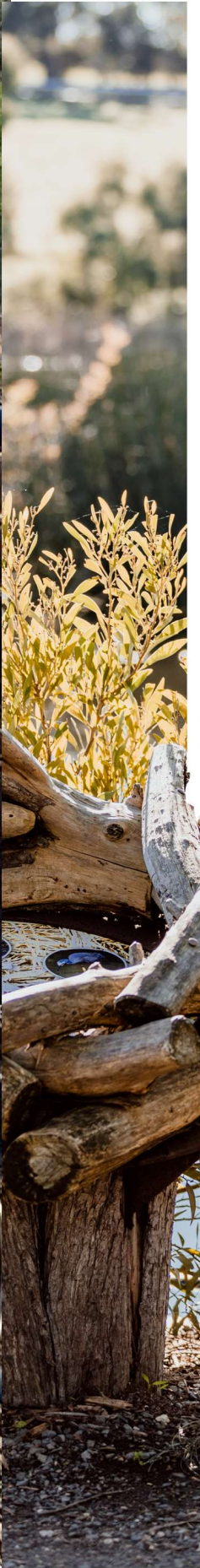


MOUNT BARKER
WASTEWATER
SERVICE
ANNUAL
BUSINESS PLAN

2023 2024



MOUNT BARKER
DISTRICT COUNCIL



ACKNOWLEDGMENT OF COUNTRY

We acknowledge and respect that we are part of the lands of the Peramangk people who are highly respected rainmakers, sorcerers, doctors and the fire givers among the other Aboriginal nations.



Smoking ceremony at the National Growth Areas Alliance Congress May 2023

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MAYORS INTRODUCTION

On behalf of Elected Members and staff I take pride in presenting the first dedicated Annual Business Plan for the Wastewater Service. This plan, for the 2023-2024 financial year, outlines the proposed priorities and program of works in relation to the provision of wastewater, recycled water and bore water services to the community for the coming financial year.

Our community continues to face significant challenges that are expected to last for many years, both personally and financially, and as Council we are focused on meeting the needs of our growing community and maintaining the delivery of essential services during these challenges.

Major investment is needed in the Wastewater Service to deliver the infrastructure necessary to support growth and provide improved environmental and economic outcomes for the community. In the 2023-2024 financial year we will commence construction of the new Laratinga Water Recovery Plant and the next of the planned trunk sewers, intergenerational projects necessary for Mount Barker as it grows into a small city. In parallel we will also continue to invest in ensuring the infrastructure servicing the rural hinterland and other townships is also maintained, upgraded and expanded where needed.



With this budget we have committed to operating a contemporary water utility delivering an essential service, including major projects, for an affordable level of service charges for Mount Barker Wastewater Service customers both now and into the future

Mayor David Leach



A bird enjoying a drink from
the Laratinga Wetlands

HOW THIS PLAN WAS PREPARED

PURPOSE OF THIS DOCUMENT

The Annual Business Plan is the key operational and financial document for the Council owned and operated Wastewater Service. It sets out the proposed operational program and capital projects for 2023/2024.

STRATEGIC DIRECTION

The content has been developed taking into consideration the long term direction of the Mount Barker Community Plan 2020-2035, the Wastewater Service Long Term Financial Plan 2023-2033 (10 Years), the Strategy and Corporate Plan for the Wastewater Service and other Council plans.

Maintaining an adequate level of expenditure on existing and future assets on an annual basis ensures that the burden of costs is met equally by current and future wastewater service customers.

CAPITAL BUDGET APPROACH

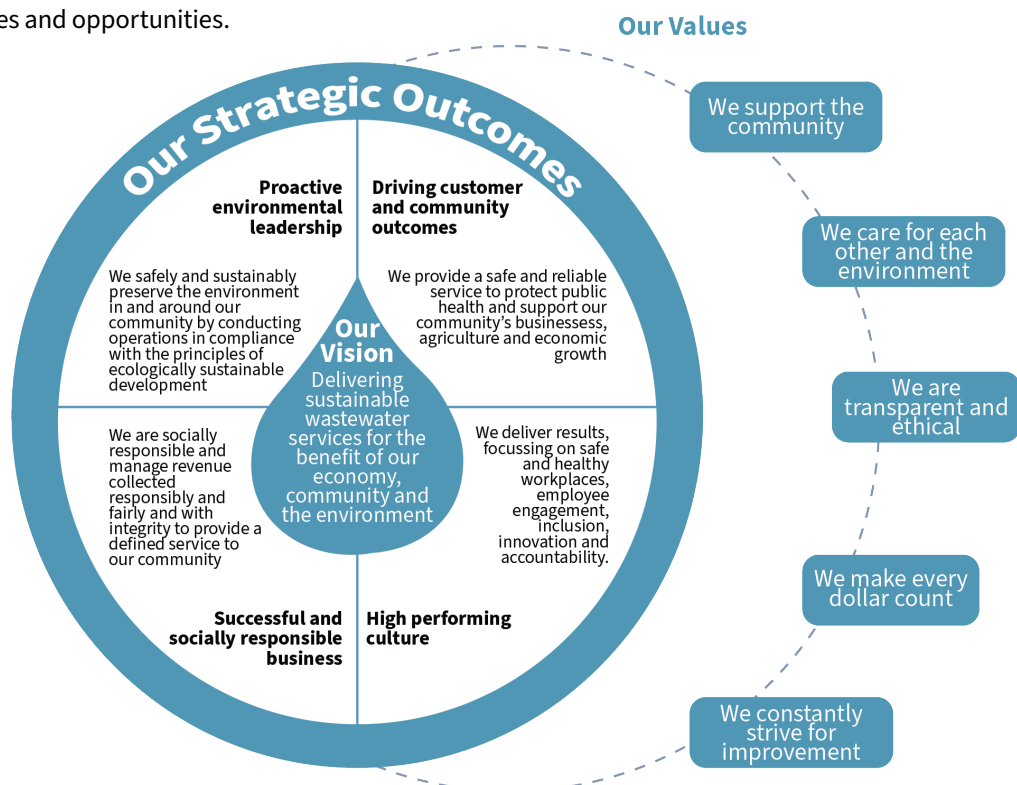
A business case has been developed for all confirmed capital projects and new initiatives. Capital projects without a business case have indicative budgets only at this stage and will be refined as the projects progress through the stage gates through to tender award and delivery. Some of these projects will be delivered over multiple years while others only impact 2023/24.

