



# 2017–18 **Annual Report**



MOUNT BARKER  
DISTRICT COUNCIL

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## VALUES

### ACCESSIBILITY

Ready to listen to ideas and concerns of the individuals, groups and institutions and respond with straightforward answers.

### COMMITMENT

Working hard to deliver appropriate and quality services and projects and build resilient communities.

### INVOLVEMENT

Decision making processes are transparent and open to community scrutiny. Individuals and communities can be involved in influencing policies and local activities.

### FAIRNESS

All people working, living and visiting the Mount Barker District make this a rich community and we aim to represent them equally.

### RESOURCEFULNESS

Making the most of Council and community assets and strengths and building on local resources by attracting investment from outside the District.

### LONG TERM THINKING to inform decision making

Council will consider all the consequences of decisions and ensure they reflect the Strategic Plan. We need to act for now and the future. Council will have regard to the long term and cumulative effects of its decision.

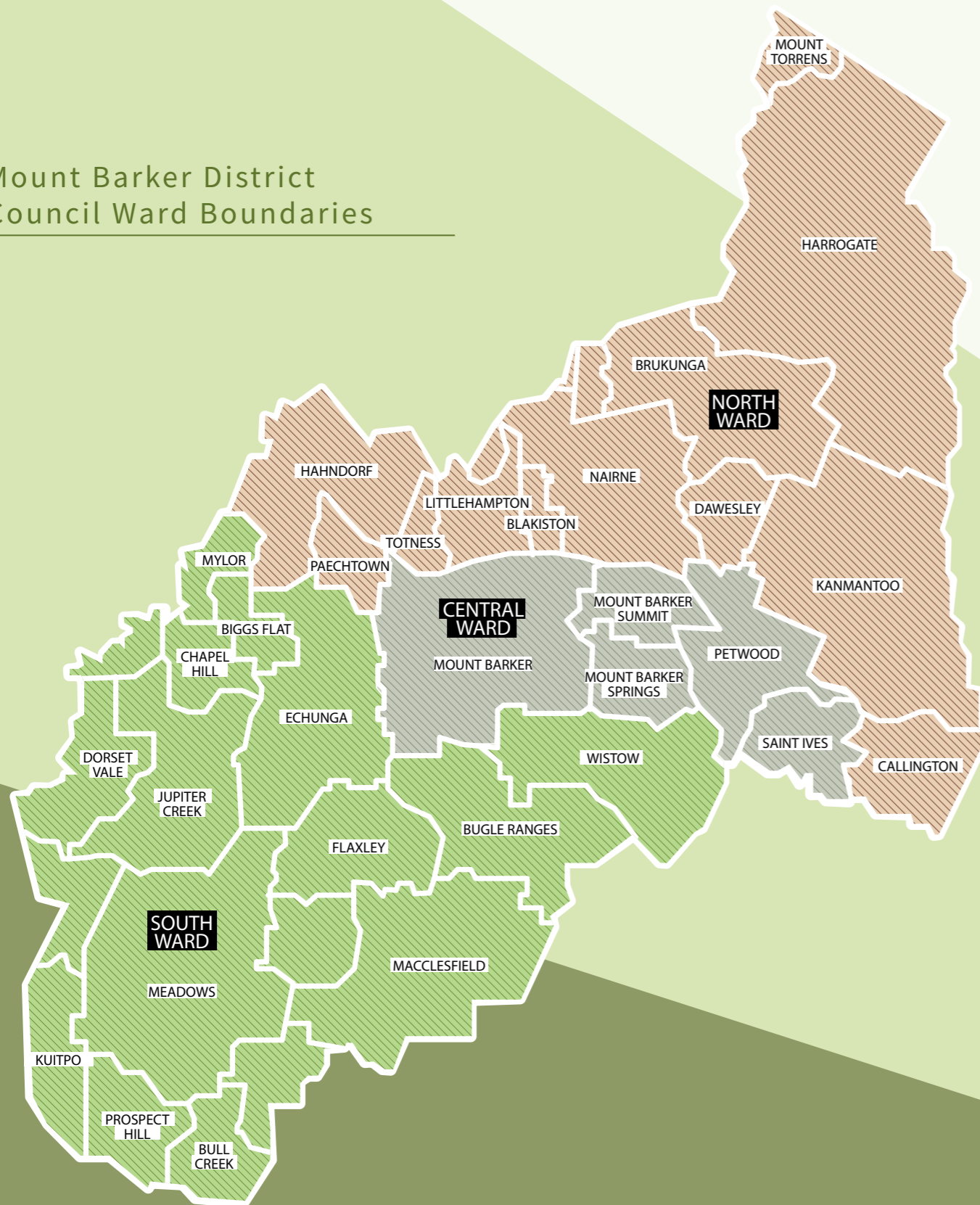
## VISION

The Mount Barker district will be recognised as being highly liveable, prosperous and safe, built from a foundation of community spirit and energy, quality of lifestyle and unique heritage, environment and landscape.

## KEY ACHIEVEMENTS

- External funding commitments of \$12.1 million secured for the Regional Sports Hub and detailed designs of Stage 1 commenced.
- Commitment of \$10 million from the Federal Government for the Regional Indoor Aquatic and Leisure Centre
- Purchase of portion of the former Woolworths owned land in the Mount Barker City Centre
- Environment Strategy endorsed
- Youth Leadership Program
- 1227 development applications approved
- Hahndorf Township Plan endorsed
- \$2million invested on sealed road resurfacing
- May Business Month attracted 440 participants
- Over \$1.2million invested in upgrading unsealed roads
- Customer Survey completed
- Library Review completed
- Significant footpath upgrades – Nairne, Macclesfield and Littlehampton
- The Western Sector of Mount Barker successfully serviced with the commissioning of a new sewer trunk main to accommodate the future growth in population.
- The upgrade to the entrance of Gawler St, Mount Barker commenced with improved pedestrian safety at the forefront.
- Asset Management Plans updated and endorsed.

## Mount Barker District Council Ward Boundaries





The Mount Barker District Council Community Profile provides demographic analysis for the District based on results from the 2016, 2011, 2006, 2001, 1996 and 1991 Censuses of Population and Housing. The profile is updated with population estimates when the Australian Bureau of Statistics (ABS) releases new figures.

Council's estimated resident population in 2017 was 34,643, with a population density of 0.58 persons per hectare.

The Council's population and household forecasts present what is driving population change in the community and how the population, age structure and household types will change each year between 2016 and 2036.

The forecasts are designed to provide community groups, Council, investors, business, students and the general public with knowledge to make confident decisions about the future.

The Council's population forecast for 2018 is 35,499, and is forecast to grow to 56,710 by 2036. These forecasts were last updated in December 2017 by .id, the population experts, on behalf of the Mount Barker District Council.

Forecasts are available for each year from 2016 to 2036. Further information is available on Council's website, enabling the resident and business community to access and utilise this information.

#### FORECAST POPULATION GROWTH



Decision Making Structure of Council

Decisions are made through either Council meetings, Committee meetings or by staff through delegated authority. Council's decision making structure comprised:

- Council meetings which were scheduled on the 1st Monday of every month (other than January when it is on the 3rd Monday)
- Strategic Planning and Development Policy Committee meetings which were scheduled } bi-monthly on the second Monday
- Audit Committee meetings which were scheduled at least five times per year
- Community Grants Assessment Committee meetings which were scheduled twice per year
- Council Assessment Panel meetings which were scheduled monthly

All these meetings are open to the public. Notice of meetings, agendas with reports and attachments and minutes are available from the Local Government Centre and on Council's website. A limited number of hard copies are provided at the meeting.

As part of this decision making, Council may engage with particular community groups or undertake widespread consultation.

Once a decision is determined the outcome is advised to the relevant person or authority.

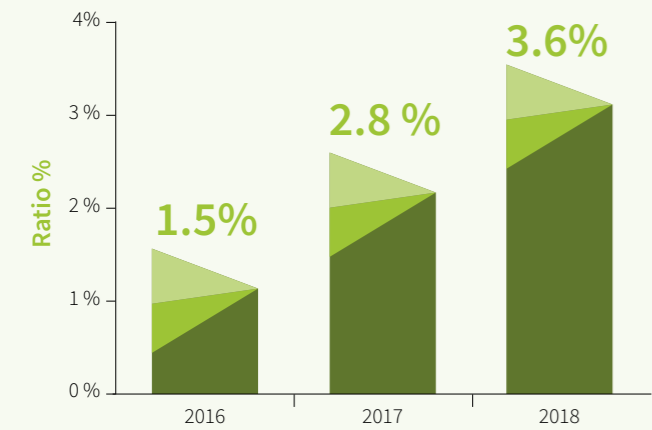


ORGANISATIONAL CHART



FINANCIAL INDICATORS

1. OPERATING SURPLUS RATIO

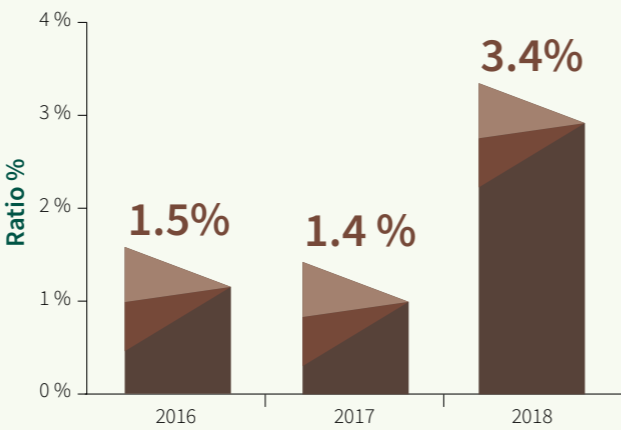


Purpose of Operating Surplus Ratio

This indicator is to determine the percentage the operating revenue varies from operating expenditure.

Council achieved as required by its long term strategy an operating surplus of at least 1%. Council also achieved its 3 year average target of an operating surplus greater than 2.06% as per the adopted Annual Business Plan.

1A. ADJUSTED OPERATING SURPLUS RATIO

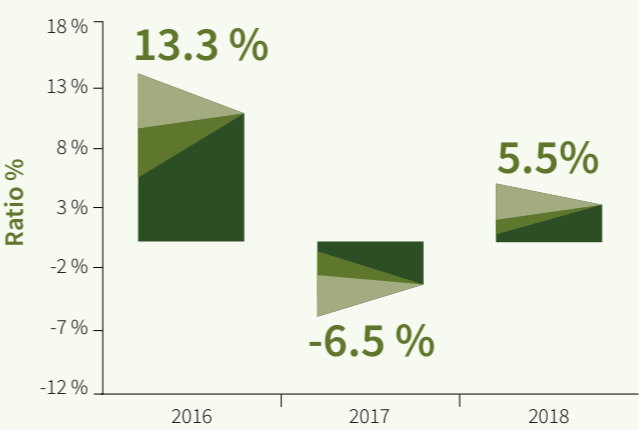


Purpose of Adjusted Operating Surplus Ratio

This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure.

As per the commentary provided above, Council achieved its long term strategy of achieving a 1% operating surplus. The timing of Federal Government Financial Assistance Grants only had a marginal impact on the operating result (0.2%) as compared to last financial year.

2. NET FINANCIAL LIABILITIES RATIO

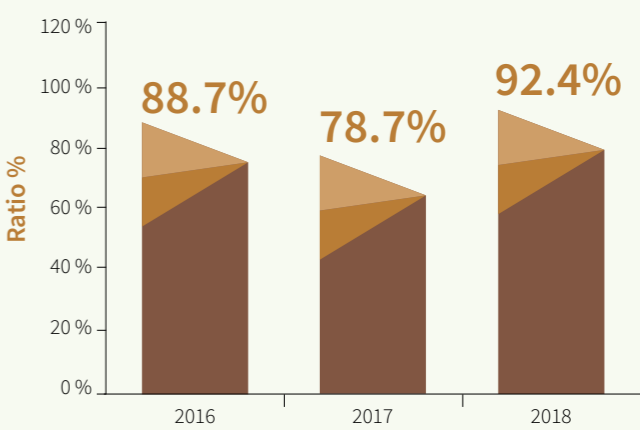


Purpose of Net Financial Liabilities Ratio

This indicator shows the significance of the net amount owed to others, compared to operating revenue.

Council has retained its strong financial position and as required to allow Council to deliver on the projects included in the Long Term Financial Plan.

3. ASSET SUSTAINABILITY RATIO



Purpose of Asset Sustainability Ratio

This indicator aims to determine if assets are being renewed and replaced in an optimal way.

Council has developed Asset Management Plans which provide guidance of when and how much needs to be spent to maintain Councils asset stock. Due to the non completion of the Capital Works Program in this financial year, 10% of the budgeted renewal work has been carried forward for completion in 2018/19.

ANNUAL BUSINESS PLAN PERFORMANCE MEASURES

2017/18 PERFORMANCE MEASURES

1. Community Wellbeing

Performance Measure	Outcome
LIBRARY	
Maintain or improve current library (Libraries Board – ‘metropolitan’) ranking of 6th for Membership as % of Population	Achieved
Maintain or improve current library (Libraries Board – ‘metropolitan’) ranking of 5th for Visits per Capita	Not Achieved
Improve current library (Libraries Board – ‘metropolitan’) ranking of 10th for Loans per Capita	Achieved
Maintain current library (Libraries Board – ‘metropolitan’) ranking of 1st for % of Population that attend Library Events	Achieved
ENVIRONMENTAL HEALTH	
Percentage inspection of food premises in accordance with risk schedule (80% target)	Achieved
Percentage of health premises inspected (piercing, tattooists, public pools) according to the schedule (80% target)	Not Achieved
Percentage of waste control applications assessed (80% target)	Achieved – 94%
Report annually to SA Health regarding activities undertaken under the Food Act 2001	Achieved
Five (5) public Immunisation Clinics held per month	Achieved
COMMUNITY AND CUSTOMER SERVICES	
80 social outings for over 65s	Achieved
Meet contract requirements for Home Assist and Community Care (HACC) and Hills Community Passenger Network	Achieved



ANNUAL BUSINESS PLAN PERFORMANCE MEASURES

1. Community Wellbeing

Performance Measure	Outcome
COMMUNITY AND CUSTOMER SERVICES	
Continue to implement Home Assist and Community Care service delivery efficiency measures and new delivery model	Achieved – Community Programs Green Gardens Volunteer Program
Action reports of graffiti within 7 days	Achieved
4 District Matters produced annually	Achieved
Design corporate documents within legislated or agreed timeframes	Achieved
Maintain an appropriate number of volunteers for existing programs	Achieved – Increased from 155 – 174
Ensure new volunteers are inducted and trained	Achieved
Develop new volunteer program related to open space areas	Achieved – Laratinga Warriors
Maintain two (2) existing youth programs and further develop Youth Engagement Program	Achieved Existing – Barker Crew Skatepark and Pyro Graphic Public Art Program; New Program – Youth Say Project, Adelaide Hills Youth Sector Network, Nature Play Festival, Fund my Neighbourhood, Youth Leadership Development Program, Living Skills Pilot Program, Wicked Problems: Youth Engagement, Public Speaking Student Workshop
Manage agreements that are in place with each incorporated association	Achieved – 21 out of 24 Management Agreements signed
Maintain service levels for building and built recreation assets	Achieved – as per management agreements
Develop and distribute the community customer service survey	Achieved

2. Economic Prosperity

Performance Measure	1st Quarter Report
TOURISM AND EVENTS	
Facilitate 50 community events including 6 major events	Achieved
STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT	
Demonstrable progress of Council’s involvement in World Heritage Listing	Achieved – research, engagement, advocacy and project governance
Economic development strategy initiatives pursued	Achieved – preliminary work on a pilot RV Park; continuing to operate the Adelaide Hills Visitor Information Centre; pursue the establishment of an innovation hub

3. The Urban Environment

Performance Measure	1st Quarter Report
PLANNING POLICY AND STRATEGY	
Development Plan Amendment implemented in accordance with Strategic Directions Report	Achieved – Totness DPA endorsed by Council Working with Department of Planning, Transport & Infrastructure on the new Planning Reforms
Strategic projects implemented in accordance with priorities	Achieved – Nairne/Mount Barker/Macclesfield Main Streets detailed design for the first stages completed Hahndorf Township Plan endorsed by Council Development of 30 Year Plan for Mount Barker Stage 2 of Macclesfield Main Street upgrade planning commenced Littlehampton Main Street concept plan commenced

## ANNUAL BUSINESS PLAN PERFORMANCE MEASURES

### 3. The Urban Environment

Performance Measure	1st Quarter Report
<b>PLANNING POLICY AND STRATEGY</b>	
Town centre strategy initiatives pursued	<b>Achieved –</b> New locations for Parklets confirmed Funding awarded for Stephen Street Laneway upgrade and detailed designed for Gawler/Stephen Street upgrade commenced
Strategic infrastructure plan initiatives pursued	Continued to liaise with State Government and development industry to implement key initiatives
<b>CITY DEVELOPMENT</b>	
Compliance with statutory assessment timeframes	<b>Partially achieved –</b> 94% average
100% of known breaches of the Development Act investigated	<b>Achieved</b>
Comply with statutory building inspection regulations requirements	<b>Achieved</b>
100% of known pool applications inspected	<b>Achieved</b>
Improve % achieved in 15 business day turnaround for new housing planning applications with all relevant information submitted	<b>Achieved –</b> improved from 39% to 64%
Regular inspections during construction	<b>Achieved</b>
100% of quality assurance documentation received for infrastructure inherited by Council in major land division developments	<b>Not Achieved –</b> 80%
<b>TRANSPORT ASSETS</b>	
Deliver 100% of the budgeted capital works program for unsealed roads and footpath renewal	<b>Achieved</b>
Deliver 100% of the budgeted new footpath connectivity program	<b>Achieved</b>
Review the annual line marking program – target 100%	<b>Achieved</b>

### 3. The Urban Environment

Performance Measure	1st Quarter Report
<b>STORMWATER</b>	
Deliver the stormwater maintenance and minor capital program	<b>Achieved</b>
Review the street sweeping program	<b>Achieved</b>
<b>INFRASTRUCTURE PROJECTS</b>	
85% of the capital projects managed by the technical services/project team are completed within the approved construction budget and by 30 June 2018	<b>Not Achieved –</b> 81% of program delivered
<b>WASTEWATER</b>	
Finalise the long-term wastewater and recycled water strategy	<b>Not Achieved –</b> studies have been undertaken
Develop a comprehensive asset management plan including planned maintenance program	<b>Achieved –</b> Asset Management Plan
	<b>Not Achieved –</b> planned maintenance program
Zero discharge from November to March to Mt Barker and Nairne creeks	<b>Achieved</b>
Sign-up potential customers for recycled water	<b>Not Achieved –</b> study undertaken to identify prospective new customers
100% compliance with the EPA, Essential Services Commission of South Australia (ESCOSA) and Department for Health and Ageing statutory requirements	<b>Achieved</b>
Target of zero complaints received via the Energy and Water Ombudsman that are considered by the Ombudsman to require Council action	<b>Achieved</b>
Ensure agreed water quality and quantity is delivered to Laratinga Wetland	<b>Achieved</b>

ANNUAL BUSINESS PLAN PERFORMANCE MEASURES

4. The Natural Environment & Sustainable Living

Performance Measure	Annual Achievement
OPEN SPACE ENVIRONMENT	
Completion of Environment Plan and Landscape Plan (2 lead Strategy Plans)	<b>Achieved –</b> Environment Plan endorsed  <b>Not Achieved –</b> Landscape Plan
Completion of identified actions from Biodiversity Strategy (a lead Strategy Plan)	<b>Partially Achieved</b>
Completion of review of Laratinga Reserve Management Plan	<b>Partially Achieved –</b> finalisation at review pending
Seedlings planted with success rate of 70% of 8,500 seedling survival	<b>Partially Achieved –</b> due to extreme weather
WASTE – Kerbside	
Reduce the amount of waste to landfill to below 9kg per household per week	Waste disposed to landfill was 9.123kg/hh/wk (average for the year). Kerbside waste tonnes disposed to landfill decreased by 82.94 tonnes compared to the same period last year.
Maintain diversion levels of recycling from landfill of 48% per year	<b>Substantially Achieved –</b> 47%
Reduce contamination in recycling by 2% annually	<b>Not Achieved</b>
Waste diversion from landfill	<b>Not Achieved</b>
WASTE – Transfer Station & overall Strategy	
Maintain the net cost of Transfer Station Operations	<b>Not Achieved</b>
Review and update Council's waste management strategy	<b>Partially Achieved –</b> to be completed in 2018/19

## ANNUAL BUSINESS PLAN PERFORMANCE MEASURES

### 4. The Natural Environment & Sustainable Living

Performance Measure	Annual Achievement
<b>CEMETERIES</b>	
Cemeteries maintained to the current service level	<b>Achieved</b>
<b>FIRE PREVENTION AND EMERGENCY MANAGEMENT</b>	
Identify the number of non-compliant properties within the District	<b>Achieved –</b> 4 expiations notices sent
Complete 100% of fire prevention program of rural roads to be slashed/sprayed	<b>Achieved</b>
Completion of the Business Continuity/Emergency Management Plan Treatment Options	<b>Partially Achieved –</b> Emergency Management Plan drafted
Assess and report on the progress of the draft Adelaide Mt Lofty Ranges Bushfire Management Area Plan	<b>Achieved</b>
<b>PARKS AND PUBLIC PLACE</b>	
Continue to develop and implement the rural roadside reserved corridor pruning program	<b>Achieved</b>
Maintain Councils Parks and Public Places in accordance with service standards	<b>Achieved</b>
<b>STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT</b>	
Strategic initiatives related to sustainability pursued	<b>Achieved</b>

