:

Date	Item Title	Release Date
3 December 2012	Adelaide Hills Region Waste Management Authority (69)	30 September 2022
16 December 2013	Adelaide Hills Region Waste Management Authority (83)	30 September 2022
6 June 2016	Adelaide Hills Region Waste Management Authority – Offer from Resource Co (105)	30 September 2022
1 May 2017	Adelaide Hills Region Waste Management Authority (115)	30 September 2022
7 May 2018	Recycled Water Initiatives (131)	31 August 2022
15 July 2021	Wastewater Service Delivery Report (161)	14 July 2022
2 August 2021	Wastewater Service Delivery Report (162)	14 July 2022
1 September 2021	Summit Sport and Recreation Park Board – Turf Maintenance Tender Process (166)	16 August 2022
6 September 2021	Wastewater Service Delivery Implementation Program (167)	31 August 2022
5 October 2021	Wastewater Service Delivery Engagement Framework (168)	31 August 2022
1 November 2021	Chief Executive Officer Performance Review 2021 (170)	31 August 2022
17 January 2022	Appointment of Independent Members to the Summit Sport and Recreation Park Board (173)	16 August 2022

34 orders remain operative or part operative (excluding orders made before 15 November 2010) as indicated below, plus those 26 for 2022/23 which are already identified above

Date	Item Title
17 June 2013	Review of orders associated with October 2008 Ombudsman's Report (73)
17 June 2013	Review of orders associated with 15 December 2008 Ombudsman's Report (74)
17 June 2013	Review of orders associated with 15 June 2009 Ombudsman's Report (75)
16 December 2013	Outcome of First Stage Office and Multi level Carpark EOI (84)
23 June 2014	Multi-deck car park and council office accommodation (88)
18 May 2015	Regional Tender for Waste Recycling, Green Organics & Street Litter Bin Collection Services for Recycling / Green Organics Processing Services (95)
21 March 2016	Council Wastewater Services – New Customer (102)
6 June 2016	Mount Barker Tourist Caravan Park (104)
17 October 2016	Mount Barker City Centre Land Strategy (112)
16 January 2017	Public Lighting Services Business Case (113)
24 April 2017	Audit Committee – Appointment of External Auditor (114)
4 December 2017	Mount Barker Wastewater Treatment Plan CMF upgrade – Project Close Out (126)
2 September 2019	Strategic Land Purchase – Mount Barker City Centre (139)
2 September 2019	Regional Indoor Aquatic and Leisure Centre (140)
16 September 2019	City Centre Catalyst Development – EOI (142)
4 November 2019	Kerbside Waste Contract Amendments (143)
3 February 2020	Recycled Water Storage (145)
2 March 2020	City Centre Catalyst Development EOI (147)
6 April 2020	Recycled Water Use and Storage (149)
6 July 2020	Recycled Water Quality, Storage and Use (150)
6 October 2020	Recycled Water Storage Facility Preferred Location (154)
4 November 2020	City Centre Catalyst Development– Request for Detailed Proposals (156)
22 February 2021	City Centre Catalyst Development- Heads of Agreement (158)
7 June 2021	Kerbside Waste – Processing of Recyclables (159)
7 June 2021	Nairne Wastewater Infrastructure Proposed Upgrading and Expansion – Business Case (160)
2 August 2021	Aquatic and Leisure Centre (163)
2 August 2021	Public Lighting Tariffs Legal Action (164)
29 November 2021	Sewer Main and Inlet Pump Station Tender (171)
17 January 2022	Fulford Terrace Littlehampton Development Site Arrangements (172)
17 February 2022	Audit and Risk Committee – Nairne Township Wastewater Infrastructure Upgrade – Prudential Report (173a)
7 March 2022	Audit and Risk Committee Recommendations - Nairne Township Wastewater Infrastructure Upgrade – Prudential Report (174)
2 May 2022	Wastewater Service Delivery – Developer Wastewater Infrastructure Fees (175)
2 May 2022	Regional Aquatic and Leisure Centre – Project Upgrade (176)
6 June 2022	Proposed Upgrading and Expansion of Nairne Wastewater Infrastructure (178)
6 June 2022	Strategic Land Purchase (179)

National Competition Policy

The commencement or cessation of significant business activities controlled by the agency:
Council has not commenced or creased any significant business activities.

The competitive neutrality measure applied to each significant business activity controlled by the agency:

Category 1
Category 1 applies to business activities with annual revenue in excess of $2 million or employing assets with a value in excess of $20 million which include:

- Wastewater Service

Category 2
Category 2 applies to all other significant business activities which include:

- Mount Barker Tourist Park
- Windmill Hill Waste Transfer Station
- Various Council owned building/properties which are leased or managed.

The review and reform of by-laws which restrict competition, including proposals for new by-laws:
The By–laws related to Movable Signs, Local Government Land and Roads have potential to restrict competition, however the benefits outweigh that potential. The review of all Council By-Laws is due to begin in 2023/24.

Complaints received alleging a breach of competitive neutrality principles by the agency:
No complaints have been received.

★ Laratinga Water Recovery Plant project

Commenced a dual Early Contract Involvement tender process for stage 1 of the Laratinga Water Recovery Plant which will cater for future growth and be based on the latest technology to maximise environmental outcomes and will replace the Springs Road Wastewater Treatment Plant.

Customer Request Management (CRMS)

ROADS 2219	**ANIMALS** (dogs and cats) 994	**TREES** Parks/Reserves/Street/Roads/Trails/Creeks 2089
PARKS & RESERVES 998	**PARKING** 375	**RUBBISH** 03
FOOTPATHS 646	**PUBLIC HEALTH** 298	**CIVIL COMPLIANCE** 313
FIRE PREVENTION 183	**DRAINAGE** 329	**SIGNS** 299
COUNCIL MEETING RESOLUTIONS 90	**TOILETS** 199	**STORM EVENTS** 207
BUILDINGS 68		

National Growth Areas Alliance Awards

Council was recognised by the National Growth Areas Alliance (NGAA) at the congress at the Adelaide Hills Convention Centre in Hahndorf, by winning awards in the Built Environment and Partnership - Building Connections categories.

Information Services

The Business Systems and Innovation team have been focused on a number of value adding projects aimed at improving council's efficiency and effectiveness in both the administration and delivery of services to the community. These projects include:

- The migration of Councils servers to Amazon Web Services (AWS)
- Collaboration with the Operation department's stakeholders to identify the user and business requirements for a maintenance management system for the council.
- Continue to review and strengthen Council's cyber security position
- Proactive maintenance and planned renewal of the IT environment

Competitive Tenders

Local Supplier Engagement

Council engaged a total of 298 local suppliers (Mount Barker/Alexandrina/Murray Bridge/Adelaide Hills/Victor Harbor), or 35% of our total suppliers used and to a combined value of $8.931M or 17% of total expenditure.

Significant procurements over $500k

- Lead Architectural Services for Mount Barker Regional Aquatic Centre
- Western Lagoon Desludging
- Emergency Storage Lagoon Construction and Filling of Existing Eastern Lagoon
- Nottage Road Upgrade
- New Footpath Program 2022/23
- KSP Playground Upgrade Construction
- Mount Barker Regional Aquatic Centre Early Civil Works
- Wastewater Project Management and Superintendency Services ► 3 Years
- Footpath and Kerb Renewal Program ► 2 Years
- Sewer Trunk Main Program ► 3 Years

Gather 'Round at the SSRP 2023

financial statements

Mount Barker District Council

General Purpose Financial Statements

for the year ended 30 June 2023

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Mount Barker District Council

General Purpose Financial Statements

for the year ended 30 June 2023

Council certificate

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.

Andrew Stuart
Chief Executive Officer

6 November 2023

Simon Westwood
Deputy Mayor

6 November 2023

Mount Barker District Council

General Purpose Financial Statements

for the year ended 30 June 2023

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across South Australia are required to present a set of audited Financial Statements to their Council and Community.

About the Certification of Financial Statements

The Financial Statements must be certified by the Chief Executive Officer and Mayor as "presenting a true and fair view" of the Council's financial results for the year and ensuring both responsibility for and ownership of the Financial Statements across Council.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2023.

The format of the Financial Statements is standard across all South Australian Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and the requirements as set down in the South Australia Model Financial Statements.

The Financial Statements incorporate 4 "primary" financial statements:

1. **A Statement of Comprehensive Income**
   A summary of Council's financial performance for the year, listing all income and expenses.

2. **A Balance Sheet**
   A 30 June snapshot of Council's financial position including its assets and liabilities.

3. **A Statement of Changes in Equity**
   The overall change for the year (in dollars) of Council's "net wealth".

4. **A Statement of Cash Flows**
   Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the 4 Primary Financial Statements. Council has included an additional note, Note 24 Operating Surplus Reconciliation, which reconciles the Consolidated Operating Surplus as per the Statement of Comprehensive Income to the actual Net Operating Surplus Result for Council.

About the Auditor's Reports

Council's Financial Statements are required to be audited by external accountants (that generally specialise in Local Government).

In South Australia, the Auditor provides an audit report, with an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

About the Independence Certificates

Council's Financial Statements are also required to include signed Certificates by both the Council and the Auditors that the Council's Auditor has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Who uses the Financial Statements?

The Financial Statements are publicly available documents and are used by (but not limited to) Councillors, Residents and Ratepayers, Employees, Suppliers, Contractors, Customers, the Local Government Association of South Australia, the SA Local Government Grants Commission, and Financiers including Banks and other Financial Institutions.

Under the *Local Government Act 1999* the Financial Statements must be made available on Council's website.

Statement of Comprehensive Income

for the year ended 30 June 2023

$ '000	Notes	2023	2022
Income			
Rates	2a	50,607	46,558
Statutory Charges	2b	1,904	1,853
User Charges	2c	2,947	2,787
Grants, Subsidies and Contributions - Capital	2g	1,309	1,685
Grants, Subsidies and Contributions - Operating	2g	5,344	3,768
Investment Income	2d	486	65
Reimbursements	2e	303	404
Other Income	2f	583	291
Net gain - equity accounted council businesses	19(a)	158	119
Total Income		63,641	57,530
Expenses			
Employee Costs	3a	19,449	17,015
Materials, Contracts and Other Expenses	3b	26,668	22,804
Depreciation, Amortisation and Impairment	3c	13,395	12,975
Finance Costs	3d	420	276
Total Expenses		59,932	53,070
Operating Surplus / (Deficit)		3,709	4,460
Physical Resources Received Free of Charge	2i	22,266	11,428
Asset Disposal and Fair Value Adjustments	4	(334)	(42)
Amounts Received Specifically for New or Upgraded Assets	2g	6,713	7,549
Net Surplus / (Deficit)		32,354	23,395
Other comprehensive income			
Amounts which will not be reclassified subsequently to operating result			
Changes in revaluation surplus - I,PP&E	9a	49,388	7,180
Total amounts which will not be reclassified subsequently to operating result		49,388	7,180
Total Other Comprehensive Income		49,388	7,180
Total Comprehensive Income		81,742	30,575

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2023

$ '000	Notes	2023	2022
ASSETS			
Current assets			
Cash and Cash Equivalent Assets	5a	9,328	13,349
Trade and Other Receivables	5b	9,636	6,460
Subtotal		18,964	19,809
Non-current assets held for sale	20	13	2,223
Total current assets		18,977	22,032
Non-current assets			
Financial Assets	6a	1,650	1,650
Equity Accounted Investments in Council Businesses	6b	1,365	1,207
Other Non-Current Assets	6c	24,781	13,578
Infrastructure, property, plant and equipment	7	702,871	629,820
Total non-current assets		730,667	646,255
TOTAL ASSETS		749,644	668,287
LIABILITIES			
Current liabilities			
Trade and other payables	8a	9,027	8,658
Borrowings	8b	897	850
Provisions	8c	4,178	4,190
Total current liabilities		14,102	13,698
Non-current liabilities			
Borrowings	8b	7,161	8,015
Provisions	8c	387	321
Total non-current liabilities		7,548	8,336
TOTAL LIABILITIES		21,650	22,034
Net assets		727,994	646,253
EQUITY			
Accumulated surplus		346,909	308,329
Asset revaluation reserves	9a	363,593	314,205
Other reserves	9b	17,492	23,719
Total council equity		727,994	646,253
Total equity		727,994	646,253

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2023

$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
2023					
Balance at the end of previous reporting period		308,329	314,205	23,719	646,253
Net surplus / (deficit) for year		32,354	–	–	32,354
Other comprehensive income					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	49,388	–	49,388
Other comprehensive income		–	49,388	–	49,388
Total comprehensive income		32,354	49,388	–	81,742
Transfers between reserves		6,226	–	(6,227)	(1)
Balance at the end of period		346,909	363,593	17,492	727,994
2022					
Balance at the end of previous reporting period		285,440	307,025	23,213	615,678
Net surplus / (deficit) for year		23,395	–	–	23,395
Other comprehensive income					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	7,180	–	7,180
Other comprehensive income		–	7,180	–	7,180
Total comprehensive income		23,395	7,180	–	30,575
Transfers between reserves		(506)	–	506	–
Balance at the end of period		308,329	314,205	23,719	646,253

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2023

$ '000	Notes	2023	2022
Cash flows from operating activities			
Receipts			
Operating receipts		66,959	61,726
Investment receipts		486	65
Payments			
Operating payments to suppliers and employees		(50,217)	(43,484)
Finance payments		(414)	(286)
Net cash provided by (or used in) operating activities	11b	16,814	18,021
Cash flows from investing activities			
Receipts			
Grants utilised for capital purposes		1,309	–
Amounts Received Specifically for New/Upgraded Assets		6,453	13,897
Sale of replaced assets		116	381
Repayments of loans by community groups		–	4
Payments			
Expenditure on renewal/replacement of assets		(6,274)	(6,839)
Expenditure on new/upgraded assets		(21,690)	(13,968)
Net cash provided (or used in) investing activities		(20,086)	(6,525)
Cash flows from financing activities			
Receipts			
Proceeds from bonds and deposits		60	–
Payments			
Repayments of Borrowings		(209)	(219)
Repayment of principal portion of lease liabilities		(600)	(668)
Repayment of bonds and deposits		–	(22)
Net cash provided by (or used in) financing activities		(749)	(909)
Net increase (decrease) in cash held		(4,021)	10,587
plus: cash & cash equivalents at beginning of period		13,349	2,762
Cash and cash equivalents held at end of period	11a	9,328	13,349

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

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Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 6 November 2023.

1.2 Critical accounting estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars ($'000).

(2) The local government reporting entity

Mount Barker District Council is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at 6 Dutton Road, Mount Barker, SA 5251. These consolidated financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Council has an investment in the following subsidiaries, which are detailed in Note 19:

- Adelaide Hills Region Waste Management Authority
- Southern & Hills Local Government Association

(3) Income recognition

The Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities* (AASB 1058) or *AASB 15 Revenue from Contracts with Customers* (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years the payment of untied grants (financial assistance grants / local roads / supplementary grants) has varied from the annual allocation as shown in the table below:

continued on next page ...

Note 1. Summary of Significant Accounting Policies (continued)

	Cash Payment Received	Annual Allocation	Difference
2020/21	$1,570,710	$1,714,512	- $143,802
2021/22	$2,198,993	$1,858,193	+ $340,800
2022/23	$2,928,378	$2,146,209	+ $782,169

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Construction contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as “payments received in advance”.

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, cash equivalents and other financial instruments

Cash Assets include all amounts readily convertible to cash on hand at Council’s option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 1999*. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

(5) Inventories

5.1 Other real estate held for resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the *Local Government Act 1999* but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

(6) Infrastructure, property, plant and equipment

6.1 Initial recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held “ready for use”. Cost is determined as the fair value of the assets given as consideration plus costs incidental

continued on next page ...

to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Bridges & Major Culverts	$5,000
Buildings & Other Structures	$10,000
Furniture, Plant & Equipment	$5,000
Paving & Footpaths, Kerb & Gutter	$5,000
Recreation & Other Structures	$5,000
Road Assets	$5,000
Stormwater Drainage	$5,000
Wastewater & Water Assets	$5,000

6.3 Subsequent recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of non-current assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets. Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Bridges & Major Culverts	80 to 100 years
Building & Other Structures	20 to 300 years
Paving & Footpaths, Kerb & Gutter	15 to 80 years
Plant, Furniture & Equipment	5 to 20 years
Recreation & Other Structures	5 to 200 years
Road Assets	15 to 270 years
Stormwater Drainage	80 to 120 years
Wastewater & Water Assets	5 to 100 years

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

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Note 1. Summary of Significant Accounting Policies (continued)

6.6 Borrowing costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with *AASB 123 Borrowing Costs*. The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

(7) Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid within 30 days after the date of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of “Payables”. Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

(9) Employee benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees’ entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate 0.55% (2022, 0.40%)
Weighted avg. settlement period 0.66 years (2022, 0.70 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council’s involvement with the schemes are reported in Note 18.

continued on next page ...

Note 1. Summary of Significant Accounting Policies (continued)

(10) Leases

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

10.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-Use-Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Buildings	5 years
Printers	4 years

The right-of-use assets are also subject to impairment. Refer to the accounting policies above - Impairment of non-financial assets.

ii) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(11) Equity accounted Council businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

(12) GST implications

In accordance with UIG Abstract 1031 "*Accounting for the Goods & Services Tax*"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

continued on next page ...

Note 1. Summary of Significant Accounting Policies (continued)

(13) New accounting standards and UIG interpretations

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2022. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2023, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Council.

Effective for NFP annual reporting periods beginning on or after 1 January 2023

- *AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-Current* (amended by *AASB 2020-6 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-Current - Deferral of Effective Date, AASB 2022-6 Amendments to Australian Accounting Standards - Non-current Liabilities with Covenants*)

- *AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies and Definition of Accounting Estimates* (This standard amends a number of Standards as follows: *AASB 7 Financial Instuments: Disclosures* – to clarify that information about measurement bases for financial instruments is expected to be material to an entity's financial statements, *AASB 101 Presentation of Financial Statements* - to require entities to disclose their material accounting policy information rather than their significant accounting policies, *AASB 108 Accounting Policies, Changes in Accounting Estimates and Errors* - to clarify how entities should distinguish changes in accounting policies and changes in accounting estimates, *AASB 134 Interim Financial Reporting* - to identify material accounting policy information as a component of a complete set of financial statements, *AASB Practice Statement 2: Making Materiality Judgements* - to provide guidance on how to apply the concept of materiality to accounting policy disclosures)

- *AASB 2022-1 Amendments to Australian Accounting Standards – Initial Application of AASB 17 and AASB 9 – Comparative Information*. (This Standard makes amendments to *AASB 17 Insurance Contracts*, July 2017. These amendments arise from the issuance of International Financial Reporting Standard Initial Application of IFRS 9 – Comparative Information (Amendment to IFRS 17) by the International Accounting Standards Board (IASB) in December 2021)

Effective for NFP annual reporting periods beginning on or after 1 January 2024

- *AASB 2022-5 Amendments to Australian Accounting Standards - Lease Liability in a Sale and Leaseback*. (This Standard makes amendments to *AASB 16 Leases*, February 2016. These amendments arise from the issuance of International Financial Reporting Standard Lease Liability in a Sale and Leaseback (Amendments to IFRS 16) by the International Accounting Standards Board (IASB) in September 2022)

- *AASB 2022-10 Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities* (This Standard makes amendments to *AASB 13 Fair Value Measurement*, August 2015 for application by not-for profit public sector)

(14) Comparative figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

(15) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 2. Income

$ '000	2023	2022
(a) Rates		
General rates		
General rates	36,447	33,521
Less: mandatory rebates	(453)	(532)
Less: discretionary rebates, remissions and write-offs	(92)	(88)
Total general rates	35,902	32,901
Other rates (including service charges)		
Hahndorf Separate Commerce Rate	110	110
Landscape levy	1,601	1,663
Meadows Water Supply	24	22
Mount Barker Separate Rate	132	126
Waste Management	3,833	3,525
Wastewater	8,701	7,970
Water supply	13	11
Total other rates (including service charges)	14,414	13,427
Other charges		
Legal and other costs recovered	75	51
Penalties for late payment	216	179
Total other charges	291	230
Total rates	50,607	46,558
(b) Statutory Charges		
Animal registration fees and fines	410	442
Building & Development Act Regulatory Fees	859	817
Other licences, fees and fines	95	77
Parking fines / expiation fees	96	61
Rates Search Fees	103	97
Wastewater Inspection Fees	256	271
Sundry	85	88
Total statutory charges	1,904	1,853
(c) User Charges		
Cemetery Fees	127	124
Mount Barker Tourist Park	1,261	1,163
Rental of Council Facilities	615	598
Sale of Reclaimed Water	122	99
Waste Dumping Fees	785	774
Sundry	37	29
Total user charges	2,947	2,787

continued on next page ...

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 2. Income (continued)

$ '000	2023	2022
(d) Investment Income		
Interest on investments		
- Local Government Finance Authority	273	31
- Banks and other	213	34
Total investment income	486	65
(e) Reimbursements		
Immunisation	9	10
Other	162	140
Sundry	132	254
Total reimbursements	303	404
(f) Other Income		
Insurance & Other Recoupments	27	4
Contributions and Donations	390	169
Sundry	166	118
Total other income	583	291
(g) Grants, Subsidies and Contributions		
Amounts received specifically for new or upgraded assets	6,713	7,549
Total	6,713	7,549
Other Grants, Subsidies and contributions - Capital		
Bushfire Recovery Grants	–	726
Local Roads and Community Infrastructure (LRCI)	1,031	356
Roads to Recovery	278	603
Total Other Grants, Subsidies and Contributions - Capital	1,309	1,685
Other Grants, Subsidies and Contributions - Operating		
Community Passenger Network Grant	319	313
Home and Community Care Grant	580	573
Library Operating Grant	234	231
Untied - Financial Assistance Grant	2,928	2,199
Other	1,283	452
Total Other grants, Subsidies and Contributions - Operating	5,344	3,768
Total grants, subsidies and contributions	13,366	13,002

The functions to which these grants relate are shown in Note 12.

(i) Sources of grants		
Commonwealth Government	3,120	1,932
State Government	4,528	4,027
Other	5,718	7,043
Total	13,366	13,002

continued on next page ...