COUNCIL MEMBER REVIEW

As part of the development of the Wastewater Service and consolidated council Annual Business Plans a number of informal briefings were held with Council Members and the Informal Advisory Wastewater Board to develop the budget and discuss priorities within the draft plan.

OPERATIONS BUDGET BUILD APPROACH

For 2023/24 a budget submission was prepared as part of the development of the Annual Business Plan. The budget was prepared based on a bottom up analysis of activities, then any increases/decreases to budgeted costs were added based on identified pressures and opportunities.



FINANCIAL OVERVIEW

WASTEWATER CHARGES

The Wastewater Service is ring fenced from Council operations and separate financial statements are prepared. Wastewater charges and fees pay for the Wastewater Service including operation and maintenance of existing infrastructure and expansion of infrastructure to support growth. The number of ratable properties in 2023/24 is 19,713, of which 13,967 are wastewater customers and 279 are non-drinking water customers.

Financial modelling of the planned future operation and renewal of Council's wastewater infrastructure demonstrates that for the sustainability of the service, an increase of 8.2% to the annual service charge for wastewater (both sewer and Community Wastewater Management System (CWMS) is required to cover ongoing operations including increasing power and chemical costs.

The prescribed service charges, levied in accordance with the Local Government Act 1999, for wastewater will be:

- CWMS Service Charge \$637 per property
- Sewer Service Charge \$778 per property

The rebate to wastewater customers in the town of Brukunga for the sewer annual service charge will reduce each year for a minimum of 10 years commencing 2022/23, as advised in June 2022, until equity in the sewer service charge with other ratepayers is achieved. The rebate for wastewater customers in Brukunga for 2023/24 will be \$113.

The Wastewater Service provides non-potable and recycled water services to a number of customers in the district. For the Meadows township the service charges for 2023/24 will be:

- Non-potable water service charge for each connected assessment (outside of the growth areas) as per a long standing historical arrangement will be \$464
- Recycled water service charge on some land within the township of Meadows will be \$68 per allotment plus a variable (metered) charge of \$3 per kilolitre (KL) of usage to be issued half yearly by tax invoice.

For 2023/24 the revenue to be raised from wastewater fees and charges including recycled and Bore water supply is estimated to be \$10.16 million.

GROWTH

This includes new residents and developments, where the provision of services to new residents and developments is funded by the growth in revenue from an increased number of wastewater charges, and annual increases in employee, material, contract and other costs are met by increasing service charge revenue by a similar inflationary factor. For FY 2023/24 connections growth is expected to be 4.22%.

OPERATING SURPLUS

The net operating deficit for Council's Wastewater Service in 2023/24 is \$0.364 million. The Wastewater Service will pay \$2.04 million to Council through the Cost of Capital payment.

SERVICE PROVISION

A total of \$5.6 million will be spent on providing ongoing services to maintain and operate the collection and treatment of wastewater, the disposal of recycled water and supply of bore water.

DEVELOPER PAYS

Funding from costs associated with the management of growth and urban development is borne by those initiating and /or benefiting from that development through wastewater infrastructure fees.

Wastewater infrastructure fees will increase by 14.9% in 2023/24, in line with the ABS Road and Bridge construction index.

Total revenue from wastewater infrastructure fees from developers is \$4.9million.

LONG TERM FINANCIAL PLAN

The 2023/24 Wastewater Service business plan and budget have been set in the context of the 2023 – 2033 Wastewater Service Long Term Financial Plan that was adopted 6 March 2023 and the most recent review and update of the 40 year long term financial model for the Wastewater Service.

FUNDING AND EXPENDITURE SUMMARY

WASTEWATER/RECYCLED WATER

\$8.5 million will be spent on general operations and \$30.7 million on capital works, including major projects in 2023/2024.