### 5. Governance and Leadership

Performance Measure	Annual Achievement
<b>STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT</b>	
An integrated Strategic Planning framework completed including process for prioritising goal area plans actions into corporate planning processes	<b>Achieved</b>
<b>RISK AND GOVERNANCE</b>	
By Law reviewed is finalised	<b>Achieved</b>
Risk Management Framework is reviewed	<b>Achieved</b>
High risks are reported to senior management team and Audit Committee	<b>Achieved</b>
<b>FINANCE</b>	
Internal control framework audited	<b>Achieved</b>
Long Term Financial Plan annual update	<b>Achieved –</b> endorsed for public consultation
Progress Corporate Planning 4 year Budget Process	<b>Achieved</b>
<b>ASSETS</b>	
Develop revised asset management plan for buildings and transport assets	<b>Achieved</b>
Develop and implement the building and recreation asset renewal programs	<b>Achieved</b>
<b>RATES</b>	
Overdue rates reduced to 4% of total rates	<b>Achieved</b>
Implement electronic rate notice delivery	<b>Achieved –</b> 642 Ezybill registrants 385 Bypay View registrants

ANNUAL BUSINESS PLAN PERFORMANCE MEASURES

5. Governance and Leadership

Performance Measure	Annual Achievement
RECORDS	
Upgrade Electronic Document Records Management System to version 9	Achieved
INFORMATION AND COMMUNICATION TECHNOLOGY	
More than 97% uptime of ICT corporate systems	Achieved
Introduce Wi-Fi in main street of Hahndorf and Mt Barker	Partially Achieved – Hahndorf has a Wi-Fi hotspot at a payphone on corner of Mt Barker Road and Balhannah Road
Implement Online Customer Portal to improve customer service	Not Achieved
Increase the digital footprint in the area	Achieved – 8 base station facilities rolled out as part of the Internet of Things; NBN has been provided to Council sites; Trial of parking sensors in Hahndorf and Gawler Street
Upgrade the Council Intranet	Achieved
PROCUREMENT	
Local purchases and contractors to increase from 9% to 12%	Achieved
Participate in strategic contracts with other organisations	Achieved – Council Solutions used for strategic procurement  Joint tender with Adelaide Hills and Alexandrina Council for quarry rubble

5. Governance and Leadership

Performance Measure	Annual Achievement
TOURIST PARK	
Progress on asset renewal/replacement program	Achieved – BBQ shelter upgrade Constructed walkways Relocated budget cabins Upgraded access road to the Park Improved drainage New flooring in cabins Installed industrial washing machine Removed all asbestos
PEOPLE AND CULTURE	
Achievement of targets in the Work Health and Safety and Return to work Plan	Achieved – Skytrust system implementation data loading complete  WHS Evaluation action program is on track  Hazard management program with Wastewater and Library teams is on track
Organisational Development Strategy developed and implemented	Partially Achieved – Organisational Culture Survey results have been analysed which will inform the strategy
BUSINESS SYSTEMS IMPROVEMENT	
Progressing the Council’s Continuous Improvement Program 2017/18 “Key Performance Indicators” identified within each of the nine Continuous Improvement Program initiatives	Partially Achieved – 7 initiatives  Achieved – 2 initiatives

# DELIVERING MOUNT BARKER 2035

## DISTRICT STRATEGIC PLAN

Council's Strategic Plan is delivered against its 5 goal areas being: Community Wellbeing, Economic Prosperity, The Urban Environment, The Natural Environment and Sustainable Living and Governance and Leadership. High level objectives and more specific strategies guide key delivery areas and capital projects and operational activities to achieve community outcomes. High priorities are also identified under each goal area.

**COMMUNITY WELLBEING****OBJECTIVES**

- Community spirit and participation
- Community safety, public health and wellbeing
- Quality community facilities and infrastructure
- Cultural development
- Recreation and physical activity development
- Education and learning

**HIGH PRIORITIES**

- Significantly advance the planning and establishment of new sport and recreation facilities and aquatic centre
- Pursue and promote the 'Connect-Learn-Lead' community development model

**COMMUNITY WELLBEING****Public Safety****PUBLIC SAFETY**

Public Safety Officers play an important role in the community by performing the following activities:

- Regular school patrols at drop off and pick up times to ensure the safety of children
- Responding to dog attacks and barking dog complaints
- Patrolling reserves and parks to monitor animal management issues
- Responding to parking complaints
- Monitoring outdoor dining
- Monitoring timed parking areas to ensure the turnover of vehicles which benefits local businesses.

A key action from the Animal Management Plan in 2017 resulted in the formation of the Cat Management Working Group which will recommend cat management options to Council.

**ENVIRONMENTAL HEALTH**

The Environmental Health team perform a variety of tasks which ensure the public health of the community. Routine food premises inspections are undertaken and food premises complaints are also investigated.

Environmental Health officers also assess wastewater applications and inspect sanitary plumbing for waste control systems. Public health complaints such as stormwater pollution, noise, odor issues and vermin complaints are also investigated. The health team have commenced playing a role in health promotion with information being provided to local schools and accessible on Council's website.

**IMMUNISATION**

Council's immunisation team held a public clinic every Tuesday morning and one on the second Saturday of every month in the Civic Centre.

The school based immunisation program is also delivered by Council's immunisation team and they regularly visited our local schools to administer the vaccines according to the schedule.

Council's Immunisation team have also participated in the Adelaide University Meningococcal Trial in which school children in years 10, 11 and 12 in 2018 will be offered free vaccinations against Meningococcal B as part of a state wide study into the impact of immunising large community groups against the disease.

**LOCAL NUISANCE AND LITTER CONTROL ACT**

For the purposes of section 8 of the Act	Number
(a) the number of complaints of local nuisance or littering received by the council;	<b>130</b>
(b) the number and nature of—	
(i) offences under the Act that were expiated	<b>0</b>
(ii) offences under the Act that were prosecuted;	<b>0</b>
(iii) nuisance abatement notices or litter abatement notices issued;	<b>1</b> – to prevent stock from entering a council reserve and repairing the boundary fence adjacent to the reserve.
(iv) civil penalties negotiated under section 34 of the Act;	<b>0</b>
(v) applications by the council to the Court for orders for civil penalties under section 34 of the Act and the number of orders made by the Court on those applications	<b>0</b>
(c) any other functions performed by the council under the Act.	<b>0</b>

COMMUNITY WELLBEING

Community and Sporting Facilities Development

SPORTING FACILITIES DEVELOPMENT

The following progress was made on the development of sporting facilities:

- Commitment of \$10million from the Federal Government for the Regional Indoor Aquatic and Leisure Centre
- State Government funding (66%) synthetic hockey pitch Anembo Park
- Commencement of construction of female facilities at Mount Barker Showgrounds
- Commencement of construction of community indoor sports facility at St Francis De Sales College
- Funding grants for minor facility upgrades

REGIONAL SPORTS HUB Stage 1 Project

The site layout was reviewed and endorsed by Council. Detailed design of stage 1 of the Regional Sports Hub commenced. Several grants and project partner contributions were confirmed taking the total of external funding committed to \$12.1 million. Construction of stage 1 is anticipated to commence in 18/19 subject to statutory approvals, a prudential report and Council approval. Follow the project's progress via the webpage: [www.mountbarker.sa.gov.au/rsh](http://www.mountbarker.sa.gov.au/rsh)

COMMUNITY BUILDINGS AND RECREATION GROUNDS

Council has 24 Management Agreements with Incorporated Associations who manage community buildings and recreation grounds on behalf of Council.

Open Spaces

OPEN SPACE PROJECTS

- Sustainable Mount Barker – promoting the use of local native plants in residential gardens.
- Weld Park concept plans for rejuvenation of a significant local park in Mount Barker
- Draft playspace strategy
- Community planting – annual program
- Development of Summit reserve visitor upgrades
- Springs wetland management plan

RESERVE MAINTENANCE

Parks and Gardens have had a continuous involvement over the past 12 months in event support such as the Mt Barker and Callington shows. Maintenance service levels have been maintained to 90% with some variation due to inclement weather. Along with financial support from Mount Barker Business, 220,000 mixed daffodil bulbs have been planted. The team continue to provide support to volunteer groups including National Tree Day school groups, Scouts SA and Graffiti crew.

TRAIL NETWORK

- Draft Trails strategy completed
- Intratown link identified between Mt Barker and Hahndorf
- Regional cycle trail partnership – member Council.

Community Wellbeing

LIBRARY

The Council's Community Library offered a diverse range of programs, services and resources engaging, educating and inspiring the community. Over 6,000 new items were added to the collection in a variety of formats including DVDs, books, toys and magazines. EBooks proved popular with more than 13,000 loans by Mount Barker library customers and library staff loaned more than 293,000 physical items.

The Community Library enhanced its programming to residents and visitors across all ages with:

- a series of positive parenting workshops
- career directions seminars;
- the Good Life series of talks with advice and tips on how to live well.
- Authors presenting their new books included Jimmy Barnes, Scott Hodges and Victoria Purman
- STEM (Science, Technology, Engineering and Maths) based educational activities for children through a bug club and the Little Bang Science Club.
- supported numerous book clubs by loaning book sets to external clubs and providing books and space to meet.
- fortnightly Knit Stitch and Knot group was also hosted, engaging the community through craft and chat.

Successful partnerships with local schools, the Community Centre, local authors and artists have been created and space provided for community events. The library became an accredited eSmart Library service, providing information, resources and advice for accessing the online world safely and it joined the Be Connected program as a network partner, teaching the over-50s how to develop digital skills.

VOLUNTEERS

Over 16,378 hours of volunteer time was gifted to the community across seven Council volunteer programs.

13 volunteers marched in the National Volunteer Week Parade on 21 May through the streets of Adelaide and feedback from the day was very positive with enthusiasm for participating in next year's parade growing.

The annual Regional Volunteer Movie Day event was on 25 May 2018 to recognise and celebrate volunteering across the Mount Barker District Council, Adelaide Hills Council and Alexandrina Council regions. The event was sponsored by the three councils, supported by Hills Volunteering and Wallis Cinemas Mount Barker with 867 regional volunteers attending



ADELAIDE HILLS VISITOR CENTRE HAHNDORF SERVICED THE NEEDS OF 52,398 VISITORS DURING 2017/18 WHICH REPRESENTS AN INCREASE OF 12.86% FROM THE PREVIOUS YEAR

COMMUNITY BUS VOLUNTEERS DROVE 2,291KM

HILLS COMMUNITY TRANSPORT VOLUNTEERS DROVE 2,976KM

SOCIAL OPTIONS SUPPORTED COMMUNITY MEMBERS TO ATTEND 112 VARIOUS OUTINGS

GRAFFITI VOLUNTEERS VISITED 385 SITES AND CLEANED OVER 990M2 OF GRAFFITI VANDALISM

JUSTICE OF THE PEACE DAY ROOM SERVICE SAW 3,142 CLIENTS AND PROCESSED 9,233 DOCUMENTS

LARATINGA WETLAND WARRIORS HAVE BEEN VERY BUSY WITH OVER 7,000 PLANTINGS, MAINTENANCE AND UPKEEP

LIBRARY SERVICES VOLUNTEERS COMPLETED A TOTAL OF 5,880 TASKS FOR THE LOCAL HISTORY CENTRE

YOUTH – SKATE PARK JAMS RUNNING MONTHLY FROM SEPTEMBER TO APRIL EACH YEAR HAVE BEEN WELL ATTENDED AND VERY SUCCESSFUL



COMMUNITY WELLBEING

Community Wellbeing

YOUTH

With the goal of supporting all young people to be the best they can be and to encourage them to engage actively with their community. Community Connections team have developed a range of initiatives to strengthen local youth participation. We have maintained two existing youth programs and are further developing Youth Engagement Programs.

The below initiatives have been delivered for young people in the district:

- Delivered Youth Say 2018 a youth voice project
- Delivered a Youth Leadership Program
- Sunday Skate Park Sessions Program delivered
- Delivered a Living Skills Program for vulnerable and disadvantaged young people
- Supported the 2018 Forest Festival at Kuitpo Forest and nature play school holiday program at Bythorne Park
- Facilitated Lantern Making Workshops in local schools for the Hahndorf Lantern Festival
- Delivery of the Boy Overboard performance at Mount Barker High School
- Reconciliation and NAIDOC Art Project
- Facilitation of work experience at Council for young people

ARTS AND CULTURE

Council has worked in collaborative partnership with a number of individuals and groups within our community to celebrate and enable the wide diversity of arts and cultural talents within our communities.

These activities and events include:

- celebration and recognition of the traditional custodians of the Adelaide Hills, the Peramangk People
- concerts held in the Ukaria Cultural Centre providing a unique experience for fortunate audiences
- community and school workshops in collaboration with the Hahndorf Academy
- continuing our partnerships with Ink Pot Arts in the delivery of Performing Arts outcomes
- dance and movement opportunities offered by Rockit
- increased opportunities for local visual artists through the Hills Art Collective’s exhibitions
- regular opportunities for local musicians to display their talents at the Meadows Cheese Factory
- the Stephen St Art Mural project
- successful SALA events throughout the District.

HILLS COMMUNITY TRANSPORT

Hills Community Transport (HCT) is funded by the State Department for Communities and Social Inclusion (DCSI), State Department of Planning Transport & Infrastructure (DPTI), Commonwealth Department of Health and Mount Barker District, Adelaide Hills and Alexandrina Councils.

The Program provides transport for people who live in the Adelaide Hills region and do not have any other transport options and this year assisted 380 people with 4,719 one-way trips (an increase of 15%) for medical appointments and social activities.

The Mount Barker Shopping Shuttle, funded by Council and administered by HCT delivered 2,223 one-way trips to residents who needed transport assistance – an increase of 4.5%.

Kalyra Communities is a major sponsor of Council’s 12 seat community bus, contributing \$10,000 to the transport program for 2017–18. The bus is used for the Shopping Shuttle and the Social Options program.

Council charters a 19 seat bus to community groups in the District, which was used by 11 different groups on 32 separate occasions.

These transport services were provided with the assistance of 34 transport and administrative volunteers who contributed 6,448 hours to their local community.

HOME ASSIST, SOCIAL OPTIONS AND RESPITE

The Community Programs Unit is funded by the State Government’s Home and Community Care (HACC) Program, the Commonwealth Home Support Program (CHSP) and Council to deliver the Home Assist, Social Options and Respite programs.

These programs support people over 65, people with a disability and their carers to continue to remain living in their homes by providing minor home and garden maintenance, house cleaning, social activities and respite.

In 2017/18 Home Assist provided the following assistance:

Service Provided

Service Type	Outputs
Cleaning	2,221 hours
Home Maintenance	2,081 hours

The Social Options Program continues to provide vital social connection to Council residents aged 65 and over, including information sessions at the Library, cinema outings, Barker Blokes, Coffee Club, full day bus trips, ‘Spotlight’ Sessions and ‘Living Well’ information sessions.

The Social Options and Respite Programs provided the following assistance in 2017/18:

Service Provided

Service Type	Outputs
Social support	8,402 hours (an increase of 16%)
Transport for social support program	2,4844 one-way trips (an increase of 49%)
Respite	641 hours



ECONOMIC PROSPERITY

Economic Development

BRANDING AND MARKETING

A key branding and marketing initiative was the production and launch of an investment prospectus and website, Growing Opportunity. These resources promote the investment and employment opportunities that exist in the district and encourage business to consider establishing or expanding.

Two more editions of ‘The Barker’ magazine were produced in partnership with The Advertiser. The Barker promotes community, sustainability and investment and has a potential readership of 300,000+. Indicators suggest that The Barker has helped create positive perceptions of the district as progressive, livable and sustainable.

EMPLOYMENT GROWTH

May Business Month was held again this year with 52 events attracting approximately 440 business people to access training and information to help them manage and improve their businesses. Council continues to engage in effective and mutually beneficial partnerships with RDA, regional councils and others to explore employment growth opportunities.

Council is pursuing a partnership with the New Venture Institute to establish an innovation precinct in Mount Barker.

The economic development team provided advice, support and resources to multiple businesses throughout the year including providing assistance to businesses considering establishing in the district.

MAIN STREETS

- Commencement of Gawler Street/ Adelaide Road intersection upgrades with the entrance sculpture to be delivered in FY 2018/19
- Two new parklets installed along Gawler Street
- Macclesfield Main Street stage 1 upgrade complete with stage 2 commencing FY 2018/19
- Nairne Main Street stage 1 upgrades complete with stage 2 detailed design work commencing in FY 2018/19



ECONOMIC PROSPERITY

OBJECTIVES

- Employment growth
- District investment and export growth
- Branding and promotion
- The district as a destination

HIGH PRIORITIES

- Use recycled water as a catalyst for economic development opportunities
- Pursue World Heritage listing with regional partners as a key economic development initiative

## ECONOMIC PROSPERITY

### Tourism and Events

#### VISTOR AND INFORMATION CENTRE

Council works collaboratively with Adelaide Hills Tourism and Adelaide Hills Council in the Visitor Servicing sector.

The Adelaide Hills Visitor Information Centre (AHVIC) in Hahndorf is managed by Councils Tourism Development Manager and resourced by a part time Visitor Centre Co-ordinator who is supported by 25 volunteers providing in excess of 6,000 hours of time annually.

Economic modelling undertaken by Tourism Research Australia indicates that the operation of the AHVIC contributes to additional spending in the order of \$4 million and the creation of 26 full time equivalent jobs as part of the wider tourism industry.

The Centre serviced the needs of 52,398 visitors this year which represents an increase of 13% from the previous year.



#### TOURISM AND EVENTS

Tourism marketing of the region was significant during 2017/18 with full page advertisements in the Adelaide Hills Regional Guide, Due South Magazine, the Platform Magazine and an episode of South Aussie with Cosi.

Printed material for Hahndorf, Mount Barker, the Old Princes Highway plus Mount Barker, Nairne heritage walks and a regional map have been produced to enhance the visitor experience in the region.

The regional tourism website [www.adelaidehills.org.au](http://www.adelaidehills.org.au) has increased hits to approximately 18,000 each month and is considered one of the best regional tourism websites in the state.

Events continue to drive visitation to the region, provide economic and social benefit within our communities, and showcase the rich beauty and wonderful lifestyle that we enjoy. They were estimated to have attracted 49,382 people, generated \$6,075,451 economic benefit to the region and received \$536,967 in-kind support. Council's Event of the Year for 2017/18 was "Sculptors at Crystal Lake". 54 Community events throughout the district were recipients of Council sponsorship and other assistance.

#### TOURIST PARK

Visitor numbers increased by 6% to 7,200 over 2017/18 and the Park realised an increased financial surplus of 9.5%. Upgrades included new drive through sites, upgrade of second BBQ area and improved access for the disabled. Several cabins were upgraded with flooring, furnishings etc and several were relocated to make room for new cabins to be purchased over the next 4 years.



#### Regional Tourism Strategy

Council fully funded the Adelaide Hills Visitor Information Centre as a significant contribution towards delivery of the Regional Visitor Information Servicing Strategy, in partnership with Adelaide Hills Council and Adelaide Hills Tourism.

## THE URBAN ENVIRONMENT

### OBJECTIVES

- Quality open space
- Integrated spaces and movement
- Quality built environment
- Development of the Mount Barker regional town centre
- Integrated water management

### HIGH PRIORITIES

- Commit to, and commence development of at least one major Council project and town square/open space in the Mount Barker town centre
- Further develop open space corridors and linear trail networks



## THE URBAN ENVIRONMENT

### Infrastructure Projects

**Council invested over \$18.3m into critical infrastructure projects for the community. These projects included the renewal, upgrade and creation of new assets across transport, buildings, stormwater, open space and wastewater infrastructure.**

Specifically, \$2.0 million was invested into road resurfacing across the district to maintain our sealed road network in good condition. Another \$247,000 was spent on the upgrade of Springs Rd, Mount Barker with further stages to be constructed in coming years. This project is an example of where Council has been successful in obtaining grant funding from the Special Local Roads Program to bring forward essential works.

A further \$1.1 million was invested into resheeting our unsealed roads and upgrading roadside drainage and another \$332,000 spent reconstructing and sealing Paech Bros Rd in partnership with Adelaide Hills Council and private land holders.

Council invested \$2.0 million into a footpath program which resulted in 2.7kms of footpath being renewed and a further 1.5kms of new footpath being constructed. This program consisted of a number of township main street upgrades including Nairne, Macclesfield and Littlehampton. These projects not only improve pedestrian safety and access for all, but also improve functionality and amenity in areas of high use typically associated with commercial activity. Street tree planting and landscaping were regularly incorporated into footpath projects.

Pedestrian safety has been greatly enhanced through the construction of a new pedestrian activated crossing on Adelaide Rd in Mount Barker near the entrance to Gawler St. This crossing provides a safe and accessible connection between the main street and the Auchendarroch House/Library/TAFE precinct and will be commissioned early in September 2018.