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 2. Income (continued)

Refer to Note 1 for details of Grant Commission (FAG) grant payment recognised as income.

$ '000	2023	2022

(h) Conditions over grants and contributions

Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:

Unexpended at the close of the previous reporting period	18,096	16,283
Less:		
Expended during the current period from revenues recognised in previous reporting periods		
Roads infrastructure	(352)	(845)
Recreation Infrastructure	–	–
Other	(8,459)	(5,713)
Subtotal	(8,811)	(6,558)
Plus:		
Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions		
Roads infrastructure	1,698	1,838
Recreation Infrastructure	1,273	1,494
Other	4,694	5,039
Subtotal	7,665	8,371
Unexpended at the close of this reporting period	16,950	18,096
Net increase (decrease) in assets subject to conditions in the current reporting period *	(1,146)	1,813

(*) These amounts include developer contributions, which are also recognised as Other Reserves in Note 9(b).

(i) Physical Resources Received Free of Charge

Land and improvements	6,654	2,099
Recreation & Open Space	25	41
Recycled Water	47	191
Roads, bridges and footpaths	9,287	4,753
Stormwater drainage	4,016	1,727
Wastewater	2,237	2,617
Total physical resources received free of charge	22,266	11,428

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 3. Expenses

$ '000	Notes	2023	2022
(a) Employee Costs			
Salaries and wages		15,643	13,690
Employee leave expense		2,534	2,303
Superannuation	18	1,487	1,168
Superannuation - defined benefit plan contributions	18	332	342
Workers' compensation insurance		433	368
Other employee related costs		309	287
Less: capitalised and distributed costs		(1,289)	(1,143)
Total operating employee costs		19,449	17,015
Total number of employees (full time equivalent at end of reporting period)		188	169
(b) Materials, Contracts and Other Expenses			
(i) Prescribed expenses			
Auditor's remuneration			
- Auditing the financial reports		30	25
Elected members' expenses		287	272
Election expenses		13	12
Lease expense - low value assets / short term leases		1	1
Subtotal - prescribed expenses		331	310
(ii) Other materials, contracts and expenses			
Cleaning & Hygiene		330	287
Communication		391	388
Contractors		9,300	6,552
Energy		1,398	1,101
External Labour Hire		536	713
External Plant Hire		281	250
Grants, Contributions & Donations		1,087	1,106
Insurance & Risk Cover		511	469
Legal Expenses		250	244
Levies - Other		264	264
Levies Paid to Government - Regional Landscape levy		1,579	1,640
Parts, accessories and consumables		2,041	1,799
Professional Services		822	630
Rates Assessments		110	103
Separate Rates Forwarded		242	237
Septic Tank Clean Outs		304	411
Software Licences		847	878
Street Lighting		825	672
Sundry		1,005	832
Waste Collection & Disposal		4,115	3,801
Water		257	255
Less: capitalised and distributed Costs		(158)	(138)
Subtotal - Other material, contracts and expenses		26,337	22,494
Total materials, contracts and other expenses		26,668	22,804

continued on next page ...

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 3. Expenses (continued)

$ '000	2023	2022
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and amortisation		
Buildings and other structures	672	670
Furniture, Plant & Equipment	1,074	1,001
Infrastructure		
- Road Assets	5,340	5,082
- Drainage	929	884
- Bridges & Major Culverts	433	425
- Footpaths	799	762
- Recreation & Open Space	1,064	1,043
Wastewater & Recycled Water		
- Wastewater	1,561	1,551
- Recycled Water	233	230
Right-Of-Use Assets		
- Buildings & Other Structures	649	660
- Plant & Equipment	19	19
Subtotal	12,773	12,327
(ii) Impairment		
Capital Work in Progress	622	648
Subtotal	622	648
Total depreciation, amortisation and impairment	13,395	12,975

(d) Finance Costs

Interest on loans	265	251
Charges on Finance Leases	155	25
Total finance costs	420	276

Note 4. Asset Disposal and Fair Value Adjustments

Infrastructure, property, plant and equipment

(i) Assets renewed or directly replaced		
Proceeds from disposal	116	381
Less: carrying amount of assets sold	(1,836)	(423)
Gain (loss) on disposal	(1,720)	(42)
(ii) Assets surplus to requirements		
Proceeds from disposal	3,730	–
Less: carrying amount of assets sold	(2,344)	–
Gain (loss) on disposal	1,386	–
Net gain (loss) on disposal or revaluation of assets	(334)	(42)

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 5. Current assets

$ '000	2023	2022
(a) Cash and Cash Equivalent Assets		
Cash on hand and at bank	1,760	4,462
Deposits at call	7,568	8,887
Total Cash and Cash Equivalent Assets	9,328	13,349
(b) Trade and Other Receivables		
Rates - general and other	2,017	1,663
- Less: Rates Received in Advance	(636)	(640)
Accrued revenues	1,241	210
Debtors - general	5,582	4,118
GST recoupment	735	758
Prepayments	697	351
Subtotal	9,636	6,460
Total Trade and Other Receivables	9,636	6,460

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 6. Non-current assets

$ '000		2023	2022
(a) Financial Assets			
Receivables			
Loan - Hans Heysen Foundation - "The Cedars"		1,650	1,650
Subtotal		1,650	1,650
Total receivables		1,650	1,650
Total financial assets		1,650	1,650
(b) Equity Accounted Investments in Council Businesses			
Adelaide Hills Region Waste Management Authority	19	1,347	1,191
Southern & Hills Local Government Association		18	16
Total equity accounted investments in Council businesses		1,365	1,207
(c) Other Non-Current Assets			
Other			
Capital work in progress		24,781	13,578
Total other		24,781	13,578
Total other non-current assets		24,781	13,578

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 7. Infrastructure, property, plant & equipment

Infrastructure, property, plant and equipment

		as at 30/06/22				Asset movements during the reporting period						as at 30/06/23			
$ '000	Fair Value Level	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	Adjustments & Transfers	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount
Land - community	3	88,338	2,099	–	90,437	6,679	–	–	–	(121)	–	94,871	2,125	–	96,996
Land - other	2	18,848	173	–	19,021	2,525	–	–	–	–	–	18,848	2,698	–	21,546
Buildings and other structures	3	44,872	17,370	(9,019)	53,223	614	279	(33)	(672)	–	–	44,570	18,264	(9,423)	53,411
Infrastructure															
- Road Assets	3	283,415	10,027	(78,593)	214,849	10,148	4,284	(380)	(5,340)	–	49,388	363,890	6,172	(97,113)	272,949
- Drainage	3	80,043	4,382	(17,679)	66,746	4,055	278	(2)	(929)	–	–	84,056	4,699	(18,607)	70,148
- Bridges & Major Culverts	3	36,330	1,426	(9,237)	28,519	330	365	–	(433)	–	–	36,480	1,971	(9,669)	28,782
- Footpaths	3	35,824	5,401	(9,806)	31,419	3,158	694	(95)	(799)	–	–	36,779	8,033	(10,436)	34,376
- Recreation & Open Space	3	23,166	7,811	(9,187)	21,790	948	227	(41)	(1,064)	–	–	22,970	8,961	(10,070)	21,861
Right-of-Use Assets															
- Buildings & Other Structures		–	5,042	(1,986)	3,056	–	–	–	(648)	–	–	–	5,042	(2,633)	2,409
- Plant & Equipment		–	78	(58)	20	–	–	–	(20)	–	–	–	–	–	–
Wastewater & Recycled Water															
- Recycled Water	3	13,650	1,378	(1,833)	13,195	360	–	–	(233)	–	–	13,697	1,691	(2,066)	13,322
- Wastewater	3	102,823	7,486	(27,708)	82,601	2,542	436	(1,243)	(1,561)	–	–	103,418	8,227	(28,870)	82,775
Furniture, Plant & Equipment	2	–	8,553	(3,609)	4,944	–	468	(43)	(1,074)	–	–	–	8,835	(4,539)	4,296
Total infrastructure, property, plant and equipment		727,309	71,226	(168,715)	629,820	31,359	7,031	(1,837)	(12,773)	(121)	49,388	819,579	76,718	(193,426)	702,871
Comparatives		704,220	61,444	(155,396)	610,268	16,572	6,586	(428)	(12,327)	1,971	7,180	727,309	71,226	(168,715)	629,820

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Note 7. Infrastructure, property, plant & equipment (continued)

Valuation of infrastructure, property, plant & equipment and investment property

Valuation of assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7(a) for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets - There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Other information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to *AASB 1.D5* to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with *AASB 13 Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Highest and best use - For land which Council has an unfettered right to sell, the “highest and best use” recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

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Note 7. Infrastructure, property, plant & equipment (continued)

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land & Land Improvements

Council being of the opinion that it is not possible to attribute value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports.

Land - Level 2, Council officers applied the market approach for valuation of non specialised land, the market value was deemed to be as per the Valuer General values as at 30 June 2020 or where material valuation information inputs were available such as recent sales of similar land parcel this input was applied.

Land - Level 3, Land which is subject to restriction for its use or sale. Ie Community Land, etc or land where there is no active market such as Drainage Reserves or subject to Community Service Obligations. Land assets revaluation was undertaken by Council officers using the Valuer Generals values as at 30 June 2020.

Buildings & Other Structures

Council's Buildings and other structures were revalued at 1st July 2019 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng, NPER, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use. The valuation technique applied was the depreciated replacement cost approach.The valuation has been indexed at 1st July 2019 based on the Rawlinson's 'Australian Construction Handbook 2019' estimated comparative rates for Adelaide. Unobservable inputs have been utilised and therefore these assets are classified as level 3. All additions after the respective dates are recorded at cost.

Infrastructure

For the purpose of AASB 13 Fair value Measurement, Council has determined classes of infrastructure and level of fair value hierarchy to be Level 3. Level 3 inputs have been applied to these classes of assets as there are no relevant observable inputs (Markets) available and other unobservable inputs have been utilised such as estimates of useful lives, residual values and asset conditions. Therefore these assets are classified as level 3.

Recreation and Open Space Assets were revalued as at the 1st July 2020 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng, NPER, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

All Recreation & Open Space assets were valued using Level 3 valuation inputs using the cost approach.

This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors.

Road Assets were revalued as at the 1st July 2022 by an independent valuer Antonio Blefari, MEM, MIEAust, NER, iinSights Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

All Road infrastructure assets were valued using Level 3 valuation inputs using the cost approach.

This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors.

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Note 7. Infrastructure, property, plant & equipment (continued)

Bridges and Major Culverts Assets were revalued as at the 30th June 2018 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng, NPER, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

All Bridges and Major Culverts infrastructure assets were valued using Level 3 valuation inputs using the cost approach.

This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors.

Footpaths Assets were revalued as at the 30th June 2018 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng NPER, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

Footpath infrastructure assets were valued using Level 3 valuation inputs using the cost approach.

This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors.

Wastewater Assets were revalued as at the 1st July 2019 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng, NPER, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

All Wastewater infrastructure assets were valued using Level 3 valuation inputs using the cost approach.

This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors.

Recycled Water Assets were revalued as at the 1st July 2019 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng, NPER, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

Recycled water infrastructure assets were valued using Level 3 valuation inputs using the cost approach.

This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors.

Drainage Assets were revalued as at the 1st July 2020 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng NPER, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

All Drainage infrastructure assets were valued using Level 3 valuation inputs using the cost approach.

This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors.

All acquisitions made after the respective revaluation dates are recorded at cost.

Furniture, Plant & Equipment

These assets are recognised on a cost basis.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 8. Liabilities

$ '000		2023 Current	2023 Non Current	2022 Current	2022 Non Current
(a) Trade and other payables					
Goods and services		5,715	–	4,886	–
Payments Received in Advance - Operating Grants		676	–	1,137	–
Payments Received in Advance - Capital Grants & Contributions		559	–	819	–
Payments Received in Advance - Other		51	–	55	–
Accrued expenses - Employee Entitlements		807	–	604	–
Accrued expenses - Finance Costs		93	–	87	–
Accrued expenses - Other		404	–	408	–
Deposits, Retentions and Bonds		722	–	662	–
Total trade and other payables		9,027	–	8,658	–
(b) Borrowings					
Loans - LGFA		263	5,205	251	5,426
Lease liabilities	17b	634	1,956	599	2,589
Total Borrowings		897	7,161	850	8,015

All interest bearing liabilities are secured over the future revenues of the Council

(c) Provisions				
Employee entitlements (including oncosts)	4,178	387	4,190	321
Total provisions	4,178	387	4,190	321

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 9. Reserves

$ '000	as at 30/06/22 Opening Balance	Increments (Decrements)	Transfers	Impairments	as at 30/06/23 Closing Balance
(a) Asset revaluation reserve					
Land - community	64,772	–	–	–	64,772
Land - other	2,125	–	–	–	2,125
Buildings and other structures	29,713	–	–	–	29,713
Infrastructure					
- Road Assets	129,058	49,388	–	–	178,446
- Drainage	16,649	–	–	–	16,649
- Bridges & Major Culverts	24,286	–	–	–	24,286
- Footpaths	10,177	–	–	–	10,177
- Recreation & Open Space	8,319	–	–	–	8,319
Recycled Water	3,036	–	–	–	3,036
Wastewater	26,070	–	–	–	26,070
Total asset revaluation reserve	314,205	49,388	–	–	363,593
Comparatives	307,025	7,180	–	–	314,205

$ '000	as at 30/06/22 Opening Balance	Tfrs to Reserve	Tfrs from Reserve	Other Movements	as at 30/06/23 Closing Balance
(b) Other reserves					
Car Park Reserve	301	–	(160)	–	141
Indirect Developer Contributions	3,415	–	(1,524)	–	1,891
Infrastructure Fund	748	23	–	–	771
MDPA Recreation, Sport & Community Infrastructure	3,000	975	–	–	3,975
MDPA Transport	3,972	1,665	–	–	5,637
Open Space Development	639	91	–	–	730
Refuse Reserve	1,544	–	(287)	–	1,257
Wastewater Infrastructure Fee*	2,272	–	(2,272)	–	–
Wastewater Maintenance Reserve	7,537	–	(4,639)	–	2,898
Other reserves	291	–	(99)	–	192
Total other reserves	23,719	2,754	(8,981)	–	17,492
Comparatives	23,213	3,162	(2,656)	–	23,719

***Wastewater Infrastructure Fee**

As at 30 June 2023, the Wastewater Infrastructure Fee Reserve had a negative balance of ($58,000). This is due to capital expansion works being undertaken in advance of the connection fee funds being received. The negative balance will be recovered in due course as wastewater infrastructure fees are received in future. Council is not permitted to show a negative reserve balance, the negative amount has been included within the total balance of Council Accumulated Surplus.

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Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 9. Reserves (continued)

Purposes of reserves

Asset revaluation reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Wastewater Reserves

Wastewater Maintenance Reserve - Surplus wastewater service charges raised for the specific purpose of establishing, operating, maintaining, improving and replacing (including by future capital works and depreciation of assets) as per Section 155 of the Local Government Act 1999, LGA Costing Principles for Local Government and ESCOSA principles.

Wastewater Infrastructure Fee Reserve - Surplus wastewater connection fee funds specifically for capital expansion of the wastewater network.

Refuse Reserve

Surplus refuse service charges raised for the specific purpose of maintaining the Council's domestic rubbish collection requirement.

Infrastructure Reserve

A percentage of budgeted general rate for future infrastructure which is reviewed by Council on an annual basis.

Open Space Development

Capital grants from State Government and developers for the development of open space.

Car Park Reserve

Developers capital contribution for the purpose of car parking facilities.

Indirect Developer Contributions

Developers capital contribution for the development of infrastructure within the Mount Barker precinct.

MDPA Recreation & Open Space Reserve

Developer contributions which contribute to Recreation, Sport and Community Infrastructure required due to growth within the 2010 Mount Barker Urban Growth DPA.

MDPA Transport Infrastructure Reserve

Developer contributions which contribute to Transport Infrastructure required due to growth within the 2010 Mount Barker Urban Growth DPA.

Note 10. Assets subject to restrictions

$ '000	2023	2022
The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.		
Cash and financial assets		
Open space contributions	730	639
Developer contributions	267	183
Total cash and financial assets	997	822
Total assets subject to externally imposed restrictions	997	822

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 11. Reconciliation to Statement of Cash Flows

$ '000	Notes	2023	2022

(a) Reconciliation of cash

Cash assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Total cash and equivalent assets	5	9,328	13,349
Balances per Statement of Cash Flows		9,328	13,349

(b) Reconciliation of change in net assets to cash from operating activities

Net surplus/(deficit)	32,354	23,395
Non-cash items in income statements		
Depreciation, amortisation and impairment	13,395	12,975
Equity movements in equity accounted investments (increase)/decrease	(158)	(119)
Non-cash asset acquisitions	(22,266)	(11,428)
Grants for capital acquisitions treated as investing activity	(8,022)	(14,397)
Net (gain)/loss on disposals	334	42
	15,637	10,468
Add (less): changes in net current assets		
Net (increase)/decrease in receivables	755	6,738
Net (increase)/decrease in inventories	–	8
Net increase/(decrease) in trade and other payables	165	542
Net increase/(decrease) in unpaid employee benefits	257	265
Net cash provided by (or used in) operations	16,814	18,021

(c) Non-cash financing and investing activities

Acquisition of assets by means of:			
Physical resources received free of charge	2i	22,266	11,428
Amounts recognised in income statement		22,266	11,428
Total non-cash financing and investing activities		22,266	11,428

(d) Financing arrangements

Unrestricted access was available at balance date to the following lines of credit:		
Corporate credit cards	100	100
LGFA cash advance debenture facility	48,500	48,500

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 12(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).

$ '000	INCOME 2023	INCOME 2022	EXPENSES 2023	EXPENSES 2022	OPERATING SURPLUS (DEFICIT) 2023	OPERATING SURPLUS (DEFICIT) 2022	GRANTS INCLUDED IN INCOME 2023	GRANTS INCLUDED IN INCOME 2022	TOTAL ASSETS HELD (CURRENT AND NON-CURRENT) 2023	TOTAL ASSETS HELD (CURRENT AND NON-CURRENT) 2022
Functions/Activities										
Rates	38,166	35,126	2,780	2,717	35,386	32,409	20	–	–	–
Wastewater & Recycled Water	8,938	8,200	9,604	7,100	(666)	1,100	–	–	100,415	95,811
Field Services	3,245	3,273	13,565	11,478	(10,320)	(8,205)	3,088	2,941	428,116	363,323
Commercial Assets	1,742	1,245	2,270	1,138	(528)	107	–	–	–	–
Community & Customer Services	1,855	1,418	5,495	5,386	(3,640)	(3,968)	1,538	1,160	–	–
Corporate Services	2,254	1,211	658	1,317	1,596	(106)	1,636	1,058	23,019	24,535
Health & Public Safety	923	891	2,427	2,276	(1,504)	(1,385)	56	34	–	–
Planning Policy & Development	1,070	1,064	6,004	5,918	(4,934)	(4,854)	158	177	–	–
Infrastructure & Projects	–	–	1,732	1,521	(1,732)	(1,521)	–	–	–	–
Asset Management	502	538	10,262	9,631	(9,760)	(9,093)	55	44	196,747	183,427
Waste Management	4,946	4,564	5,135	4,588	(189)	(24)	102	39	1,347	1,191
Total Functions/Activities	63,641	57,530	59,932	53,070	3,709	4,460	6,653	5,453	749,644	668,287

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Mount Barker District Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 12(b). Components of functions

The activities relating to Council functions are as follows:

RATES
General, separate & other rates.

CORPORATE SERVICES
Chief Executive Officer, Information Communication & Technology, Financial Services, Records & Information Management, People & Culture, Governance & Administration.

ASSET MANAGEMENT
Asset Management, Contracts, Procurement & Depreciation of Assets.

COMMUNITY & CUSTOMER SERVICES
Library, Home & Community Care, Community Development, Customer Services, Hills Community Transport, Community Bus, Marketing & Communications.

FIELD SERVICES
Works Depot, Street Cleaning, Sealed & Unsealed Roads, Bridges, Footways, Traffic Management, Vandalism, Cemeteries, Parks & Gardens & Sporting Facilities, Property Management, Halls & Civic Centres, Public Conveniences, Fire Prevention & Stormwater.

PLANNING & STRATEGIC DEVELOPMENT
Planning Policy & Development Assessment, Building Act, Strategic Planning & Economic Development, Open Space, Visitor Information Centre & Tourism.

HEALTH & PUBLIC SAFETY
Animal Control, Health Inspection, Immunisation, Council By Laws & Parking.

INFRASTRUCTURE & PROJECTS
Project Management, Engineering, Major Capital Works.

WASTEWATER
Water Supply, Community Waste Water Management Schemes, Sewerage & Recycled Water.

COMMERCIAL ASSETS
Caravan Park, Pool & Recreation Centre.

WASTE MANAGEMENT
Sanitary & Garbage, Refuse Management & Adelaide Hills Regional Waste Management Authority Equity

Note 13. Financial instruments

Recognised financial instruments

Bank, deposits at call, short term deposits

Accounting Policy:
Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:
Deposits are returning variable interest rates of 4.30% (2022: 1.05%). Short term deposits are held in either LGFA or NAB at call deposit accounts.

Carrying Amount:
Approximates fair value due to the short term to maturity.

Receivables - rates and associated charges

Accounting Policy:
Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:
Secured over the subject land, arrears attract interest of 5.80% (2022: 5.05%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:
Approximates fair value (after deduction of any allowance).

Receivables - fees and other charges

Accounting Policy:
Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:
Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:
Approximates fair value (after deduction of any allowance).

Receivables - other levels of government

Accounting Policy:
Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:
Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:
Approximates fair value.

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Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 13. Financial instruments (continued)

Liabilities - creditors and accruals

Accounting Policy:
Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:
Liabilities are normally settled on 30 day terms.

Carrying Amount:
Approximates fair value.

Liabilities - interest bearing borrowings

Accounting Policy:
Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:
Secured over future revenues.
Fixed borrowings are repayable by two instalments annually; interest is charged at a fixed rate of 4.75% (2022: 4.75%).
Variable interest cash advance loans are drawn down for short term cash requirements and are charged at a variable interest rate, currently 6.05% (2022: 2.80%).

Carrying Amount:
Approximates fair value.