WHERE THE MONEY COMES FROM

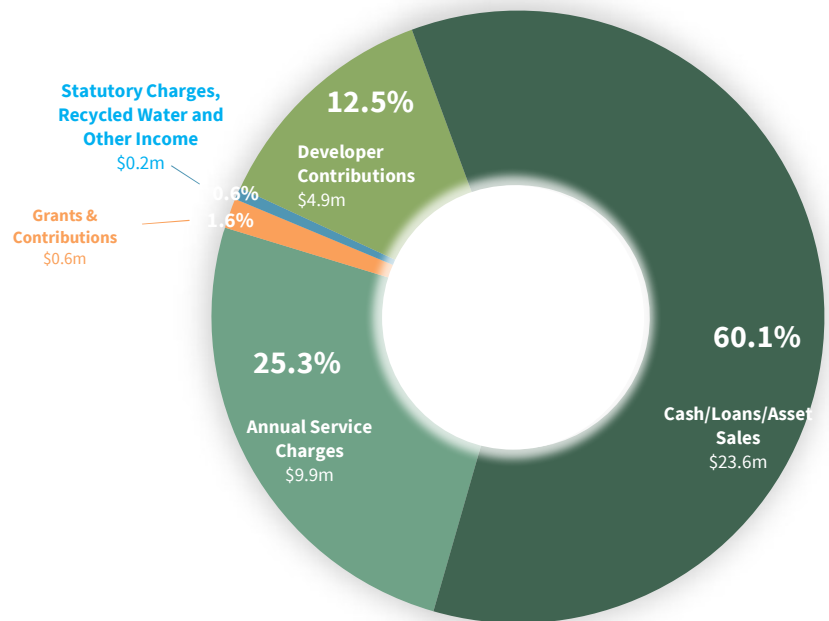
TOTAL FUNDING
\$39.2 MILLION

DEVELOPER CONTRIBUTIONS
\$4.9 MILLION

BORROWINGS
\$23.6 MILLION

GRANTS
\$0.6 MILLION

ANNUAL SERVICE CHARGES AND OTHER INCOME
\$10.1 MILLION

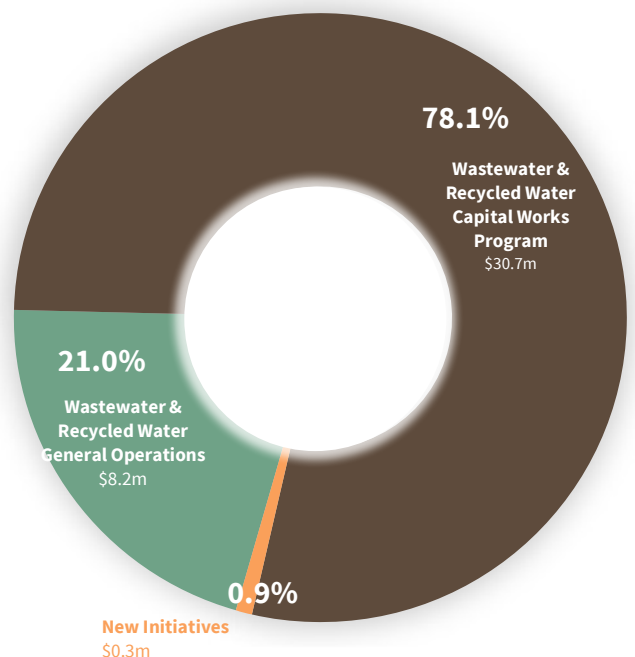


WHERE THE MONEY GOES

TOTAL EXPENDITURE
\$39.2 MILLION

CAPITAL PROJECTS
\$30.7 MILLION

GENERAL OPERATIONS AND NEW INITIATIVES
\$8.5 MILLION



SIGNIFICANT INFLUENCES

In the development of the Wastewater Service Corporate Plan and the Annual Business Plan we look at the local and global political, economic, ecological, social and technological influences and megatrends that have an impact on the wastewater.

Our world and our customers shape everything we do. By 2040 and beyond, life will be significantly different to how it is now. To position ourselves for future success we need to interpret the impact of global megatrends on delivering community needs and aspirations. Understanding these trends also helps us consider our contribution to solving global problems that affect us, such as reducing our greenhouse gas emissions.

CLIMATE CHANGE AND RESOURCE STRESS

Rising greenhouse gas emissions are driving unpredictable alterations to the environment and taxing the resilience of natural and built systems.

Climate variability and change, along with population and economic growth will increase stress on essential resources including water, food, arable land and energy. The Mount Barker District is expected to experience extended droughts, an increase in extreme rainfall events, temperature increase with heat extremes and a higher frequency of fire as a result of climate change.

TECHNOLOGY AND BIG DATA

Current and emerging technologies and challenges, such as cyber security, are changing the ways in which utilities operate and compete. Network equipment and management tools are becoming more sophisticated, with increasing remote network monitoring and management through sensors and other technology.

Linked to this the world is increasingly driven by data, resulting in a greater reliance on and vulnerability from data systems. The rapid rate of data creation provides opportunities to seek new value through more sophisticated data analytics.

EMPOWERED CUSTOMERS

New platforms allow customers to voice their expectations and create empowered community networks.

Individuals show greater trust in their peers through these networks than with large organisations, leading to an increased demand for transparency and openness in decision-making processes.

DEMOGRAPHICS

Since the rezoning in 2010 population growth in the Mount Barker district has had broad impacts across Council's services. From 2016 to 2021, Mount Barker District Council's population increased by 5,812 people (17.4%). This represents an average annual population change of 3.26% per year over the period.

ECONOMIC CONNECTIVITY

The interconnected global economy will see an increase in international trade and capital flows.

The export of water-intensive commodities such as food and mineral resources will raise national water demand. International conflicts and other disruptions may further contribute to global resource demands, which may exacerbate existing and predicted materials and labour shortages, thereby impacting on delivery of infrastructure projects and the ability to purchase plant and equipment.

STRATEGIC CONTEXT

**15
YEARS**

COMMUNITY PLAN

Your vision
Our future

- Community themes
- Long-term goals and objectives
- Priority directions

**10
YEARS**

WASTEWATER SERVICE LONG TERM FINANCIAL PLAN

Anticipates and plans for fiscal challenges and opportunities and aligns with other documents to ensure Wastewater Service can achieve its objectives and maintain its financial sustainability in the medium to long term.

**10
YEARS**

WASTEWATER SERVICE STRATEGY

Sets the course for ten years while having a view toward 2050 and beyond, understanding that the decisions we make have a long term impact.

**5
YEARS**

CORPORATE PLAN

Sets priorities and budgets for projects, programs and services stemming from strategies, plans and other Council priorities.

**1
YEAR**

WASTEWATER SERVICE ANNUAL BUSINESS PLAN

The Annual Business Plan sets the annual work program and budget and is informed by the Corporate Plan.

HIGHLIGHTS

With finite resources and increasing pressures, there is a growing expectation to deliver affordable, cost-effective and reliable service offerings to our wastewater customers.

This Annual Business Plan will focus on maintaining and improving our service provision to customers.

The highlights for the year ahead include the following...