In addition, improved pedestrian crossings have been constructed in Nairne on Lower Nixon St, Market Place and Old Princes Highway whilst two zebra crossings have been installed on Victoria Crescent, Mount Barker.

Access to public transport has been improved with the construction of a new artistic bus shelter on Adelaide Road, Mount Barker, a new path to the existing shelter on Bald Hills Road and a new path to an existing bus stop on Venables Street, Macclesfield.

THE URBAN ENVIRONMENT

Township Plans and Strategies

Council is continuing to manage increasing growth and is working with the development industry to promote the outcomes Council is seeking in line with its strategic plan. In 2017 Council’s City Development Unit was awarded by the Urban Development Industry of Australia for Excellence in Government Development for the work is has undertaken in growth management. Council is continuing its work to ensure it inherits quality infrastructure as a result of growth and development, through the ongoing monitoring and assessment of development throughout the District.

- Live Stages under Assessment, Design, Construction, Defects Liability –94
- 215 numer of allotments cleared
- 2.7km of road developed
- 2.8 hectares of land was handed over to Council between July 2017 to June 2018

Housing strategy for the District commenced and due for completion in FY 2018/19.



HAHNDORF TOWNSHIP PLAN

- Endorsed by Council in March 2018 and implementation commenced
- Initial traffic and car parking strategy commenced for Hahndorf Main Street

LITTLEHAMPTON TOWNSHIP PLAN

- Stage 1 of the construction of new footpath between Cleggett Road and Coppins Road
- Two further stages of the Littlehampton Gravity Main (Stages 4/5) were constructed in 2017/18 although the works will be completed in early 2018/19 following some delays in dealing with unforeseen ground conditions.

NAIRNE TOWNSHIP PLAN

- Nairne Main Street stage 1 upgrades complete with stage 2 detailed design work commencing in FY 2018/19
- Funding received via Fund My Neighbourhood for upgrades to Byethorne Park
- Continued advocacy through State Government for upgrade to Old Princes Highway and Woodside Road

MOUNT BARKER 30 YEAR PLAN

- Commencement of a 30 Year Plan for Mount Barker township

DEVELOPMENT/ DA DATA

In 2017/18 1,302 development applications and 69 land division applications were lodged.

1,197 planning assessments were completed.

420 building rules assessments were completed and 795 privately certified building rules assessments were received.

1,227 development applications and 53 land division were issued full development approval.

DEVELOPMENT PLAN AMENDMENTS (DPA)

- The Rural DPA was approved by the Minister for Planning and was consolidated into the Mount Barker Council Development Plan in August 2017.
- Totness Employment Lands DPA community consultation completed and endorsed by Council, the DPA will be forwarded to the Minister for Planning once the relevant infrastructure deeds are executed.
- Council staff continue to monitor, review and respond to documentation as part of the Planning Development and Infrastructure Act 2016 implementation.



TREES

In 2017/18 Council employed two certified field arborists. This foundational internal tree crew was started to specifically manage street and reserve trees as part of the Infrastructure Maintenance and Operations unit. Having the internal resource to work on specific programs like young street and reserve tree establishment, storm clean ups, and a large portion of customer request work has resulted in significant benefits.

An estimated 250 – 300 new street trees were installed by developments in the growth area. Council matched this with approximately 250–300 street and reserve trees in already established areas outside of the new development areas either as replacement trees or as part of new plantings. Council increased focus on planted ‘treescape’ features in prominent thoroughfare areas.

New feature tree species of 17/18 installed as trails are Variegated American Tulip, Swamp Cypress and Horse Chestnut.

Some iconic senescing trees have received de-compaction and preserving mulching treatments.

In addition to street and reserve trees there was approximately 7,000 native trees, shrubs and understorey species planted through Council’s revegetation program.

STORMWATER

Council undertook a number of projects which renewed aged stormwater assets. At Nairne, failing stormwater drains were renewed at Nairne Oval and also Thomas Street. In Hahndorf a collapsing drain that runs into the main street area near Pine Ave was also renewed.

New stormwater construction was also carried out to deliver an express drain in Shakes Road at Nairne to protect a number of properties found at flood risk in the 2016 floods.

Wastewater

RECYCLED WATER

Council distributed approximately 1021 Megalitres of re-cycled water from the Springs Road wastewater plant. In comparison approximately 295 Megalitres was discharged to the Mt. Barker Creek in winter months. The Laratinga Wetlands water requirements was fully met.

The largest recycled water customer continues to be the Hillgrove Resources mine. It is expected that Hillgrove Resources will reduce their consumption commencing 2019. As such Council and SA Water have engaged consultants Hudson Howell to undertake a study to identify other reuse opportunities. Council’s objective is to maximise the use of recycled water for productive use to stimulate economic development.

WASTEWATER INFRASTRUCTURE EXPANSION PROJECT

Council is progressing the planning and development of the staged expansion of existing wastewater and recycled water infrastructure to allow for economic development and growth..

Part of the wastewater infrastructure expansion will see the delivery of the first stage of the Springs Road Water Wastewater Treatment Plant upgrade to service growth.

Installation of the new western sector trunk main to service the western sector of Mount Barker was completed.

Planning was advanced for the upgrading of other wastewater collection networks.

Council has continued to secure binding commitments from developers for revenue to under-pin capital investment in the wastewater network.

THE NATURAL ENVIRONMENT AND SUSTAINABLE LIVING

Environment

Diversity Programs/Promotion of Environment Awareness

A significant achievement was the endorsement of a new Environment Strategy. The strategy includes 27 actions across the 5 main goals of Low Carbon and Resilient, Biodiverse, Liveable, Water wise and Resource Efficient.

Outcomes

- Audit Roadside Marker sites
- Community tree planting (National tree day and school plantings) – (9,000 plants)
- Bushcare support – 23 sites
- Advice to Council projects (eg Springs road, RSH)
- Draft Springs Wetland management plan



WASTE

Council provides a district wide kerbside collection service which includes a three bin service to its residents within townships for the collection of waste, recyclables and organics and a two bin service (waste and recycling) outside of townships. As part of this service, Council also provides commercial properties with a 2 bin system (waste and recycling) and public place waste bins on streets and in parks. Special event bins are also utilised as required. Council’s landfill diversion rate has remained consistent at 47% and results indicate there has been a slight decrease in total waste tonnes disposed to landfill (1 %). The proportion of recycling collected has increased by 2.28% and green organics has decreased by 3.75%.

Council conducted a customer survey and a bin audit which has informed a Waste to Resources Management Plan which will replace the current Waste Management Strategy 2009–2014. The current Kerbside Waste, Recycling & Green Organics Collection Service Policy (which was endorsed by Council on 18 August 2014) will be updated as part of the implementation of the Waste to Resources Management Plan. The Plan will provide for waste management now and in the future to reflect the growing needs of the District and in light of changes within the waste management industry. The overarching goal of the Plan is to reduce waste disposed to landfill by 10% per capita and to become resource efficient. Audits of 200 residential and 50 commercial bins were conducted along with telephone surveys of 200 Mount Barker District Council residents to support the development of the Waste to Resource Management Plan.

CLIMATE CHANGE MITIGATION/ADAPTATION

Council continued involvement in Resilient Hills and Coast, the regional climate change adaptation project. One of the projects stemming from this includes investigations into a community energy program

BUSHFIRE MANAGEMENT

Council continues to provide a representation on the Adelaide Mount Lofty Rangers Bushfire Management Committee and fulfill our obligations under the Interim Bushfire Management Plan.

WETLANDS

Completion of stage 2 of the revegetation program has occurred with the assistance of the Laratinga volunteers. Targeted woody weed control programs have been put in place including the removal of Blackberry. A carp eradication program has been put in place with 1.5 tonnes having been removed. Flood mitigation works have been undertaken over the past 12 months removing reed growth in cells.

COMMUNITY LAND MANAGEMENT PLANS

A Community Land Management Plan was endorsed for the Glebe Land in Littlehampton.

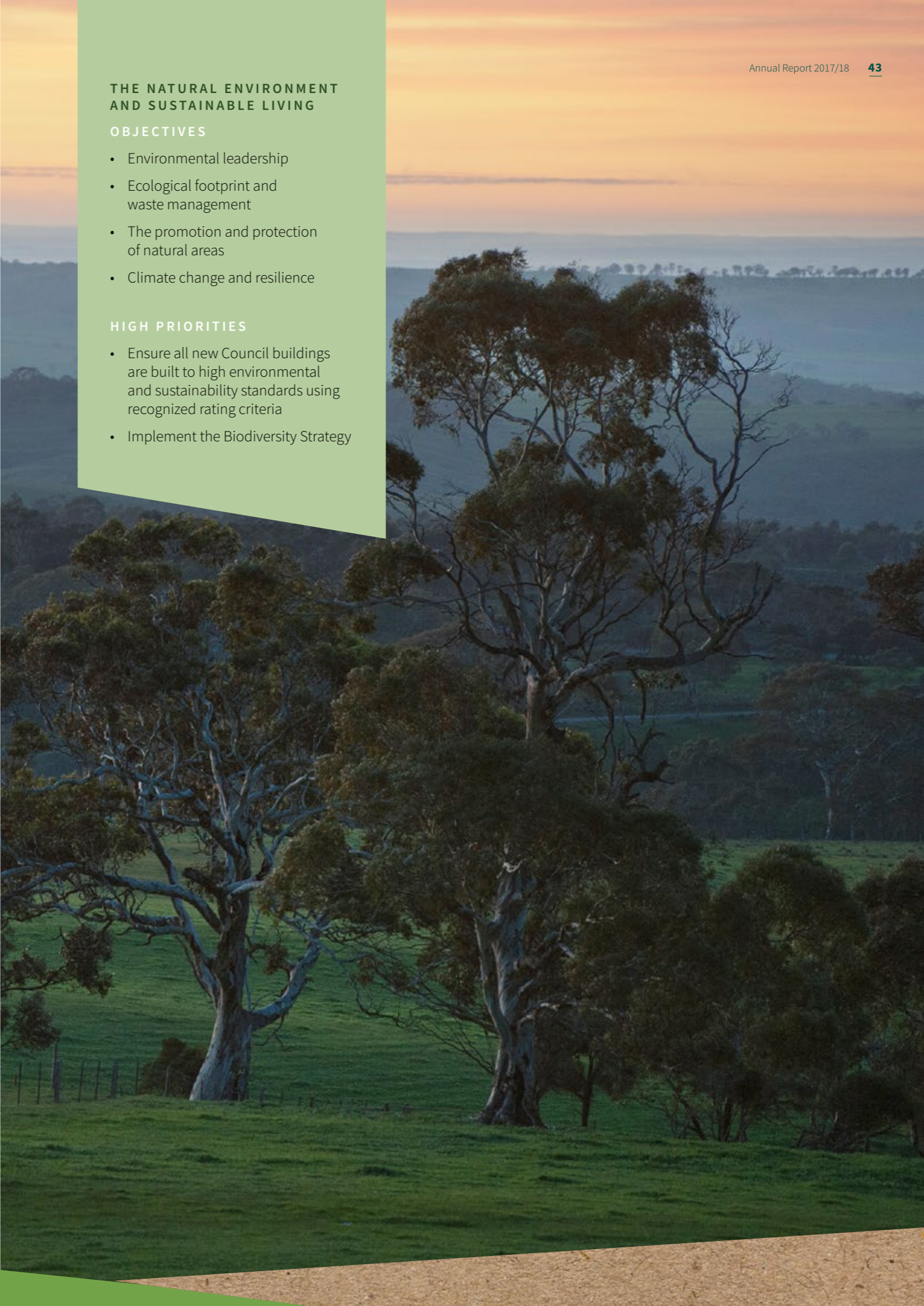
THE NATURAL ENVIRONMENT AND SUSTAINABLE LIVING

OBJECTIVES

- Environmental leadership
- Ecological footprint and waste management
- The promotion and protection of natural areas
- Climate change and resilience

HIGH PRIORITIES

- Ensure all new Council buildings are built to high environmental and sustainability standards using recognized rating criteria
- Implement the Biodiversity Strategy



GOVERNANCE AND LEADERSHIP

OBJECTIVES

- Active democracy and effective representation
- Corporate capacity and leadership
- Program and project delivery
- Effective management and financial sustainability

HIGH PRIORITIES

- Achieve financial sustainability whilst going through a period of high urban growth
- Explore and implement contemporary and innovative community engagement practices

GOVERNANCE AND LEADERSHIP

Active Democracy and Effective Representation

FREEDOM OF INFORMATION REQUESTS

Four (4) Freedom of Information requests were received.

Topic of request:

- Name and address information
- Stormwater
- Legal advice
- Neighbour dispute

COUNCIL MEMBERS' TRAINING AND DEVELOPMENT

National Roads Congress

Smart Cities Summit

Ozwater Conference

Sustainable Communities Summit

INTERNAL REVIEW OF COUNCIL DECISIONS

One request for an Internal Review was received regarding wanting a review of the decision to grant development consent particularly without consideration of privacy and overlooking.

An external review was conducted. The finding was that on balance the decision of the Council to grant Development Plan consent to the development was reasonable.

The same complainant then asked for a further review of the categorisation of a privacy screen as requiring development approval and the requirement to relay a driveway.

This request was denied on the basis that it was frivolous and vexacious.

COMMUNITY CONSULTATIONS

- Draft Long Term Financial Plan
- Draft Strategic Asset Management Plans
- Mobile Food Vendors Trial
- Revocation Community Land – Springs Road Mount Barker
- Draft Annual Business Plan
- Totness Employment Lands DPA
- Dry Areas Licensing
- Lease of Community Land to Scouts SA
- Draft Hahndorf Township Plan
- Draft Environment Strategy 2018–2023
- Proposed Additional Wastewater Separate Rates
- Draft Animal Management Plan
- Draft Glebe Community Land Management Plan
- New Environment Strategy
- Proposed Road Closure Packard Street East Nairne

COUNCIL MEMBER ALLOWANCES AND BENEFITS

The Mayor's Allowance was \$65,882.86

The Deputy Mayor's Allowance was \$20,588.40

The Chair of the Strategic Development and Policy Committee Allowance was \$20,588.40

Other Councillors' allowances were \$16,470.69

COUNCIL MEMBER MEETING ATTENDANCE

During 2017/18 Council held 13 meetings:

Mayor Ann Ferguson	13
Cr Carol Bailey	13
Cr Lindsay Campbell	11
Cr Harry Seager (Deputy Mayor)	13
Cr Jeff Bettcher	11
Cr Roger Irvine	12
Cr Ian Grosser	12
Cr Greg Morrison	10
Cr Susan Hamilton	11
Cr Debs Buchmann	10
Cr Trevor Keen	6

GOVERNANCE AND LEADERSHIP

Corporate Capacity and Leadership

STRATEGIC PLAN AND CORPORATE PLANNING

Corporate implementation and reporting of Council’s Strategic Plan is being integrated across the organization including through the development of a 4 year Corporate planning framework guided by Lead Strategy plans for key subject areas.

Policies Reviewed

- Rating Policy
- Infrastructure Contributions – Separate Rate Relief Policy
- Prudential Management Policy
- Transport Infrastructure In-kind Contribution Policy
- Risk Management Policy and Framework
- Mobile Food Vendors Policy
- Caretaker Policy
- Access to Information Policy

REPRESENTATION QUOTA

The table below shows a grouping of similar Councils in South Australia using the Australian Classification of Local Governments:

Council	Electors	Total Council Members	Representation Quota	Mayor or Chairperson	Number of Wards	Number of Area Councillors	Aust Classification of Local Government
Onkaparinga	123631	21	5887	M	5	0	UFV
Cooper Pedy	963	9	110	M	0	0	URS
Mt Barker	24228	11	2202	M	3	0	URM
Mt Gambier	19466	11	1769	M	0	0	URS
Pt Augusta	9570	10	957	M	0	0	URS
Pt Lincoln	10445	11	949	M	0	0	URS
Roxby Downs#	–	–	–	–	–	–	URS
Whyalla	15247	10	1524	M	0	0	URS

#Roxby Downs does not yet have an elected Council    UFV – Urban Fringe Very Large    URM – Urban Regional Medium    URS – Urban Regional Small

REPRESENTATION REVIEW

Council last undertook a Representation Review in 2013 where the only change was Paechtown moving from Central Ward into North Ward.

Council will undertake a further review of Council composition and wards in October 2020.

In accordance with existing provisions in Section 12 of the Local Government Act 1999, the Representation Review Process requires Council to review all aspects of the composition of Council including ward boundaries. The process involves the opportunity for community submissions at key stages of the review. The Council is then provided with a report on the consultation and the proposals for any amendment (if any). The report is then submitted to the Electoral Commissioner to determine if the requirements have been satisfied.

LIST OF CODES

The list of Codes required under the Local Government Act is:

- Code of Conduct for Council Members (prescribed by regulation)
- Employees Code of Conduct (partially prescribed by regulation)
- Code of Practice – (for Access to Council, Committee Meetings and Documents).

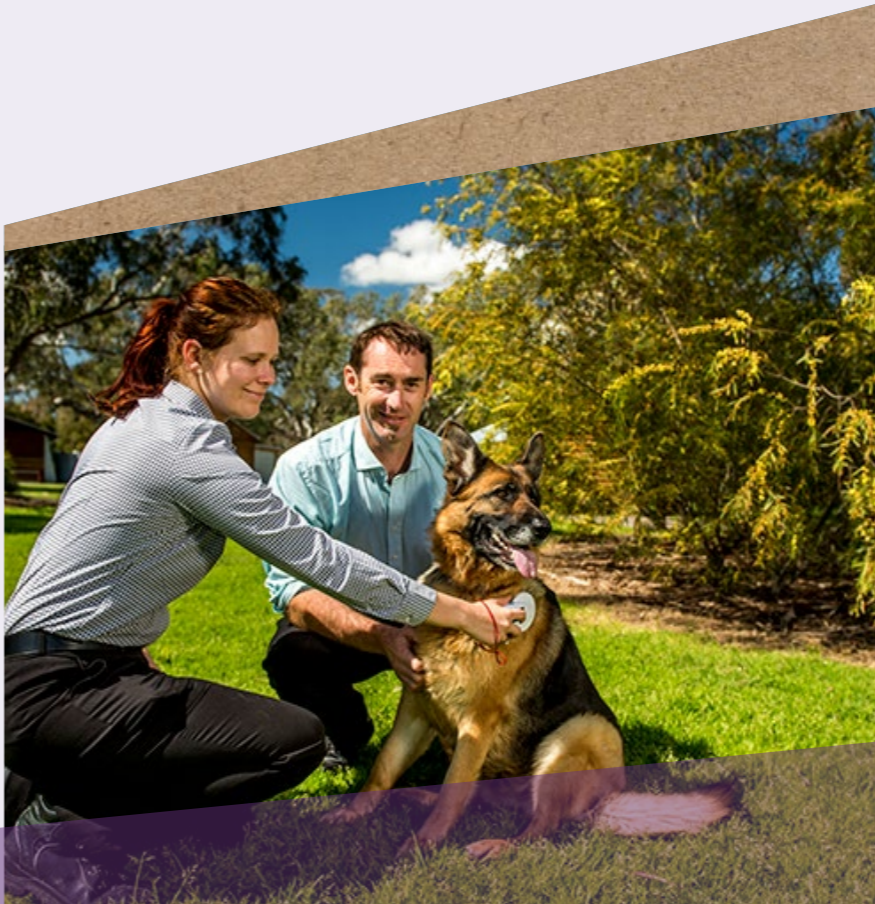
In addition Council has an optional Code:

- Code of Practice for Meeting Procedures

LIST OF REGISTERS

Under the Local Government Act 1999 the following Registers are required:

- Excerpts from Council Members Registers of Interest
- Register of Interest
- Register of Allowances and Benefits
- Register of Remuneration, Salaries and Benefits
- Register of Community Land
- Register of Public Roads
- Register of By-Laws
- Register of Delegations
- Register of Fees and Charges
- Register of Campaign Donations
- Register of Gifts and Benefits to Council Members
- Register of Gifts and Benefits to Employees



GOVERNANCE AND LEADERSHIP

Corporate Capacity and Leadership

CUSTOMER SERVICE REVIEW OUTCOMES

Develop and distribute the community customer service survey.

The community customer service survey conducted in May 2017 informed Council how our community and businesses felt about our customer service delivery. The survey responses provided detail about how we were interacting with our customers, where we are doing well and identified areas for improvement.

In response to this information, the Council Leadership Group developed an Action Plan which has formed Councils Customer Service Strategy for ongoing customer service monitoring and service improvement.