Liabilities - leases

Accounting Policy:
Accounted for in accordance with AASB 16 as stated in Note 17.

$ '000	Due < 1 year	Due > 1 year and ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial assets and liabilities					
2023					
Financial assets					
Cash and cash equivalents	9,328	–	–	9,328	9,328
Receivables	8,939	–	–	8,939	8,939
Other financial assets	–	–	1,650	1,650	1,650
Total financial assets	18,267	–	1,650	19,917	19,917
Financial liabilities					
Payables	7,648	–	–	7,648	7,648
Current borrowings	468	–	–	468	263
Non-current borrowings	–	2,983	3,510	6,493	5,205
Lease liabilities	754	2,160	–	2,914	2,590
Total financial liabilities	8,870	5,143	3,510	17,523	15,706
Total financial assets and liabilities	27,137	5,143	5,160	37,440	35,623

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Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 13. Financial instruments (continued)

$ '000	Due < 1 year	Due > 1 year and ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2022					
Financial assets					
Cash and cash equivalents	13,349	–	–	13,349	13,349
Receivables	5,351	–	–	5,351	5,351
Other financial assets	–	–	1,650	1,650	1,650
Total financial assets	18,700	–	1,650	20,350	20,350
Financial liabilities					
Payables	7,559	–	–	7,559	7,559
Current borrowings	468	–	–	468	251
Non-current borrowings	–	2,930	3,978	6,908	5,426
Lease liabilities	754	2,852	–	3,606	3,188
Total financial liabilities	8,781	5,782	3,978	18,541	16,424
Total financial assets and liabilities	27,481	5,782	5,628	38,891	36,774

The following interest rates were applicable to Council's borrowings at balance date:

	2023		2022	
$ '000	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Other variable rates	6.30%	1,095	2.80%	1,052
Fixed interest rates	4.75%	4,374	4.75%	4,625
		5,469		5,677

Net fair value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

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Note 13. Financial instruments (continued)

Risk exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 and 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Mangement Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Note 14. Capital expenditure and investment property commitments

$ '000	2023	2022
Capital commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Buildings	630	–
Infrastructure	7,822	7,124
Plant and equipment	491	237
	8,943	7,361
These expenditures are payable:		
Not later than one year	8,943	7,361
	8,943	7,361

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 15. Financial indicators

	Indicator 2023	Indicators 2022	2021
Financial Indicators overview *These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.*			
1. Operating Surplus Ratio Operating surplus / Total operating income	**5.8%**	7.8%	10.4%
This ratio expresses the operating surplus as a percentage of total operating revenue.			
2. Net Financial Liabilities Ratio Net financial liabilities / Total operating income	**1.6%**	1.0%	5.5%
Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.			
Adjusted Operating Surplus Ratio Operating surplus / Total operating income	**4.6%**	7.2%	10.7%
Adjustments to Ratios *In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. This Adjusted Ratio corrects for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.*			
3. Asset Renewal Funding Ratio Asset renewals / Infrastructure and Asset Management Plan required expenditure	**34.7%**	46.6%	56.2%
Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.			

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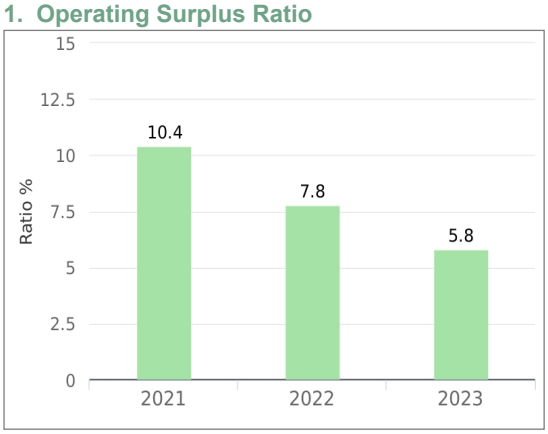
Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 15. Financial indicators (continued)

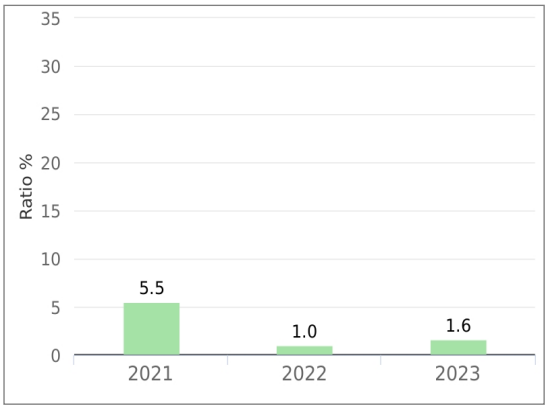
Financial indicators - graphs

1. Operating Surplus Ratio



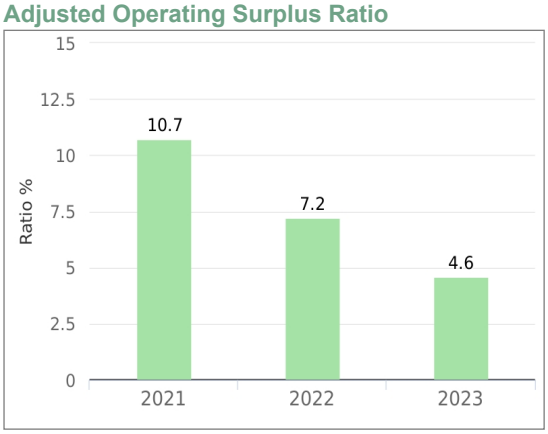
Purpose of operating surplus ratio	Commentary on 2022/23 result
	2022/23 ratio 5.8%
This indicator is to determine the percentage the operating revenue varies from operating expenditure	Council achieved an operating surplus ratio of between 3-7%, as required by its Treasury Management Policy and Long Term Financial Plan target. Council's operating surplus is impacted by the accounting treatment of grants received and non-cash items. Note 24 contains a reconciliation to the underlying operating surplus result for Council operations.

2. Net Financial Liabilities Ratio



Purpose of net financial liabilities ratio	Commentary on 2022/23 result
	2022/23 ratio 1.6%
This indicator shows the significance of the net amount owed to others, compared to operating revenue	Council has maintained a strong financial position, which is required to allow Council to deliver on upcoming projects included in the Long Term Financial Plan.

Adjusted Operating Surplus Ratio



Purpose of adjusted operating surplus ratio	Commentary on 2022/23 result
	2022/23 ratio 4.6%
This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure	Council achieved an operating surplus ratio of between 3-7%, as required by its Treasury Management Policy and Long Term Financial Plan target. Council's operating surplus is impacted by the accounting treatment of grants received and non-cash items. Note 24 contains a reconciliation to the underlying operating surplus result for Council operations.

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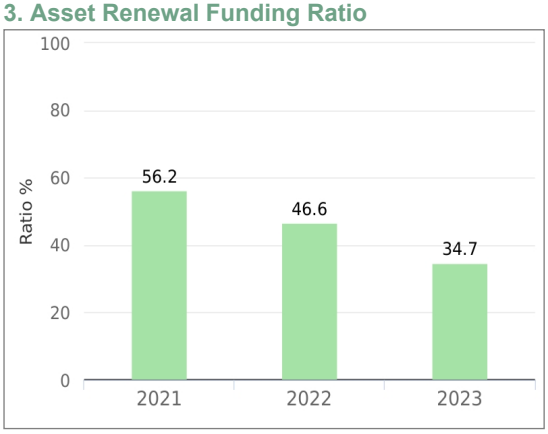
Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 15. Financial indicators (continued)

3. Asset Renewal Funding Ratio



Purpose of asset renewal funding ratio
This indicator aims to determine if assets are being renewed and replaced in an optimal way

Commentary on 2022/23 result	
2022/23 ratio	34.7%
Council has developed and adopted Asset management Plans which provide guidance of when and how much needs to be spent to maintain Council's infrastructure. Council's result for 2022/23 was calculated against the Infrastructure & Asset Management Plan required expenditure included within the 2022/23 adopted budget.	

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 16. Uniform presentation of finances

$ '000	2023	2022

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

Income		
Rates	50,607	46,558
Statutory charges	1,904	1,853
User charges	2,947	2,787
Grants, subsidies and contributions - capital	1,309	1,685
Grants, subsidies and contributions - operating	5,344	3,768
Investment income	486	65
Reimbursements	303	404
Other income	583	291
Net gain - equity accounted council businesses	158	119
Total Income	63,641	57,530
Expenses		
Employee costs	19,449	17,015
Materials, contracts and other expenses	26,668	22,804
Depreciation, amortisation and impairment	13,395	12,975
Finance costs	420	276
Total Expenses	59,932	53,070
Operating surplus / (deficit)	3,709	4,460
Net outlays on existing assets		
Capital expenditure on renewal and replacement of existing assets	(6,274)	(6,839)
Add back depreciation, amortisation and impairment	13,395	12,975
Add back proceeds from sale of replaced assets	116	381
	7,237	6,517
Net outlays on new and upgraded assets		
Capital expenditure on new and upgraded assets (including investment property and real estate developments)	(21,690)	(13,968)
Add back amounts received specifically for new and upgraded assets	6,453	13,897
	(15,237)	(71)
Annual net impact to financing activities (surplus/(deficit))	(4,291)	10,906

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 17. Leases

(i) Council as a lessee

Terms and conditions of leases

Buildings & Other Structures
Council currently leases a building at Dutton Road, Mount Barker for use as a civic centre. Lease payments are fixed and indexed on an annual basis.

Plant & Equipment
Council had a lease for photocopiers at various Council owned sites. Lease payments were fixed for the life of the lease agreement.

Set out below are the carrying amounts of right-of-use assets recognised within Infrastructure, Property, Plant and Equipment and the movements during the period:

(a) Right of use assets

$ '000	Buildings & Other Structures	Plant & Equipment	Total
2023			
Opening balance	3,056	20	3,076
Depreciation charge	(648)	(20)	(668)
Rounding	1	–	1
Balance at 30 June	2,409	–	2,409
2022			
Opening balance	1,745	39	1,784
Adjustments to right-of-use assets due to re-measurement of lease liability	1,971	–	1,971
Depreciation charge	(660)	(19)	(679)
Balance at 30 June	3,056	20	3,076

(b) Lease liabilities

Set out below are the carrying amounts of lease liabilities (included under interest-bearing loans and borrowings) and the movements during the period:

$ '000	2023	2022
Balance at 1 July	3,188	1,886
Additions	–	1,971
Accretion of interest	155	25
Payments	(752)	(694)
Other	(2)	–
Balance at 30 June	2,589	3,188
Classified as:		
Current	633	599
Non-current	1,956	2,589

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Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 17. Leases (continued)

$ '000	2023	2022
The maturity analysis of lease liabilities is included in Note 13.		
The Group had total cash outflows for leases of $753,321.		
The following are the amounts recognised in profit or loss:		
Depreciation expense of right-of-use assets	668	679
Interest expense on lease liabilities	155	25
Expense relating to leases of low-value assets	1	1
Total amount recognised in profit or loss	824	705

(ii) Council as a lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Investment property
Council has not classified any Land or Buildings as "Investment Property".

Note 18. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Hostplus (formerly Local Government Superannuation Scheme and Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only members
Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.50% in 2022/23; 10.00% in 2021/22). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) members
Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2021/22) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2021. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to other superannuation schemes
Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 19. Interests in other entities

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

	Council's Share of Net Income		Council's Share of Net Assets	
$ '000	**2023**	**2022**	**2023**	**2022**
Council's share of net income				
Regional Subsidiaries	158	119	1,365	1,207
Total Council's share of net income	158	119	1,365	1,207

((a)i) Joint ventures, associates and joint operations

(a) Carrying amounts

$ '000	Principal Activity	2023	2022
Southern & Hills Local Government Association	Regional coordination, representing, advocating & marketing	18	16
Adelaide Hills Regional Waste Management Authority	Waste Management	1,347	1,191
Total carrying amounts - joint ventures and associates		1,365	1,207

(b) Relevant interests

	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2023	**2022**	**2023**	**2022**	**2023**	**2022**
Southern & Hills Local Government Association	17.33%	17.33%	17.33%	17.33%	17.33%	17.33%
Adelaide Hills Regional Waste Management Authority	36.48%	34.66%	35.70%	35.60%	25.00%	25.00%

(c) Movement in investment in joint venture or associate

	Southern & Hills Local Government Association		Adelaide Hills Regional Waste Management Authority	
$ '000	**2023**	**2022**	**2023**	**2022**
Opening Balance	16	30	1,191	1,058
Share in Operating Result	2	(14)	156	133
Council's equity share in the joint venture or associate	18	16	1,347	1,191

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 20. Non-current assets held for sale and discontinued operations

$ '000	2023	2022
Carrying Amounts of Assets and Liabilities		
Assets		
- Land	13	2,223
Total assets	13	2,223
Net assets	13	2,223

Note 21. Contingencies and assets/liabilities not recognised in the balance sheet

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Land under roads

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled **840** km of road reserves of average width **20** metres.

2. Potential insurance losses

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. Legal expenses

Council is the planning consent authority for its area under the Development Act 1993 (as amended) and the Planning Development and Infrastructure Act 2016. Pursuant to those Acts, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 1 appeal against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Note 22. Events after the balance sheet date

Events that occur after the reporting date of 30 June 2023, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 23. Related party transactions

Key management personnel

Transactions with key management personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 18 persons were paid the following total compensation.

$ '000	2023	2022
The compensation paid to key management personnel comprises:		
Long-term benefits	51	–
Post-employment benefits	165	131
Short-term employee benefits	1,578	1,599
Total	1,794	1,730

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

Receipts from key management personnel comprise:		
Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received no other amounts from Key Management Personnel.		
Total	–	–

Transactions with Council Regional Subsidiary entities:

The information presented below represents additional information relating to transactions recorded during the financial year with Council's Subsidiary entities. The information presented below is in addition to that already disclosed in Note 19. Council is an equity owner of each Regional Subsidiary disclosed in Note 19 along with other Member Councils.

Member Councils have equal representation on the Board of which Council is a member of the following Subsidiaries:

- Adelaide Hills Region Waste Management Authority
- Southern & Hills Local Government Association

Member Councils have influence on the financial and strategic operational decisions of the Subsidiary given their equal Board member representation.

No one Member Council individually has control over these decisions.

The following material transactions occurred with Regional Subsidiaries during the financial year:

	Payments Made to Entity	Payments Made to Entity	Outstanding Balances Owed to the Entity	Outstanding Balances Owed to the Entity
	2023	**2022**	**2023**	**2022**
Adelaide Hills Regional Waste Management Authority	1,533	1,396	119	109
Southern & Hills Local Government Association	45	46	8	-
Total	1,578	1,442	127	109

Amounts recorded above as outstanding are recorded as a liability in Note 8.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 24. Operating Surplus Reconciliation

Council's operating surplus this year has been materially impacted as a result of the accounting treatment for grant income - where Australian accounting standards require certain grants to be recognised fully as revenue when received, or recognised as operating revenue even though expenditure is either incurred as capital works or will be completed in the following year. Further, the operating surplus includes distributions of equity that Council holds in subsidiaries including Adelaide Hills Region Waste Management Authority and the Southern and Hills Local Government Association.
The increased equity is non-cash and is unable to be used to fund infrastructure or services for the community.

The below summary demonstrates the impact the accounting treatment for the above factors has had on the 2022/23 operating surplus for Council:

	2023			2022		
OPERATING SURPLUS RECONCILIATION $'000	**Operating Surplus**	**Operating Income**	**Operating Surplus Ratio**	**Operating Surplus**	**Operating Income**	**Operating Surplus Ratio**
Consolidated Operating Surplus as per Statement of Comprehensive Income	**3,709**	**63,641**	**5.8%**	**4,460**	**57,530**	**7.8%**
less: grants for non-operating expenditure recognised as operating income*:	**(1,309)**	**(1,309)**		**(1,684)**	**(1,684)**	
• Cudlee Creek Bushfire Recovery	-	-		(726)	(726)	
• Roads to Recovery	(278)	(278)		(603)	(603)	
• Local Roads & Community Infrastructure	(1,031)	(1,031)		(356)	(356)	
less: Equity Accounted Investments non-cash share in operating result:	**(158)**	**(158)**		**(119)**	**(119)**	
• Council's share in operating result of AHRWMA & SHLGA	(158)	(158)		(119)	(119)	
Net Operating Surplus Result	**2,242**	**62,174**	**3.6%**	**2,657**	**55,727**	**4.8%**
less: Wastewater & Recycled Water operating result contribution to Council:	**(1,629)**	**(11,232)**		**(2,182)**	**(9,282)**	
• Operating Result	666	(8,938)		(1,100)	(8,200)	
• Full Cost Attribution & Cost of Capital contribution to Council	(2,295)	(2,295)		(1,082)	(1,082)	
Net Operating Surplus Result: Council excluding Wastewater & Recycled Water	**613**	**50,942**	**1.2%**	**475**	**46,445**	**1.0%**

*these grants are either used for projects classified as capital expenditure, or are required to be fully recognised when received, irrespective of the timing of the associated expenditure, in order to comply with Australian accounting standards.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MOUNT BARKER DISTRICT COUNCIL

Opinion

We have audited the accompanying financial report of Mount Barker District Council, which comprises the statement of financial position as at 30 June 2023, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and the Certification of the Financial Statements.

In our opinion, the financial report gives a true and fair view of the financial position of Mount Barker District Council as of 30 June 2023, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation of the financial report, which gives a true and fair view in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, and for such internal control as the committee and management determines is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

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A member of Bentleys, a network of independent advisory and accounting firms located throughout Australia, New Zealand and China that trade as Bentleys. All members of the Bentleys Network are affiliated only, are separate legal entities and not in partnership. Liability limited by a scheme approved under Professional Standards Legislation. A member of Allinial Global – an association of independent accounting and consulting firms.

Advisors
Accountants
Auditors

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at http://www.auasb.gov.au/Home.aspx. This description forms part of our auditor's report.

BENTLEYS SA AUDIT PARTNERSHIP

DAVID PAPA
PARTNER

Dated at Adelaide this 9th day of November 2023

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INDEPENDENT ASSURANCE REPORT ON INTERNAL CONTROLS OF MOUNT BARKER DISTRICT COUNCIL

Opinion

We have audited the compliance of Mount Barker District Council (the Council) with the requirements of *Section 125 of the Local Government Act 1999* in relation to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2022 to 30 June 2023 are in accordance with legislative provisions.

In our opinion, the Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with legislative provisions for the period 1 July 2022 to 30 June 2023.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129 of the Local Government Act 1999* in relation to Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

Member of Allinial GLOBAL An association of legally independent firms

A member of Bentleys, a network of independent advisory and accounting firms located throughout Australia, New Zealand and China that trade as Bentleys. All members of the Bentleys Network are affiliated only, are separate legal entities and not in partnership. Liability limited by a scheme approved under Professional Standards Legislation. A member of Allinial Global – an association of independent accounting and consulting firms.

Advisors
Accountants
Auditors

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities are in accordance with legislative provisions.

Our Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information and ASAE 3150 Assurance Engagement on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the *Council* has complied with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2022 to 30 June 2023. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of internal controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these internal controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis on the assessed risks.

BENTLEYS SA AUDIT PARTNERSHIP

DAVID PAPA
PARTNER

Dated at Adelaide this 9th day of November 2023

Mount Barker District Council

General Purpose Financial Statements

for the year ended 30 June 2023

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Mount Barker District Council for the year ended 30 June 2023, the Council's Auditor, Bentleys SA has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Andrew Stuart
Chief Executive Officer

Michele Bennetts
Presiding Member, Audit and Risk Committee

Date: 19 October 2023

Bentleys SA Audit Partnership
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Adelaide SA 5000

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Adelaide SA 5001

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Certification of Auditor Independence

I confirm that, for the audit of the financial statements of Mount Barker District Council for the year ended 30 June 2023, I have maintained my independence in accordance with the requirements of APES 110 – *Code of Ethics for Professional Accountants (including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

Bentleys SA Audit Partnership

David Papa
Partner

Dated at Adelaide this 13th day of October 2023.

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Advisors
Accountants
Auditors

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other annual reports

MOUNT BARKER
DISTRICT COUNCIL

ANNUAL REPORT

AUDIT AND RISK COMMITTEE 2022/23

DOC/23/145355

Local Government Centre
Mount Barker Homemaker Centre
6 Dutton Road, Mount Barker

9am-5pm Monday to Friday
Telephone 8391 7200
www.mountbarker.sa.gov.au

Chairperson's Comments 2022/23

In the 2022/23 financial year, the Audit and Risk Committee continued to deliberate over the many once in a generation projects associated with a growth council. It reviewed items relating to the expansion of Council's wastewater infrastructure, and the council's deliberations of the most appropriate governance arrangements for its service delivery. Over the last twelve months the committee was provided with ongoing evidence that the Council is improving its understanding and management in all areas of the wastewater service and in particular the capital expansion projects and financial modelling.

The committee's membership changed following the Council's elections in November with South Ward Councillor Richard Coombe being appointed as the Elected Council representative replacing Cr Narelle Hardingham. Unfortunately, Cr Coombe resigned in April, with Mayor David Leach filling the vacant position. While Cr Coombe's membership was short lived, he brought integral perspective to the committee's discussions. Independent members Pamela Lee and Gary Hughes terms came to an end, and I would like to take the opportunity to thank them and Cr Hardingham for their insightful contributions over their membership. New members Mark Davies and Kym Della-Torre bring to the committee extensive local government and water industry knowledge, something that will complement the already strong skills-based membership.

As with many businesses, 2022/23 saw a focus on Cybersecurity, with the risks associated being placed high on the organisation's strategic risk register. The Committee evidenced a continuing review of key improvements and risk mitigation action plans.

The committee also undertook its routine tasks reviewing the council's annual business plan and financial statements. For the 2023/24 budget the Council took the approach not to increase its rate revenue to the extent of CPI but to endorse a reduced increase, with the intention of future increases over CPI. This was to provide relief to its ratepayers in this time of high household costs and interest rate rises. While the Committee agreed with this, it did emphasise that future increases over CPI must be committed to, ensuring the Council continues with its excellent financially sustainable position.

From November 2023, amendments to the Local Government Act intended to improve local government Audit and Risk Committees will come into effect. It is worthwhile noting that a number of the changes, including majority independent members and a risk management focus—were features previously introduced by the Council a number of years ago, highlighting its prioritisation of best practice processes.