RECYCLED WATER NAIRNE HAY VALLEY STAGE 1

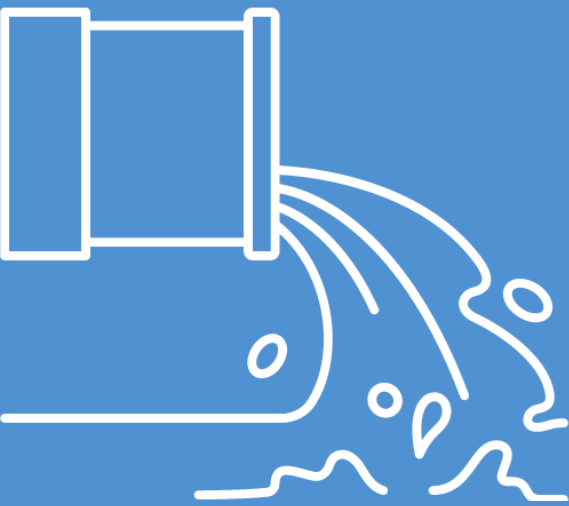
A new 1km recycled water pipeline from Little Dublin Road to the Old Princes Highway. Stage 1 of a recycled water main to ultimately service the Hay Valley, supplying recycled water to primary producers for crop and pasture irrigation.



TRUNK MAINS PROJECT

DELIVERED OVER MULTIPLE YEARS

Completion of the Hampden Road gravity trunk sewer main and new inlet pump station, and construction of stage 1 of the Nairne trunk sewer to increase capacity and expand geographically the sewer network servicing the Mount Barker, Nairne and Littlehampton area. Design will also be completed for the CBD, Central and Eastern Stage 2 trunk sewers to be delivered in coming years.



HIGHLIGHTS

STRUCTURAL CHANGES

Continued consideration of creation of a Council Wastewater Service subsidiary.

Increasing insourcing and capability uplift in the wastewater service to deliver a more reliable service to customers and the community.

Additional resources within the wastewater team to improve asset management maturity and expand the focus on trade waste management.

Setting the Wastewater Service up to be a contemporary water utility and deliver major projects.

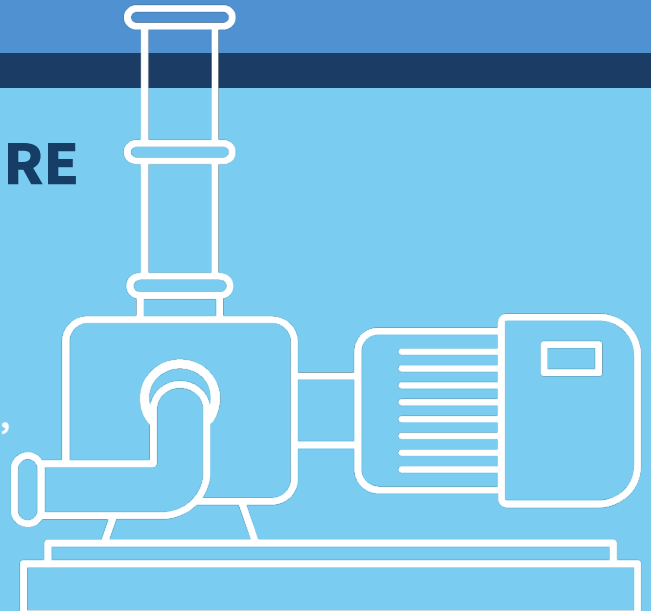


WASTEWATER TREATMENT PLANT

Commence construction of Stage 1 of the Laratinga Water Recovery Plant to replace the ageing Springs Road Wastewater Treatment Plant, increase the treatment capacity and improve the quality of water discharged to the environment and supplied to recycled water customers.

WASTEWATER INFRASTRUCTURE UPGRADES

Wastewater Service's objective is to undertake a staged approach to capital investment to achieve a cost effective delivery of wastewater services and to maximise the productive use of recycled water to deliver environmental, economic and social benefit to the community.



SERVICES

The services provided by Wastewater Service and considered in this business plan are:

Network expansion – wastewater and recycled water infrastructure expansion to support growth in the areas of service

Wastewater Collection – operation and maintenance of the wastewater, CWMS and sewer collection systems to meet required levels of service

Wastewater Treatment – operation and maintenance of the wastewater treatment plants and other associated infrastructure to meet required levels of service

Disposal – discharge of suitably treated effluent from the wastewater treatment plants and other associated infrastructure to the environment and to provide recycled water to connected customers and sites

Non-drinking water supply – provision of non-drinking bore water supply to a limited number of customers in the Meadows area

KEY ANNUAL OBJECTIVES 2023/24

- Contracts in place with new recycled water customers
- Key initiatives undertaken as planned
- Increase customer and community awareness of the wastewater service and the benefits it provides to the district
- Provide an affordable, cost-effective and reliable service offering to our wastewater service customers
- Continue with planning, design and construction of the capital works program

KEY PERFORMANCE MEASURES

- Hampden Rd to WWTP Sewer Main and Inlet Pump Station project completed and commissioned successfully
- Nairne Trunk Sewer and Nairne Hay Valley Stage 1 Recycled Water Main completed on time and budget and full grant funding received
- Design and construct contract award and commencement of construction of the Laratinga Water Recovery Plant
- Commissioning of the new equalisation storage basins at the Springs Road Wastewater Treatment Plant
- Opportunistic expansion of the Mount Barker recycled water scheme undertaken efficiently
- No increase in incidents reported to regulators
- Meet Australian regulatory compliance requirements

CAPITAL EXPENDITURE

It is essential that the Wastewater Service manages and maintains its assets responsibly to maximise the value and the services customers derive from them. The annual capital works program is informed by:

- Elected Members and community input
- The Community Plan 2020-2030
- The Wastewater asset management plan
- The Wastewater Service strategy 2022-2033 and corporate plan 2022-2028
- The Wastewater Service Long Term Financial Plan 2023-2033

THE CAPITAL BUDGET IDENTIFIES THE AMOUNT OF MONEY TO BE INVESTED IN THE LONG TERM WASTEWATER AND RECYCLED WATER PHYSICAL ASSETS.

The objective is to undertake a staged approach to capital investment to achieve cost effective delivery of wastewater services and to maximise the productive use of recycled water to deliver environmental, economic and social benefits to the community.