CUSTOMER REQUEST MANAGEMENT (CRMS)

Customer Requests categories 2017/2018

<div>ROADS</div> <div></div> <div>1048</div>	<div>ANIMALS</div> <div></div> <div>865</div>
<div>TREES</div> <div></div> <div>760</div>	<div>PARKING</div> <div></div> <div>495</div>
<div>GRAFFITI</div> <div></div> <div>464</div>	<div>PARKS AND RESERVES</div> <div></div> <div>255</div>
<div>FOOTPATHS</div> <div></div> <div>237</div>	<div>RUBBISH</div> <div></div> <div>209</div>
<div>SIGNS</div> <div></div> <div>182</div>	<div>PUBLIC HEALTH</div> <div></div> <div>172</div>

GRAND TOTAL
4687

Customer Requests categories 2016/2017

<div>ROADS</div> <div></div> <div>700</div>	<div>ANIMALS</div> <div></div> <div>919</div>
<div>TREES</div> <div></div> <div>1138</div>	<div>PARKING</div> <div></div> <div>444</div>
<div>GRAFFITI</div> <div></div> <div>446</div>	<div>HORTICULTURE</div> <div></div> <div>257</div>
<div>MAINTAINENCE</div> <div></div> <div>1051</div>	<div>RUBBISH</div> <div></div> <div>262</div>
<div>DRAINAGE</div> <div></div> <div>385</div>	<div>PUBLIC HEALTH</div> <div></div> <div>128</div>

GRAND TOTAL
5730

SITTING FEES / REMUNERATION

The following sitting fees were paid:

	Per Meeting
Chair of the Community Grants Assessment Committee	\$150
Chair of the Audit Committee (independent member)	\$460
Other Independent Audit Committee Members	\$345
Independent Member of CEO's Performance Review Panel	\$345
Chair of Council's Assessment Panel (independent member)	\$475
Other Council Assessment Panel members	\$400

Council's Auditor for 2017/18 was Dean Newbery and Partners. Remuneration paid for the annual audit of Council's financial state was \$23,360 ex GST.

Executive Officers Salaries / Benefits are noted below:

Chief Executive Officer	\$267,077
Deputy CEO / General Manager Infrastructure and Projects	\$170,007
Three General Managers	\$149,678 – 180,316

In addition superannuation, mobile phones, laptop or ipad and private use of a vehicle was also provided.



GOVERNANCE AND LEADERSHIP

Corporate Capacity and Leadership

BY-LAW REVIEW

Council provided the Parliament a report on the review of its By-Laws which then came into force on 13 October 2017:

- Moveable Signs
- Roads
- Local Government Land; and
- Dogs

The above By-Laws will expire on 1 January 2025.

PEOPLE AND CULTURE

The following People and Culture policies and procedures were reviewed and/or created:

- Employee Code of Conduct
- Child Safe Environment Policy & Procedure
- Corporate Uniform & Personal Protective Equipment Policy
- Employee Performance Development Review Procedure
- Employee Retirement & Years of Service Procedure
- Learning & Development Procedure
- Motor Vehicle Policy

As part of Council’s commitment to develop our staff and ensure compliance requirements are met, the following training programs were delivered:

- Unconscious Bias (Diversity & Inclusion)
- Hazardous Manual Handling
- Customer Service
- Office Ergonomics / Worksite Assessments
- Driver Awareness
- Armed Hold Up
- Cyber Attack awareness

Councils’ Organisation Development Strategy involved the development and implementation of various initiatives in the following areas:

- Leadership Development
- Customer Service Improvement
- Continuous Improvement

Council implemented a range of wellbeing and lifestyle programs including:

- Retirement Planning
- Health assessments
- Mates at Work (Suicide prevention)
- Skin cancer screening



WORK HEALTH AND SAFETY

Council has endorsed a Work Health Safety & Return to Work (RTW) Plan 2018–20 to systematically address the requirements set out in the WHS legislation and the RTWSA Performance Standards for Self-Insurers (PSSI) Key actions are to:

- Review, develop and implement a robust hazard management system for the Wastewater and Library team
- Implement SkyTrust ( on line WHS management system) throughout the council
- Address findings from 2017 WHS and RTW KPI Audit, including outstanding items from 2016 WHS and RTW KPI Audit

RETURN TO WORK CLAIMS

- In 2017/18/ Council has had 2 RTW Claims with 12 days in lost time

REBATE/PENALTY SUMMARY

Contributions (48 month period)	\$2,338,407
Claims paid (48 month period)	\$485,338
Loss ratio	21%
Rebate entitlement	44%
Gross Contribution 2017/18	\$617,554
WHS Rebate Component	\$103,255

HAZARD, INJURY AND INCIDENT REPORTS

A total of 92 reports have been received for the financial year 2017/2018

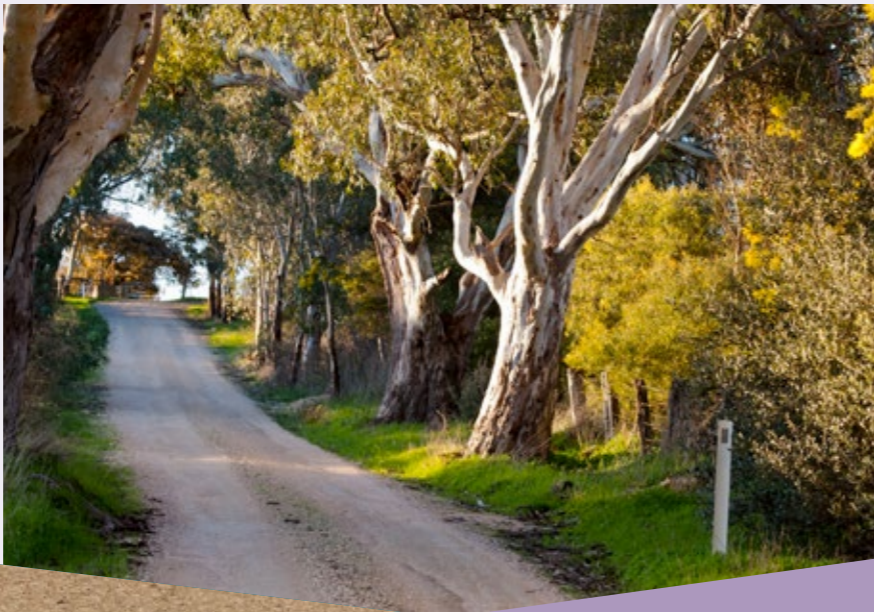
- 37 Injury/illness (Report only, First Aid, Medical Treated injury, Lost Time Injury)
- 39 Other incidents (property damage, near miss, contractor reports)
- 16 Hazards

Corporate Capacity and Leadership

INFORMATION AND COMMUNICATIONS TECHNOLOGY

The following advancements in Information and Communications Technology were implemented to enhance and enable service delivery across all facets of Council including:

- Development of a draft Digital Strategy
- Migration to a current and modernised GIS system to enhance availability of spatial information to staff
- Completion of an Intranet upgrade for enhanced customer service delivery
- Implementation of corporate hardware and software to improve mobility and remote access services
- Upgrade of Council’s electronic records management software
- Upgrade of Council’s principal business system to support a number of essential business systems and associated services
- Conduct of a Technical Security Audit and ICT Risk Audit as part of Council’s Computer Network Security upgrade – Phase 2.



ASSET MANAGEMENT PLAN

Council has developed and adopted a new Strategic Asset Management Plan that covers transport, stormwater, building, wastewater and open space assets.

This new plan is a significant update from the previously endorsed 2011 plans and outlines the investment required over the next 10 years to maintain community infrastructure to the desired service levels. The district of Mount Barker is changing rapidly due predominantly to population growth which creates demand for new and upgraded assets. This plan recognises the need to maintain our existing assets whilst providing for growth and seeks to manage critical risks whilst providing sustainability over the longer term.

Outputs from this plan have been incorporated into Council’s Long Term Financial Plan and will inform future budgets and works programs for Council. Council has now met its legislative obligations but seeks to improve its asset management practises over coming years through the implementation of an action plan relating to systems, information and processes.



COMMITTEES AND DEVELOPMENT ASSESSMENT PANEL

Audit Committee

The Audit Committee met six times this year.

Its purpose is to enquire, observe and then report to Council its concerns and observations that relate to Council operations, policies, risk and compliance. The Audit Committee has received regular reports as per its work plan that is derived from its Terms of Reference.

Community Grants Assessment Committee

The Community Grants Assessment Committee met twice this year.

Its purpose is to report and recommend to Council appropriate recipients for community grants and discretionary rebates.

Strategic Planning and Development Policy Committee

The Strategic Planning and Development Policy Committee met twice this year.

Its purpose is to provide advice to the Council on strategic planning and development policy matters.

Council Assessment Panel (CAP) formerly DAP

The CAP met seven (7) times this year and considered 14 reports:

- 9 merit applications
- 5 non-complying applications
- 10 were granted development plan consent
- 3 were granted development plan consent subject to Development Assessment Commission concurrence
- 1 was refused

The Mount Barker District Council Assessment Panel (CAP) was appointed as a relevant authority under Section 82 and 83 of the Planning, Development and Infrastructure Act 2016 (Act) by resolution of the Mount Barker District Council (the Council) on 3 July 2017.

The CAP is a relevant authority under the Act and, during transition to the Act, will act as a delegate of the Council for the purpose of the Development Act 1993.

GOVERNANCE AND LEADERSHIP

Corporate Capacity and Leadership

CONFIDENTIAL ITEMS TO COUNCIL AND COMMITTEES The following confidential orders were made:

Order made under 90(3)(a)

(a) Information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)

Section 91 (7) Order

3 Oct 17 CEO's Annual Performance Review No

Orders made under 90(3)(b)

(b) Information the disclosure of which:

(i) could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting or proposing to conduct, business or to prejudice the commercial position of the Council.

Section 91 (7) Order

7 Aug 17	Strategic Land Parcel	Yes
7 Aug 17	Hillgrove Resources Debt	Yes
3 Oct 17	Strategic Land Parcel	Yes
3 Oct 17	Tender Evaluation for the Management of Adelaide Hills Recreation Centre	Yes
6 Nov 17	Hillgrove Resources Debt – Update	Yes
6 Nov 17	City Centre Strategic Partnering Opportunity	Yes
15 Jan 18	Strategic Land Acquisition	Yes
15 Jan 18	Prudential and Other Reports – Land Acquisition	Yes
5 Feb 18	Hillgrove Resources Debt to Council – Further Update	Yes
26 Mar 18	City Centre Partnering Initiative	Yes
7 May 18	Recycled Water Initiatives	Yes

Orders made under 90(3)(g)

(g) matters that must be considered in confidence in order to ensure that the council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty;

Section 91 (7) Order

7 Aug 17	Code of Conduct Investigation by the Ombudsman	Yes
4 Sept 17	Mount Barker WWTP – CMF Upgrade Project Close Out	Yes

Orders made under 90(3)(k)

(k) tenders for the supply of goods, the provision of services or the carrying out of works

Section 91 (7) Order

4 Sept 17	Adelaide Hills Region Waste Management Authority	Yes
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The following confidential items were revoked during the financial year:

Date Topic

7 Sept 15	Mount Barker Town Centre Commercial Strategies Update
19 Oct 15	Mount Barker Town Centre Land Strategy
21 Dec 15	Mount Barker Town Centre Strategy
5 Sept 16	CEO's Annual Performance Review
5 July 17	Strategic Land Parcel
7 Aug 17	Strategic Land Parcel
7 Aug 17	Code of Conduct Investigation by the Ombudsman
3 Oct 17	Strategic Land Parcel
3 Oct 17	CEO's Annual Performance Review
6 Nov 17	City Centre Strategic Partnering Opportunity
15 Jan 18	Prudential and Other Reports – Land Acquisition
26 Mar 18	City Centre Strategic Partnering Initiative

Part of the following confidential orders were revoked during the financial year:

Date Topic

3 Oct 17	Tender Evaluation for the Management of Adelaide Hills Recreation Centre and Mount Barker Mountain Pool
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27 items remain operative or part operative at the end of the financial year as listed below (excluding orders made before November 2010):

Date Topic

3/12/12	Adelaide Hills Region Waste Management Authority (AHRWMA)
17/6/13	October 2008 Ombudsman's report
17/6/13	December 2008 Ombudsman's report
17/6/13	2009 Ombudsman's report
16/12/13	AHRWMA
16/12/13	Outcome of First Stage Office and Multi-level Carpark EOI
23/6/14	Multi-Deck Car Park & Council Office Accommodation
18/5/15	Regional Tender for Waste, Recycling, Green Organics & Street Litter Bin Collection Services for Recycling /Green Organics Processing Services
15/2/16	The Cedars Marketing & Pre-Feasibility Study
21/3/16	Council Wastewater Services New Customer
6/6/16	Mount Barker Tourist and Caravan Park
6/6/16	AHRWMA – Offer from Resource Co
4/7/16	Adelaide Hills Recreation Contract Extension with YMCA
4/7/16	Proposed Sale of Portion of Unmade road known as Haines Road Mt Barker
15/8/16	Rate Relief Remission – Long Term Debt Mt Barker Springs
17/10/16	Mt Barker City Centre Land Strategy
24/4/17	Appointment of External Auditor
16/1/17	Public Lighting Services Business Case
1/5/17	Adelaide Hills Region Waste Management Authority
7/8/17	Hillgrove Resources Debt
4/9/17	Adelaide Hills Region Waste Management Authority
3/10/17	Tender Evaluation for Management of Adelaide Hills Recreation Centre and Mount Barker Mountain Pool
6/11/17	Hillgrove Resources Debt to Council update
4/12/17	Mount Barker Wastewater Treatment Plant – CMF Upgrade – Project Close Out
15/1/18	Strategic Land Acquisition
5/2/18	Hillgrove Resources Debt to Council Further Update
7/5/18	Recycled Water Initiatives



GOVERNANCE AND LEADERSHIP

Corporate Capacity and Leadership

CONFIDENTIAL ITEM –  
AUDIT COMMITTEE

Order made under 90(3)(b)

(b) Information the disclosure of which:

- (i) could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting or proposing to conduct, business or to prejudice the commercial position of the Council.

Section 91 (7) Order

15 Feb 18 Meeting with the Auditors No



NATIONAL COMPETITION POLICY

The following statement has been prepared in accordance with the reporting requirements of Clause 7 Statement on the application of competition principles to Local Government under the Competition Principles Agreement.

Competitive neutrality measures applied to each significant business activity has continued.

Council recently reviewed its By-Laws. The By-laws related to Moveable Signs, Local Government Land and Roads have potential to restrict competition, however the benefits outweigh that potential.

Category 1

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million which includes:

- Community Wastewater Management Scheme (CWMS)

Category 2

Category 2 applies to all other significant business activities which includes:

- Mount Barker Tourist Park
- Windmill Hill Waste Transfer Station
- Various Council owned building/properties which are leased or managed

No complaints were received and therefore none were referred to the State Competition Commissioner.

EFFECTIVE MANAGEMENT AND  
FINANCIAL SUSTAINABILITY

Internal Audits

Council has undertaken a program of internal audits and reports with findings and recommendations to the Audit Committee. Internal Audits that had commenced previously but which still had outstanding actions include:

- Planning Assurance and Development Assessment
- Communication Processes
- Ministerial DPA Land Division Clearance Process

Internal Audits that were finalised  
this year include:

- Complaints Handling
- Payroll Processes

COMPETITIVE TENDERS

- Construction of Stage 1 Environmental Services Centre – Volunteer Hub & Workshop
- Footpath Program
- Roadside Weed Control Program
- Supply of Quarry Materials (joint tender with Alexandrina & Adelaide Hills Councils)
- Pipeline & Gravity Mains Upgrades (several)
- Cleaning Services – Offices/Public Toilets (joint tender via Council Solutions)
- Gawler Street Upgrades (pedestrian crossing, landscaping, linear trail extension)
- Management of Adelaide Hills Recreation Centre & Mount Barker Mountain Pool
- Roads Rehabilitation



FINANCIAL STATEMENTS

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Mount Barker District Council  
**General Purpose Financial Statements**  
For the year ended 30 June 2018



Mount Barker District Council

General Purpose Financial Statements  
for the year ended 30 June 2018

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Mount Barker District Council

General Purpose Financial Statements  
for the year ended 30 June 2018

Certification of Financial Statements

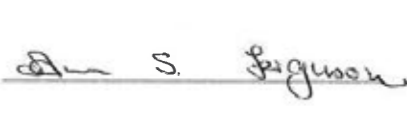
We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2018 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.

  
Andrew Stuart  
CHIEF EXECUTIVE OFFICER

Date: 25 October 2018

  
Ann Ferguson  
MAYOR

Mount Barker District Council

General Purpose Financial Statements  
for the year ended 30 June 2018

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across South Australia are required to present a set of audited Financial Statements to their Council and Community.

About the Certification of Financial Statements

The Financial Statements must be certified by the Chief Executive Officer and Mayor as "presenting a true & fair view" of the Council's financial results for the year and ensuring both responsibility for and ownership of the Financial Statements across Council.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2018.

The format of the Financial Statements is standard across all South Australian Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and the requirements as set down in the South Australia Model Financial Statements.

The Financial Statements incorporate 4 "primary" financial statements:

1. A Statement of Comprehensive Income

A summary of Council's financial performance for the year, listing all income & expenses.

2. A Balance Sheet

A 30 June snapshot of Council's financial position including its assets & liabilities.

3. A Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

4. A Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the 4 Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to be audited by external accountants (that generally specialize in Local Government).

In South Australia, the Auditor provides an audit report, with an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

About the Independence Certificates

Council's Financial Statements are also required to include signed Certificates by both the Council and the Auditors that the Council's Auditor has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Who uses the Financial Statements?

The Financial Statements are publicly available documents and are used by (but not limited to) Councillors, Residents and Ratepayers, Employees, Suppliers, Contractors, Customers, the Local Government Association of South Australia, the SA Local Government Grants Commission, and Financiers including Banks and other Financial Institutions.

Under the *Local Government Act 1999* the Financial Statements must be made available at the principal office of the Council and on Council's website.

Mount Barker District Council

Statement of Comprehensive Income  
for the year ended 30 June 2018

\$ '000	Notes	2018	2017
<b>Income</b>			
Rates Revenues	2a	37,051	35,264
Statutory Charges	2b	1,383	1,190
User Charges	2c	2,533	2,580
Grants, Subsidies and Contributions	2g	3,661	3,834
Investment Income	2d	243	177
Reimbursements	2e	653	486
Other Income	2f	677	416
<b>Total Income</b>		<b>46,201</b>	<b>43,947</b>
<b>Expenses</b>			
Employee Costs	3a	15,107	14,409
Materials, Contracts & Other Expenses	3b	20,198	19,278
Depreciation, Amortisation & Impairment	3c	8,666	8,390
Finance Costs	3d	431	348
Net loss - Equity Accounted Council Businesses	19	138	272
<b>Total Expenses</b>		<b>44,540</b>	<b>42,697</b>
<b>Operating Surplus / (Deficit)</b>		<b>1,661</b>	<b>1,250</b>
Asset Disposal & Fair Value Adjustments	4	(1,011)	(1,629)
Amounts Received Specifically for New or Upgraded Assets	2g	5,858	5,463
Physical Resources Received Free of Charge	2i	7,281	10,274
<b>Net Surplus / (Deficit) <sup>1</sup></b>		<b>13,789</b>	<b>15,358</b>
<b>Other Comprehensive Income</b>			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in Revaluation Surplus - I,PP&E	9a	4,595	6,672
<b>Total Other Comprehensive Income</b>		<b>4,595</b>	<b>6,672</b>
<b>Total Comprehensive Income</b>		<b>18,384</b>	<b>22,030</b>

<sup>1</sup> Transferred to Statement of Changes in Equity

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Statement of Financial Position  
as at 30 June 2018

\$ '000	Notes	2018	2017
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and Cash Equivalents	5a	6,938	11,465
Trade & Other Receivables	5b	4,065	4,739
Inventories	5c	8	3
<b>Subtotal</b>		<b>11,011</b>	<b>16,207</b>
Non-Current Assets Held for Sale	20	2,223	-
<b>Total Current Assets</b>		<b>13,234</b>	<b>16,207</b>
<b>Non-Current Assets</b>			
Financial Assets	6a	1,511	1,515
Equity Accounted Investments in Council Businesses	6b	246	384
Infrastructure, Property, Plant & Equipment	7a	508,383	490,496
Other Non-Current Assets	6c	6,774	2,944
<b>Total Non-Current Assets</b>		<b>516,914</b>	<b>495,339</b>
<b>TOTAL ASSETS</b>		<b>530,148</b>	<b>511,546</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	8a	5,349	5,023
Borrowings	8b	208	199
Provisions	8c	2,184	1,989
<b>Total Current Liabilities</b>		<b>7,741</b>	<b>7,211</b>
<b>Non-Current Liabilities</b>			
Borrowings	8b	6,940	7,251
Provisions	8c	380	381
<b>Total Non-Current Liabilities</b>		<b>7,320</b>	<b>7,632</b>
<b>TOTAL LIABILITIES</b>		<b>15,061</b>	<b>14,843</b>
<b>Net Assets</b>		<b>515,087</b>	<b>496,703</b>
<b>EQUITY</b>			
Accumulated Surplus		189,564	176,359
Asset Revaluation Reserves	9a	309,143	304,548
Other Reserves	9b	16,380	15,796
<b>Total Council Equity</b>		<b>515,087</b>	<b>496,703</b>

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

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## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Statement of Changes in Equity  
for the year ended 30 June 2018