As we enter a new year, the committee looks forward to working with the elected council and continuing the relationship to ensure informed and quality decision-making for the benefit of the community. I would also like to thank all committee members for their commitment and input and council staff for the high quality of reports and assistance during the year.

Michele Bennetts
Chairperson Audit and Risk Committee

This report presents a summary of the Mount Barker District Council Audit and Risk Committee's activities undertaken and recommendations made during the 2022/23 financial year.

BACKGROUND INFORMATION ON THE AUDIT AND RISK COMMITTEE:

Membership and Meetings:

Six (6) meetings were held 18 August 2022, 20 October 2022, 16 November 2022, 23 February 2023, 3 May 2023, 22 June 2023.

Attendance

Member	**Meetings Attended** (of 3)
Michele Bennetts - Independent Chairperson	3
Michelle Hammond - Independent Member	3
Councillor Narelle Hardingham	3
Pamela Lee - Independent Member	3
Gary Hughes - Independent Member *Term expired December 2022*	3
	Meetings Attended (of 3)
Post November 2022 Election	
Pamela Lee - Independent Member *Term Expired March 2023*	1
Councillor Richard Coombe *Resigned 17 April 2023*	1
Councillor Narelle Hardingham	1
Kym Della-Torre - Independent Member *Appointed 5 June 2023*	1
Mark Davies - Independent Member *Appointed 5 June 2023*	1
Michele Bennetts - Independent Chairperson	3
Michelle Hammond - Independent Member	3
Mayor David Leach	1

Resolutions

Below is a list of resolutions for noting by the Committee or recommendations from the Committee to Council to adopt. All the Committee recommendations were adopted by Council.

Terms of Reference	Meeting Date	TOPIC
1.1 Financial Reporting	17-08-2023	**PROCUREMENT POLICY REVISION** The Audit and Risk Committee recommends to Council that the revised Procurement Policy at Attachment 1 with minor amendments proposed by the Audit and Risk Committee be adopted and a review of the operation of the policy occur 12 months following adoption and be reported to the Audit and Risk Committee.
	17-08-2023	**COUNCIL INVESTMENTS AND BORROWINGS 2022/23** The Audit and Risk Committee recommends to Council that Council notes the performance of investments and status of borrowings for the 2022/23 financial year.
	03-05-2023	**UPDATED ASSET ACCOUNTING POLICY** The Audit and Risk Committee recommend to Council that Council adopts the updated Asset Accounting Policy as presented in attachment 1.
	03-05-2023	**REPORT TITLE: UPDATED TREASURY MANAGEMENT POLICY** The Audit and Risk Committee recommends to Council that: 1. the Key Financial Indicators (KFIs) that are being proposed in the policy (attachment 2) are appropriate, and staff prepare a report for a future ARC meeting giving consideration to setting appropriate targets for differing periods; and 2. Council adopts the updated Treasury Management Policy as presented in attachment 1.
1.2 Internal Controls		
1.3 Risk Management	17-08-2023	**CONFIDENTIAL ITEM- STRATEGIC RISK REGISTER – ICT UPDATE**
	03-05-2023	**WASTEWATER SERVICE STRATEGIC RISK REGISTER REVIEW** Report noted
	03-05-2023	**WHS REPORT** **HIGH STRATEGIC RISKS EXCLUDING THE WASTEWATER SERVICE** Reports noted enbloc

1.4 Public Interest Disclosure		
1.5 Internal Audit	23-02-2023	**PLANNING, DEVELOPMENT & INFRASTRUCTURE ACT 2016 – TRANSITION AUDIT** The Audit and Risk Committee advises Council that the recommendations in the Internal Audit – PDI Act Transition – Actions from PDI Act Internal Audit – July 2022 (Attachment 1) have been actioned.
1.6 External Audit	23-02-2023	**EXTERNAL AUDIT MANAGEMENT REPORT** Report noted
1.7 Review of Strategic Management and Business Plans	22-06-2023	**REVISED LONG TERM FINANCIAL MODEL FOR THE WASTEWATER SERVICE** **T**he Audit and Risk Committee recommends to Council that: 1. After considering the key assumptions and changes (attachment 1) and implications addressed in this report, along with the key outputs (attachment 2) made to the revised long term financial model for the Wastewater Service that the agenda item and attachments be noted and that information should be presented to Council Members in a manner to seek to ensure that the information is considered and understood, potentially in a council member briefing session. 2. Council note that although all 3 key recommendations from the 23 June 2022 Audit and Risk Committee meeting have been completed ➢ revision of the Wastewater Service asset management plan ➢ development of a recycled water strategy ➢ establishment of the lowest cost of disposal however no outcomes from these items have been included in this iteration of the 40YRLTFM as further work is required to socialise these with the Informal Advisory Wastewater Board, ARC and Council, and for them to be formally adopted/endorsed before being included in the next iteration of the 40YRLTFM. 3. Council note that the next iteration of the 40YRLTFM will also include information to be derived from the underway dual Early Contractor Involvement (ECI) process for the Laratinga Water Recovery Plant (LWRP) and the upcoming ECI process for the trunk sewer projects and associated tenders. 4. Council note the implementation of the recommendation below from the Audit and Risk Committee meeting held on 3 May 2023 as endorsed at the Council meeting held on 15 May 2023 that:

		The key assumptions to accompany the presentation of both the Wastewater Service Long Term Financial Model and Long Term Financial Plan shall in future include information on the extent to which it is assumed that: *(a) forecast development in the Mount Barker growth area will be serviced by:* *(i) a private wastewater service operator; and* *(ii) the Council Wastewater Service;* *(b) the estimated number of lots contracted to Council that are yet to be invoiced for a wastewater infrastructure/connection fee; and* *(c) the estimated total number of lots yet to commit to a service provider (be it Council or another provider).* 5. Council recognises that the impacts on the 40YRLTFM of the additional items still to be included (as per recommendations 2 and 3) may be significant as it relates to financial outcomes.
	03-05-2023	**REVIEW OF ASSET MANAGEMENT PLANS** Report noted
	03-05-2023	**CONSOLIDATED COUNCIL 2023/24 DRAFT ANNUAL BUSINESS PLAN, BUDGET AND RATING POLICY** The Audit and Risk Committee recommend to Council that: 1. there are no identified gaps (subject to the inclusion of the rate smoothing narrative) shortcomings or impediments to information contained in the attached 2023/24 Draft Consolidated Council Annual Business Plan and it is therefore suitable for public consultation should Council endorse it for public consultation. 2. in applying the three-year *'General Rate Smoothing'* strategy as outlined in Council's adopted LTFP 2023-2033 in which General Rates are proposed to be increased by less than CPI in 2023/24, full commitment to this strategy will result in increases in General Rates above CPI in 2024/25 and 2025/26 and that council faces a key risk in not fully adhering to this strategy (for the period from 2023/24 to 2025/26) as this will be a departure from Council's adopted LTFP 2023-2033 and likely result in the reduction of Council's financial capacity and sustainability in the medium to long term. 3. risk associated with the General Rate Smoothing strategy is to be captured on Council's Strategic Risk Register 4. as part of the draft Annual Business Plan and Budget consultation ensure that the community is adequately informed of and consulted on the

		application and implications of the *'General Rate Smoothing'* strategy. 5. the Chief Executive Officer be authorised to make any necessary changes to the draft 2023/24 Annual Business Plan document arising from this meeting, together with any editorial amendments and finalisation of the document's formatting and graphic design.
	03-05-2023	**WASTEWATER SERVICE 2023/24 DRAFT ANNUAL BUSINESS PLAN AND BUDGET** The Audit and Risk Committee recommend to Council that: 1. there are no identified gaps, shortcomings or impediments to information contained in the 2023/24 Draft Wastewater Service Annual Business Plan and it is therefore suitable for public consultation should Council endorse it for public consultation. 2. the Head of Wastewater be authorised to make any changes to the 2023/24 Draft Wastewater Service Annual Business Plan document deemed necessary arising from this meeting, together with any editorial amendments and finalisation of the document's formatting and graphic design.
1.8 Value and Efficiency		
1.9 Major/Strategic Infrastructure Projects (RALC, CCC)	23-02-2023	**CONFIDENTIAL REGIONAL AQUATIC & LEISURE CENTRE - PRUDENTIAL REPORT**
1.10 Prudential Reports	07-09-2023	**CONFIDENTIAL ITEM: PRUDENTIAL REPORT ON WASTEWATER TREATMENT PLANT UPGRADE STAGE 1**
	07-09-2023	**CONFIDENTIAL REGIONAL AQUATIC & LEISURE CENTRE UPDATED PRUDENTIAL REPORT**
	17-08-2023	**CONFIDENTIAL ITEM: ADDENDUM TO PRUDENTIAL REPORT ON WASTEWATER TREATMENT PLANT UPGRADE STAGE 1**
	22-06-2023	**PRUDENTIAL REPORT – WASTEWATER TREATMENT PLANT UPGRADE STAGE 1 – NOW NAMED LARATINGA WATER RECOVERY PLANT** The Audit and Risk Committee recommends to Council that: 1. Having considered the attached Prudential Report on the Wastewater Treatment Plant Upgrade Stage 1 (now named the Laratinga Water Recovery Plant) prepared by Dean Newbery Consulting – 24 May

		2023, the following be noted/undertaken (as applicable): a) that all of the project information available should be presented to Council Members in a manner to seek to ensure that the information is considered and understood, in a council member briefing session to include the Audit and Risk Committee and the author of the prudential report (intended to include additional information as an addendum to the prudential report) and the Interim Advisory Waste Water Board; b) a review be undertaken, in consultation with the Audit and Risk Committee, of Council's Prudential Management Policy; c) any proposed change to the current funding basis for the Project (i.e. the portion that is to be funded as a new/upgraded asset via contributions from developers and the portion to be funded as asset renewal via the wastewater annual service charges as referenced in points 3, 4.7 and 4.8 of the attached Prudential Report) is to require consideration and decision making at a council meeting; d) the Wastewater Service Long Term Financial Model (40 years) and the Wastewater Service Long Term Financial Plan (10 years) both be reviewed, and updated as required, once the dual Early Contractor Involvement phase for the Project has concluded and more up to date information is available regarding the estimated Project capital cost; and e) Reporting on the Project, including risk management and financial information, occur at intervals of every 3 - 4 months, for consideration at Audit and Risk Committee and council meetings.
	03-05-2023	**ADDENDUM TO PRUDENTIAL REPORT FOR THREE WASTEWATER COLLECTION TRUNK MAINS** **DATE OF MEETING: 3 MAY 2023** The Audit and Risk Committee recommends to Council that: 1. The Addendum letter to the Prudential Report on the Three Wastewater Collection Trunk Mains prepared by Don Venn of Dean Newbery Consulting be considered and noted (attachment 1); 2. The Audit and Risk Committee considers the Addendum letter to be consistent with the recommendations on the Prudential Report on the Three Wastewater Collection Trunk Mains from the Audit and Risk Committee meeting held on 23 February 2023 (attachment 2) and that these recommendations can now be formally considered

		by council together with the following additional recommendation; 3. The key assumptions to accompany the presentation of both the Wastewater Service Long Term Financial Model and Long Term Financial Plan shall in future include information on the extent to which it is assumed that: (a) forecast development in the Mount Barker growth area will be serviced by: (i) a private wastewater service operator; and (ii) the Council Wastewater Service; (b) the estimated number of lots contracted to Council that are yet to be invoiced for a wastewater infrastructure/connection fee; and (c) the estimated total number of lots yet to commit to a service provider (be it Council or another provider).
	23-02-2023	**THREE WASTEWATER COLLECTION MAINS - PRUDENTIAL REPORT** The Audit and Risk Committee recommends to Council that: 1. Having considered the attached Prudential Report on the three Wastewater Collection Trunk Mains in Mount Barker prepared by Dean Newbery Consulting - January 2023, the following be noted/undertaken (as applicable): a) Council (via the Wastewater Service) is considered to have adequate information on which to determine if it now wishes to proceed with procurement of the three wastewater collection mains (the Project) as planned/proposed; b) The Wastewater 40 Year Long Term Financial Model and the Wastewater Service Long Term Financial Plan (10 years) be reviewed by council (via the Audit and Risk Committee) on a rolling 6 monthly basis and updated if and when required (i.e. any material changes) with the review process to include the assumptions, in particular those that are growth related; c) Any proposed change to the current funding basis for the Project (i.e. the portion of each of the three mains that is to be funded as a new/upgraded asset via contributions from developers and the portion to be funded as asset renewal via the wastewater annual service charges as shown on page 9 in the attached

		Prudential Report) is to require consideration and decision making at a council meeting; d) Procure a comprehensive independent review (once-off) of both the Wastewater 40 Year Long Term Financial Model and the Wastewater Service Long Term Financial Plan (10 years) with the brief for the review to be informed by input from the Informal Advisory Wastewater Board and the resultant report is to be considered by the Informal Advisory Wastewater Board and council (via the Audit and Risk Committee); e) The Wastewater Service to provide information on the anticipated resource capacity that would be required to enable site specific infrastructure fees to be determined for each development parcel and the associated timing of same to enable consideration of that information by the Informal Advisory Wastewater Board in the first instance; f) Legal clarification be sought by council as to the need for a standing council meeting resolution to borrow sufficient funds to fully fund the two wastewater reserve account balances at any point in time, if that cash flow is required; g) The Audit and Risk Committee to review at rolling six monthly intervals the internal reconciliations (revenue and expenditure) that substantiate both the Wastewater Infrastructure Reserve and Wastewater Maintenance Reserve; and h) Further community engagement on the Project now be undertaken by the Wastewater Service, to occur in advance of any physical works commencing. 2. That the Audit and Risk Committee Terms of reference be amended to reflect the above as applicable and as shown with tracking in attachment 2.
1.11 Wastewater and Recycled Water Strategy	22-06-2023	**UPDATE ON THE IMPLEMENTATION OF THE WASTEWATER SERVICE DELIVERY STUDY RECOMMENDATIONS** Report noted
	03-05-2023	**UPDATE OF THE WASTEWATER SERVICE ASSET MANAGEMENT PLAN** **WASTEWATER AND RECYCLED WATER POLICIES**

		HAMPDEN ROAD SEWER MAIN AND INLET PUMP STATION UPDATE **MOUNT BARKER WASTEWATER TREATMENT PLANT UPGRADING STAGE 1** **RECYCLED WATER STRATEGY DEVELOPMENT** Reports noted enbloc
1.12 Regional Subsidiaries		
2. Reporting Responsibilities	17-08-2023	**REVIEW OF AUDIT AND RISK COMMITTEE 2023 WORK PLAN** The Audit and Risk Committee recommends to Council that the Audit and Risk Committee Work Plan 2023 be amended as shown in attachment 1 and that an internal audit plan will be developed and provided to the Audit and Risk Committee, and that a future Audit and Risk Committee agenda item be a register of outstanding actions.
Other	17-08-2023	**KERBSIDE WASTE COLLECTION AND PROCESSING TENDER** Report noted
	17-08-2023	**INDIRECT DEVELOPER CONTRIBUTIONS & MDPA SEPARATE RATE RELATED REVENUE** Report noted
	17-08-2023	**INTERNAL AUDIT PROGRAM UPDATE** Report noted
	17-08-2023	**STRATEGIC ASSET MANAGEMENT AND LONG TERM FINANCIAL PLAN 2024 TO 2035 WORK PLAN** Report noted
	17-08-2023	**INTERIM AUDIT FY2023 UPDATE** Report noted
	22-06-2023	**CLIMATE CHANGE ADAPTATION – PROGRESS UPDATE** Report noted
	03-05-2023	**KERBSIDE WASTE COLLECTION TENDER** Report noted

Members of the Audit and Risk Committee also participated in and contributed to discussion at Informal Gatherings of Council Members on key strategic projects aligned with the Committee terms of reference. This included service delivery options for wastewater/recycled water, and the option of a wastewater subsidiary.

Committee meetings are open to the public and held in the Council Chambers and via electronic means to accommodate members unable to attend in person.

Committee meeting agendas and minutes are all publicly available via the Council's website, as is the Committee Terms of Reference (as revised).

The Committee adopted an annual work plan which is attached to this report.

Audit and Risk Committee Evaluation for 2022/23

The Committee undertook a self-assessment of its Terms of Reference and its own performance of these. This self-assessment was undertaken in consultation with all committee members and took account of factors such as:

- the Committee's work program;
- the Committee's operating environment;
- the stage of maturity of the Committee
- Council's strategic directions;
- Council's risk and control environment;
- Current and emerging trends and factors;
- the outcomes of previous self-assessments

The self-assessment responses are very positive. 12 of 27 self-assessment categories were all rated 'strongly agree', 14 rated 'agree' or 'strongly agree' and 1 'neutral' rating.

There are a number of constructive suggestions for improvement and these will all be considered, including, but not limited to:

- new members would benefit from an introductory sessions with Council Executives - providing an overview of their work area and associated risks.

- The Audit and Risk Committee could have more involvement in determining the work program for the internal audit function.

- There is benefit in the committee members continuing to participate with council members in informal gatherings on key topics. It would be efficient method for the administration to ensure that adequate information is available to the Council and the Committee. There is also benefit for both the Council and Committee to listen to the questions/concerns of members.

- There is effective communication from council officers out of session to keep committee members informed. This is a strength. Staff are excellent at communicating with Committee Members.

- The Audit and Risk Committee could add value in relation to the work program of the Council's internal audit function. Further, while the Committee has been substantially involved with the wastewater subsidiary, there are residual risks to the Council relating to budget targets, ownership and policy relating to wastewater that this Committee could add value. It is my view that this work is different to what you would expect an Audit and Risk Committee to the wastewater subsidiary would be expected to consider.

- Continue to add value to Wastewater discussions if the Subsidiary is formed.

- Focus on risk and financial sustainability taking growth into consideration.

AUDIT AND RISK COMMITTEE WORK PLAN FOR THE YEAR 2022/23

Audit & Risk Committee Draft Work Plan - January - December 2023	February	April	June	August	October	November
Audit & Risk Committee Meeting Dates	23/02/2023	20/04/2023	22/06/2023	17/08/2023	19/10/2023	23/11/2023
Recommendations to Council Meeting Dates	*6/03/2023*	*1/05/2023*	*3/07/2023*	*4/09/2023*	*6/11/2023*	*4/12/2023*
1.1 Financial Reporting						
1.1.1 Review Statutory Financial Statements						
1.1.1 Comparison of Actual to Budget for Year Ending 30 June 2022						
1.1.1 Developer Contributions and Separate Rates						
1.1.1 Review performance of Investments and Borrowings						
1.1.2 Outstanding Debtors (including rates)						
1.1.2 Review Consistency of Financial Policies & Procedures						
1.2 Internal Controls						
1.2.1 Internal Controls framework, processes, systems review						
1.2.1 Review of Risk Cover & Insurances						
1.3 Risk Management						
1.3.1 Review effectiveness of framework, processes and systems						
1.3.1 Work Health Safety Update						
1.3.2 High Risk Register						
1.3.2 Review Regional Risk Action Plan						
1.3.3 Climate Change Mitigation/Adaptation						
1.4 Public Interest Disclosure						
1.4.1 Review polices for public officers to confidentially raise concerns						
1.5 Internal Audit						
1.5.1 Review the Internal Audit Program						
1.5.2 Monitor and review internal audit processes in context of 1.5.1						
1.5.3 Receive and review Internal Audits with significant findings						
1.5.4 Review and comments on Internal Audit annual report						
1.6 External Audit						
1.6.1 Consider and make recommnedations re appointment of external auditors						
1.6.3 Meeting with External Auditors and review findings						
1.6.4 Make recommendations on the annual external audit plan						
1.6.8 Reviewing External Audit Management report and management's response						
1.7 Review of Strategic Management and Business Plans						
1.7.1 Review Long Term Financial Plan						
1.7.1 Review Draft Annual Business Plan						
1.7.1 Review Asset Management Plans						
1.8 Value and Efficiency						
1.8 Management processes, program reviews, service delivery reviews						
1.8 Project Management Review						
1.9 Major/Strategic Infrastructure Projects (RALC, CCC)						
1.9 Regional Aquatic and Leisure Centre						
1.9 City Centre Catalyst						
1.10 Prudential Reports						
1.10 Prudential Reports						
1.11 Wastewater and Recycled Water Strategy						
1.11.1 Recycled Water Strategy						
1.11.2 Review long term financial modelling and assumptions						
1.11.1 Revised/New Wastewater and Recycled Water Policies						
1.11.1 Sewer Main and Inlet Pump Station Update						
1.11.1 Update on the Implementation of the Wastewater Service Delivery Study Recommendations						
1.11.1 Wastewater Asset Management Plan						
1.11.1 Wastewater Treatment Plant Upgrade Stage 1						
1.12 Regional Subsidiaries						
1.12.1 Regional Subsidiaries Risk Assessment (if conducted)						
2. Reporting Responsibilities						
2.1 Review annual work plan						
2.3 Audit Committee Self Assessment and annual report						

Note: *Timing for some matters is not yet known and will be dependent upon other circumstances e.g. timing of receipt of prudential reports*

Southern and Hills Local Government Association

Annual Report 2022/23

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Southern and Hills Local Government Association – Snapshot

6
Councils

SIZE
8,656
Square Kilometres

$5.36b
GROSS REGIONAL PRODUCT

63,519
EMPLOYED RESIDENTS

5,539
KILOMETERS OF LOCAL ROADS

132,206
REGIONS POPULATION

TOURISM
Destination

Councils Total Revenue
$192 MILLION

OCEAN COASTLINE OF
652
Kilometres

Largest Industry Employment
Health Care and Social Assistance

About the Southern & Hills Local Government Association region

The Southern & Hills Local Government Association was first formed in July 1969 and is now constituted as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. Consisting of six (6) local government Councils:

- Adelaide Hills Council
- Alexandrina Council
- Kangaroo Island Council
- Mt Barker District Council
- City of Victor Harbor
- District Council of Yankalilla

Collectively these six (6) Councils have:

- ☑ More than 131,000 people as of 30th June 2022.
- ☑ 5,539 kilometres of local roads
- ☑ Area consists of 8,656 square kilometres.
- ☑ An ocean coastline of 652 Km.
- ☑ The River Murray and lakes form the southeast boundary of the region.
- ☑ The region has extreme diversity form the foothill suburbs of Adelaide to the isolation of the inaccessible west coast of Flinders Chase National Park.
- ☑ Significant areas within the region are under primary production include highly productive farm, horticulture, viticulture, forestry, fishing and intensive animal keeping enterprises and in the more undulating parts sheep farming, cereal growing and dairying.
- ☑ The region contributed nearly $6 billion in gross value to the State economy
- ☑ Much of the area has, (by South Australian standards) a high rainfall.
- ☑ A large part of the area is within the 30 Year Plan for Greater Adelaide.
- ☑ Significant growth pockets both in population and development, placing demands on infrastructure and the natural environment.
- ☑ Projected change in the population to 2026 by approximately 25%.
- ☑ Within the region, Victor Harbor and Goolwa are key retirement destinations.
- ☑ Within the region, The Adelaide Hills, The Fleurieu and Kangaroo Island are all major tourism destinations.
- ☑ Kangaroo Island is a major component of the Australian and SA tourism plan with tourist numbers targeted to double over the next decade.