RENEWALS

The amount of money to be spent on replacing the existing asset base, this includes projects such as sewer replacement or rehabilitation and manhole lining.

NEW CAPITAL/UPGRADES

The amount of money to be invested in the creation of new assets, this can be either the upgrade of existing assets or the creation of new assets.

CAPITAL INVESTMENT

The works program includes the following strategic priorities:

Collection Network Augmentation & Expansion	\$14.7M	Pipes, pits and pump stations in Nairne and Mount Barker
Treatment Facilities	\$12.3M	Construction of stage 1 of the Laratinga Water Recovery Plant to upgrade and replace the Springs Road wastewater treatment plant
Disposal	\$3.1M	Expansion of the recycled water network in Mount Barker and toward Hay Valley and Nairne
Renewals	\$0.6M	



PROJECTS AND PROGRAMS

Project Name	Description	Expenditure \$000s	External Funding \$000s	Net Position \$000s
Treatment				
Laratinga Water Recovery Plant Stage 1	New 6ML day membrane bio-reactor wastewater treatment plant	12,255	-	12,255
Subtotal Treatment		12,255	0	12,255
Recycled Water				
Recycled Water - Network Mount Barker scheme	Construction of recycled water mains through Central Sector, along Heysen Boulevard to provide recycled water irrigation in public open spaces.	770	0	770
Recycled Water - Nairne to Hay Valley Recycled Water extension - Stage 1	Recycled water main including customer take-off's & related control / pressure valves for the Nairne – Hay Valley region	1,399	618	781
Recycled Water - Nairne to Hay Valley Recycled Water extension - Stage 2	Recycled water main including customer take-off's & related control / pressure valves for the Nairne – Hay Valley region	181	0	181
Recycled Water - Network pressurisation	Development & delivery of a recycled water pressurisation strategy for the Mount Barker recycled water scheme to improve service delivery and scheme operability	180	0	180
Recycled Water - Network Heysen Boulevard	Provision of recycled water trunk mains to service future development growth in the MDPA.	486	0	486
Recycled Water - Network Minor Works	Delivery & construction of opportunistic or unforeseen minor recycled water infrastructure aligned to the recycled water strategy	115	0	115
Subtotal Recycled Water		3,131	1	2,513
Collection				
Wastewater Network Extensions - Western Sector	Wastewater collection network expansion to service Nairne growth areas.	661	0	661
Newenham Augmentation costs	Strategic sewer infrastructure upsizing of sewer trunk mains to cater for future wastewater customers in the western sector beyond the Newenham development	572	0	572
Central Sector Sewer Gravity Trunk Main	New Wastewater sewer trunk mains servicing southern growth zone of Mt Barker	3,818	0	3,818
CBD Sewer Gravity Trunk Main	New Wastewater sewer trunk mains servicing CBD, Littlehampton & Blakiston	4,557	0	4,557
Eastern Sector Stage 2 - Sewer Gravity Trunk Main	New Wastewater sewer trunk mains servicing eastern growth zone in Mt Barker	376	0	376
Nairne - infrastructure upgrade Trunk Mains	New Wastewater sewer trunk mains & pump station servicing Nairne.	4,590	0	4,590
WW Network Minor works	Opportunistic minor works / asset upgrades / improvements	115	0	115
Subtotal Collection		14,688	0	14,688
Asset Management Replacement program				
Pump Renewal Program	Planned replacement of pumps throughout the network	63		63
WWTP - Meadows Mechanical replacements	Planned renewal of equipment at the Meadows WWTP - Year 2 of a program	202		202
Manhole Refurbishment Program	Rehabilitation of concrete manholes to extend usable life due to damage from sewer gases	63		63
Gravity Mains Replacement Program	Planned replacement of gravity mains throughout the network	253		253
Subtotal Asset Management Replacement program		581	0	581
Total Capital		30,656	618	30,038
New Initiatives and Programs				
Smart meters for Recycled Water	Implement a smart metering system on the wastewater, recycled water and bore water networks to effectively monitor flows and usage	25		25
Modem upgrades	Modems for wastewater service remote sites upgraded from 3G to 4G	50		50
Total New Initiatives and Programs		75		75



*Taking a seat at the
Laratinga Wetlands*

FINANCIAL TARGETS

WASTEWATER/RECYCLED WATER

OPERATING SURPLUS RATIO

This ratio is a measure of the ability to cover operational costs and have revenues available for capital funding, repayment of debt or consider the provision of new services.

HOW IS THIS RATIO CALCULATED?

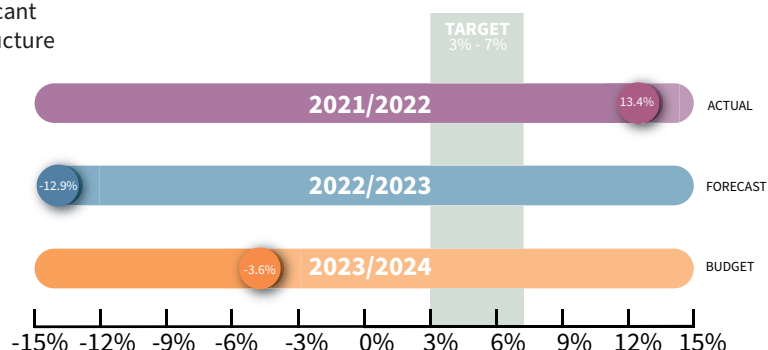
Operating surplus before capital revenues as a percentage of total operating revenue.

WHAT IS THE TARGET?

The medium to long term target range is between 3% to 7% of total operational revenue.

RESULT?

The Wastewater Service has significant investment in both capital infrastructure and it's people, with the early activation of its workforce plan in 2024. As a result the minimum targeted operating surplus will not be met in FY2024.



ASSET RENEWAL FUNDING RATIO

This ratio indicates whether the Wastewater Service is renewing or replacing infrastructure assets at the rate of consumption

HOW IS THIS RATIO CALCULATED?