\$ '000	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	Total Equity
<b>2018</b>					
<b>Balance at the end of previous reporting period</b>		176,359	304,548	15,796	<b>496,703</b>
<b>a. Net Surplus / (Deficit) for Year</b>		13,789	-	-	<b>13,789</b>
<b>b. Other Comprehensive Income</b>					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	4,595	-	<b>4,595</b>
<b>Other Comprehensive Income</b>		-	4,595	-	<b>4,595</b>
<b>Total Comprehensive Income</b>		<b>13,789</b>	<b>4,595</b>	<b>-</b>	<b>18,384</b>
<b>c. Transfers between Reserves</b>		(584)	-	584	<b>-</b>
<b>Balance at the end of period</b>		<b>189,564</b>	<b>309,143</b>	<b>16,380</b>	<b>515,087</b>
<b>2017</b>					
<b>Balance at the end of previous reporting period</b>		166,154	297,876	10,643	<b>474,673</b>
<b>a. Net Surplus / (Deficit) for Year</b>		15,358	-	-	<b>15,358</b>
<b>b. Other Comprehensive Income</b>					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	6,672	-	<b>6,672</b>
<b>Other Comprehensive Income</b>		-	6,672	-	<b>6,672</b>
<b>Total Comprehensive Income</b>		<b>15,358</b>	<b>6,672</b>	<b>-</b>	<b>22,030</b>
<b>c. Transfers between Reserves</b>		(5,153)	-	5,153	<b>-</b>
<b>Balance at the end of period</b>		<b>176,359</b>	<b>304,548</b>	<b>15,796</b>	<b>496,703</b>

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

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Mount Barker District Council

Statement of Cash Flows  
for the year ended 30 June 2018

\$ '000	Notes	2018	2017
<b>Cash Flows from Operating Activities</b>			
<b>Receipts</b>			
Operating Receipts		46,634	42,043
Investment Receipts		243	177
<b>Payments</b>			
Operating Payments to Suppliers and Employees		(35,112)	(32,861)
Finance Payments		(431)	(348)
<b>Net Cash provided by (or used in) Operating Activities</b>	11b	<b>11,334</b>	<b>9,011</b>
<b>Cash Flows from Investing Activities</b>			
<b>Receipts</b>			
Amounts Received Specifically for New/Upgraded Assets		5,858	5,463
Sale of Replaced Assets		287	362
Sale of Surplus Assets		146	810
Repayments of Loans by Community Groups		4	-
<b>Payments</b>			
Expenditure on Renewal/Replacement of Assets		(7,585)	(4,636)
Expenditure on New/Upgraded Assets		(14,588)	(3,741)
Loans Made to Community Groups		-	(1,497)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(15,879)</b>	<b>(3,239)</b>
<b>Cash Flows from Financing Activities</b>			
<b>Receipts</b>			
Proceeds from Bonds & Deposits		320	-
<b>Payments</b>			
Repayments of Borrowings		(302)	(267)
Repayment of Bonds & Deposits		-	(23)
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>18</b>	<b>(290)</b>
<b>Net Increase (Decrease) in Cash Held</b>		<b>(4,527)</b>	<b>5,482</b>
plus: <b>Cash &amp; Cash Equivalents at beginning of period</b>	11	<b>11,465</b>	<b>5,983</b>
<b>Cash &amp; Cash Equivalents at end of period</b>	11	<b>6,938</b>	<b>11,465</b>

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

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Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 25<sup>th</sup> October 2018.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

Mount Barker District Council is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 6 Dutton Road, Mt Barker, SA 5251. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2015/16	\$562,285	\$1,207,494	(\$645,209)
2016/17	\$1,840,328	\$1,214,131	\$626,197
2017/18	\$1,676,156	\$1,582,607	\$93,549

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 1. Summary of Significant Accounting Policies (continued)

had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

5.1 Real Estate Assets Developments

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

5.2 Other Real Estate Held for Resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 1. Summary of Significant Accounting Policies (continued)

annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Furniture, Plant & Equipment	\$5,000
Buildings - new construction/extensions	\$10,000
Recreation & Other Structures	\$5,000
Road construction & reconstruction	\$5,000
Paving & Footpaths, Kerb & Gutter	\$5,000
Stormwater Drainage	\$5,000
Wastewater & Water Assets	\$5,000

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Building & Other Structures	20 to 300 years
Road Assets	20 to 300 years
Footpaths	15 to 80 years
Bridges	50 to 100 years
Wastewater	5 to 100 years
Drainage	80 to 120 years
Plant, Furniture & Equipment	5 to 20 years

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the date of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 1. Summary of Significant Accounting Policies (continued)

8 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119. Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate	0.34% (2017, 0.35%)
Weighted avg. settlement period	0.54 years (2017, 0.52 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous

reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

10 Provisions for Reinstatement, Restoration and Rehabilitation

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change. Council's policy to maximise recycling is extending the operational life of these facilities, and significant uncertainty exists in the estimation of the future closure date.

11 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

12 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 1. Summary of Significant Accounting Policies (continued)

third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues and expenses are recognised on a percentage of completion basis. Costs incurred in advance of a future claimed entitlement are classified as work in progress in inventory. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

## 13 Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

## 14 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

## 15 New accounting standards and UIG interpretations

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the

new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

Mount Barker District Council has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective.

Some Australian Accounting Standards and Interpretations have been issued but are not yet effective. Those standards have not been applied in these financial statements. Council will implement them when they are effective.

**The standards that are expected to have a material impact upon Council's future financial statements are:**

**Effective for annual reporting periods beginning on or after 1 January 2018**

- AASB 9 *Financial Instruments* This replaces AASB 139 *Financial Instruments: Recognition and Measurement*, and addresses the classification, measurement and disclosure of financial assets and liabilities.

The standard introduces a new impairment model that requires impairment provisions to be based on expected credit losses, rather than incurred credit losses. Based on assessments to date, council expects a small increase to impairment losses however the standard is not expected to have a material impact overall.

- AASB 15 *Revenue from Contracts with Customers*, AASB 1058 *Income of Not-for-Profit Entities* and AASB 2016-8 *Amendments to Australian Accounting Standards - Australian Implementation Guidance for Not-for-Profit Entities*

AASB 15 will replace AASB 118 *Revenue*, AASB 111 *Construction Contracts* and a number of Interpretations. AASB 2016-8 provides Australian requirements and guidance for not-for-profit entities in applying AASB 9 and AASB 15, and AASB 1058 will replace AASB 1004 *Contributions*. Together they contain a comprehensive and robust framework for the recognition, measurement and disclosure of income including revenue from contracts with customers.

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 1. Summary of Significant Accounting Policies (continued)

Council is still reviewing the way that income is measured and recognised to identify whether there will be any material impact arising from these standards.

**The standards which are not expected to have a material impact upon Council's future financial statements are:**

**Effective for annual reporting periods beginning on or after 1 January 2017**

- AASB 2014-5 *Amendments to Australian Accounting Standards arising from AASB 15*
- AASB 2015-8 *Amendments to Australian Accounting Standards – Effective Date of AASB 15*
- AASB 2016-7 *Amendments to Australian Accounting Standards - Deferral of AASB 15 for Not-for-Profit Entities*

**Effective for annual reporting periods beginning on or after 1 January 2018**

- AASB 9 *Financial Instruments*
- AASB 15 *Revenue from Contracts with Customers*
- AASB 2010-7 *Amendments to Australian Accounting Standards arising from AASB 9 (December 2010)*
- AASB 2014-1 *Amendments to Australian Accounting Standards (Part E)*
- AASB 2014-7 *Amendments to Australian Accounting Standards arising from AASB 9 (December 2014)*
- AASB 2016-3 *Amendments to Australian Accounting Standards – Clarifications to AASB 15*
- AASB 2016-5 *Amendments to Australian Accounting Standards – Classification and Measurement of Share-based Payment Transactions*
- AASB 2016-6 *Amendments to Australian Accounting Standards - Applying AASB 9*

*Financial Instruments with AASB 4 Insurance Contracts*

- AASB 2017-3 *Amendments to Australian Accounting Standards – Clarifications to AASB 4*

**Effective for annual reporting periods beginning on or after 1 January 2019**

- AASB 16 *Leases*
- AASB 16 *Leases (Appendix D)*
- AASB 2017-1 *Amendments to Australian Accounting Standards – Transfers of Investment Property, Annual Improvements 2014-2016 Cycle and Other Amendments*
- AASB 2017-4 *Amendments to Australian Accounting Standards – Uncertainty over Income Tax Treatments*
- AASB 1059 *Service Concession Arrangements: Grantors*
- AASB 1059 *Service Concession Arrangements: Grantors (Appendix D)*

**Effective for annual reporting periods beginning on or after 1 January 2021**

- AASB 17 *Insurance Contracts*
- AASB 17 *Insurance Contracts (Appendix D)*

## 16 Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

## 17 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 2. Income

\$ '000	Notes	2018	2017
<b>(a). Rates Revenues</b>			
<b>General Rates</b>			
General Rates		27,280	25,862
Less: Mandatory Rebates		(374)	(356)
Less: Discretionary Rebates, Remissions & Write Offs		(76)	(34)
<b>Total General Rates</b>		<b>26,830</b>	<b>25,472</b>
<b>Other Rates (Including Service Charges)</b>			
Wastewater		5,522	5,221
Refuse		2,719	2,628
Natural Resource Management Levy		1,490	1,433
Mount Barker Separate Rate		115	115
Hahndorf Separate Commerce Rate		94	95
Meadows Water Supply		19	15
Water Supply		6	6
<b>Total Other Rates</b>		<b>9,965</b>	<b>9,513</b>
<b>Other Charges</b>			
Penalties for Late Payment		161	183
Legal & Other Costs Recovered		95	96
<b>Total Other Charges</b>		<b>256</b>	<b>279</b>
<b>Total Rates Revenues</b>		<b>37,051</b>	<b>35,264</b>
<b>(b). Statutory Charges</b>			
Building & Development Act Regulatory Fees		612	521
Animal Registration Fees & Fines		357	289
Septic Tank Inspection Fees		208	174
Parking Fines / Expiation Fees		76	74
Sundry		130	132
<b>Total Statutory Charges</b>		<b>1,383</b>	<b>1,190</b>
<b>(c). User Charges</b>			
Mount Barker Tourist Park		825	849
Sale of Reclaimed Water		740	712
Waste Dumping Fees		474	497
Rental of Council Facilities		403	422
Cemetery Fees		71	75
Sundry		20	22
Monarto Quarries		-	3
<b>Total User Charges</b>		<b>2,533</b>	<b>2,580</b>

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 2. Income (continued)

\$ '000	Notes	2018	2017
<b>(d). Investment Income</b>			
Interest on Investments			
- Local Government Finance Authority		180	122
- Banks & Other		62	54
- Loans to Community Groups		1	1
<b>Total Investment Income</b>		<b>243</b>	<b>177</b>
<b>(e). Reimbursements</b>			
Library		210	254
Immunisation		44	35
Landfill		-	2
Sundry		399	195
<b>Total Reimbursements</b>		<b>653</b>	<b>486</b>
<b>(f). Other Income</b>			
Insurance & Other Recoupments - Infrastructure, IPP&E		359	88
Contributions and Donations		227	187
Sundry		91	141
<b>Total Other Income</b>		<b>677</b>	<b>416</b>
<b>(g). Grants, Subsidies, Contributions</b>			
Amounts Received Specifically for New or Upgraded Assets		5,858	5,463
<b>Total Amounts Received Specifically for New or Upgraded Assets</b>		<b>5,858</b>	<b>5,463</b>
Other Grants, Subsidies and Contributions		3,567	3,208
Individually Significant Item - Additional Grants Commission Payment (refer below)		94	626
<b>Total Other Grants, Subsidies and Contributions</b>		<b>3,661</b>	<b>3,834</b>
<b>Total Grants, Subsidies, Contributions</b>		<b>9,519</b>	<b>9,297</b>
The functions to which these grants relate are shown in Note 12.			
<b>(i) Sources of grants</b>			
State Government		6,179	1,441
Commonwealth Government		1,511	2,440
Other		1,829	5,416
<b>Total</b>		<b>9,519</b>	<b>9,297</b>
<b>(ii) Individually Significant Items</b>			
Grant Commission (FAG) Grant Recognised as Income		94	626
Refer to Note 1 for details of Grant Commission (FAG) grant payment recognised as income.			

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 2. Income (continued)

\$ '000	Notes	2018	2017
<b>(h). Conditions over Grants &amp; Contributions</b>			
Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:			
<b>Unexpended at the close of the previous reporting period</b>		9,500	4,787
Less:			
Expended during the current period from revenues recognised in previous reporting periods			
Roads Infrastructure	(5)	(20)	
Other	(669)	(991)	
<b>Subtotal</b>		<b>(674)</b>	<b>(1,011)</b>
Plus:			
Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions			
Recreation Infrastructure	335	923	
Roads Infrastructure	154	1,457	
Other	2,629	3,344	
<b>Subtotal</b>		<b>3,118</b>	<b>5,724</b>
<b>Unexpended at the close of this reporting period</b>		<b>11,944</b>	<b>9,500</b>
<b>Net increase (decrease) in assets subject to conditions in the current reporting period</b>		<b>2,444</b>	<b>4,713</b>
<b>(i). Physical Resources Received Free of Charge</b>			
Roads, Bridges & Footpaths	3,116	4,504	
Land & Improvements	1,720	1,314	
Wastewater	1,263	1,729	
Stormwater Drainage	1,124	2,508	
Recycled Water	58	219	
<b>Total Physical Resources Received Free of Charge</b>		<b>7,281</b>	<b>10,274</b>

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 3. Expenses

\$ '000	Notes	2018	2017
<b>(a). Employee Costs</b>			
Salaries and Wages		12,299	11,582
Employee Leave Expense		1,857	1,631
Superannuation	18	867	787
Superannuation - Defined Benefit Plan Contributions	18	422	421
Workers' Compensation Insurance		371	327
Other		236	220
Less: Capitalised and Distributed Costs		(945)	(559)
<b>Total Operating Employee Costs</b>		<b>15,107</b>	<b>14,409</b>
Total Number of Employees (full time equivalent at end of reporting period)		161	156
<b>(b). Materials, Contracts and Other Expenses</b>			
<b>(i) Prescribed Expenses</b>			
Operating Lease Rentals - Non-Cancellable Leases	17		
- Minimum Lease Payments		605	662
Elected Members' Expenses		251	246
Auditor's Remuneration			
- Auditing the Financial Reports		23	22
- Other Auditors		18	24
Bad and Doubtful Debts		-	187
Election Expenses		10	9
<b>Subtotal - Prescribed Expenses</b>		<b>907</b>	<b>1,150</b>
<b>(ii) Other Materials, Contracts and Expenses</b>			
Contractors		6,544	5,281
Waste Collection & Disposal		2,329	2,223
Parts, Accessories & Consumables		1,684	1,692
Levies Paid to Government - NRM levy		1,471	1,425
Energy		1,105	935
Street Lighting		514	424
Septic Tank Clean Outs		391	424
Levies - Other		245	245
Water		240	185
Legal Expenses		172	107
Professional Services		145	166
Sundry		4,498	5,072
Less: Capitalised and Distributed Costs		(47)	(51)
<b>Subtotal - Other Material, Contracts &amp; Expenses</b>		<b>19,291</b>	<b>18,128</b>
<b>Total Materials, Contracts and Other Expenses</b>		<b>20,198</b>	<b>19,278</b>

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 3. Expenses (continued)

\$ '000	Notes	2018	2017
<b>(c). Depreciation, Amortisation and Impairment</b>			
<b>(i) Depreciation and Amortisation</b>			
Buildings & Other Structures		467	466
Infrastructure			
- Road Assets		3,865	3,764
- Wastewater		1,113	1,082
- Drainage		523	507
- Bridges & Major Culverts		399	345
- Footpaths		544	518
- Recreation & Open Space		599	591
Furniture, Plant & Equipment		705	735
Recycled Water		190	187
<b>Subtotal</b>		<b>8,405</b>	<b>8,195</b>
<b>(ii) Impairment</b>			
Capital Work in Progress		261	195
<b>Subtotal</b>		<b>261</b>	<b>195</b>
<b>Total Depreciation, Amortisation and Impairment</b>		<b>8,666</b>	<b>8,390</b>
<b>(d). Finance Costs</b>			
Interest on Loans		431	348
<b>Total Finance Costs</b>		<b>431</b>	<b>348</b>

## Note 4. Asset Disposal &amp; Fair Value Adjustments

## Infrastructure, Property, Plant &amp; Equipment

<b>(i) Assets Renewed or Directly Replaced</b>			
Proceeds from Disposal		287	362
Less: Carrying Amount of Assets Sold		(1,285)	(1,921)
<b>Gain (Loss) on Disposal</b>		<b>(998)</b>	<b>(1,559)</b>
<b>(ii) Assets Surplus to Requirements</b>			
Proceeds from Disposal		146	810
Less: Carrying Amount of Assets Sold		(159)	(880)
<b>Gain (Loss) on Disposal</b>		<b>(13)</b>	<b>(70)</b>
<b>Net Gain (Loss) on Disposal or Revaluation of Assets</b>		<b>(1,011)</b>	<b>(1,629)</b>

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 5. Current Assets

\$ '000	Notes	2018	2017
<b>(a). Cash &amp; Cash Equivalents</b>			
Deposits at Call		5,805	9,106
Cash on Hand at Bank		1,133	2,359
<b>Total Cash &amp; Cash Equivalents</b>		<b>6,938</b>	<b>11,465</b>
<b>(b). Trade &amp; Other Receivables</b>			
Debtors - General		1,982	3,082
Rates - General & Other		1,400	1,375
GST Recoupment		679	292
Prepayments		150	137
Accrued Revenues		38	37
Loans to Community Organisations		3	3
<b>Subtotal</b>		<b>4,252</b>	<b>4,926</b>
Less: Allowance for Doubtful Debts		(187)	(187)
<b>Total Trade &amp; Other Receivables</b>		<b>4,065</b>	<b>4,739</b>
Amounts included in receivables that are not expected to be received within 12 months of reporting date.			
Private Works		33	60
<b>(c). Inventories</b>			
Stores & Materials - Fuel		8	3
<b>Total Inventories</b>		<b>8</b>	<b>3</b>

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 6. Non-Current Assets

\$ '000	Notes	2018	2017
<b>(a). Financial Assets</b>			
<b>Receivables</b>			
Loan - Hans Heysen Foundation - "The Cedars"		1,500	1,500
Loans to Community Organisations		11	15
<b>Total Receivables</b>		<b>1,511</b>	<b>1,515</b>
<b>Total Financial Assets</b>		<b>1,511</b>	<b>1,515</b>
<b>(b). Equity Accounted Investments in Council Businesses</b>			
Adelaide Hills Regional Waste Management Authority	19	246	384
<b>Total Equity Accounted Investments in Council Businesses</b>		<b>246</b>	<b>384</b>
<b>(c). Other Non-Current Assets</b>			
Capital Works-in-Progress		6,774	2,944
<b>Total Other Non-Current Assets</b>		<b>6,774</b>	<b>2,944</b>

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 7a. Infrastructure, Property, Plant & Equipment

\$ '000		Fair Value Level	as at 30/6/2017				Asset Movements during the Reporting Period							as at 30/6/2018			
			At Fair Value	At Cost	Acc. Dep'n	Carrying Value	New / Upgrade	Renewals	WDV of Asset Disposals	Depreciation Expensed (Note 3c)	Adjustments & Transfers	Tfrs from/to "Held for Sale" category	Revaluation Increments to Equity (ASFR) (Note 9)	At Fair Value	At Cost	Acc. Dep'n	Carrying Value
Land - Community	3		22,080	66	-	22,146	1,798	-	(159)	-	-	-	286	22,206	1,864	-	24,070
Land - Other	2		60,566	5,012	-	65,578	4,939	-	-	-	-	(2,223)	-	60,566	7,728	-	68,294
Buildings & Other Structures	3		48,272	782	7,277	41,777	164	183	(4)	(467)	-	-	-	48,265	1,129	7,742	41,652
Infrastructure																	
- Road Assets	3		228,871	4,300	48,053	185,118	3,580	3,169	(608)	(3,865)	-	-	-	229,955	8,511	51,072	187,394
- Wastewater	3		80,822	1,394	21,258	60,958	4,781	283	(69)	(1,113)	-	-	-	81,881	5,195	22,235	64,841
- Drainage	3		54,081	-	12,050	42,031	1,289	461	(2)	(523)	189	-	-	55,524	627	12,705	43,446
- Bridges & Major Culverts	3		34,491	-	7,230	27,261	55	115	(37)	(399)	(189)	-	2,039	36,446	-	7,602	28,844
- Footpaths	3		20,069	1,097	4,215	16,951	1,279	1,123	(149)	(544)	-	-	2,270	28,106	-	7,175	20,931
- Recreation & Open Space	3		14,717	5,139	6,886	12,970	781	25	(26)	(599)	-	-	-	14,611	5,945	7,406	13,150
Furniture, Plant & Equipment	2		-	7,491	3,655	3,836	-	1,197	(390)	(705)	-	-	-	-	8,030	4,093	3,937
Recycled Water	3		12,735	102	967	11,870	93	49	-	(190)	-	-	-	12,794	186	1,157	11,823
Total Infrastructure, Property, Plant & Equipment			576,704	25,383	111,591	490,496	18,759	6,605	(1,444)	(8,405)	-	(2,223)	4,595	590,355	39,215	121,187	508,383
Comparatives			556,688	23,569	103,030	477,227	13,429	4,162	(2,801)	(8,195)	-	-	6,672	576,704	25,383	111,591	490,496

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

\$ '000

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

**Level 1:** Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

**Level 2:** Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

**Level 3:** Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

\$ '000

Valuation of Assets (continued)

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land & Land Improvements

Council being of the opinion that it is not possible to attribute value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports.