President's Report

It has been my pleasure to serve as S&HLGA president during 2023 as we have emerged from Covid and the 2022 Local Government elections.

This has been a year of consolidation and continuing the positive work of our key programs concerned with Transport, Public Health and Community Wellbeing and Climate Change impacts in our region. These programs and activities are all designed to drive and improve the wellbeing of our communities.

We have commenced collecting and analysing data and evidence to populate the Community Wellbeing Indicators. We are doing the same for our Climate Change impacts and tracking how we are doing against the model projections of our Regional Climate Adaptation Plan. We will persist with this exercise for some time.

I draw your attention to our key project during 2023 which was the Commonwealth funded (via the Preparing Australian Communities) "Bushfire and Biodiversity – Building balanced long term regional resilience". This project identified and showcased projects and case studies to map effective strategies and pathways to improve both bushfire resilience and biodiversity management for landholders and landscapes in our region.

The S&HLGA Board commissioned Jeff Tate Consulting to undertake a strategic review of the 2021-2025 Business Plan and the organisation. The Board is digesting the recommendations from this review and will seek to adopt and implement them during the following year.

We have continued to cement our many very valuable regional stakeholder and partner relationships, as well as maintaining and reviewing key performance and governance documents such as the Annual Key Action Plan and Annual Budget.

I also take this opportunity to thank outgoing President Mayor Keith Parkes for his leadership over the past years.

Thank you to our Executive Officer, Graeme Martin for his co-ordination and management and drive in supporting the body. He has been ably supported during 2022-2023 by Jen St Jack and Olivia Davies as co-ordinators of the Regional Climate Adaption Plan and associated projects.

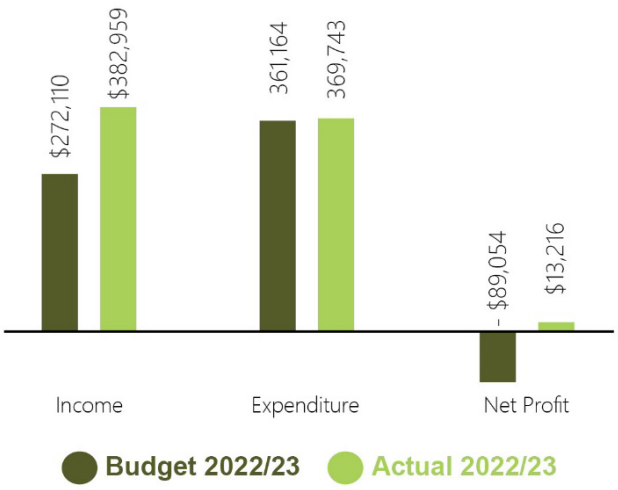
In closing, I acknowledge and thank all the member councils for their support during the year and acknowledge the ongoing contribution of member Mayors and CEOs and nominated representatives to the S&HLGA Board.

Mayor Moira Jenkins
President

2022/23 Dashboard

Financial Performance:

2022/23 Budget vs Actual



2022/23 Key Project:

Bushfire and Biodiversity – Building balanced long term regional resilience

The Commonwealth's Preparing Australian Communities Program funded the 'Bushfire and Biodiversity - Building balanced long term regional resilience' program.

This program identified and showcased projects and case studies to map effective strategies and pathways to improve both bushfire resilience and biodiversity management for landholders and landscapes within our region.

Key Program Achievements:

Transport

- $2.2 million funding for roads through the Special Local Roads Program
- Migration to QGIS digital mapping

Public Health

- Endorsed the new Southern and Hills LGA 2022-2027 Regional Public Health and Wellbeing Plan
- Collecting data and evidence for Community Wellbeing indicators

Climate Change Adaptation

- Collected and presented preliminary evidence of actual tracking vs model projections of Regional Climate Change impacts
- Continued implementing and monitoring the Regional Hills and Coasts 2020-2025 Regional Action Plan

Strategy and Governance

- Undertook a comprehensive strategic review of the Southern and Hills LGA (organisation) and our 2021-2025 Business Plan

ORGANISATION

S&HLGA Organisation and its Board structure,
members and office bearers

The Southern and Hills Local Government Association Board

July 2022

Council	Elected Member Representative	Council Staff Representative
Adelaide Hills	Mayor Jan – Claire Wisdom	CEO Andrew Aitken A/CEO David Waters (Nov 2022)
Alexandrina Council	Mayor Keith Parkes	CEO Nigel Morris
Kangaroo Island Council	Mayor Michael Pengilly	CEO Greg Georgopoulos
Mt Barker District Council	Mayor Ann Ferguson	CEO Andrew Stuart
City of Victor Harbor	Mayor Moira Jenkins	CEO Victoria MacKirdy
District Council of Yankalilla	Mayor Simon Rothwell Mayor Darryl Houston	CEO Nathan Cunningham

Council	Proxy Representative	Role
Adelaide Hills	Cr Kirsty Parkin	Councillor
	Natalie Armstrong	
Alexandrina Council		
Kangaroo Island Council	Bob Teasdale	Deputy Mayor
Mt Barker District Council	Samantha Jones	Councillor
City of Victor Harbor	Cr David Kemp	Deputy Mayor
District Council of Yankalilla		Deputy Mayor

Office Bearers 2022 – 2023

President	Mayor Keith Parkes*, Alexandrina Mayor Moira Jenkins#, City of Victor Harbor * resigned February 2023, # appointed February 2023
Deputy President	Mayor Jan-Claire Wisdom, Adelaide Hills Council

Executive Officer	Mr Graeme Martin

Auditor	Ms Itisha Anand, Luke Bollmeyer – Accru+ Harris Orchard

Elected under the provisions of the Constitution of the Local Government Association:

Delegates to LGA Board	Mayor Keith Parkes (resigned Feb 2023) Mayor Moira Jenkins Mayor Jan – Claire Wisdom (via Metro/GAROC)

Delegates to SAROC	Mayor Darryl Houston	District Council of Yankalilla
	Mayor Moira Jenkins	City of Victor Harbor

Southern & Hills Local Government Association
Past Presidents and Secretaries / Executive Officers

Years	President	Council	Secretary / EO
2022 - 2023	Mayor Moira Jenkins[H]	City of Victor Harbor	Graeme Martin
2021 - 2022	Mayor Keith Parkes	Alexandrina Council	Graeme Martin
2020 - 2021	Mayor Keith Parkes	Alexandrina Council	Graeme Martin
2019 – 2020	Mayor Keith Parkes	Alexandrina Council	Graeme Martin
2018 - 2019	Mayor Keith Parkes	Alexandrina Council	Graeme Martin
2017 – 2018	Mayor Keith Parkes [g]	Alexandrina Council	Graeme Martin
2016 - 2017	Mayor Bill Spragg	Adelaide Hills Council	Graeme Martin
2015 - 2016	Mayor Bill Spragg	Adelaide Hills Council	Graeme Martin
2014 - 2015	Mayor Bill Spragg [f] Mayor Ann Ferguson	Adelaide Hills Council DC Mount Barker	Graeme Martin
2013 - 2014	Mayor Ann Ferguson	DC Mount Barker	Graeme Martin
2012 - 2013	Mayor Ann Ferguson	DC Mount Barker	Graeme Martin
2011 - 2012	Mayor Ann Ferguson	DC Mount Barker	Fred Pedler [d] Graeme Martin [e]
2010 - 2011	Mayor Ann Ferguson [c] Mayor Brian Hurn OAM	DC Mount Barker The Barossa Council	Fred Pedler [b]
2009 - 2010	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler [b]
2008 - 2009	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler [b]
2007 - 2008	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler [b]
2006 - 2007	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler [b]
2005 - 2006	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler [b]
2004 - 2005	Mayor Kym McHugh	Alexandrina Council	Fred Pedler [b]
2003 - 2004	Mayor Kym McHugh	Alexandrina Council	Fred Pedler [b]
2002 - 2003	Mayor John Crompton [a]	City of Victor Harbor	Fred Pedler [b]
2001 - 2002	Mayor John Crompton	City of Victor Harbor	Fred Pedler [b]
1999 - 2000	Mayor Bernie Eglinton APM	DC Mt Barker	Fred Pedler [b]
1998 - 1999	Mayor Bernie Eglinton APM	DC Mt Barker	Dean Gollan
1997 - 1998	Mayor Janice Kelly	Kangaroo Island Council	Barry Hurst
1996 - 1997	Mayor Janice Kelly	Kangaroo Island Council	Barry Hurst
1995 - 1996	Mayor Anita Aspinall	DC Stirling	Peter Vlatko
1993 - 1994	Cr GR Mayfield	DC Yankalilla	Malcolm Davis
1991 - 1992	Mayor Val Ball	DC Strathalbyn	John Coombe
1989 - 1990	Cr Val Bonython	DC East Torrens	Eric March
1987 - 1988	Cr PD Secker	DC Mt Barker	Dean Gollan
1985 - 1986	Mayor Leon O'Driscoll	DC Strathalbyn	Vernon Cotton
1984 - 1985	Cr CA Phieffer	DC Onkaparinga	David Seaman
1982 - 1983	Cr Brian Pym	DC Mt Pleasant	Adrian Hamiester
1980 - 1981	Cr Roy Galpin	DC Port Elliot and Goolwa	Ron Wellington
1979	Mayor M Checker	DC Gumeracha	Malcolm Anderson
1978	Mayor M Checker	DC Gumeracha	John Grosvenor
1976 - 1977	Mayor A Davidson	DC Strathalbyn	Vernon Cotton
1975	Cr Ray Orr	DC Mt Barker	Reginald Walters
1974	Cr L Hughes	DC Meadows	Wally Richards
1969-1973	No minutes available		
30th July 1969	First Constitution for S&HLGA Adopted		

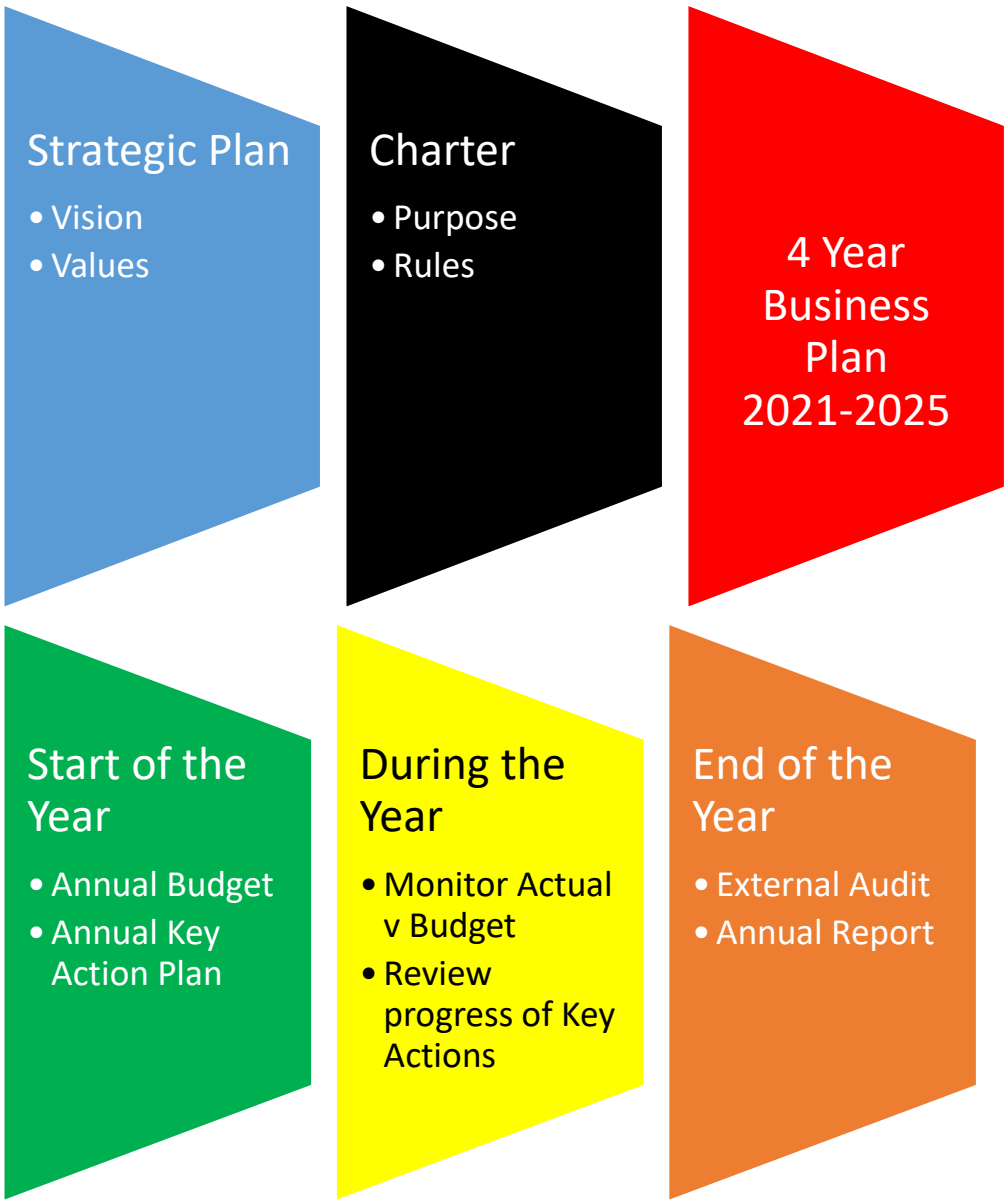
[a] Until 12th May 2003 [b] Executive Officer [c] From February 2011 [d] To December 2011 [e] From January 2012

[f] From February 2015 [g] From December 2017 [h] From February 2023

REPORTING AND ACCOUNTABILITY

S&HLGA Reporting flow and performance monitoring

S&HLGA Administration - Flow



The Board

The Board held 6 ordinary bi-monthly meetings during the year. Board Members are generally the Mayor and Chief Executive Officer of each Council. To provide the opportunity for Board Members to gain firsthand knowledge of regional issues, meetings are hosted by Member Councils on a rotational basis and were held at:

Date	Host
26 August 2022	Mt Barker
21 October 2022	Yankalilla
9 December 2022	Alexandrina
24 February 2023	Kangaroo Island
28 April 2023	Adelaide Hills
23 June 2023	Alexandrina

Key Issues acted on by the Board included:

- Updating and maintaining of the S&HLGA Website to the LGA Squiz platform
- Finalising and implementing the new 2022-2027 S&HLGA Regional Public Health and Wellbeing Plan
- Implementing and monitoring the S&HLGA Regional Climate Change Adaptation Plan and 2020-25 Regional Action Plan
- Success with grant funding and commencing the "Bushfire & Biodiversity Project- Building balanced, long term regional resilience".
- Strategic review of S&HLGA organisation with a focus on a mid-term review of the organisation's Business Plan 2021 – 2025.
- Continued to work closely with the Adelaide Hills Fleurieu and Kangaroo Island Regional Development Australia Board and with RDA officers to implement the 2019 Regional Public Transport study, develop the regional Infrastructure Priority Plan, and the South East Transport Corridor review
- **The South Australian Regional Organisation of Councils (SAROC)** is a Committee of the LGA that focuses on key issues affecting country Councils. The S&HLGA continues to support the Governance process by attending the meetings, contributing to agenda items for SAROC meetings, the distribution of Key Outcomes Statements and/or Minutes of meetings to S&HLGA Board meetings and collegiate support to prepare submissions on behalf of country Councils.
- Implementing the new 2030 Regional Transport Plan, Special Local Roads Program applications as well as the advocacy of the South Coast Freight Corridor and Public Transport in the region.
- Having input into and supporting the LGA in developing and highlighting Local Government reform issues and advocacy with the State Government
- 8 various speakers addressed meetings of the Board over the period 2022-2023.

The Board reviewed its achievements to date via the 2022-2023 Key Action Plan, tracked the Actual performance against Budget and developed a new Budget and Action Plan for 2023-2024.

In addition the Board conducted a Strategic Review of the organisation with a focus on its 2021-2025 Business Plan and preparing for its successor plan.

At the commencement of 2022-2023 the Board completed a review of its Annual Key Actions, the EO performance and its Annual Budget performance covering the previous period.

S&HLGA Value proposition

The S&HLGA provided a report back to its Council members on the estimated value of their membership. This is based on the same methodology utilised by the LGA in determining its membership value.

The value from membership in a regional organisation can be summarised in the following key categories; advocacy and representing the region, establishing and implementing high level regional partnerships and links, developing and strengthening regional capacity.

The Table 1 below summarises and compares the S&HLGA membership subscriptions and levies total with the value per S&HLGA member Councils as measured in the value proposition over the past years.

	2018	2019	**2020**	**2021**	**2022**
Av Council membership	**$12,529**	**$12,279**	**$13,536**	**$15,202**	**$21,570**
Value per Council	**$427,871**	**$430,953**	**$401,809**	**$390,087**	**$403,357**
Return on Investment	**3,375%**	**3,385%**	**2,968%**	**2,466%**	**1,870%**

Table 1

COMMITTEES, PROGRAMS AND PROJECTS

S&HLGA Committees, work groups and the programs and projects undertaken during 2022-2023

Committees and Working/Task Groups

The S&HLGA EO was a member of the following Committees and Working Groups during the course of the year:

	Committee	S&HLGA Executive Officer Role	Meeting Frequency	Comment
1	Regional Public Health	Secretarial/Administration	Every 2 months	ongoing
2	Resilient Hills & Coast - Climate change Adaptation	Committee member	Every 2 months	ongoing
3	Regional Economic Development Officers	Committee member	Every 2 months	ongoing
4	Regional EO Management Group	Secretarial/Administration	Every 2 months	Precedes SAROC
5	S&HLGA Advisory Group	Secretarial/Administration	As necessary	Precedes S&HLGA Board
6	S&HLGA Roads Works Group	Secretarial/Administration	at least 3 times per annum	ongoing
7	S&HLGA CWMS User Group	Secretarial/Administration	As necessary	ongoing
8	SAROC	Advisor/Observer	Every 2 months	ongoing
9	SACCA	Observer	As necessary	ongoing

S&HLGA Roads Working Group

The Roads Working Party (RWP) has its membership drawn from directors /managers of technical services of Councils and as required regional managers and infrastructure planners of the Department of Planning, Transport and Infrastructure.

The RWP held meetings on:

Date	Host
20 September 2022	HDS (Aust) Pty Ltd offices
16 March 2023	On Line

Key achievements and outcomes:
○ Co-ordinated the application process of Councils to the SLRP.
○ Made recommendations for the SLRP 2023 – 2024 based on the new 2030 Transport Plan critical Roads database.
○ Further input into the South Coast Freight Corridor concept and SE Freeway issues.
○ QGIS software licence and Roads Hierarchy Mapping support finalised

The following projects were recommended, based on the methodology of the Plan and proposed funding under the Special Local Roads Program for 2023 – 2024.

Project	Council	Total Project Cost for this stage	SLRP request	Council contribution	comment
Range Road	Yankalilla	$1,200,000	$800,000	$400,000	Stage 1 of 1
Spring Road	Kangaroo Island	$2,100,000	$1,400,000	$700,000	Stage 1 of 3
Total		**$3,300,000**	**$2,200,000**	**$1,100,000**	

S&HLGA Regional Public Health Plan

S&HLGA Regional Public Health Committee (RPHC) has its membership drawn from Health, Environment and social planning officers of the member Councils

The S&HLGA RPHC held meetings on:

Date	Host
12 August 2022	On line
29 November 2022	On line
28 February 2023	On line
19 May 2023	Strathalbyn

Primary tasks and focus for this committee:

- Attendance at Committee meetings to implement and monitor the Wellbeing in Our Community- Regional Public Health Plan
- Liaise with LGA officers responsible for Public Health Programs
- Liaise with SA Public Health Office
- Represent the region at Forums and workshops
- Liaise with Public Health Researchers
- Prepare funding submissions for regional Public Health projects

Key achievements and outcomes:
○ The Ministerial endorsement and commencement of the new 2022-27 S&HLGA Regional Public Health and Wellbeing Plan.
○ Commenced partnership with LGA to advance investigation into Hoarding and Squalor
○ Commenced population of the regional Community Wellbeing Indicators dataset
○ Partnered with LGA to modify Squiz web platform to incorporate inclusion communications

S&HLGA Regional Climate Change Adaptation Committee (Resilient Hills and Coasts)

Resilient Hills and Coasts has its membership drawn from Environmental officers of the member Councils, RDA, Department of Water and Environment, Green Adelaide and Landscapes Board

The S&HLGA Regional Climate Change Adaptation Committee (Resilient Hills & Coast) held meetings on:

Date	Host
11 August 2022	District Council of Yankalilla
14 October 2022	Kangaroo Island Landscape Board
8 December 2022	Mt Barker District Council
30 March 2023	Adelaide Hills, Stirling
1 June 2023	Mt Barker District Council

Primary tasks and focus for this committee:

- Attendance at Committee meetings to implementation and Monitoring of the Regional Climate Change Adaptation Plan for S&HLGA:
- S&HLGA presentations as required
- Implement and monitor the 2020-2025 Regional Action Plan
- Represent the region at forums and workshops
- Liaise with various “Climate Change” State Government agencies and authorities

Key achievements and outcomes:
○ Successful appointment of Nature Conservation Society of SA to undertake a federally funded regional and community Resilience study – Balancing Bushfire & Biodiversity
○ Successful Council & partner funding for the continuance of the Resilient Hill & Coasts project co-ordinator
○ Collected and presented preliminary evidence of actual tracking v model projections of Regional Climate Change impacts
○ Approved migration to stand alone Resilient Hills and Coasts website
○ Rolled out a series of outreach sustainable homes webinar series

Regional Economic Development Network Committee

The S&HLGA has strongly supported the activities and research of the Adelaide Hills Fleurieu and Kangaroo Island Regional Development Australia Board and worked closely with RDA officers to partner with the organisation in the general Economic Development of the region.