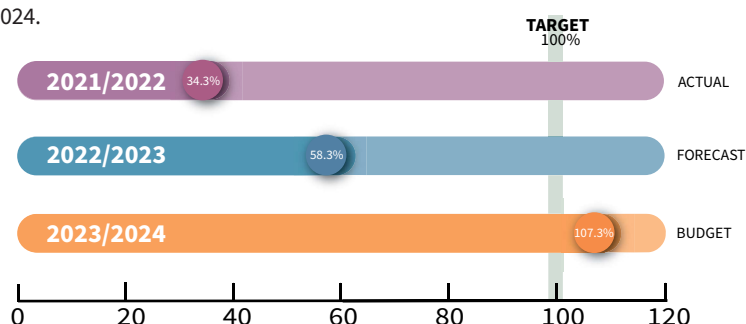
Capital expenditure on renewal or replacement of existing assets as a % of asset management plans allocation.

WHAT IS THE TARGET?

The medium to long term target range is a ratio of greater than or equal to 100% of asset management plans.

RESULT?

The Wastewater Service will achieve 107.3% of the target, partly due to deferrals in the delivery of the wastewater treatment plant and Nairne infrastructure into FY 2024.



FINANCIAL TARGETS

WASTEWATER/RECYCLED WATER

NET FINANCIAL LIABILITIES RATIO

This ratio is a measure of the significance of the net amount owed by the Wastewater Service at the end of a financial year compared with income for the year. An increase in this ratio indicates that the Wastewater Service requires more of its operating income to fund its financial obligations.

The Wastewater Service requires high capital investment which will be repaid over a longer payback period. Utility companies and businesses, particularly those which are experiencing high growth can expect to have a higher net financial liabilities ratios than a Council due to the need to borrow money to fund long life infrastructure spending and facilitate intergenerational equity.

HOW IS THIS RATIO CALCULATED?

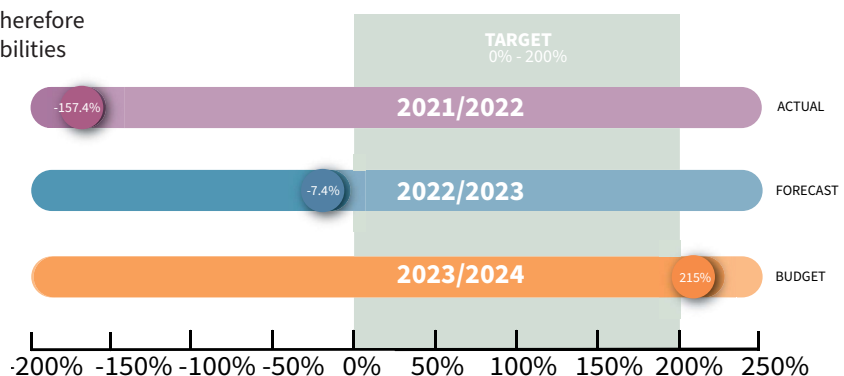
Net financial liabilities as a percentage of total operating revenue.

WHAT IS THE TARGET?

The medium to long term target range is a ratio between 0% to 200% of operating revenue.

RESULT?

In years of significant investment funded by debt it is expected that the upper net financial liabilities ratio target will be exceeded. 2024 is budgeted to be the start of period of heavy investment into intergenerational projects and therefore reflects a higher net financial liabilities