Land - Level 2, Council officers applied the market approach for valuation of non specialised land, the market value was deemed to be as per the Valuer General values as at 30 June 2015 or where material valuation information inputs were available such as recent sales of similar land parcel this input was applied. Additions in the current year are held at cost.

Land - Level 3, Land which is subject to restriction for its use or sale. ie Community Land, etc or land where there is no active market such as Drainage Reserves or subject to Community Service Obligations. Land assets revaluation was undertaken by Council officers using the Valuer Generals values as at 30 June 2015.

Buildings & Other Structures

Councils Buildings and other structures were revalued at 30th June 2014 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use. The valuation technique applied was the depreciated replacement cost approach. The valuation has been indexed at 30th June 2015 based on the Rawlinson's 'Australian Construction Handbook 2015' estimated comparative rates for Adelaide. Unobservable inputs have been utilised and therefore these assets are classified as level 3.

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment &  
Investment Property (continued)

\$ '000

Valuation of Assets (continued)

Infrastructure

For the purpose of AASB 13 Fair value Measurement, Council has determined classes of infrastructure and level of fair value hierarchy to be Level 3. Level 3 inputs have been applied to these classes of assets as there are no relevant observable inputs (Markets) available and other unobservable inputs have been utilised such as estimates of useful lives, residual values and asset conditions. Therefore these assets are classified as level 3.

**Recreation and Open Space Assets** were valued by Council officers at depreciated current replacement costs during the reporting period ending 30 June 2013. The values have been adjusted based on Rawlinson's 'Australian Construction Handbook 2013' estimated comparative rates for Adelaide. All additions post 30 June 2013 are held at cost.

**Road Assets** were revalued as at the 30th June 2016 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use. All additions post 30th June 2016 are held at cost.

All Road infrastructure assets were valued using Level 3 valuation inputs using the cost approach. This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors.

**Bridges and Major Culverts Assets** were revalued as at the 30th June 2018 by an independent valuer Ashay Prabhu, Ashay Prabhu, MIE(Aust) CPEng, NPER, Assetic Pty Ltd. There were no assets valued where is was assumed that the highest and best use was other than its current use.

All Bridges and Major Culverts infrastructure assets were valued using Level 3 valuation inputs using the cost approach. This approach estimated the replacement cost for each asset by componetising the assets into significant parts with different useful lives and taking into account a range of factors.

All Bridge infrastructure assets were valued using Level 3 valuation inputs using the cost approach. This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors.

**Footpaths Assets** were revalued as at the 30th June 2018 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng NPER, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

Footpath infrastructure assets were valued using Level 3 valuation inputs using the cost approach. This approach estimated the replacement cost for each asset by componetising the assets into significant parts with different useful lives and taking into account a range of factors.

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment &  
Investment Property (continued)

\$ '000

Valuation of Assets (continued)

**Wastewater Assets** were revalued as at the 30th June 2015 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

All Wastewater infrastructure assets were valued using Level 3 valuation inputs using the cost approach. This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. All additions post 30 June 2015 are held at cost.

**Recycled Water Assets** were revalued as at the 30th June 2015 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

Recycled water infrastructure assets were valued using Level 3 valuation inputs using the cost approach. This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. All additions post 30 June 2015 are held at cost.

**Drainage Assets** were revalued as at the 30th June 2016 by an independent valuer Ashay Prabhu, MIE(Aust) CPEng NPER, Assetic Pty Ltd. There were no assets valued where it was assumed that the highest and best use was other than its current use.

All Drainage infrastructure assets were valued using Level 3 valuation inputs using the cost approach. This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors.

All acquisitions made after the respective dates are recorded at cost.

Furniture, Plant & Equipment

These assets are recognised on a cost basis.

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 8. Liabilities

\$ '000	Notes	2018	2018	2017	2017
		Current	Non Current	Current	Non Current
(a). Trade and Other Payables					
Goods & Services		2,679	-	2,778	-
Accrued Expenses - Employee Entitlements		1,577	-	1,493	-
Deposits, Retentions & Bonds		559	-	239	-
Payments Received in Advance		314	-	325	-
Accrued Expenses - Other		220	-	188	-
Total Trade and Other Payables		5,349	-	5,023	-

**(b). Borrowings**

Loans - LGFA	208	6,940	199	7,251
<b>Total Borrowings</b>	<b>208</b>	<b>6,940</b>	<b>199</b>	<b>7,251</b>

All interest bearing liabilities are secured over the future revenues of the Council

**(c). Provisions**

Employee Entitlements (including oncosts)	2,184	380	1,989	381
<b>Total Provisions</b>	<b>2,184</b>	<b>380</b>	<b>1,989</b>	<b>381</b>

## Note 9. Reserves

\$ '000	1/7/2017	Increments (Decrements)	Transfers	Impairments	30/6/2018
(a). Asset Revaluation Reserve					
Land - Community	50,271	286	-	-	50,557
Land - Other	10,569	-	-	-	10,569
Buildings & Other Structures	35,627	-	-	-	35,627
- Road Assets	136,037	-	-	-	136,037
- Wastewater	23,024	-	-	-	23,024
- Drainage	9,573	-	-	-	9,573
- Bridges & Major Culverts	22,247	2,039	-	-	24,286
- Footpaths	7,907	2,270	-	-	10,177
- Recreation & Open Space	6,594	-	-	-	6,594
Recycled Water	2,700	-	-	-	2,700
Total Asset Revaluation Reserve	304,549	4,595	-	-	309,144
Comparatives	297,877	6,672	-	-	304,549

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 9. Reserves (continued)

\$ '000	1/7/2017	Tfrs to Reserve	Tfrs from Reserve	Other Movements	30/6/2018
(b). Other Reserves					
Wastewater Maintenance Reserve	3,897	6,401	(5,489)	-	4,809
Indirect Developer Contributions	3,299	54	(6)	-	3,347
Open Space Development	238	2,348	-	-	2,586
MDPA Recreation & Open Space	1,068	335	-	-	1,403
Refuse Reserve	1,156	186	-	-	1,342
MDPA Transport	1,063	-	(173)	-	890
Infrastructure Fund	716	11	-	-	727
Wastewater Infrastructure Fee	2,997	1,903	(4,336)	-	563
Car Park Reserve	301	-	-	-	301
Other Reserves	1,061	-	(649)	-	412
<b>Total Other Reserves</b>	<b>15,796</b>	<b>11,238</b>	<b>(10,654)</b>	<b>-</b>	<b>16,380</b>
<b>Comparatives</b>	<b>10,643</b>	<b>10,781</b>	<b>(5,628)</b>	<b>-</b>	<b>15,796</b>

## PURPOSES OF RESERVES

**Asset Revaluation Reserves**

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

**Wastewater Reserves**

Wastewater Maintenance Reserve - Surplus wastewater service charges raised for the specific purpose of establishing, operating, maintaining, improving and replacing (including by future capital works and depreciation of assets) as per Section 155 of the Local Government Act 1999, LGA Costing Principles for Local Government and ESCOSA principles.

Wastewater Infrastructure Fee Reserve - Surplus wastewater connection fee funds specifically for capital expansion of the wastewater network.

**Refuse Reserve**

Surplus refuse service charges raised for the specific purpose of maintaining the Council's domestic rubbish collection requirement.

**Infrastructure Reserve**

A percentage of budgeted general rate for future Infrastructure which is reviewed by Council on a annual basis.

**Open Space Development**

Capital grants from State Government and developers for the development of open space.

**Car Park Reserve**

Developers capital contribution for the purpose of car parking facilities.

**Indirect Developer Contributions**

Developers capital contribution for the development of infrastructure within Mt Barker precinct.

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 9. Reserves (continued)

\$ '000

## (b). Other Reserves (continued)

**MDPA Recreation & Open Space Reserve**

Developer contributions which contribute to Recreation, Sport and Community Infrastructure required due to growth within the 2010 Mount Baker Urban Growth DPA.

**MDPA Transport Infrastructure Reserve**

Developer contributions which contribute to Transport Infrastructure required due to growth within the 2010 Mount Baker Urban Growth DPA.

## Note 10. Assets Subject to Restrictions

\$ '000

Notes

2018

2017

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

**Cash & Financial Assets**

Unexpended amounts received from Government	2,346	-
Developer Contributions	554	155
Open Space Contributions	238	238
<b>Total Cash &amp; Financial Assets</b>	<b>3,138</b>	<b>393</b>
<b>Total Assets Subject to Externally Imposed Restrictions</b>	<b>3,138</b>	<b>393</b>

## Note 11. Reconciliation to Statement of Cash Flows

## (a). Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:

Total Cash & Equivalent Assets	5	6,938	11,465
<b>Balances per Statement of Cash Flows</b>		<b>6,938</b>	<b>11,465</b>

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 11. Reconciliation to Statement of Cash Flows (continued)

\$ '000

Notes

2018

2017

## (b). Reconciliation of Change in Net Assets to Cash from Operating Activities

<b>Net Surplus/(Deficit)</b>	<b>13,789</b>	<b>15,358</b>
Non-Cash Items in Income Statements		
Depreciation, Amortisation & Impairment	8,666	8,390
Equity Movements in Equity Accounted Investments (Increase)/Decrease	138	272
Non-Cash Asset Acquisitions	(7,281)	(10,274)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)	(5,858)	(5,463)
Net (Gain) Loss on Disposals	1,011	1,629
	<b>10,465</b>	<b>9,912</b>

**Add (Less): Changes in Net Current Assets**

Net (Increase)/Decrease in Receivables	674	(2,111)
Change in Allowances for Under-Recovery of Receivables	-	(98)
Net (Increase)/Decrease in Inventories	(5)	6
Net (Increase)/Decrease in Other Current Assets	-	196
Net Increase/(Decrease) in Trade & Other Payables	6	1,114
Net Increase/(Decrease) in Unpaid Employee Benefits	194	(8)
<b>Net Cash provided by (or used in) operations</b>	<b>11,334</b>	<b>9,011</b>

## (c). Non-Cash Financing and Investing Activities

**Acquisition of assets by means of:**

- Physical Resources Received Free of Charge	2i	7,281	10,274
<b>Amounts recognised in Income Statement</b>		<b>7,281</b>	<b>10,274</b>
<b>Total Non-Cash Financing &amp; Investing Activities</b>		<b>7,281</b>	<b>10,274</b>

## (d). Financing Arrangements

**Unrestricted access was available at balance date to the following lines of credit:**

Corporate Credit Cards	150	150
LGFA Cash Advance Debenture Facility	8,872	10,378

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	Actual 2018	Actual 2017	Actual 2018	Actual 2017	Actual 2018	Actual 2017	Actual 2018	Actual 2017	Actual 2018	Actual 2017
\$ '000										
Rates	28,877	27,458	2,592	2,674	26,285	24,783	-	49	0	0
Wastewater & Recycled Water	6,633	5,998	5,496	5,535	1,137	463	-	-	76,664	72,829
Field Services	2,346	2,375	8,488	8,651	(6,142)	(6,276)	1,743	2,139	293,765	271,360
Commercial Assets	941	862	1,137	1,025	(195)	(163)	-	9	-	-
Community & Customer Services	1,420	1,445	4,749	4,325	(3,329)	(2,880)	1,014	1,102	-	-
Corporate Services	1,137	1,284	1,691	2,353	(554)	(1,070)	794	119	12,522	17,722
Health & Public Safety	806	677	1,949	1,741	(1,143)	(1,064)	65	123	-	-
Planning Policy & Development	723	596	6,090	5,245	(5,367)	(4,648)	-	186	-	-
Infrastructure & Projects	2	-	2,110	1,310	(2,107)	(1,310)	-	20	-	-
Asset Management	48	75	7,042	6,662	(6,994)	(6,587)	44	87	146,950	149,251
Waste Management	3,267	3,179	3,059	2,904	209	274	-	-	246	384
Total Functions/Activities	46,201	43,947	44,402	42,426	1,799	1,522	3,661	3,834	530,148	511,546

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 12b. Components of Functions

\$ '000
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The activities relating to Council functions are as follows:

RATES

General, separate & other rates.

CORPORATE SERVICES

Chief Executive Officer, Information Communication & Technology, Financial Services, Records & Information Management, People & Culture, Governance & Administration.

ASSET MANAGEMENT

Asset Management, Contracts, Procurement & Depreciation of Assets.

COMMUNITY & CUSTOMER SERVICES

Library, Home & Community Care, Community Development, Customer Services, Hills Community Transport, Community Bus, Marketing & Communications.

FIELD SERVICES

Works Depot, Street Cleaning, Sealed & Unsealed Roads, Bridges, Footways, Traffic Management, Vandalism, Cemeteries, Parks & Gardens & Sporting Facilities, Property Management, Halls & Civic Centres, Public Conveniences, Fire Prevention & Stormwater.

PLANNING & STRATEGIC DEVELOPMENT

Planning Policy & Development Assessment, Building Act, Strategic Planning & Economic Development, Open Space, Visitor Information Centre & Tourism.

HEALTH & PUBLIC SAFETY

Animal Control, Health Inspection, Immunisation, Council By Laws & Parking.

INFRASTRUCTURE & PROJECTS

Project Management , Engineering, Major Capital Works.

WASTEWATER

Water Supply, Community Waste Water Management Schemes, Sewage & Recycled Water.

COMMERCIAL ASSETS

Caravan Park, Pool & Recreation Centre.

WASTE MANAGEMENT

Sanitary & Garbage, Refuse Management & Adelaide Hills Regional Waste Management Authority Equity

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 13. Financial Instruments

\$ '000	
<b>Recognised Financial Instruments</b>	
Bank, Deposits at Call, Short Term Deposits	<p><b>Accounting Policy:</b> Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p><b>Terms &amp; Conditions:</b> Deposits are returning fixed interest rates at an average interest rate of 1.50% (2017: 1.51%). Short term deposits are held in either LGFA or NAB at call deposit accounts.</p> <p><b>Carrying Amount:</b> Approximates fair value due to the short term to maturity.</p>
Receivables	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; Conditions:</b> Secured over the subject land, arrears attract interest of 6.75% (2017: 7%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p><b>Carrying Amount:</b> Approximates fair value (after deduction of any allowance).</p>
Rates & Associated Charges (including legals & penalties for late payment)	
Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.	
Receivables	
Fees & Other Charges	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; Conditions:</b> Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p><b>Carrying Amount:</b> Approximates fair value (after deduction of any allowance).</p>

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 13. Financial Instruments (continued)

\$ '000	
<b>Recognised Financial Instruments</b>	
Receivables Other Levels of Government	<p><b>Accounting Policy:</b> Carried at nominal value.</p> <p><b>Terms &amp; Conditions:</b> Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p><b>Carrying Amount:</b> Approximates fair value.</p>
Liabilities Creditors and Accruals	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p><b>Terms &amp; Conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying Amount:</b> Approximates fair value.</p>
Liabilities Interest Bearing Borrowings	<p><b>Accounting Policy:</b> Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p><b>Terms &amp; Conditions:</b> Secured over future revenues, fixed borrowings are repayable by two instalments annually; interest is charged at a fixed rate of 4.75% (2017: 4.75%). Variable interest cash advance loans are drawdown for short term cash requirements and are charged at a variable interest rate.</p> <p><b>Carrying Amount:</b> Approximates fair value.</p>

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>2018</b>					
<b>Financial Assets</b>					
Cash & Equivalents	6,938	-	-	6,938	6,938
Receivables	5,366	33	-	5,399	3,406
<b>Total Financial Assets</b>	<b>12,304</b>	<b>33</b>	<b>-</b>	<b>12,337</b>	<b>10,344</b>
<b>Financial Liabilities</b>					
Payables	7,375	-	-	7,375	5,035
Current Borrowings	468	-	-	468	208
Non-Current Borrowings	-	1,872	7,493	9,365	6,940
<b>Total Financial Liabilities</b>	<b>7,843</b>	<b>1,872</b>	<b>7,493</b>	<b>17,208</b>	<b>12,183</b>
<b>2017</b>					
<b>Financial Assets</b>					
Cash & Equivalents	11,465	-	-	11,465	11,465
Receivables	6,266	60	-	6,326	2,998
<b>Total Financial Assets</b>	<b>17,731</b>	<b>60</b>	<b>-</b>	<b>17,791</b>	<b>14,079</b>
<b>Financial Liabilities</b>					
Payables	4,698	-	-	4,698	4,698
Current Borrowings	468	-	-	468	199
Non-Current Borrowings	-	1,872	8,067	9,939	7,251
<b>Total Financial Liabilities</b>	<b>5,166</b>	<b>1,872</b>	<b>8,067</b>	<b>15,105</b>	<b>12,148</b>

The following interest rates were applicable  
to Council's Borrowings at balance date:

	30 June 2018		30 June 2017	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Other Variable Rates	3.73%	1,643	3.77%	1,732
Fixed Interest Rates	4.75%	5,505	4.75%	5,718
		<b>7,148</b>		<b>7,450</b>

**Net Fair Value**

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

## MOUNT BARKER DISTRICT COUNCIL

## Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

## Note 13. Financial Instruments (continued)

\$ '000
<b>Risk Exposures</b>
<b>Credit Risk</b> represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.
<b>Market Risk</b> is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor <b>currency risk</b> apply.

**Liquidity Risk** is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

## Note 14. Commitments for Expenditure

\$ '000	Notes	2018	2017
<b>(a). Capital Commitments</b>			
<b>Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:</b>			
Infrastructure		3,728	3,761
Furniture, Plant & Equipment		189	493
		<b>3,917</b>	<b>4,254</b>
<b>These expenditures are payable:</b>			
Not later than one year		3,917	4,254
		<b>3,917</b>	<b>4,254</b>

**(b). Finance Lease Commitments**

Council has no Finance Leases.

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 15. Financial Indicators

\$ '000	Amounts 2018	Indicator 2018	Prior Periods 2017      2016	
These Financial Indicators have been calculated in accordance with <i>Information paper 9 - Local Government Financial Indicators</i> prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.				
<b>1. Operating Surplus Ratio</b>				
Operating Surplus	1,661	3.6%	2.8%	1.5%
Total Operating Income	46,201			
<i>This ratio expresses the operating surplus as a percentage of total operating revenue.</i>				
<b>2. Net Financial Liabilities Ratio</b>				
Net Financial Liabilities	2,547	5.5%	(6.5%)	13.3%
Total Operating Income	46,201			
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>				
<b>Adjustments to Ratios</b>				
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.</i>				
<b>Adjusted Operating Surplus Ratio</b>		3.4%	1.4%	1.5%
<b>Adjusted Net Financial Liabilities Ratio</b>		5.5%	(6.5%)	13.3%
<b>3. Asset Sustainability Ratio</b>				
Net Asset Renewals	7,298	92.4%	78.7%	88.7%
Infrastructure & Asset Management Plan required expenditure	7,901			
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>				

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 15. Financial Indicators - Graphs (continued)

<p><b>1. Operating Surplus Ratio</b></p>		<p>Purpose of Operating Surplus Ratio</p> <p>This indicator is to determine the percentage the operating revenue varies from operating expenditure</p>		<p>Commentary on 2017/18 Result</p> <p><b>2017/18 Ratio 3.6%</b></p> <p>Council achieved as required by its long term strategy an operating surplus of at least 1%. Council also achieved its 3 year average target of an operating surplus greater than 2.06% as per the adopted Annual Business Plan.</p>
<p><b>2. Net Financial Liabilities Ratio</b></p>		<p>Purpose of Net Financial Liabilities Ratio</p> <p>This indicator shows the significance of the net amount owed to others, compared to operating revenue</p>		<p>Commentary on 2017/18 Result</p> <p><b>2017/18 Ratio 5.5%</b></p> <p>Council has retained its strong financial position and as required to allow Council to deliver on the projects included in the Long Term Financial Plan.</p>
<p><b>Adjusted Operating Surplus Ratio</b></p>		<p>Purpose of Adjusted Operating Surplus Ratio</p> <p>This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure</p>		<p>Commentary on 2017/18 Result</p> <p><b>2017/18 Ratio 3.4%</b></p> <p>As per the commentary provided above Council achieved its long term strategy of achieving a 1% operating surplus. The timing of Federal Government Financial Assistance Grants only had a marginal impact on the operating result (0.2%) as compared to last financial year.</p>
<p><b>3. Asset Sustainability Ratio</b></p>		<p>Purpose of Asset Sustainability Ratio</p> <p>This indicator aims to determine if assets are being renewed and replaced in an optimal way</p>		<p>Commentary on 2017/18 Result</p> <p><b>2017/18 Ratio 92.4%</b></p> <p>Council has developed Asset Management Plans which provide guidance of when and how much needs to be spent to maintain Councils asset stock. Due to the non completion of the Capital Works Program in this financial year, 10% of the budgeted renewal work has been carried forward for completion in 2018/19.</p>

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 16. Uniform Presentation of Finances

\$ '000	2018	2017
The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.		
All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.		
The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.		
Income	46,201	43,947
less Expenses	(44,540)	(42,697)
Operating Surplus / (Deficit)	1,661	1,250
<b>Net Outlays on Existing Assets</b>		
Capital Expenditure on Renewal and Replacement of Existing Assets	(7,585)	(4,636)
add back Depreciation, Amortisation and Impairment	8,666	8,390
add back Proceeds from Sale of Replaced Assets	287	362
Subtotal	1,368	4,116
<b>Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets	(14,588)	(3,741)
(including Investment Property & Real Estate Developments)		
add back Amounts Received Specifically for New and Upgraded Assets	5,858	5,463
add back Proceeds from Sale of Surplus Assets	146	810
(including Investment Property & and Real Estate Developments)		
Subtotal	(8,584)	2,532
Net Lending / (Borrowing) for Financial Year	(5,556)	7,898

Note 17. Operating Leases

Leases Providing Revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Lease Payment Commitments of Council

Council has entered into non-cancellable operating leases for various items of plant, equipment and property.