This Committee has been formed with the Economic Development Officers from the S&HLGA Member Councils under the guidance of the RDA.

The RDA Economic Development Network Committee held meetings on:

Date	Host
8 August 2022	Mount Compass
7 November 2022	Langhorne Creek
13 February 2023	City of Victor Harbor
8 May 2023	Adelaide Hills Council, Stirling

Primary tasks and focus for this committee:

- To share information, achieve procurement and resource sharing efficiencies and develop a regional infrastructure Plan
- Identify and collating infrastructure projects from Council plans
- Generally, identify and develop regional economic growth strategies and opportunities

Key achievements and outcomes:
○ Worked through the meeting Action items
○ Shared information and knowledge about individual Council projects and programs
○ Received Key speakers and presentations on Small Business, Hydrogen opportunity, Community Wealth building, RAA EV charging network
○ Developed and reviewed a list of Private, public and Policy projects

Regional LGA Organisations EO Management Group

The Regional LGA EO group has its membership drawn from each of the Executive Officers of the respective regional LGA organisations

The Regional LGA Organisations EO Management Group held meetings on:

Date	Host
24 August 2022	On line
3 November 2022	Adelaide Hills
16 February 2023	Mintaro
18 April 2023	LGFA offices
27 June 2022	On Line

Primary tasks and focus for this committee:

- To provide input into the sector, develop capacity, share knowledge and develop co-operation between the regions:
- Develop a working relationship with the LGA Management team
- Have input into sector issues
- Advocate on behalf of the regions
- Share information and provide collegiate support

Key achievements and outcomes:
○ Guidance and assistance with the regional road mapping exercise. Formed working task group (QGIS)
○ Assisted Legatus Group in funding and developing Regional Local Government Workforce and careers project
○ Worked with LGA to define the role and responsibility of regional organisation Executive Officers and SAROC/LGA
○ Continued to advocate on regional CWMS and Waste issues
○ Advocacy on the regional housing crisis, regional workforce development and regional mental health services

S&HLGA Advisory Group

The S&HLGA Advisory Group consists of the respective S&HLGA President and Deputy President and CEOs of the President and Deputy President Councils.

The S&HLGA Advisory Group held meetings on:

Date	Host
4 August 2022	Alexandrina
16 May 2023	City of Victor Harbor

Primary tasks and focus for this committee:

- Support the Southern & Hills LGA Executive Officer in reviewing the progress of the Southern & Hills Regional Key Action plan and Business Plan.
- To provide strategic advice to the Southern & Hills LGA and it Executive Officer.
- Provide a forum for, support and exchange of ideas around local government.
- Undertake the performance review of the Executive Officer of the Southern & Hills LGA in accordance with relevant contract requirements.
- Report back to the Southern & Hills LGA Board on projects and tasks as required.

Key achievements and outcomes:
○ Developed a briefing paper for Minister for Transport visit to the region
○ Revised the S&HLGA Board meeting Agenda format
○ Reviewed and recommended the S&HLGA 2022-2023 Draft Budget
○ Made recommendations with respect to the Jeff Tate S&HLGA Strategic Review Report

SAROC

The South Australian Regional Organisation of Councils (SAROC) is a Committee of the LGA that focuses on key issues affecting country Councils.

The S&HLGA supports the Governance process by contributing to agenda items for SAROC meetings, the distribution of Key Outcomes Statements and/or Minutes of meetings for S&HLGA Board meetings and collegiate support to prepare submissions on behalf of regional Councils.

MP Relationships

The EO S&HLGA met regularly with the regions State government Members of Parliament (Finniss, Mawson, Kavel and Heysen) to discuss key priorities and policy impact for the region.

Federal MP Rebekha Sharkie (Mayo) and/or members of her team were regular attendees at S&HLGA Board meetings along with the regions State government MPs

Regional Research Papers and Submissions

The following Papers and Submissions have been prepared on behalf of Member Councils during the course of the year:

- LGA Building Capacity progress report
- LGA Building Capacity final report 2022-2023
- Bushfire and Biodiversity final report and acquittal.
- SAROC delegate report
- ESCOSA Council Oversight Fee structure

LGA Board

Mayor Jan – Claire Wisdom (Adelaide Hills Council), Mayor Keith Parkes (Alexandrina Council) and Mayor Moira Jenkins (City of Victor Harbor) have represented the Southern and Hills Region at the Local Government Association State Board meetings during 2022-2023.

Resources

The continuation of the *capacity building grant from the Local Government Research and Development Scheme has i*mproved the capacity of the Executive Officer that has been applied across a range of Association projects and programs during the year.

Part of the additional capacity has supported the processes and program and project outcomes from the S&HLGA Roads Working Party and the applications to the Local Government Transport Advisory Panel, S&HLGA Regional Public Health Committee and S&HLGA 2022-2027 Regional Public Health and Wellbeing Plan, RH&C Committee Regional Action Plan, involvement with LGA and SAROC, the regional EO group, the remaining regional committees and various reports, submissions and forums throughout the year.

Mr Graeme Martin has provided Executive Officer services to the Association.

Jen St Jack and *Olivia Davies* have provided under contract, project oversight and co-ordination of the work program of the Resilience Hills and Coasts, S&HLGA's Climate Change Committee.

2022-2023 KEY ANNUAL ACTION PLAN

S&HLGA Key Annual Action Plan report for 2022-2023

2022-23 S&HLGA ANNUAL KEY ACTION PLAN PERFORMANCE REPORT

KEY CATEGORIES & THEMES

THE 2021-2025 S&HLGA BUSINESS PLAN

KEY STRATEGIC OBJECTIVES
*1. **Advocate and Assist** – Provide leadership and advocacy for its member Councils on regional and state issues*
*2. **Promote and Partner** - To market & promote the Southern & Hills Local Government Association as a credible and capable advocate on behalf of its member Councils. Partner with relevant organisations and regional drivers*
*3. **Research and Recommend** - To conduct research and communicate on important or emerging issues for Councils and their communities*
*4. **Capacity and Capability** – Build the capacity of its member Councils. Provide valuable information. Explore opportunities both external and internal to build capacity and capability in our region*
*5. **Good Governance** - Provide sound financial management. Ensure compliance with all regulatory obligations. Continually review, evaluate and mitigate risks*

2022-2023 Annual Key Action Plan - Key Strategic Themes

Funding & Sustainability	Natural Environment	Built Environment	Healthy Communities	Profile & Relationships
• Have input into LG reform via the LGA • Explore S&HLGA Membership via a new Peri Urban region and continually seek External Funding for projects and programs	• Implement Resilient Hills & Coast Climate adaptation Plan and 2020-2025 Priority Action Plan • Tender & complete PAC Bushfire & Diversity Project • Overabundant species (Little Corella) Strategy and Management	• Advocate new 2030 S&HLGA Transport Plan and SLRP applications, • Advocate South Coast Freight Corridor • continue development of a Regional Infrastructure Plan (with RDA) • Highlight and advocate for complete regional coverage of mobileTelecommunications and/or 5G	• Finalise S&HLGA 2022-2027 Regional Public Health Plan	• Continue relationship building with Government MPs • Website information & maintenance

THE 2022-2023 S&HLGA ANNUAL KEY ACTION PLAN

Role	Items & Actions
General Administration (sound financial and compliance management, Good governance)	Budget, Board meetings, Subscriptions and Levies, Key Actions, Audit, Annual Report, Grant reporting & acquitals.
Projects and support (capacity and capability, research and recommend)	Finalise S&HLGA 2022-2027 Regional Public Health Plan, Resilient Hills & Coast Climate adaptation Plan and 2020-2025 Priority Action Plan, Tender & complete PAC Bushfire & Diversity Project, Advocate new 2030 S&HLGA Transport Plan and SLRP applications, South Coast Freight Corridor
Leadership, advocacy and marketing	LG reform, Continue relationship building with Government MPs, Website information & maintenance, Peri-Urban grouping Overabundant species (Little Corella) Strategy and Management,
Opportunities (capacity and capability, promote and partner)	CWMS, Waste, Regional Infrastructure Plan, Membership and External Funding, Telecommunications and 5G

Key		Not on track/overdue / yet to commence
		Past due date but some minor action commenced
		Past due date / action commenced and on track
		completed / no further action required

Theme	Items & Actions	Item	Status	Comment
General Administration (sound financial and compliance management, Good Governance)	Budget, Board meetings, Committee meetings, Subscriptions and Levies, Key Actions, Audit, Annual Report, Grant reporting & acquittals,	Budget		2022-23 Adopted
		Subscriptions & levies		Finalised and invoices submitted
		Audit		Completed Aug 2022
		Annual Report		Completed Sept 2022
		LGA Grants		2021-2022 Regional Capacity Grant acquitted. 2022-2023 application submitted for approval by the LGA. Received Sept 2022
		Website		Updated regularly
Projects and support (Capacity and Capability, Research and Recommend)	Regional Public Health Plan, Resilient Hills & Coast Climate adaptation Plan, Regional Transport Plan	Regional Public Health Plan		Final draft submitted to SA Health. Individual member Councils & Board have approved final draft
		Resilient Hills & Coast Climate adaptation Plan		Active and Regional Action 2020-2025 plan being executed
		Regional Transport Plan		2030 Plan adopted. New critical Roads database being developed. 2022-2023 SLRP funding

				approved by LGTAP. 2023-2024 SLRP applications in progress.
		Bushfire & Biodiversity		RFQ issued. Respondents evaluated and Consultant appointed. First draft of example cases studies developed
Leadership, advocacy and marketing	LGA Peri-Urban Governance review, New Government Policies and LG Reform, Relationship building with State Government MPs, Overabundant species	Peri Urban Regional Organisation Governance review		Peri-urban regional organisation yet to be investigated
		LG key issues		Continuing to work with the LGA/SAROC
		Relationship with MPs		Regularly meeting. Encouraging attendance at Board meetings
		Overabundant species(Little Corellas)		Working with Landscapes Board but slow progress. LGA awaiting pilot program results
Opportunities (Capacity and Capability, Research and Recommend, Promote and Partner)	CWMS, Regional Infrastructure Plan, External Funding, Digital Connectivity and telecommunications, Regional Business/Workstation hubs	CWMS		Committee to meet regularly. Liaise with Legatus and LGA CWMS management Committee. Workshop completed 4 Nov
		Infrastructure Plan		Recent RDA priority project forum/ Committee meeting regularly
		External funding		Project based – Bushfire & Biodiversity successfully funded
		Telecommunications		Working with RDA. Seek funding opportunities as presented
		SA Coastal Councils Alliance		Constant relationship with SACCA. Delegates nominated Feb 2023
		Regional Govt.Business Hubs		Commenced research with Alexandrina as a partner

Category	S&HLGA Role	Item	Comment/Description
Administration	Active/Lead	EO KPIs	Agreed in June 2022. Progress report Feb 2023
	Active/Lead	Budget 2022-2023	Adopted in June 2022
	Active/Lead	Key Action 2022-2023	Adopted in June 2022
	Active/Lead	Regional Capacity grant acquittal 2021-2022	Acquited July 2022. Progress report Jan 2023
	Active/Lead	Audit 2021-2022	Commenced July 2022. Completed Sept 2022
	Active/Lead	Annual Report 2021-2022	Commenced August 2022. Completed Sept 2022
	Active/Lead	Website maintenance	Ongoing
Projects – Lead/S&HLGA Committee	Active/Lead	S&HLGA 2022-2027 Regional Public Health Plan/Committee	Ongoing meetings 12/8/22, 29/11/22,28/02/2023,19/05/2023
	Active/Lead	Resilient Hills & Coast	Ongoing meetings 11/8/22,14/10/22,8/12/22,30/03/2023,1/06/2023
	Active/Lead	S&HLGA Advisory Group	Ongoing meetings 4/8/22,16/05/2023
	Active/Lead	2030 Transport Plan/ Road Works Party	Ongoing meetings 20/9/22,16/03/2023
	Active/Influence	CWMS	Legatus Group now leading sector review. Update 24/8/22. Workshop 4 Nov, Conference 8 June 2023
Projects – Lead	Active/Lead	Bushfire and Diversity Project	Tenders issued, Consultant appointed. Commenced Aug 2022. Case studies developed
	Lead/Partner/Influence	Regional LGA Management Group	Regular meeting of the LGA EOs and development of priority projects, key issues in conjunction with SAROC. Meeting 24/8/22,7/11/22,16/02/2023,18/04/2023, 18/04/2023
Projects - Partner	Partner/Influence	SA Coastal Councils Alliance	Maintaining relationship and support for Strategic and Business Plans
	Partner/Advocate	Telecommunications	Advocating for regional black spot funding and ready for 5G. Partner with RDA. Attended NBN Business satellite expo 17/8/22
	Partner/Influence	Economic Development Network Forum	RDA lead but focus on Regional Infrastructure plan, Federal stimulus opportunities and Public Transport. Meeting 8/8/22,7/11/22,13/02/2023, 8/05/2023
	Partner/Advocate	Northern Freight Bypass	Continue to advocate road upgrades with MRLGA
	Facilitator/Advocate	South Coast Freight Corridor	Finalise route. Develop Business Case. Advocate with State and Federal Govt. Seek funding. Minister attended S&HLGA Board meeting 26/8/22
	Partner/Influence	Overabundant Species	S&HLGA/LGA/Landscapes Board working on collaborative project for managing Little Corellas

Category	S&HLGA Role	Item	Comment/Description
	Partner/Influence	Regional Government Business Hubs	Inform on criteria. Investigate potential. Partnering with Alexandrina
Relationships	Active/Lead/Influence	State MPs/Federal MP	Continue regular catch ups during 2022-2023
	Active/Lead/Influence	Peri –Urban Group	Advocate and seek input from potential expanded Council members into a larger peri – urban Regional Organisation.

Acronyms

AICD……..Australian Institute of Company Directors

CEO.....Chief Executive Officer

CWMS.....Community Wastewater Management Systems

DEW….....Department of Environment and Water

EO……...Executive Officer

ESCOSA.....Essential Services Commission of South Australia

GAROC…….Greater Adelaide Region of Councils

LGA.....Local Government Association

MP……Members of Parliament

MDBA…….Murray Darling Basin Authority

MOU.....Memorandum of Understanding

NBN…….National Broadband Network

NRM.....Natural Resources Management

OLG……Office of Local Government

PIRSA…….Primary Industries & Regions SA

RH&C……..Resilient Hills and Coasts Committee

RDA.....Regional Development Australia

RPHC……..Regional Public Health Committee

RWP……Roads Works Party

SA……South Australia

SAROC.....South Australian Regional Organisation of Councils

S&HLGA.....Southern and Hills Local Government Association

SLRP.....Special Local Roads Program

FINANCIALS

S&HLGA Audited Financial statement for 2022-2023

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

FINANCIAL STATEMENTS

Statement of Comprehensive Income for the Year Ended 30th June 2023

	Notes	2023 $	2022 $
Income			
Subscriptions	1.8	132,680	129,423
Operating Grants	2.2	40,000	42,783
Investment Income	1.7	7,094	665
Other		203,185	115,694
Total Income		382,959	288,565
Expenditure			
Employee Costs		157,309	150,733
Materials, Contracts and other expenses	3	206,431	218,354
Finance Charges		6,003	5,536
Total Expenditure		369,743	374,623
Surplus (Deficit) from Operations		**13,216**	**(86,058)**

The above Income Statement should be read in conjunction with the accompanying notes

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Balance Sheet as at 30th June 2023

	Notes	2023	2022
		$	$
Current Assets			
Investments		155,291	218,876
Debtors		8,834	0
Total Current Assets		164,125	218,876
Current Liabilities			
Accounts Payable		0	2,673
Grants in Advance		27,000	81,818
GST		(24,802)	(1,808)
PAYG Payable		10,304	5,152
Employee provisions		36,169	36,169
Rounding		(14)	(15)
Superannuation payable		1,502	0
Wages payable		5,264	(599)
Total Current Liabilities		55,423	123,390
Net Current Assets		108,702	95,486
Net Assets		**108,702**	**95,486**
Equity			
Accumulated Surplus		108,702	95,486
Total Equity		**108,702**	**95,486**

The above Balance Sheet should be read in conjunction with the accompanying notes

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Statement of Changes in Equity for the Year Ended 30th June 2023

	Notes	2023	2022
		$	$
Accumulated Surplus			
Balance at beginning of period		95,486	181,544
Net Surplus / (Deficit)		13,216	(86,058)
Balance at end of period		108,702	95,486
Total Equity		**108,702**	**95,486**

The above Statement of Change in Equity should be read in conjunction with the accompanying notes

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Statement of Cash Flows for the Year Ended 30th June 2023

	Notes	2023	2022
		$	$
Cash Flows from Operating Activities			
Receipts		294,181	406,690
Payments		(382,893)	(382,437)
GST Paid (received)		0	(2,205)
Finance Costs		0	(5,537)
Interest Receipts		25,125	665
Net Cash Provided by (Used in) Operating Activities		(63,687)	17,176
Net increase/(decrease) in Cash Held		**(63,587)**	**17,176**
Cash at the beginning of the reporting period		**218,876**	**201,700**
Cash at the end of the reporting period		**155,290**	**218,876**

Reconciliation of Change in Net Assets to Cash from operating activities

	2023	2022
		$
Net Surplus	13,216	(86,058)
Decrease / (Increase) in Provisions	12,517	8,063
Decrease / (Increase) in Debtors	(8,834)	0
(Decrease) / Increase in Accounts Payable	(2,673)	13,353
(Decrease) / Increase in Grants in Advance	(54,819)	81,818
Increase / (Decrease) in GST	(22,994)	0
Net Cash provided by Operating Activities	**(63,587)**	**17,176**

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Statement of Cash Flows for the Year Ended 30th June 2023

	Notes	2023	2022
		$	$
Cash Flows from Operating Activities			
Receipts		294,181	406,690
Payments		(382,893)	(382,437)
GST Paid (received)		-	(2,205)
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Reconciliation of Change in Net Assets to Cash from operating activities

	2023	2022
		$
Net Surplus	13,216	(86,058)
Decrease / (Increase) in Provisions	12,517	8,063
Decrease / (Increase) in Debtors	(8,834)	0
(Decrease) / Increase in Accounts Payable	(2,673)	13,353
(Decrease) / Increase in Grants in Advance	(54,819)	81,818
Increase / (Decrease) in GST	(22,994)	-
Net Cash provided by Operating Activities	**(63,587)**	**17,176**

The above Statement of cash Flows should be read in conjunction with the accompanying notes

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

For the year ended 30 June 2023

Note 1 - Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011 dated 24 August 2023*

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general-purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, interpretations and relevant South Australian legislation

The Southern & Hills Local Government Association is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, Alexandrina Council, Kangaroo Island Council, Mt Barker District Council, City of Victor Harbor and District Council of Yankalilla.

All funds received and expended by the Association have been included in the financial statements forming part of this financial report.

1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar

1.5 Non-Current Assets and Non-Current Liabilities

The Association has nil non-current assets or non-current liabilities.

1.6 Employees

The Association has one employee having converted the CEO from contractor to employee in February 2019.

1.7 Investments

Investments are valued at cost. Interest revenues are recognised as they accrue.

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

1.8 Subscriptions

Clause 6 of the Charter of the Association prescribes that subscriptions (not levies) by Constituent Councils are equal. The Charter has since been amended in January 2022 allowing flexible subscriptions.

Constituent Council Subscription 2023	$20,500
Constituent Council Subscription 2022	$20,000

1.9 Income recognition

The Association recognises revenue under AASB 1058 *Income of Not-for-Profit Entities* (AASB 1058) or AASB 15 *Revenue from Contracts with Customers* (AASB 15) when appropriate. In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Association expects to be entitled in a contract with a customer. In other cases, AASB 1058 applies when the Association enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the Association.

1.10 Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis.

1.11 New accounting standards for application in future periods

The Australian Accounting Standards Board has issued new and amended Accounting Standards and interpretations that have mandatory application dates for future periods. The organisation has assessed that it is not expected to be materially impacted by those changes.

2 Functions / Activities of the Association

2.1 Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note 2.2.

2.2 The activities of the Association are categorised into the following broad functions:

Administration:	The operation of the Office of the Association and its decision making forums.
Special projects:	The research into and implementation of projects prescribed by Acts or regulations or approved by Board decision.

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

Note 2.2 Functions / Activities of the Southern & Hills Local Government Association

Administration

Year	Revenue				Expenses		Surplus (Deficit)
	Grants	Other	Total Revenue	%	Expenses Total	%	
2023	0	140,249	148,430	38.8%	194,640	52.6%	(54,391)
2022	0	131,295	131,295	45.5%	196,452	52.4%	(65,157)
Projects							
2023	129,849	104,680	234,529	61.2%	175,103	47.4%	86,426
2022	157,270	0	157,270	54.5%	178,171	47.6%	(20,901)
Total							
2023	129,849	244,929	382,959	100%	369,743	100%	32,035
2022	157,270	131,295	288,565	100%	374,623	100%	(86,058)

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

3. Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

		2023	2022
Consultants:	Jeanette Pope	$0	$13,723
	URPS	$0	$2,443
	HDS Australia Pty Ltd	$16,533	$33,025
	Centre for Inclusive design	$0	$23,850
	Nature Conservation Society SA	$79,567	$0
	Jack Jensen	$84,100	$33,000
	Penny Worland Consulting	$	$21,944
	Jeff Tate Consulting	$7,862	$0
	AHC	$0	$10,000
	Total	$188,062	$137,985
Materials and other expenses		$18,369	$80,369
	Total	**$206,431**	**$218,354**

4. Comparison of Budget and Actual Results

	2023		2022	
	Budget $	Actual $	Budget $	Actual $
Revenue				
Administration	137,180	140,249	131,281	131,295
Projects	219,757	261,529	144,270	157,270
Total Revenue	356,937	401,778	275,551	288,565
Expenditure				
Administration	195,284	194,640	186,028	196,452
Projects	172,880	175,103	171,424	178,171
Total Expenditure	368,164	369,743	357,452	374,623
Surplus (Deficit)	(11,227)	32,035	(81,901)	(86,058)

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Southern & Hills Local Government Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Association's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.