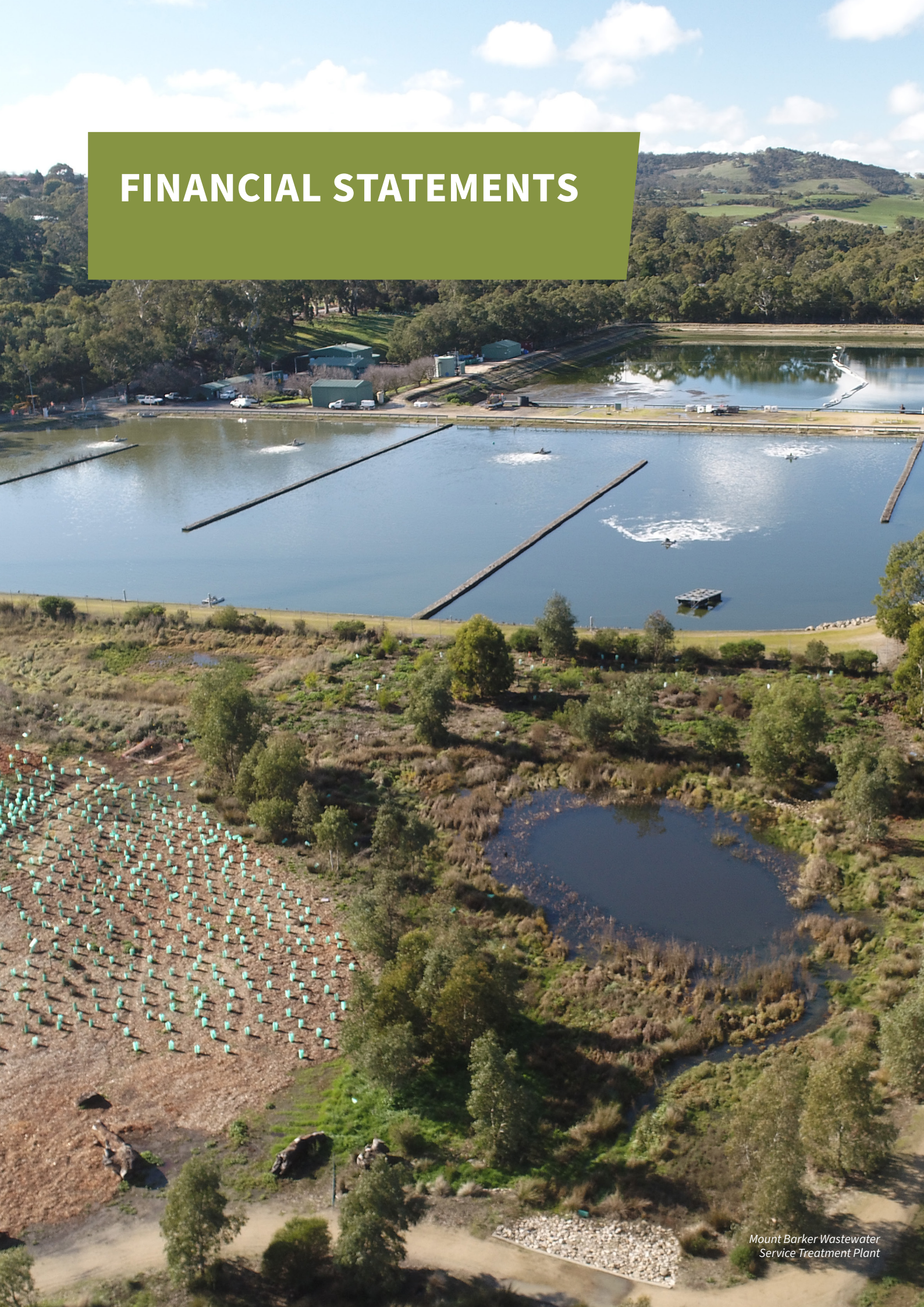
Other Considerations

Council has put in place a number of mechanisms to secure developer contributions for wastewater infrastructure associated with the Ministerial Development Plan Amendment Area (MDPA) and for the expansion and/or upgrading of wastewater infrastructure required due to growth.

There will be a timing difference between when the wastewater infrastructure is built and revenue is received. This shortfall in the interim will be funded by loans to overtime be repaid by the Wastewater Service.

Developer contributions present and future, are not included in the Net Financial Liabilities Ratio but are relevant when considering the financial sustainability of the Wastewater Service in the medium to long term, given the nature of the investments and the revenues, which are tied.

FINANCIAL STATEMENTS



Wastewater / Recycled Water Financial Statements 2023/24

STATEMENT OF COMPREHENSIVE INCOME

for the Period ending 30 June 2024

	2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
Income					
	8 007	Rate Revenues	8 758	8 729	9 913
	88	Statutory Charges	101	46	109
	100	User Charges	121	75	136
	6	Reimbursements	2	2	2
	8 201	Total Income	8 982	8 852	10 160
Expenses					
	1 030	Employee Costs	1 382	1 334	2 088
	3 032	Materials, Contracts & Other Expenses	4 502	4 615	3 500
	1 957	Depreciation, Amortisation & Impairment	1 797	1 797	1 952
	6 019	Total Expenses	7 681	7 746	7 540
	2 182	Operating Surplus / (Deficit)	1 301	1 106	2 620
	704	Full Cost Attribution	900	900	942
	378	Cost of Capital	1 608	1 350	2 042
	1 100	Net Operating Surplus / (Deficit)	(1 207)	(1 144)	(364)
	(39)	Asset Disposal & Fair Value Adjustments	(1 062)	(1 062)	(480)
	3 824	Amounts Received Specifically for New or Upgraded Assets	2 755	2 780	5 505
	2 808	Physical Resources Received Free of Charge	1 357	1 357	3 172
	7 693	Net Surplus / (Deficit)	1 843	1 931	7 833

STATEMENT OF FINANCIAL POSITION

for the Period ending 30 June 2024

2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
Assets				
Current Assets				
9 806	Cash & Cash Equivalents	500	500	500
3 568	Trade & Other Receivables	1 725	780	1 535
13 374	Total Current Assets	2 225	1 280	2 035
Non Current Assets				
-	Internal Loan to Council	-	1 068	-
96 698	Infrastructure, Property, Plant & Equipment	118 215	111 374	126 887
7 201	Other Non Current Assets	1 276	5 632	21 515
103 899	Total Non Current Assets	119 491	118 074	148 402
117 273	Total Assets	121 716	119 354	150 437
Liabilities				
Current Liabilities				
315	Trade & Other Payables	274	456	346
71	Provisions	69	70	74
386	Total Current Liabilities	343	526	420
Non Current Liabilities				
-	Internal Loan from Council	7 104	-	23 351
93	Non Current Provisions	88	103	109
93	Total Non Current Liabilities	7 192	103	23 460
479	Total Liabilities	7 535	629	23 880
116 794	Net Assets	114 182	118 725	126 558
Equity				
87 687	Accumulated Surplus	85 075	89 618	97 451
29 107	Asset Revaluation Reserves	29 107	29 107	29 107
116 794	Total Council Equity	114 182	118 725	126 558

Wastewater / Recycled Water Financial Statements 2023/24

STATEMENT OF CASH FLOWS

for the Period ending 30 June 2024

	2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
Cash Flows from Operating Activities					
Receipts					
	8 175	Operating Receipts	8 990	8 852	9 990
Payments					
	(4 539)	Operating Payments to Suppliers & Employees	(6 779)	(6 698)	(6 631)
	(378)	Cost of Capital	(1 608)	(1 350)	(2 042)
	3 258	Net Cash provided by (or used in Operating Activities)	603	804	1 317
Cash Flows from Investing Activities					
Receipts					
	2 013	Amounts Specifically for New or Upgraded Assets	2 755	5 567	4 919
	8 806	Repayment of Internal Loans to Council		-	-
Payments					
	(2 343)	Expenditure on Renewal/Replacement of Assets	(8 419)	(6 195)	(11 570)
	(4 190)	Expenditure on New/Upgraded Assets	(11 851)	(8 414)	(19 085)
	-	Provision of Internal Loans to Council	-	(1 068)	-
	4 286	Net Cash provided by (or used in) Investing Activities	(17 515)	(10 110)	(25 736)
Cash Flows from Financing Activities					
Receipts					
	-	Proceeds from Internal Borrowings from Council	7 104	-	24 419
Payments					
	-	Repayment of Internal Borrowings to Council	-	-	-
	-	Net Cash provided by (or used in) Financing Activities	7 104	-	24 419
	7 544	Net Increase (Decrease) in Cash Held	(9 808)	(9 306)	-
	2 262	Cash & Cash Equivalents at Beginning of Period	10 308	9 806	500
	9 806	Cash & Cash Equivalents at end of period	500	500	500