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

Not later than one year	617	602
Later than one year and not later than 5 years	1,776	2,238
Later than 5 years	1	-
	2,394	2,840

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 18. Superannuation

\$ '000

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

**Accumulation only Members**

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.5% in 2017/18; 9.5% in 2016/17). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

**Salarylink (Defined Benefit Fund) Members**

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2016/17) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willie Towers Watson as at 30 June 2017. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 19. Interests in Other Entities

\$ '000

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

Council's Share of Net Income

Council's Share of Net Assets

2018

2017

2018

2017

Regional Subsidiaries

(138)

(272)

246

384

Total

(138)

(272)

246

384

(i) JOINT VENTURES, ASSOCIATES AND JOINT OPERATIONS

(a) Carrying Amounts

Name of Entity

Principal Activity

2018

2017

Adelaide Hills Regional Waste Management Authority

Waste Management

246

384

Total Carrying Amounts - Joint Ventures & Associates

246

384

(b) Relevant Interests

Interest in

Ownership

Proportion of

Operating

Share of

Voting Power

Result

Equity

2018

2017

2018

2017

2018

2017

Name of Entity

2018

2017

2018

2017

2018

2017

Adelaide Hills Regional Waste Management Authority

32%

31%

48%

41%

25%

25%

(c) Movement in Investment in Joint Venture or Associate

Adelaide Hills Regional Waste Management Authority

2018

2017

Opening Balance

384

656

Share in Operating Result

(138)

(272)

Council's Equity Share in the Joint Venture or Associate

246

384

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

\$ '000			2018	2017
<b>(i). Non Current Assets &amp; Disposal Group Assets</b>				
- Land			2,223	-
<b>Total Non Current Assets &amp; Disposal Group Assets</b>			<b>2,223</b>	<b>-</b>

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.	
<b>1. LAND UNDER ROADS</b> As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.  At reporting date, Council controlled 818 km of road reserves of average width 20 metres.	
<b>2. POTENTIAL INSURANCE LOSSES</b> Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.  Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.  Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.	
<b>3. LEGAL MATTERS</b> Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 2 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.	
<b>4. CONTINGENT LIABILITY - REGIONAL SUBSIDIARY</b> Mount Barker District Council is a member of the Adelaide Hills Regional Waste Management Authority. The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and Rural City of Murray Bridge.  The Authority has disclosed in their Audited Financial Statements the following contingent liability:  "The Authority as at 30 June 2018 is a defendant in Supreme Court proceedings in which it is asserted that the Authority made misleading representations at the time that it transferred its interests in the Hartley Landfill to a third party. The claim for damages is approximately \$2.5 million plus legal costs. The Authority's legal advisors have stated the claim is denied and has been fully defended. Trial for this action concluded December 2017 and is currently waiting judgement."  Mount Barker District Council's share of this liability is restricted to its ownership share of the Authority (Refer Note 19). As at 30 June 2018 this was reported as 47.8%.	

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 22. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2018, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 19/10/18.

**Council is unaware of any material or significant "non adjusting events" that should be disclosed.**

Note 23. Related Party Transactions

\$ '000	2018	2017
---------	------	------

Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the *Local Government Act 1999*. In all, 18 persons were paid the following total compensation

The compensation paid to Key Management Personnel comprises:

Short-Term Employee Benefits	1,564	1,295
<b>Total</b>	<b>1,564</b>	<b>1,295</b>

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

Receipts from Key Management Personnel comprise:

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees etc.), no other receipts greater than \$1,000 were recorded.

Transactions with Council Regional Subsidiary entities:

The information presented below represents additional information relating to transactions recorded during the financial year with Council's Subsidiary entities. The information presented below is in addition to that already disclosed in Note 19. Council is an equity owner of each Regional Subsidiary disclosed in Note 19 along with other Member Councils.

Member Councils have equal representation on the Board of which Council is a member of the following Subsidiarie:

- Adelaide Hills Regional Waste Management Authority
- Southern & Hills Local Government Association

Member Councils have influence on the financial and strategic operational decisions of the Subsidiary given their equal Board member representation.

No one Member Council individually has control over these decisions.

Mount Barker District Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2018

Note 23. Related Party Transactions (continued)

\$ '000
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The following material transactions occurred with the each Regional Subsidiary during the financial year:

	Payments Made to Entity		Outstanding Balances Owed to the Entity	
	2018	2017	2018	2017
Adelaide Hills Regional Waste Management Auth	698	681	54	57
Southern & Hills Local Government Association	22	14	-	-
<b>Total</b>	<b>720</b>	<b>695</b>	<b>54</b>	<b>57</b>

Amounts recorded above as outstanding are recorded as a liability in Note 8.



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INDEPENDENT AUDITOR’S REPORT

To the members of the Mount Barker District Council

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report, being a general purpose financial report, of the Mount Barker District Council (the Council), which comprises the Certification of Financial Statements on the annual statements giving a true and fair view of the financial position and performance, the Statement of Comprehensive Income, the Statement of Financial Position, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended 30 June 2018 and the notes comprising a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial report of the Council is in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011*, including;

- (i) giving a true and fair view of the Council’s financial position as at 30 June 2018 and of its performance and cash flows for the year then ended; and
- (ii) that the financial records kept by the Council are such as to enable financial statements to be prepared in accordance with Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor’s Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board’s APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Chief Executive Officer for the Financial Report

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with the Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. This responsibility includes determining that the basis of preparation described in Note 1 is appropriate to meet the need of the members. The Chief Executive Officer’s responsibility also includes designing, implementing and maintaining internal controls relevant to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive Officer is responsible for assessing the Council’s ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern

basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

The Chief Executive Officer of the Council is responsible for overseeing the Council’s financial reporting process.

Auditor’s Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY & PARTNERS  
CHARTERED ACCOUNTANTS

SAMANTHA CRETEN  
PARTNER

Signed on the 26<sup>th</sup> day of October 2018,  
at 214 Melbourne Street, North Adelaide



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INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE MOUNT BARKER DISTRICT COUNCIL

We have audited the Internal Controls of the Mount Barker District Council (Council) under the requirements of *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2017 to 30 June 2018 have been conducted properly and in accordance with law.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Auditor's Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 *Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2017 to 30 June 2018. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design of controls on a sample basis based on the assessed risks.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

Opinion

In our opinion, the Council has complied, in all material respects, with *Section 129(1)(b) of the Local Government Act 1999* in relation to Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2017 to 30 June 2018.

DEAN NEWBERY & PARTNERS  
CHARTERED ACCOUNTANTS

SAMANTHA CRETEN  
PARTNER

Signed on the 26<sup>th</sup> day of October 2018  
at 214 Melbourne Street, North Adelaide, South Australia, 5006

## Mount Barker District Council

General Purpose Financial Statements  
for the year ended 30 June 2018

## Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Mount Barker District Council for the year ended 30 June 2018, the Council's Auditor, Dean Newberry has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Andrew Stuart  
**CHIEF EXECUTIVE OFFICER**

Michael Bails  
**PRESIDING MEMBER, AUDIT COMMITTEE**

Date: 25 October 2018



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## Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Mount Barker District Council for the year ended 30 June 2018, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

**SAMANTHA CRETEN**  
Partner

**DEAN NEWBERRY & PARTNERS**  
**CHARTERED ACCOUNTANTS**

Dated this 26<sup>th</sup> day of October 2018



## SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

ADELAIDE HILLS COUNCIL | ALEXANDRINA COUNCIL | KANGAROO ISLAND COUNCIL |  
MOUNT BARKER DISTRICT COUNCIL | CITY OF VICTOR HARBOR | DISTRICT COUNCIL OF YANKALILLA

# ANNUAL REPORT 2017-2018



Mount Barker District Council

General Purpose Financial Statements  
for the year ended 30 June 2018

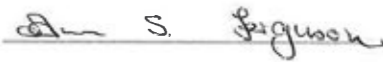
Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2018 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.

  
Andrew Stuart  
CHIEF EXECUTIVE OFFICER

  
Ann Ferguson  
MAYOR

Date: 25 October 2018

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About the Southern & Hills Local Government Association region

The Southern & Hills Local Government Association was first formed in July 1969 and is now constituted as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. Consisting of six (6) local government Councils:

- Adelaide Hills Council
- Alexandrina Council
- Kangaroo Island Council
- Mt Barker District Council
- City of Victor Harbor
- District Council of Yankalilla

Collectively these six (6) Councils have:

- ☑ More than 120,000 people as at 30<sup>th</sup> June 2017.
- ☑ 5,539 kilometres of local roads
- ☑ Area consists of 8,656 square kilometres.
- ☑ An ocean coastline of 652 Km.
- ☑ The River Murray and lakes form the southeast boundary of the region.
- ☑ The region has extreme diversity form the foothill suburbs of Adelaide to the isolation of the inaccessible west coast of Flinders Chase National Park.
- ☑ Significant areas within the region are under primary production include highly productive farm, horticulture, viticulture, forestry, fishing and intensive animal keeping enterprises and in the more undulating parts sheep farming, cereal growing and dairying.
- ☑ The region contributed nearly \$3 billion in gross value to the State economy in 2006/07 or 4.4% of gross state product.
- ☑ Much of the area has, (by South Australian standards) a high rainfall.
- ☑ A large part of the area is within the 30 Year Plan for Greater Adelaide.
- ☑ Significant growth pockets both in population and development, placing demands on infrastructure and the natural environment.
- ☑ Projected change in the population to 2026 by approximately 25%.
- ☑ Within the region, Victor Harbor and Goolwa are key retirement destinations.
- ☑ Within the region, The Adelaide Hills, The Fleurieu and Kangaroo Island are all major tourism destinations.
- ☑ Kangaroo Island is a major component of the Australian and SA tourism plan with tourist numbers targeted to double over the next decade.

The Southern and Hills Local Government Association Board

June 2018

Council	Elected Member Representative	Council Staff Representative
Adelaide Hills Council	Deputy Mayor Jan - Claire Wisdom	CEO Andrew Aitken
Alexandrina Council	Mayor Keith Parkes	CEO Glenn Rappensberg
Kangaroo Island Council	Mayor Peter Clements	CEO Andrew Boardman
Mt Barker District Council	Mayor Ann Ferguson	CEO Andrew Stuart
City of Victor Harbor	Mayor Graham Philip	CEO Victoria MacKirdy
District Council of Yankalilla	Mayor Glen Rowlands	CEO Nigel Morris

Southern &amp; Hills Local Government Association

Annual Report 2017 - 2018

### Office Bearers 2017 – 2018

President	Mayor Keith Parkes, Alexandrina Council
Deputy President	Mayor Glen Rowlands, District Council of Yankalilla
Executive Officer	Mr Graeme Martin
Auditor	Mr Jon Colquhoun, FCA, HLB Mann Judd
Elected under the provisions of the Constitution of the Local Government Association	
Delegates to LGA Board	Mayor Keith Parkes Deputy Mayor Jan – Claire Wisdom (via Metro)
Proxy Delegate to LGA Board	Mayor Glen Rowlands, District Council of Yankalilla
Delegates to SAROC	Mayor Keith Parkes Mayor Glen Rowlands Mr Graeme Martin
Proxy Delegate to SAROC	Vacant

Southern &amp; Hills Local Government Association

Annual Report 2017 - 2018

## President's Forward

The 2017-2018 year largely has seen Southern and Hills Local Government Association consolidate its role and activities.

Core activities have included the continuing work of the existing Roads Working Party and the 2020 Transport Plan review, monitoring the S&HLGA Regional Public Health plan and implementing the region's Climate Change Adaptation Plan, working very closely with the RDA to further the Regional Infrastructure Plan, as well as maintaining and reviewing key strategy and performance documents such as the Annual Action Items, Annual Budget and adopting a new 4 year Business Plan.

There has been much discussion and analysis around the challenges and opportunities ahead given upcoming changes to the Local Government Association of South Australia and the potential to restructure S&HLGA in terms of membership councils, revisiting the charter and the relationship with LGA SA. Having a coordinated regional voice is more important than ever, and for the Hills and Fleurieu and Kangaroo Island region, we have much in the way of learnings and contributions that can be made to the broader sector given our proximity to the capital city of Adelaide and our diverse mix of industries, geography and demographics.

We acknowledge and continue to work with the State Government's Office of Local Government. We have partnered with our regional economic development organisation, Regional Development Australia as well as PIRSA and the Natural Resource Management Boards as we continue to confront the many impacting regional issues.

Thank you to our Executive Officer, Graeme Martin for his continued energy and drive in supporting the body.

In closing, I acknowledge and thank all the member councils for their support during the year, and say how much I value ongoing contribution of member Mayors and CEOs.

**Mayor Keith Parkes**  
**President**



The Board

The Board held 6 ordinary bi-monthly meetings during the year. Board Members are generally the Mayor and Chief Executive Officer of each Council. To provide the opportunity for Board Members to gain first hand knowledge of regional issues, meetings are hosted by Member Councils on a rotational basis and were held at:

1 September 2017	–	Alexandrina
27 October 2017	-	Adelaide Hills
15 December 2017	-	Mt. Barker
9 February 2018	-	Kangaroo Island
27 April 2018	-	Adelaide Hills
22 June 2018	-	Alexandrina

Key Issues acted on by the Board included:

- o Continued to work closely with the Adelaide Hills Fleurieu and Kangaroo Island Regional Development Australia Board and with RDA officers to complete the 2010 Hills Rail Realignment study, develop the regional Infrastructure Priority Plan, the regional China Engagement strategy, Board governance and membership and a regional workplan in partnership with PIRSA. The S&HLGA and the RDA are both represented on the Kangaroo Island Commissioner’s Economic Growth Advisory Board.
- o Continued working with the Local Government Association and the lobbying on the review of the business plans, administrative fee and levy proposals of the Natural Resource Management Boards, continuing lobbying for a more balanced & nationally consistent approach to planning, regulation for rural and regional road safety & speed limits, equitable road funding, continuing the development of a balanced and consistent policy approach to Council sustainability, finances and rate revenue in the face of the call for a State Rate Capping policy, input into the LGA governance and organisational review, review of the Mobile Food vendors regulations, telecommunications Black Spot funding, developing a LG Coastal Alliance and cost shifting policies such as e-planning portal contributions, hard waste levy and the transfer of rate exempt community housing and developing and promoting the regional decentralisation and population growth strategies.
- o Monitoring and implementing the S&HLGA Regional Public Health Plan.
- o Monitoring and implementing the S&HLGA Regional Climate Change Adaptation Plan
- o Input into the LGA response to the SA State Emergency Management Plan review and the proposed Functional Support role for the sector.
- o Continued the updating of the Roads Database component of the regional 2020 Transport Plan, special local roads funding applications and continued the comprehensive review of the Regional Transport Plan including the development of the South Coast Freight Corridor marketing material and advocating on Public Transport issues
- o Developing key quantitative and qualitative criteria for Council sustainability and reviewing the Fleurieu Futures findings
- o Updating and maintaining of the S&HLGA Website and developing new promotional material.

Regional Consultations and briefings were coordinated to occur on the day of Board meetings.

13 various speakers addressed meetings of the Board.

In addition the CEO’s group conducted several of their meetings in the morning preceding the Board meeting.

The Board reviewed its achievements to date and developed a new Action Plan for 2017-2018

At the commencement of 2017-2018 the Board completed a review of its Annual Key Actions, the EO performance and its Annual Budget performance covering the previous period. The Board also adopted its new Business Plan covering the period 2017-2021.

S&HLGA Roads Working Party

The Roads Working Party (RWP), with membership drawn from directors /managers of technical services of Councils and regional managers and infrastructure planners of the Department of Planning, Transport and Infrastructure held its annual meeting in March to review the S&HLGA 2020 Transport Plan (Plan) Roads database priority summary list and to make recommendations on regional priorities for the Special Local Roads Program (SLRP). The work of the committee included:

- o Co-ordinate the annual review of HDS Australia Pty Ltd’s summary assessment and update of the 2020 Transport Plan Roads Database.
- o Co-ordinated and supported the application process of Councils to the SLRP.
- o Review and plan the update of the S&HLGA Roads Database that comprises the roads nominated by Councils under the policies of the 2020 Transport Plan
- o Reviewed the next 3 year work plan for the region
- o The following projects were recommended, based on the methodology of the Plan and proposed funding under the Special Local Roads Program for 2018 – 2019

Project	Council	Total Project Cost for this stage	SLRP request	Council contribution	comment
Waitpinga Rd	City of Victor Harbor	\$900,000	\$600,000	\$300,000	Stage 3 of 4
Springs Rd	Mt Barker	\$975,000	\$650,000	\$325,000	Stage 2 of 4
Wedgewood/Hickmans Rd	Kangaroo Island	\$300,000	\$200,000	\$100,000	Stage 1 of 3
Quarry Rd	Alexandrina	\$285,000	\$190,000	\$95,000	Stage 1 of 2
Total		\$2,460,000	\$1,640,000	\$820,000	

CWMS Group

The S&HLGA Community Waste Water Management Systems (CWMS) User group has been formally constituted with member establishment levies set comprising a base rate plus a percentage based on the number of connections.

Following on the Essential Services Commission of SA (ESCOSA) to review Water Industry reform and the implications of the Water Industry Act 2012, The S&HLGA Council CEO group has been reviewing options for CWMS assets in light of:

- The risk factors and increasingly time and resource consuming compliance regime associated with this critical asset management.
- The opportunity for regional scale
- Continued investment interest from the private sector
- Adopting best practice and efficient operations

The CWMS User group became active in the latter part of the year, formally adopting Terms of Reference and meeting on 28 May and 20 June 2018

Regional Research Papers and Submissions

The following Papers and Submissions have been prepared on behalf of Member Councils during the course of the year:

- To the LGA on behalf of the S&HLGA region – submission on LGA Reform, Options for SA Councils
- To SAROC on behalf of the S&HLGA region – Abundant Bird Species Management
- To SAROC on behalf of the S&HLGA region – Mobile Food Vendor Regulations
- To The Office of Minister Leon Bignell on behalf of the sector – Regional Abattoir support
- LGA R&D application in partnership with Insurance Council of Australia for “What we Build, Where we Build” research grant
- S&HLGA Strategic GAROC/SAROC Direction and Discussion Paper
- To SA Health on behalf of S&HLGA Regional Public Health progress report for the period 2014 – 2016
- To EO Management Group - Ratings developments discussion paper

Task Force and Working Groups

The S&HLGA EO was a member of the following Task Force and Working Groups during the course of the year:

Committee	S&HLGA Executive Officer Role	Meeting Frequency	Comment
Regional Public Health	Secretarial/Administration	Every 2 months	ongoing
Resilient Hills & Coast - Climate change Adaptation	Committee member	Every 2 months	ongoing
Northern Freight Bypass	Chair	Every 2 months	Estimated 1 <sup>st</sup> stage Project completion June 2018
Regional Economic Development Officers	Committee member	Every 2 months	ongoing
KI Eco Growth – Commissioner’s Local Advisory Board	Chair	Every 2 months	2 year appointment due to complete September 2018
Regional EO Management Group	Committee member	Every 2 months	Precedes SAROC
S&HLGA CEO group	Secretarial/Administration	Every 3 months	Precedes S&HLGA Board
LGA Ratings Equity Steering Committee	Committee member	Ad hoc	Project completion June 2018
S&HLGA Roads Works Group	Secretarial/Administration	Ad hoc but at least 3 times per annum	ongoing
S&HLGA CWMS User Group	Secretarial/Administration	Every 2-3 months	ongoing

Workshops and seminars

The Executive officer represented the member Councils at various workshops and seminars during the course of the year:

- LGA Showcase / OGM
- LGA Conference / AGM
- Wallman Lawyers Property & Infrastructure Asset Management Forum –site contamination
- Kangaroo Island Business Expo
- LGA Governance Review workshops x 2
- Commissioner for Kangaroo Island Key Development Projects Forum
- Various Council presentations on S&HLGA Key Activities and Projects

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

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- Australian Institute of Company Directors Economic Outlook forum
- SA Powernetworks future networks deep dive forum
- LGA Rate Capping Forum
- Coastal Alliance Forum
- State Public Health Plan review workshop
- S&HLGA Regional Community Energy Project Forum

**SAROC**

The South Australian Regional Organisation of Councils (SAROC) is a Committee of the LGA that focuses on key issues affecting country Councils.