Dated 29 August 2023

Graeme Martin	**Mayor Moira Jenkins**
EXECUTIVE OFFICER	**PRESIDENT**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Southern & Hills Local Government Association for the year ended 30 June 2023, the Association's Auditor, Accru Harris Orchard, 172 Fullarton Rd, Adelaide, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Dated 29 August 2023

Graeme Martin	**Mayor Moira Jenkins**
EXECUTIVE OFFICER	**PRESIDENT**

Accru+
Harris Orchard

AUDITOR'S INDEPENDENCE DECLARATION

ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 30 JUNE 2023

To the Board Members of Southern & Hills Local Government Association

As lead auditor for the audit of Southern & Hills Local Government Association for the financial year ended 30 June 2023:

I confirm that, for the audit of the financial statements of Southern & Hills Local Government Association for the year ended 30 June 2023, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(5) Local Government (Financial Management) Regulations 2011.

ACCRU+ HARRIS ORCHARD

LUKE BOLLMEYER
DIRECTOR

Dulwich, 29 August 2023

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Adelaide Offices
Dulwich + Clare

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Accru+
Harris Orchard

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Opinion

We have audited the special purpose financial report of Southern & Hills Local Government Association (the "Association"), which comprises the statement of financial position as at 30 June 2023, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and director's declaration.

In our opinion, the accompanying financial report of the Association for the year ended 30 June 2023 is prepared, in all material respects, in accordance with Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Association in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report in accordance with the financial reporting requirements of the Australian Accounting Standards and *Local Government Act 1999* and for such internal control as management determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

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Adelaide Offices
Dulwich + Clare

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Liability limited by a scheme approved under Professional Standards Legislation.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

+ Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

+ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.

+ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.

+ Conclude on the appropriateness of the Board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.

+ Evaluate the overall presentation, structure, and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

ACCRU+ HARRIS ORCHARD

LUKE BOLLMEYER
DIRECTOR

Dulwich, 29 August 2023

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

INDEPENDENT ASSURANCE REPORT

Qualified Opinion

We have undertaken a reasonable assurance engagement on the design and the operating effectiveness of controls established by Southern and Hills Local Government Association ('Association') in relation to financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, throughout the period 1 July 2022 to 30 June 2023 relevant to ensuring such transactions have been conducted properly and in accordance with law.

In our opinion, except for the matter described in the Basis for Qualified Opinion paragraph, in all material respects:

(a) The controls established by the Association in relation to financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities were suitably designed to ensure such transactions have been conducted properly and in accordance with law; and
(b) The controls operated effectively as designed throughout the period from 1 July 2022 to 30 June 2023.

Basis for Qualified Opinion

The Association sought exemption from the requirement in clause 30 of Schedule 2 of the Local Government Act 1999. The Minister granted the exemption on the basis that the Association would periodically review and update its internal controls and encouraged the use of the practical and contemporary guidance material on internal controls issued by the Local Government Association's 'Better Practice Model – Internal Financial Controls'.

The Association's 'Operations Manual – Finance Policy' is available on the Association's website and was last updated in October 2014.

We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagement ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information and ASAE 3150 Assurance Engagement on Controls, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

The Associations Responsibility for Internal Control

The Association is responsible for:

a) The receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities;
b) Identifying the control objectives
c) Identifying the risks that threaten achievement of the control objectives

d) Designing controls to mitigate those risks, so that those risks will not prevent achievement of the identified control objectives; and
e) Operating effectively the controls as designed throughout the period.

Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applied Auditing Standard ASQC 1 Quality Control for Firms that Performs Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements in undertaking this assurance engagement.

Auditor's Responsibilities

Our responsibility is to express an opinion on the Authority's compliance with Section 125 of the Local Government Act 1999 in relation only to the internal controls established by the Authority to ensure that financial transactions relating to receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Information and ASAE 3150 Assurance Engagements on Controls, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Authority has complied with Section 125 of the Local Government Act 1999 in relation only to the internal controls specified above for the period 1 July 2020 to 30 June 2021. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected. An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Limitations of Use

This report has been prepared for the members of the Authority in Accordance with Section 129 of the Local Government Act 1999 in relation to the Internal Controls Specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Authority, or for any purpose other than which it was prepared.

ACCRU+ HARRIS ORCHARD

LUKE BOLLMEYER
DIRECTOR
Dulwich, 29 August 2023

2022 2023

ANNUAL REPORT

Adelaide Hills COUNCIL

ALEXANDRINA

MOUNT BARKER DISTRICT COUNCIL

The Rural City of MURRAY BRIDGE
Bridge to Opportunity

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

SUSTAINABLE WASTE MANAGEMENT THROUGH SHARED SERVICES

CONTENTS

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1 ABOUT AHRWMA

The Adelaide Hills Region Waste Management Authority is a Local Government Regional Subsidiary established by The Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and Rural City of Murray Bridge, pursuant to Section 43 of the *Local Government Act, 1999*.

Our Member Councils resolved to work together via the Authority to coordinate waste management and recycling within the region. Under our Charter the Authority's purpose is to facilitate, co-ordinate and undertake waste management including waste collection, treatment, disposal and recycling within the Region.

The Authority's business activities include landfill operations, resource recovery centre management, hook-lift truck transport services and mobile concrete crushing services on behalf of and for the benefit of our Member Councils. The Authority also represents our Member Councils in relevant forums, provides technical waste and resource management advice and coordinates education services across the region.

The Authority operates a landfill facility, currently receiving over 50,000 tonnes of material annually, with approximately 44,000 tonnes being disposed to the active landfill cells. We have a strong focus to divert waste from landfill, extracting materials such as metals, construction and demolition waste, tyres and mattresses for processing and reuse.

The Brinkley and Heathfield facilities receive over 10,000 tonnes of material annually, with approximately 7,800 tonnes recovered and diverted from landfill – a diversion rate of 72%. We recover resources such as E-waste, chemical containers, polystyrene, cardboard, tyres, mattresses, green organics and concrete. We also receive household chemicals for environmentally appropriate storage, management and disposal.

Our reviewed Charter was Gazetted in June 2022 and under this Charter our five-member Board, including an Independent Chair was established. Our Audit Committee Terms of Reference were reviewed with a new Audit and Risk Committee, including two independent members being appointed in February 2023.

OUR REGION

POPULATION

134,841

5048.7

SQUARE KMS

26.7

PEOPLE PER SQUARE KM

2 FROM THE INDEPENDENT CHAIRPERSON

I am pleased to present our Annual Report for the 2022-23 fiscal year. This year marks not only the first full year of operation under our revised Charter and the establishment of a new Board structure, but also my inaugural year as the Independent Chair of the Authority.

Our commitment to our mission remained steadfast throughout the year. We continued to operate a compliant landfill while championing the principles of the Circular Economy. Notably, we diverted approximately 14,000 tonnes of waste from landfill, redirecting these materials toward reprocessing and reuse, a clear example of our commitment to sustainability.

Our efforts extended to assisting our Constituent Councils in managing challenging waste streams, demonstrated by the dedicated drop-off facility at the Heathfield Resource Recovery Centre. Here, over 48 tonnes of chemicals found safe disposal, removing hazardous materials from our environment and minimising risks to our communities.

We were delighted to welcome a new Circular Economy Officer to the Authority's team and eagerly anticipate the contributions this position will make to both our organisation and our Constituent Councils.

With the assistance of Green Industries SA, we provided vital support in the wake of the significant River Murray Flooding event in early 2023. Our efforts assisted with the safe and ethical disposal of damaged infrastructure, facilitating the cleanup for residents and mitigating potential health risks from flood-damaged materials.

Our unwavering commitment to workplace health and safety (WHS) has continued and we are pleased to have recorded no lost time injuries. We were also honoured to be recognised as a major regional winner of the LGA's WHS award for our exemplary training competency process, reaffirming our commitment to a safe working environment.

Financially, we exceeded expectations, realising a surplus which will be invested in asset and infrastructure replacement, maintenance, and capital projects, ensuring our long-term sustainability.

I would like to extend my appreciation to our Executive Officer, Leah Maxwell, whose dedication has been instrumental in our achievements. Equally, I wish to thank our staff whose commitment drives our mission forward. We are fortunate to have such a skilled and dedicated team working diligently for the benefit of our Councils and communities.

I would also like to acknowledge the contributions of our Board Members and our Audit and Risk Committee. Their guidance, leadership, and dedication have been pivotal in striving for the best outcomes for the Authority and its Constituent Councils. To our Constituent Councils, I extend my gratitude for your continued collaboration, support, and trust in our organisation.

As we move forward, the Authority remains committed to improving governance and risk management across all facets of our operation. We are dedicated to assisting our Constituent Councils in delivering efficient and effective waste and resource management services. Beyond our core services, we maintain an active presence in the wider industry, representing our Constituent Councils in relevant forums.

Thank you for your continued partnership and trust in the Authority. Together, we look forward to another year of progress, sustainability, and success.

ADRIAN SKULL
Independent Chairperson

3 GOVERNANCE

BOARD MEMBERS JUNE 2023

The Authority is administered by a Board in accordance with the requirements of the Local Government Act, the Authority's Charter and applicable policies. The Board is responsible for the overall governance, management and strategic direction of the Authority. The Board meets at least 5 to 6 times each financial year.

INDEPENDENT CHAIR

ADRIAN SKULL
5 of 5 Meetings

MOUNT BARKER DISTRICT COUNCIL

ALEX OULIANOFF
Board Member
5 of 5 Meetings

CR BRADLEY ORR
Deputy Board Member
0 Meetings

ADELAIDE HILLS COUNCIL

CR LUCY HUXTER
Board Member
2 of 3 Meetings

JOHN MCARTHUR
Deputy Board Member
0 Meetings

RURAL CITY OF MURRAY BRIDGE

HEATHER BARCLAY
Board Member
2 of 4 Meetings

BRAD WARNCKEN
Deputy Board Member
2 Meetings

ALEXANDRINA COUNCIL

ANDY BAKER
Board Member
2 of 3 Meetings

GARY LYONS
Deputy Board Member
0 Meetings

Deputy Members attend meetings only as required

Historical Board Member & Deputy Attendances FY2023

Board Member	Attended
John McArthur	2 of 2
Michael Scott	1 of 1
Tim Tol	1 of 1
Deputy Member (attendance as required)	
Phil Burton	0

AUDIT AND RISK COMMITTEE

The Audit Committee's Terms of Reference were reviewed with a new Audit and Risk Committee established in February 2023, consisting of 2 Board Members and 2 Independent Members.

ARC Member Attendances June 2023

Member	Attended
Alex Oulianoff (Mount Barker)	5 of 5
Elizabeth Williams (Independent Chair)	3 of 3
Rebecca Wilson (Independent Member)	3 of 3
Heather Barclay (Murray Bridge)	3 of 4
Historical Attendances Pre Feb 2023	
Peter Brass (Independent Chair)	2 of 2
Greg Parker (Mount Barker)	1 of 1
Elizabeth Williams (Alexandrina)	0 of 1

MANAGING DIFFICULT WASTE STREAMS AND DRIVING A CIRCULAR ECONOMY

Diverted, Recovered & Reprocessed	
300 tonnes	of cardboard
848 tonnes	of metal & batteries
109 tonnes	of mattresses
12 tonnes	of tyres
19 tonnes	of polysterene & hard plastics
72 tonnes	of E-waste
0.45 tonnes	of x-rays

Over 6,000 tonnes

OF GREEN ORGANICS PROCESSED IN TO MULCH AND COMPOST

Over 9,900 tonnes

OF C&D & SOILS DIVERTED FROM LANDFILL

SAFELY DISPOSED

48 tonnes

OF CHEMICALS

4 PERFORMANCE AGAINST BUSINESS PLAN

Actions, Targets and Measures	Measurable Outcome	Status
Embrace the waste hierarchy and circular economy principles - the Authority will aim to assist and positively influence the recycling markets as much as possible via its operations and services.	Authority activities, operations and projects align with waste hierarchy and circular economy.	Achieved and ongoing. We continue to divert waste from landfill where possible and ensure our activities align with the waste hierarchy and circular economy.
Represent Constituent Councils in the waste and resource recovery sector.	Provide responses on behalf of Constituent Councils to State, Federal and other communications regarding legislation/policy changes etc. Attend WMRR meetings and actively participate in State and Federal waste/resource recovery LGA/State/ Federal/industry groups.	Achieved and ongoing. The Authority's representatives have attended WMRR meetings and industry group meetings/conferences throughout the year and have submitted regional responses regarding policy and industry changes.
Induct the newly appointed Board and Independent Chair.	New Board inducted.	Complete.
Finalise the 10-year Strategic Plan.	Final plan adopted and implemented.	Draft document and workshop complete.
Consider landfill gas management at the Brinkley Landfill site.	Complete Landfill Gas Feasibility Study and consider management options.	Feasibility study complete – Project ongoing.
Implement staged capping and closure of Brinkley Landfill cells in accordance with capping and closure plan.	Capping completed in accordance with plan.	Draft plan is being revised to incorporate LFG feasibility study – Project ongoing.
Continue to manage the Brinkley Landfill site and cell construction to maintain adequate airspace for waste disposal needs.	Ongoing review and assessment completed.	Complete. Cell under construction. Ongoing requirement.
Manage the Brinkley Landfill as a compliant facility.	All EPA compliance requirements are met.	Complete. Ongoing requirement.

Actions, Targets and Measures	Measurable Outcome	Status
Establish the landfill to be a model and leading-edge regional facility. Utilise the landfill and transfer stations as educational tools where possible.	Site used for educational purposes (tours/presentations/photos and articles).	Complete and ongoing. The Authority uses the site to facilitate visits from schools and community groups and uses photos for educational purposes.
Continue to establish the Authority as an expert in the field of waste and resource management and act as an information source for Constituent Councils and their communities.	Information provided to Constituent Councils and communities on an ongoing basis.	Complete and ongoing. Newsletter established and provided to stakeholders.
Continue to implement media and advertising programs aiming to increase education across the region.	Manage an updated website and increase social media presence.	Complete. Website updated and managed.
Continue to explore options to coordinate Constituent Council waste services where cost savings can be identified and progressively implement approved shared services across Constituent Councils.	W&RRO is established. Shared services implemented, where there is benefit to Constituent Councils	Complete – position established and filled. Ongoing.
Hold quarterly meetings with key senior staff from each of the Constituent Councils to consider Council priorities.	A minimum of four meetings held.	Not complete. Regular meetings have been held with some Councils, not all on a consistent basis.
Continue to operate the Resource Recovery Centres efficiently, with a focus on resource recovery, waste hierarchy and cost effectiveness.	Continue to divert waste from landfill where possible. Maintain the net result where possible and work towards a break-even position.	Complete. The RRC's achieved average diversion rate of 72%. Ongoing requirement.
Continue to review and update WHS policies and systems.	WHS and policies reviewed.	Complete. Ongoing requirement.
Work with the LGA Mutual Liability Scheme to ensure the Authority is meeting requirements.	Meeting held with scheme reps and programs implemented where required.	Complete. Ongoing requirement.
Implement the Waste and Resource Management Plan and action the initiatives identified within this plan.	Waste and Resource Recovery Plan implemented.	Not Complete. Draft document complete, which informed the Strategic Plan. Document to be updated and presented to the Board/ Constituent Councils for endorsement.
Create a Waste and Resource Recovery Officer Position within the Authority – providing Strategic Support for Constituent Councils.	Waste and Resource Recovery Officer Position implemented.	Complete. Circular Economy Officer appointed.

FINANCIAL INDICATORS

The Authority's financial indicator performance targets assist in ensuring the long term financial sustainability of the Authority.

Indicators	Short Term Target	Long Term Target	Original Budget	Year End Actual
Operating Surplus/(Deficit)	>0%	2%	1%	5%
Net Financial Liabilities Ratio	70%	55%	29%	10%
Interest Cover Ratio	1.5%	1%	0.2%	0.1%
Asset Renewal Funding Ratio	100%	100%	45%	337%

The operating surplus/(deficit) ratio for year end actual is stronger than the original budget. This ratio continues to meet the short term target and for a second year in a row has meet the long term target of 5%. Meeting this target ensures 5% of total revenue is available to fund proposed capital expenditure.

Net financial liabilities ratio exceeded the original budget. Increased income and management of operating expenditure enabled the Authority to repay borrowings earlier than planned. A downward trend of 13% last end of year and 10% this year, indicates the Authority's ability to meet financial obligations from operating revenue is strengthening.

Interest cover ratio indicates the Authority has used 0.1% of operating revenue to pay interest expenses. This is less than the original budget as borrowings were repaid earlier than anticipated.

The spike of the asset renewal funding ratio for end of year actual is a result of renewing capital as planned for FY2023 as well as capital that had not been renewed the previous year due to the impacts of the pandemic. This ratio for end of year FY2022 was 0%. The original budget of 45% was less than the short and long term target because the renewal of an asset as planned in the asset management plan, did not need replacing.

5 AUDITED FINANCIAL STATEMENTS

Adelaide Hills Region Waste Management Authority

General Purpose Financial Reports

for the year ended 30 June 2023

Adelaide Hills Region Waste Management Authority

General Purpose Financial Reports

for the year ended 30 June 2023

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Adelaide Hills Region Waste Management Authority

Annual Financial Statements

for the year ended 30 June 2023

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Authority to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.

…….	……..
Leah Maxwell	Adrian Skull
EXECUTIVE OFFICER	**CHAIRPERSON**

Date: 21 September 2023

Adelaide Hills Region Waste Management Authority

Statement of Comprehensive Income

for the year ended 30 June 2023

	Notes	2023 $	2022 $
INCOME			
User charges	2	**6,157,023**	5,725,347
Grants, subsidies and contributions - Operating	2	**15,000**	20,000
Investment income	2	**18,014**	915
Other income	2	**2,674,892**	2,509,049
Total Income		**8,864,929**	8,255,311
EXPENSES			
Employee costs	3	**1,814,004**	1,608,869
Materials, contracts & other expenses	3	**5,821,230**	5,567,723
Depreciation, amortisation & impairment	3	**810,157**	680,098
Finance costs	3	**7,709**	14,485
Total Expenses		**8,453,100**	7,871,175
OPERATING SURPLUS / (DEFICIT)		**411,829**	384,136
Asset disposal & fair value adjustments	4	**16,270**	-
NET SURPLUS / (DEFICIT) transferred to Equity Statement		**428,099**	384,136
TOTAL COMPREHENSIVE INCOME		**428,099**	384,136

This Statement is to be read in conjunction with the attached Notes.

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Adelaide Hills Region Waste Management Authority

Statement of Financial Position

as at 30 June 2023

	Notes	2023 $	2022 $
ASSETS			
Current Assets			
Cash and cash equivalents	5	**1,478,418**	1,051,069
Trade & other receivables	5	**956,920**	1,355,484
Inventories	5	**10,554**	9,153
Total Current Assets		**2,445,892**	2,415,706
Non-current Assets			
Infrastructure, property, plant & equipment	6	**4,670,029**	4,373,956
Total Non-current Assets		**4,670,029**	4,373,956
Total Assets		**7,115,921**	6,789,662
LIABILITIES			
Current Liabilities			
Trade & other payables	7	**975,952**	847,330
Borrowings	7	**51,170**	224,073
Provisions	7	**269,474**	338,649
Total Current Liabilities		**1,296,596**	1,410,052
Non-current Liabilities			
Borrowings	7	**90,434**	141,604
Provisions	7	**1,956,092**	1,893,306
Total Non-current Liabilities		**2,046,526**	2,034,910
Total Liabilities		**3,343,122**	3,444,962
NET ASSETS		**3,772,799**	3,344,700
EQUITY			
Accumulated surplus		**3,772,799**	3,344,700
TOTAL EQUITY		**3,772,799**	3,344,700

This Statement is to be read in conjunction with the attached Notes.

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Adelaide Hills Region Waste Management Authority

Statement of Changes in Equity

for the year ended 30 June 2023

		Accumulated Surplus	TOTAL EQUITY
2023	**Notes**	**$**	**$**
Balance at end of previous reporting period		**3,344,700**	**3,344,700**
Net Surplus / (Deficit) for Year		**428,099**	**428,099**
Balance at end of period		**3,772,799**	**3,772,799**

2022	**Notes**	**$**	**$**
Balance at end of previous reporting period		2,960,564	2,960,564
Net Surplus / (Deficit) for Year		384,136	384,136
Balance at end of period		3,344,700	3,344,700

This Statement is to be read in conjunction with the attached Notes

Adelaide Hills Region Waste Management Authority

Statement of Cash Flows

for the year ended 30 June 2023

CASH FLOWS FROM OPERATING ACTIVITIES	Notes	2023 $	2022 $
Receipts:			
User charges		**6,020,093**	5,669,183
Investment receipts		**13,000**	359
Grants utilised for operating purposes		**15,000**	20,000
Other revenues		**3,204,067**	2,994,261
Payments:			
Employee costs		**(1,770,067)**	(1,550,030)
Materials, contracts & other expenses		**(5,774,423)**	(5,597,961)
Finance payments		**(8,474)**	(17,954)
Net Cash provided by (or used in) Operating Activities		**1,699,196**	1,517,858
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts:			
Sale of replaced assets		**149,265**	-
Payments:			
Expenditure on renewal/replacement of assets		**(1,079,713)**	-
Expenditure on new/upgraded assets		**(117,326)**	(234,866)
Net Cash provided by (or used in) Investing Activities		**(1,047,774)**	(234,866)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts:			
Proceeds from borrowings		**-**	(450,000)
Payments:			
Repayments of borrowings		**(175,248)**	-
Repayment of principal portion of lease liabilities		**(48,825)**	(46,560)
Net Cash provided by (or used in) Financing Activities		**(224,073)**	(496,560)
Net Increase (Decrease) in cash held		**427,348**	786,432
Cash & cash equivalents at beginning of period	8	**1,051,069**	264,637
Cash & cash equivalents at end of period	8	**1,478,418**	1,051,069

This Statement is to be read in conjunction with the attached Notes

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Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 1 - Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, interpretations and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 regional subsidiary under the control of Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and Rural City of Murray Bridge.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar.