Wastewater / Recycled Water
Financial Statements 2023/24
Notes to and forming part of the Financial Statements
for the Period ending 30 June 2024

FINANCIAL INDICATORS
for the Period ending 30 June 2024

2022	\$'000	Budget 2024	Budget 2024	Budget 2023	Forecast 2023 as at 31 March
These Financial Indicators have been calculated in accordance with <i>Information Paper 9 – Local Government Financial Indicators</i> prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.					
1. Operating Surplus Ratio					
13.4%	Operating Surplus	(364)	(3.6%)	(13.4%)	(12.9%)
	Total Operating Revenue	10 160			
This ratio expresses the operating surplus as a percentage of total operating revenue.					
2. Net Financial Liabilities Ratio					
(157.3%)	Net Financial Liabilities	21 845	215.0%	59.1%	(7.4%)
	Total Operating Revenue	10 160			
Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.					
3. Asset Renewal Funding Ratio					
34.3%	Net Asset Renewals	11 570	107.3%	79.3%	58.3%
	Infrastructure & Asset Management Plan required Expenditure	10 787			
Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.					

**Wastewater / Recycled Water
Financial Statements 2023/24
Notes to and forming part of the Financial Statements
for the Period ending 30 June 2024**

UNIFORM PRESENTATION OF FINANCES

for the Period ending 30 June 2024

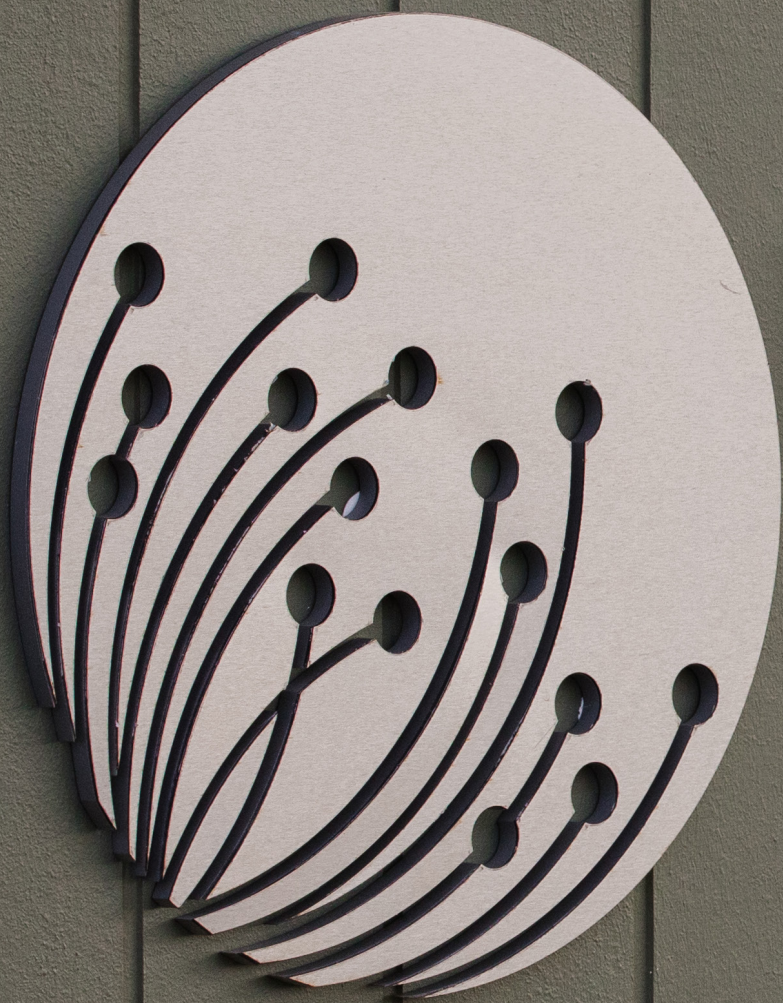
	2022	\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
	8 201	Income	8 982	8 852	10 160
	(6 019)	less Expenses	(7 681)	(7 746)	(7 540)
	(704)	less Full Cost Attribution	(900)	(900)	(942)
	1 478	Operating Surplus / (Deficit)	401	206	1 678
		less Net Outlays on Existing Assets			
	(2 343)	Capital Expenditure on Renewal and Replacement of Existing Assets	(8 419)	(6 195)	(11 570)
	1 957	less Depreciation, Amortisation and Impairment	1 797	1 797	1 952
	(386)	Subtotal	(6 622)	(4 398)	(9 618)
		less Net Outlays on New and Upgraded Assets			
	(4 190)	Capital Expenditure on New and Upgraded Assets	(11 851)	(8 414)	(19 085)
	2 013	less Amounts Received Specifically for New and Upgraded Assets	2 755	5 567	4 919
	(378)	less Cost of Capital	(1 608)	(1 350)	(2 042)
	(2 555)	Subtotal	(10 704)	(4 197)	(16 208)
	(1 463)	Net Lending / (Borrowing) for Financial Year	(16 925)	(8 389)	(24 148)

Wastewater / Recycled Water Financial Statements 2023/24

EQUITY STATEMENT

for the Period ending 30 June 2024

\$'000	Budget 2023	Forecast 2023 as at 31 March	Budget 2024
Opening Balance	112 339	116 794	118 725
Net Surplus/(Deficit) for Year	1 843	1 931	7 833
Equity – Balance at the end of the reporting period	114 182	118 725	126 558



**MOUNT
DISTRICT**