2 The Local Government Reporting Entity

Adelaide Hills Region Waste Management Authority operates as a regional subsidiary pursuant to Section 43 of the Local Government Act 1999 and Secion 25 of the Local Government Implementation Act 1999, and has its principal place of business at c/- of Mount Barker District Council, 6 Dutton Road, Mount Barker. These financial statements have been prepared for use by Constituent Councils of the Authority.

3 Income recognition

3.1 Revenue

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

4 Cash, Cash Equivalents and Other Financial Instruments

4.1 Cash, Cash Equivalent Assets

Cash assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

4.2 Other Financial Instruments

Receivables are generally unsercured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 9.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 1 - Significant Accounting Policies

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held “ready for use”. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 6. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Authority, best reflects the consumption of the service potential embodied in those assets.

Major depreciation periods for each class of asset are shown in Note 6. Depreciation periods for infrastructure assets have been estimated based on the best information available to the Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 “Borrowing Costs”. The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 1 - Significant Accounting Policies

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts (other than grants) received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates and is recorded as part of "Payables".

9 Provisions

9.1 Employee Benefits

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on-costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as the Authority experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Authority does not make payment for untaken sick leave.

Superannuation:

The Authority makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and the Authority's involvement with the schemes are reported in Note 13.

9.2 Provisions for reinstatement, restoration, rehabilitation.

Expenditures relating to ongoing rehabilitation and restoration reduce any provision previously established.

The Authority recognises a capping liability for all past and present active landfill cell operational areas. For which capping rehabilitation works have not yet been completed.

The Authority recognises a capping liability for a historical cell given it is believed that it will be responsible for capping this area in future years and has accordingly recognised a liability. The Authority however is not presently obligated to undertake this work given the liability to cap the cell resides with the existing owners of the site.

The Authority has calculated the liability based on an alternate capping design being accepted by the Environmental Protection Authority South Australia (EPA) which is in the process of being approved. Should there be an unfavourable outcome from the alternate capping plan application process, this may result in further increases to the liability needing to be recorded in future periods.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 1 - Significant Accounting Policies

The Authority annually monitors the liability recorded for landfill rehabilitation and restoration estimates and make adjustment to the liability as required ensuring an accurate projected cost of the liability is showing in the Statement of Financial Position. The Authority will be undertaking further detailed reviews of all rehabilitation and restoration liability costs in future years with the assistance of external consultants to ensure all projected costs have been independently verified. This was last reviewed and revalued by Golder Associates Ltd on 29 July 2019.

10 Leases

The Authority recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, being the land leased at Brinkley Landfill.

i) Right-of-use assets

The Authority recognises right-of-use assets as at comencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful life

ii) Lease liabilities

At the commencement date, the Authority recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Authority uses its incremental borrowing rate or the interest rate implicit in the lease.

11 GST Implications

In accordance with UIG Abstract 1031 “Accounting for the Goods & Services Tax”

- Receivables and creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 2 - INCOME

	Notes	2023 $	2022 $
USER CHARGES			
Waste processing and disposal fee		**6,157,023**	5,725,347
		6,157,023	5,725,347
INVESTMENT INCOME			
Interest on investments:			
Interest on investments		**18,014**	915
		18,014	915
OTHER INCOME			
Consultancy service		**9,726**	10,053
Waste officer contribution		**-**	59,588
Waste transfer station income		**1,777,999**	1,711,808
Waste transfer station recuperation		**120,570**	99,302
Transport income		**404,709**	317,837
Fuel tax rebate		**57,159**	52,185
Machinery charge out		**103,320**	109,774
Recycled income		**46,838**	15,745
Sundry		**154,571**	132,757
		2,674,892	2,509,049
GRANTS, SUBSIDIES, CONTRIBUTIONS			
Sundry		**15,000**	20,000
Sources of grants			
Other		**15,000**	20,000
		15,000	20,000

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Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 3 - EXPENSE

	Notes	2023 $	2022 $
EMPLOYEE COSTS			
Salaries and Wages		**1,392,629**	1,187,834
Employee leave expense		**159,688**	174,725
Superannuation - defined contribution plan contributions	13	**142,868**	123,126
Superannuation - defined benefit plan contributions	13	**5,785**	4,595
Workers' Compensation Insurance		**41,663**	46,358
Other employment related costs		**71,371**	72,231
Total Operating Employee Costs		**1,814,004**	1,608,869
Total Number of Employees		***18***	*16*
(Full time equivalent at end of reporting period)			
MATERIALS, CONTRACTS & OTHER EXPENSES			
Prescribed Expenses			
Auditor's Remuneration			
- Auditing the financial reports		**5,405**	5,289
Subtotal - Prescribed Expenses		**5,405**	5,289
Other Materials, Contracts & Expenses			
Materials, contractors and other		**417,944**	293,753
Waste transfer station expenses		**1,240,894**	1,212,752
Consultants		**42,097**	47,044
Administration and Board		**135,220**	76,094
EPA licence fee		**9,986**	9,793
Repairs and maintenance		**199,387**	201,980
Insurance and legal		**57,129**	39,978
EPA waste levy paid		**3,372,177**	3,394,154
Parts, accessories & consumables		**323,355**	263,237
Sundry (should not be a material amount)		**17,636**	23,649
Subtotal - Other Materials, Contracts & Expenses		**5,815,825**	5,562,434
		5,821,230	5,567,723

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 3 - EXPENSE con't

	Notes	2023 $	2022 $
DEPRECIATION, AMORTISATION & IMPAIRMENT			
Depreciation			
Road infrastructure		**5,534**	5,534
Buildings		**15,686**	15,062
Vehicles		**32,258**	31,501
Plant and equipment		**394,950**	317,487
Landfill cells		**150,165**	144,320
Leachate pond		**8,697**	8,697
Landfill rehabilitation		**19,030**	46,121
Landfill cell capping		**135,294**	62,833
Right of use assets	16	**48,543**	48,543
		810,157	680,098
FINANCE COSTS			
Interest on overdraft and short-term drawdown		**1,116**	8,323
Interest on Leases		**6,593**	6,162
		7,709	14,485

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS

	Notes	2023 $	2022 $
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT			
Assets renewed or directly replaced			
Proceeds from disposal		**149,265**	-
Less: Carrying amount of assets sold		**132,995**	-
Gain (Loss) on disposal		**16,270**	-

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 5 - CURRENT ASSETS

		2023	2022
CASH & EQUIVALENT ASSETS	**Notes**	**$**	$
Cash on Hand and at Bank		**470,195**	324,529
Deposits at Call		**1,008,223**	726,540
		1,478,418	1,051,069
TRADE & OTHER RECEIVABLES			
Accrued Revenues		**184,818**	705,312
Debtors - general		**772,102**	650,172
		956,920	1,355,484
INVENTORIES			
Stores & Materials		**10,554**	9,153
		10,554	9,153

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)

		2022 $'000				**2023 $'000**			
	Fair Value Level	Fair Value	Cost	Acc' Dep'n	Carrying Amount	Fair Value	Cost	Acc' Dep'n	Carrying Amount
Road infrastructure		-	138,352	(49,875)	88,477	**-**	**138,352**	**(55,409)**	**82,943**
Buildings		-	277,199	(121,244)	155,955	**-**	**283,676**	**(136,930)**	**146,746**
Vehicles		-	164,768	(87,244)	77,524	**-**	**183,567**	**(87,470)**	**96,097**
Plant and equipment		-	3,813,144	(2,056,669)	1,756,475	**-**	**4,103,801**	**(1,710,293)**	**2,393,508**
Landfill cells		-	2,559,142	(1,596,991)	962,151	**-**	**2,559,142**	**(1,747,156)**	**811,986**
Leachate pond		-	173,938	(71,500)	102,438	**-**	**173,938**	**(80,197)**	**93,741**
Landfill rehabilitation		461,206	-	(289,933)	171,273	**452,668**	**-**	**(308,963)**	**143,705**
Landfill cell capping		1,537,083	-	(699,074)	838,009	**1,587,807**	**-**	**(834,368)**	**753,439**
WIP		-	43,660	-	43,660	**-**	**18,413**	**-**	**18,413**
Right of use assets		-	323,623	(145,629)	177,994	**-**	**323,623**	**(194,172)**	**129,451**
Total IPP&E		1,998,289	7,493,826	(5,118,159)	4,373,956	**2,040,475**	**7,784,512**	**(5,154,958)**	**4,670,029**
Comparatives		-	*9,182,710*	*(4,438,060)*	*4,744,650*	*1,998,289*	*7,493,826*	*(5,118,159)*	*4,373,956*

This Note continues on the following pages.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2022	Carrying Amounts Movement During the Year								2023
	$	$								$
	Carrying Amount	Additions		Disposals	Dep'n	Impair't	Transfers		Adjustment	**Carrying Amount**
		New / Upgrade	Renewals				In	Out		
Road infrastructure	88,477	-	-	-	(5,534)	-	-	-	-	**82,943**
Buildings	155,955	4,300	2,177	-	(15,686)	-	-	-	-	**146,746**
Vehicles	77,524	-	67,749	(16,918)	(32,258)	-	-	-	-	**96,097**
Plant and equipment	1,756,475	101,773	1,009,787	(116,077)	(394,950)	-	36,500	-	-	**2,393,508**
Landfill cells	962,151	-	-	-	(150,165)	-	-	-	-	**811,986**
Leachate pond	102,438	-	-	-	(8,697)	-	-	-	-	**93,741**
Landfill rehabilitation	171,273	-	-	-	(19,030)	-	-	-	(8,538)	**143,705**
Landfill cell capping	838,009	-	-	-	(135,294)	-	-	-	50,724	**753,439**
WIP	43,660	11,253	-	-	-	-	-	(36,500)	-	**18,413**
Right of use assets	177,994	-	-	-	(48,543)	-	-	-	-	**129,451**
Total IPP&E	**4,373,956**	**117,326**	**1,079,713**	**(132,995)**	**(810,157)**	**-**	**36,500**	**(36,500)**	**42,186**	**4,670,029**
Comparatives	*4,744,650*	***260,416***	*-*	*-*	***(680,098)***	*-*	*-*	*-*	***48,988***	*4,373,956*

This note continues on the following pages.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 6 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

General Valuation Principles

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset. Where applicable, accumulated depreciation calculated on the basis of such cost reflects the already consumed or expired future economic benefis of the asset.

Capitalisation thresholds used by the Authority for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	1,000
Other Plant & Equipment	1,000
Road construction & reconstruction	10,000

Estimated Useful Lives: Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, Furniture & Equipment	
Office Equipment	3 to 5 years
Other Plant & Equipment	5 to 10 years
Infrastructure	
Unsealed Roads	15 years
Fencing	15 years
Water Tanks	30 years
Litter Fence	5 years
Pumps	5 years
Monitor Bore	10 years
Buildings	20 years
Roads	25 years

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 7 - LIABILITIES

		2023 $		2022 $	
TRADE & OTHER PAYABLES	**Notes**	**Current**	**Non-current**	Current	Non-current
Goods & Services		**797,083**		744,440	
Payments received in advance		**-**	**-**	15,000	-
Accrued expenses - employee entitlements		**92,512**	**-**	-	-
Accrued expenses - other		**-**	**-**	765	-
Aged Care Facility Deposits					
Deposits, Retentions & Bonds					
GST Payable		**46,840**		43,173	
Other		**39,518**		43,952	
		975,952	**-**	847,330	-
BORROWINGS					
Leases Liabilities	16	**51,170**	**90,434**	48,825	141,604
Other		**-**	**-**	175,248	-
		51,170	**90,434**	224,073	141,604

All interest bearing liabilities are secured over the future revenues of the Authority.

PROVISIONS				
LSL Employee entitlements (including oncosts)	**165,400**	**72,400**	184,500	51,800
AL Employee entitlements (including oncosts)	**104,074**	**-**	154,149	-
Future reinstatement / restoration, etc	**-**	**1,883,692**	-	1,841,506
	269,474	**1,956,092**	338,649	1,893,306

Movements in Provisions - 2023 year only	*Future Reinstate-ment*	*Cell Capping*	*Total*
Opening Balance	*461,206*	*1,380,300*	*1,841,506*
Add (Less) Remeasurement Adjustments	*(8,538)*	*50,724*	*42,186*
Closing Balance	*452,668*	*1,431,024*	*1,883,692*

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 8 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2023 $	2022 $
Total cash & equivalent assets	5	**1,478,418**	1,051,069
(b) Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus (Deficit)		**428,099**	384,136
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		**810,157**	680,098
Net increase (decrease) in unpaid employee benefits		**43,936**	58,839
Net (Gain) Loss on Disposals		**(16,270)**	-
		1,265,922	1,123,073
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		**402,231**	433,491
Net (increase) decrease in inventories		**(1,401)**	(7,195)
Net increase (decrease) in trade & other payables		**32,444**	(31,511)
Net Cash provided by (or used in) operations		**1,699,196**	1,517,858
(c) Non-Cash Financing and Investing Activities			
Estimated future reinstatement etc. costs		**42,186**	48,988
		42,186	48,988

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	**10,000**	10,000
LGFA Cash Advance Debenture facility	**1,650,000**	1,650,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 9 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables.*

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	**Accounting Policy:** initially recognised at lower of cost and net realisable value, interest is recognised when earned. **Terms & conditions:** deposits on call have an average interest rate of 4.3% (2022: 1.55%). **Carrying amount:** approximates fair value due to the short term to maturity.
Receivables - Fees and other charges	**Accounting Policy:** carried at nominal values less any allowances for doubtful debts.
Liabilities - Creditors and Accruals	**Accounting Policy:** liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority. **Terms & conditions:** liabilities are normally settled on 30 days after the month of invoice. **Carrying amount:** approximates fair value.
Liabilities - Interest Bearing Borrowings	**Accounting Policy:** carried at the principle amounts. Interest is charged as an expense as it accrues. **Terms & conditions:** secured over future revenues, interest is payable quarterly and principle due at CAD end date. **Carrying amount:** approximates fair value.
Liabilities - Leases	**Accounting Policy:** accounted for in accordance with AASB 16 as stated in Note 1.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 9 - FINANCIAL INSTRUMENTS (con't)

Liquidity Analysis

2023	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	$'000	$'000	$'000	$'000	$'000
Cash & Equivalents	**1,478,418**			**1,478,418**	**1,478,418**
Receivables	**908,573**	**-**	**-**	**908,573**	**956,920**
Total	**2,386,991**	**-**	**-**	**2,386,991**	**2,435,338**
Financial Liabilities					
Payables	**975,952**	**-**	**-**	**975,952**	**883,440**
Current Borrowings	**-**	**-**	**-**	**-**	**-**
Lease Liabilities	**54,852**	**93,742**	**-**	**148,594**	**141,604**
Total	**1,030,804**	**93,742**	**-**	**1,124,546**	**1,025,044**

2022	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	$'000	$'000	$'000	$'000	$'000
Cash & Equivalents	1,051,069	-	-	1,051,069	1,051,069
Receivables	1,383,072	-	-	1,383,072	1,355,484
Total	2,434,141	-	-	2,434,141	2,406,553
Financial Liabilities					
Payables	846,565	-	-	846,565	846,565
Current Borrowings	190,407	-	-	190,407	175,248
Lease Liabilities	53,776	148,595	-	202,371	190,429
Total	1,090,748	148,595	-	1,239,343	1,212,242

The following interest rates were applicable to the Authority's borrowings at balance date:

	30 June 2023		30 June 2022	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	$'000	%	$'000
LGFA cash advance debenture	**-**	**-**	1.75	175,248
Non interest bearing		**975,952**		846,565
		975,952		1,021,813

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 9 - FINANCIAL INSTRUMENTS (con't)

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any impairment. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 in relation to individual classes of receivables, exposure is concentrated within the Authority's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. The Authority also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Note 10 - EXPENDITURE COMMITMENTS

The Authority as at 30 June 2023 had no obligation for expenditure

Note 11 - CONTINGENCIES, ASSETS & LIABILITIES NOT RECOGNISED

There were no contingencies, assets or liabities not recognised subsequent to 30 June 2023 that need to be disclosed in the financial statements.

Note 12 - EVENTS AFTER THE STATEMENT OF FINANCIAL POSITION DATE

There were no events subsequent to 30 June 2023 that need to be disclosed in the financial statements.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 13 – SUPERANNUATION

The Authority makes employer superannuation contributions in respect of its employees to Hostplus (formerly Local Government Superannuation Scheme and Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.5% in 2022-23; 10% in 2021-22). No further liability accrues to the Authority as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. The Authority makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2021-22) of "superannuation" salary.

In addition, the Authority makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), the Authority does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2021. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to the Authority's contribution rates at some future time.

Contributions to Other Superannuation Schemes

The Authority also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Authority.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 14 - FINANCIAL INDICATORS

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

	2023	2022	2021
Operating Surplus Ratio			
Operating Surplus / Total Operating Income	4.6%	4.7%	20.3%

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio			
Net Financial Liabilities / Total Operating Income	10%	13%	19%

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Asset Renewal Funding Ratio			
Outlays on Existing Assets / Asset Renewals - IAMP	337%	0%	87%

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 15 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a simplified Uniform Presentation Framework basis.

All Authorities in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Authorities provide a common 'core' of financial information, which enables meaningful comparisons of each Authority's finances.

	2023	2022
	$	$
Income		
User charges	**6,157,023**	5,725,347
Grants, subsidies and contributions - Operating	**15,000**	20,000
Investment income	**18,014**	915
Other income	**2,674,892**	2,509,049
	8,864,929	8,255,311
Expenses		
Employee costs	**(1,814,004)**	(1,608,869)
Materials, contracts and other expenses	**(5,821,230)**	(5,567,723)
Depreciation, amortisation and impairment	**(810,157)**	(680,098)
Finance costs	**(7,709)**	(14,485)
	(8,453,100)	(7,871,175)
Operating Surplus / (Deficit)	**411,829**	384,136
Timing adjustment for grant revenue	**-**	-
Adjusted Operating Surplus / (Deficit)	**411,829**	384,136
Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	**(1,079,713)**	-
Add back Depreciation, Amortisation and Impairment	**810,157**	680,098
Proceeds from Sale of Replaced Assets	**149,265**	-
	(120,291)	680,098
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets *(including investment property & real estate developments)*	**(117,326)**	(234,866)
Annual Net Impact to Financing Activities (surplus/(deficit))	**174,212**	829,368

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 16 - LEASES

The Authority as a Lessee

Right of Use Assets

The Authority recognises lease liabilities to make lease payments and righ-of-use assets representing the right to use the underlying assets, being the land leased at Brinkley Landfill.

Set out below are the carrying amounts (written down value) of right of use assets recognised within Infrastructure Propery, Plant & Equipment and the movements during the period:

Right of Use Assets *(Carrying Value)*	**Land**
At 1 July 2022	**177,994**
Depreciation Charge	**(48,543)**
At 30 June 2023	**129,451**

Set out below are the carrying amounts of lease liabilities (including under interest bearing loans and borrowings) and the movements during the period:

	2023
Opening Balance 1 July 2022	**190,429**
Accretion of Interest	**6,593**
Payments	**(55,418)**
Closing Balance 30 June 2023	**141,604**
Current	**51,170**
Non Current	**90,434**

The maturity analysis of lease liabilities is included in Note 9.

The Authority had total cash outflows for leases of $53,776.

The following are amounts recognised on profit or loss:

Deprecaition expense right of use assets	48,543
Interest expense on lease liabilities	6,593
Total amount recognised in profit and loss	55,136

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 17 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Authority include the Chair, the Board, Executive Officer and certain prescribed officers under section 112 of the Local Government Act 1999. In all, Key Management Personnel were paid the following total compensation:

	2023	2022
	$	$
Salaries, allowances & other short term benefits	**207,518**	227,175
TOTAL	**207,518**	227,175

Allowances / benefits incurred in the ordinary course of performing the KMPs role, and amounts paid as direct reimbursement of expenses incurred on behalf of Authority have not been included above.

The following transactions occurred with related parties:

	2023	**Outstanding 30 June 2023**	2022	Outstanding 30 June 2022
	$,000	**$,000**	$,000	$,000
Adelaide Hills Council - provision of waste processing & disposal service	**1,525**	**187**	1,481	136
Alexandrina Council - provision of waste processing & disposal service	**219**	**19**	261	25
Mount Barker District Council - provision of waste processing & disposal service	**1,325**	**119**	1,260	109
Rural City of Murray Bridge - provision of waste processing & disposal service	**771**	**69**	885	62
TOTAL	**3,840**	**394**	3,887	332

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

Amounts recorded as oustanding from related parties are recorded in trade and other receivables in Note 6.

The related parties disclosed above are equity owners of the Authority and are referred to as Constituent Councils. Constituent Councils have equal representation on the Board of the Authority and accordinly have signifigant influence on the financial operating decisions of the Authority. No Constituent Council individually has control of the policies.

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence
for the year ending 30 June 2023

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2023, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

Greg Georgopoulos
CHIEF EXECUTIVE OFFICER
Adelaide Hills Council

Date: 15 August 2023

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence
for the year ending 30 June 2023

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2023, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

.....
Trish Kirkland
ACTING CHIEF EXECUTIVE OFFICER
Alexandrina Council

Date: 4 August 2023

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence
for the year ending 30 June 2023

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2023, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

.....
Andrew Stuart
CHIEF EXECUTIVE OFFICER
Mount Barker District Council

Date: 3/8/23

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2023

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2023, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

.....
Heather Barclay
CHIEF EXECUTIVE OFFICER
Rural City of Murray Bridge

Date:02.08.2023

DeanNewbery

Chartered Accountants

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Dean Newbery
ABN: 48 007 865 081

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Adelaide Hills Region Waste Management Authority for the year ended 30 June 2023, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011.*

SAMANTHA CRETEN

Director

DEAN NEWBERY

31/07/2023

North Adelaide | Balaklava

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ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

MOUNT BARKER
DISTRICT COUNCIL