The S&HLGA supports the Governance process by contributing to agenda items for SAROC meetings, the distribution of Key Outcomes Statements of meetings to S&HLGA Board meetings and collegiate support to prepare submissions on behalf of country Councils that included:

- Continuing lobbying and input into the ongoing review of the business plans, administrative fee and levy proposals of the Natural Resource Management Boards
- Continuing lobbying for a more balanced & nationally consistent approach to planning, regulation for rural and regional road safety & speed limits as well as advocating the return of appropriate Road funding for SA
- Lobbying and continuing the development of a balanced and consistent policy approach to Council sustainability, finances and rate revenue in the face of the call for a State Rate Capping policy and cost shifting policies such as e-planning portal contributions, hard waste levy, transfer of rate exempt community housing.
- Lobbying the State Government to change the regulations on Mobile Food vendors
- Working with the State Government on the management and control of abundant pest species particularly Little Corellas
- Lobbying State Government on contributions to Mobile Telecommunications black spot funding
- Developing and promoting the Regional Decentralisation and population growth strategies
- Working to develop a Coastal Council Alliance
- Member of the Regional Task Group to oversee the Ratings Equity Project
- Input into LGA Governance review

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

Southern &amp; Hills Local Government Association

Annual Report 2017 - 2018

**Rubble Royalties**

The S&HLGA received top up funds from Rubble Royalties in 2016-2017. The S&HLGA has member Council Kangaroo Island as the sole contributor to this scheme. During the year funds were allocated to:

- Contribution to the Resilient Hills & Coast Climate Change Adaptation Project Officers 12 month contract extension
- Contribution to undertake LiDar Hazard Mapping project on KI
- Working with the State Government and the Regional EO group to review the impact of Rubble Royalties and seek their removal.

**LGA Board**

Deputy Mayor Jan – Claire Wisdom (Adelaide Hills Council) along with Mayor Keith Parkes (Alexandrina Council) have represented the Southern and Hills Region at the Local Government Association State Board meetings. District Council of Yankalilla Mayor, Glen Rowlands has acted as proxy delegate.

**Resources**

The continuation of the capacity building grant from the Local Government Research and Development Scheme and the new Outreach Grant has improved the capacity of the Executive Officer that has been applied across a range of Association activities during the year.

Part of the additional capacity has supported the administrative processes around the S&HLGA Roads Working Party and the applications to the Local Government Transport Advisory Panel, involvement with SAROC, the regional EO group, the regional working groups and various reports, submissions and forums throughout the year.

Mr Graeme Martin, Director of Grange Advisors Pty Ltd has provided Executive Officer services to the Association under a contract services agreement for the period 2017 - 2018.

Acronyms

AICD.....	Australian Institute of Company Directors
AMLNRNM.....	Adelaide and Mt Lofty Ranges Natural Resources Management Board
CEO.....	Chief Executive Officer
CWMS.....	Community Wastewater Management Systems
DEW.....	Department of Environment and Water
EO.....	Executive Officer
ESCOSA.....	Essential Services Commission of South Australia
LGA.....	Local Government Association
MDBA.....	Murray Darling Basin Authority
MOU.....	Memorandum of Understanding
NBN.....	National Broadband Network
NRM.....	Natural Resources Management
OLG.....	Office of Local Government
PIRSA.....	Primary Industries & Regions SA
RDA.....	Regional Development Australia
SAROC.....	South Australian Regional Organisation of Councils
SEB.....	Significant Environmental Benefits
S&HLGA.....	Southern and Hills Local Government Association
SLRP.....	Special Local Roads Program

Southern & Hills Local Government Association  
Past Presidents and Secretaries / Executive Officers

Years	President	Council	Secretary / EO
2017 – 2018	Mayor Keith Parkes	Alexandrina Council	Graeme Martin
2016 - 2017	Mayor Bill Spragg	Adelaide Hills Council	Graeme Martin
2015 - 2016	Mayor Bill Spragg	Adelaide Hills Council	Graeme Martin
2014 - 2015	Mayor Bill Spragg <sup>f</sup> Mayor Ann Ferguson	Adelaide Hills Council DC Mount Barker	Graeme Martin
2013 - 2014	Mayor Ann Ferguson	DC Mount Barker	Graeme Martin
2012 - 2013	Mayor Ann Ferguson	DC Mount Barker	Graeme Martin
2011 - 2012	Mayor Ann Ferguson	DC Mount Barker	Fred Pedler <sup>d</sup> Graeme Martin <sup>e</sup>
2010 - 2011	Mayor Ann Ferguson <sup>c</sup> Mayor Brian Hurn OAM	DC Mount Barker The Barossa Council	Fred Pedler <sup>b</sup>
2009 - 2010	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler <sup>b</sup>
2008 - 2009	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler <sup>b</sup>
2007 - 2008	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler <sup>b</sup>
2006 - 2007	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler <sup>b</sup>
2005 - 2006	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler <sup>b</sup>
2004 - 2005	Mayor Kym McHugh	Alexandrina Council	Fred Pedler <sup>b</sup>
2003 - 2004	Mayor Kym McHugh	Alexandrina Council	Fred Pedler <sup>b</sup>
2002 - 2003	Mayor John Crompton <sup>a</sup>	City of Victor Harbor	Fred Pedler <sup>b</sup>
2001 - 2002	Mayor John Crompton	City of Victor Harbor	Fred Pedler <sup>b</sup>
1999 - 2000	Mayor Bernie Eglinton APM	DC Mt Barker	Fred Pedler <sup>b</sup>
1998 - 1999	Mayor Bernie Eglinton APM	DC Mt Barker	Dean Gollan
1997 - 1998	Mayor Janice Kelly	Kangaroo Island Council	Barry Hurst
1996 - 1997	Mayor Janice Kelly	Kangaroo Island Council	Barry Hurst
1995 - 1996	Mayor Anita Aspinall	DC Stirling	Peter Vlatko
1993 - 1994	Cr GR Mayfield	DC Yankalilla	Malcolm Davis
1991 - 1992	Mayor Val Ball	DC Strathalbyn	John Coombe
1989 - 1990	Cr Val Bonython	DC East Torrens	Eric March
1987 - 1988	Cr PD Secker	DC Mt Barker	Dean Gollan
1985 - 1986	Mayor Leon O'Driscoll	DC Strathalbyn	Vernon Cotton
1984 - 1985	Cr CA Phieffer	DC Onkaparinga	David Seaman
1982 - 1983	Cr Brian Pym	DC Mt Pleasant	Adrian Hamiester
1980 - 1981	Cr Roy Galpin	DC Port Elliot and Goolwa	Ron Wellington
1979	Mayor M Checker	DC Gumeracha	Malcolm Anderson
1978	Mayor M Checker	DC Gumeracha	John Grosvenor
1976 - 1977	Mayor A Davidson	DC Strathalbyn	Vernon Cotton
1975	Cr Ray Orr	DC Mt Barker	Reginald Walters
1974	Cr L Hughes	DC Meadows	Wally Richards
1969-1973	No minutes available		
30 <sup>th</sup> July 1969	First Constitution for S&HLGA Adopted		
Attendance register maintained for annual and half yearly conferences from 1968 to 1990			

<sup>a</sup> Until 12<sup>th</sup> May 2003 <sup>b</sup> Executive Officer <sup>c</sup> From February 2011 <sup>d</sup> To December 2011 <sup>e</sup> From January 2012

<sup>f</sup> From February 2015



SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

ADELAIDE HILLS COUNCIL | ALEXANDRINA COUNCIL | KANGAROO ISLAND COUNCIL |  
MOUNT BARKER DISTRICT COUNCIL | CITY OF VITOR HARBOUR | DISTRICT COUNCIL OF YANKALILLA

S&HLGA KEY ACTION PLAN  
2017-2018

13 RINGMER DR, BURNSIDE, SOUTH AUSTRALIA 5066  
T 0418 502 311 E GREAME@AHLGA.SA.GOV.AU W WWW.AHLGA.SA.GOV.AU

The Business Plan 2017 – 2021 has been prepared in accordance with Clause 18 of the Charter, and to comply with Clause 24 of Schedule 2 of the Local Government Act 1999, was adopted on 21 June 2013. The Business Plan should be read in conjunction with the Budget of each of the Financial Years covered by the plan. These provide the resources for the Plan.

An Annual Key Action Plan is prepared based on a framework of the Business Plan that incorporates the Key Issues identified by the Councils and the Executive Officer in various Board meetings and forums during the preceding period. The Key Action Plan is the framework for review and reporting against the Business Plan.

This report format will facilitate the reviews required by Clause 18.3 of the Charter to be conducted by the Board during the course of the year.

The Executive Officer will report to Ordinary Board meetings against the following criteria

1. To keep maintained the business office of the Association
2. To prepare the Business Plan, Budgets and reports in a timely manner
3. To liaise with Councils, and Stakeholders to foster the outcomes of the Business Plan
4. To attend all meetings of the Association, to prepare agendas, minutes and correspondence as required.

AND against recognised and documented success indicators.

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Southern & Hills Local Government Association						Key Action Plan 2017 – 2018
2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes	
1. To provide leadership and advocacy for Member Councils on regional issues.	S&HLGA Board Meetings	Bi-Monthly Meetings to focus on Local Government issues that support Councils to achieve their Business Plan outcomes by: <input checked="" type="checkbox"/> Meetings to include presentations, workshops and forums on Key Issues <input checked="" type="checkbox"/> Respond as necessary to State and Federal Government Policies which impact on the region	To maintain a vibrant responsive format for the S&HLGA Board	Leader: Key issues are addressed and format of meetings constantly meet the needs of the Association's members.	Annual Board meeting program (date and location) developed and agreed  Strategies that give priority to S&HLGA issues  Feedback data on the meeting format, speakers  Number of policy responses	1. 4/8/2017 OLG Financial Regulation discussion on EOFY account sign off 2. 28 Nov 2017 Meeting with Statoil re: Bight exploration plan
2. To promote & market the Southern & Hills Local Government Association	S&HLGA Website	<input checked="" type="checkbox"/> Ensure the new website is current and marketed appropriately <input checked="" type="checkbox"/> Update the website as required and review	Maintain an informative, current and appealing S&HLGA website	Leader: EO responsibility	all licences and registrations are current and compliant  Website has up to date & current information	1. Operations and Financial Policy loaded on the website Nov 2017 2. Website update to reflect changes in Officers Feb 2018

Southern & Hills Local Government Association						Key Action Plan 2017 – 2018
2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes	
	To provide sound financial management and manage resources effectively	<input checked="" type="checkbox"/> To prepare annual Budget and review as required <input checked="" type="checkbox"/> Oversee Annual Audit <input checked="" type="checkbox"/> Produce Annual Report	To manage the financial affairs within budget and to prepare reporting within the required timeframes.  Business Plan objectives and actions are addressed.	Leader: EO responsibility	Budget is maintained and reports meet timelines.  Audit completed by end of August 2017  Mid Year Budget review undertaken in Feb 2016  Annual Report published	1. 2017-2018 Budget adopted 23/06/2017 2. 2017-2018 Audit completed 07/08/17 3. 2016-2017 Annual Report adopted 01/09/2017
	Regular CEO's meetings	<input checked="" type="checkbox"/> Review the format and operation of the CEO's forum <input checked="" type="checkbox"/> CEO's to inform EO of issues for each meeting	Aim to host a regular CEO meeting prior to the S&HLGA Board meetings with the objective of working through key issues in more depth for presentation to the Board.	Facilitator /Initiator	CEO meeting recommendations and feedback.  Improved information flow to S&HLGA Board	1. CEO meetings convened to precede scheduled Board meetings

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Southern & Hills Local Government Association						Key Action Plan 2017 – 2018					
2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements					
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes						
	Strengthen interaction with State government and opposition MP's and all regional Stakeholders	<div><div>☑</div>Meet regularly and as necessary with key MPs.</div> <div><div>☑</div>Ensure each regional MP is invited to S&amp;HLGA meetings</div> <div><div>☑</div>Allocate key Stakeholders presentation spots at S&amp;HLGA Board meetings</div>	Management of key stakeholder relationships and regional MPs with the S&HLGA Board	Facilitator /Initiator	Key Stakeholder feedback and Board satisfaction	1. KI Business Expo 27/11/17 Minister Bignell (Tourism ) 2. Regional Abattoir support letter to Minister Bignell/Robert Brokenshire MPMP 16/2/18 3.Meeting with Sam Duluk 25/5/18 to discuss Northern Rail Bypass Report 4.Meeting with new regional MPs 28 June					
	Regional issues to be raised with LGA directly or through SAROC	<div><div>☑</div>Attend SAROC meetings</div> <div><div>☑</div>Attend LGA Forums and Meetings</div> <div><div>☑</div>Develop SAROC and LGA reports as necessary</div>	The S&HLGA EO will maintain regular attendance at SAROC and LGA meetings and events	Advocate	Regular SAROC attendance.  Regular LGA Forums attended  Number of issues raised with LGA / SAROC / Agencies  Number of LGA/SAROC Task groups and Committees involved in  Improved prominence of S&HLGA region & issues with LGA	1. LGA AGM Nov 2017 2. LGA OGM April 2018  1. Abundant Bird Species Report SAROC July 19 2017 2. Mobile Food Vendor Report SAROC May 16 2018  1. Rating developments paper produced for EO Management Group 06/09/2017 2. EO Appointed to Ratings development Work Group to review ratings options on exempt Power generators  1. LGA Governance review workshops 2/11/17, 22/11/17 2. Submission to LGA – Reform LG - Options for SA Councils 17/01/2018					

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Southern & Hills Local Government Association						Key Action Plan 2017 – 2018					
2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements					
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes						
	New 4 Year Business Plan	Develop new S&HLGA 4 Year Business Plan 2017-2021	Develop the S&HLGA 2017-2021 new 4 year Business Plan in line with the requirements of the LG Act	Owner/Custodian	New Business Plan adopted by S&HLGA Board and accepted by the Minister	1. Draft 2017-2021 Business Plan presented to the Board 23/06/2017 2. 2017-2021 Business Plan adopted 01/09/2017					

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Southern & Hills Local Government Association

Key Action Plan 2017 – 2018

2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements
	Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes
3. To support sustainable economic, environmental, & social development in the region		Environment	<div><div><input checked="" type="checkbox"/></div>Liaise with the regions NRM's</div> <div><div><input checked="" type="checkbox"/></div>Continue actions in the S&amp;HLGA regional Climate Change Adaptation report implementation program.</div> <div><div><input checked="" type="checkbox"/></div>Continue membership and attendance of the Regional Climate change Working Group</div> <div><div><input checked="" type="checkbox"/></div>Advocate extension of Climate Change implementation officer position</div> <div><div><input checked="" type="checkbox"/></div>Continue advocacy for the region in respect of NRM levy collections</div>		Strategic (Working Group member)	Region better positioned to manage and adapt to Climate Change impacts.  Project Officer position extended
		NRM levy			Advocate Information provider	Regional position on NRM levy collection clarified and adopted.  Region to have greater influence on expenditure.
						1. S&HLGA in partnership with RH&C and Insurance Council of Australia LGAR&D application for What we build /where we build – climate resilient housing submitted 31/07/2017 2. LiDar project for KI RFQ Dec 2017 3. Coastal Management Project with Regional EO Nov 2017/Jan 2018 4. LGA Climate change workshop case study presentation 22 Feb 2018  1. Project officer funding secured and re-appointed for 12 months-July 2017

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Southern & Hills Local Government Association

Key Action Plan 2017 – 2018

2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes	
	<b>research</b> Explore (with the LGA) research and /or pilot programs for the Region.	<input checked="" type="checkbox"/> Complete LGA R&D applications as necessary		<i>Advocate/Influence</i>	Successful Research or funding applications or projects facilitated in the region	1. Three applications submitted 31/07/2017 in which S&HLGA is the lead proponent or partner
	<b>Public Health</b> Complete all compliance requirements of the regional Health Plan in accordance with the State Public Health Plan	<input checked="" type="checkbox"/> Completed reporting and monitoring implementation aspect of the Regional Health Plan  <input checked="" type="checkbox"/> Maintain Working Group membership and provision of administrative services	Report progress of the S&HLGA Regional Public Health Plan	<i>Leader/Control</i>	Individual Council Action Plans monitored and evaluated through the S&HLGA PH Working Group	1. Support for Community Wellbeing Alliance and partner in LGA R&D application for funding for community based regional officers 2. Successful Community Wellbeing Alliance application
	<b>Planning</b> Regional Planning Reform	<input checked="" type="checkbox"/> Successful S&HLGA/RDA partnership rollout of the RDA/PIRSA funded Regionalisation project during 2017-18 (delayed from 2016-2017)	S&HLGA contribution to a review of Regional Planning policies with a view to regional harmonisation and response to the new Planning Development and Infrastructure Act	<i>Partner/Influence</i>	To obtain feedback of constituent Councils on whether they support a Regional DAP	

Southern & Hills Local Government Association						Key Action Plan 2017 – 2018
2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes	
	<b>Regional Development</b> Support the RDA in all regional economic issues and projects	<div><div></div>Regular meetings with the RDA</div> <div><div></div>Assist the RDA in reporting to the S&amp;HLGA Board against the agreed KPIs</div> <div><div></div>Consider attending an RDA Shanghai/ Singapore outward bound mission</div>	Continue to foster the relationship with the primary regional Economic Development agency	Partner/Influence	Improved economic outcomes for the region  Stronger Regional RDA	1. RDA to take lead administration on the Hills Rail Re-alignment project. 2. meeting with new RDA Chair James Sexton 22/3/2018
4. To improve infrastructure to meet the region's needs	<b>Infrastructure</b> Partner with RDA and regional Economic Development Officers	<div><div></div>Development of the Regional Infrastructure Plan via membership of the Regional Economic Development Officers Forum</div>	The constituent Councils Economic Development Officers in conjunction with the RDA & S&HLGA have created a Working Group to assess economic opportunities and develop a Regional Infrastructure priority list	Partner/Influence	Regional Priority Infrastructure Plan presented to the S&HLGA Board	1. Regional Eco Dev Officers meetings 17/8/17, 9/11/17, 14/3/18 2. Attendance Wallman Lawyers Property & Infrastructure Asset Management Forum – site contamination 21 Feb 2018

Southern & Hills Local Government Association						Key Action Plan 2017 – 2018
2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes	
	<b>Telecommunication</b>	<div><div></div>Liaise with the regional NBN co-ordinator</div> <div><div></div>Advocate to the LGA on regional Mobile issues</div>	Monitor regional NBN rollout & continue to lobby for equitable access for the region for digital technology including Broadband upgrades and extended mobile telephone coverage	Partner/Influence	Completed Mobile Blackspot submissions and NBN requests  Improved regional telecommunication s	1. Discussions with Telstra State Manager at KI Eco Growth LAB meeting 14/09/2017
	<b>Transport</b> S&HLGA 2020 Regional Transport Plan	<div><div></div>Develop a new Roads database funding priority list</div> <div><div></div>Advocate and drive the key Freight and Public transport priorities of the Plan</div> <div><div></div>Apply to SLRP for Regional Funding</div>	Continue to work with HDS and the S&HLGA Roads Works Party to evolve the S&HLGA 2020 Transport Plan	Partner/Control	Improved Road infrastructure in the region  Successful annual SLRP funding and levy implementation  Agreement and recognition by State Government of the key regional Freight Routes  Agreement and recognition by State Government of the key regional Public Transport initiatives	1. South Coast Regional Freight Route Brochure designed July 2017  2. 2017-2018 SLRP applications successful. Grant Total \$1,949,000 3. RWP strategy meeting 24/11/2017 4. 2018-2019 SLRP meeting 20/3/2018 5. RWP strategy meeting 18/5/2018

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Southern & Hills Local Government Association						Key Action Plan 2017 – 2018					
2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements					
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes						
	Northern Freight Bypass project	<div><div>☑</div>EO to continue membership of the Northern Freight Bypass Committee</div> <div><div>☑</div>Pass over administration role and seed LGA funding to the RDA</div> <div><div>☑</div>Report to S&amp;HLGA Board on progress</div>	Partner with regional key Stakeholders to review the Northern Freight Bypass options	Partner/Influence	<div>Comprehensive review and update of the 2010 GHD study</div> <div>Improved freight and Public Transport outcomes for the region</div>	<div>1. Targeted Tenders requested – July 2017</div> <div>2. Tonkins appointed to conduct the review 11/09/2017</div> <div>3. S&amp;HLGA EO Appointed Chair of Hills Rail Re-alignment project steering committee.</div> <div>4. Draft report May 2018.</div>					
	CWMS	<div><div>☑</div>Liaise with Member Councils and key Stakeholders</div> <div><div>☑</div>Seek funding by AMLR NRM for regional Water Based project.</div>	In conjunction with experts in the field develop a plan for the regional CWMS reviewing options around critical mass and efficient operations as well as modelling future demand and supply	Partner/Influence	<div>Sustainable regional CWMS</div> <div>Optimal CWMS strategy adopted for each member Council</div>	<div>1. Meeting CWMS user Group 28/5/2018</div>					

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Southern & Hills Local Government Association					Key Action Plan 2017 – 2018	
2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes	
	Rubble Royalties	<input checked="" type="checkbox"/> Liaise with LGA on this issue <input checked="" type="checkbox"/> Invoice LGA as necessary <input checked="" type="checkbox"/> Assess regional projects worthy of RR funding <input checked="" type="checkbox"/> Work with other Regions to review and develop an optimal system for the LG sector	Manage the region's annual revenue and expenditure from the Rubble Royalty scheme	Leader/Influence	Regional projects advanced from RR funding	1. First Rubble Royalty for \$11,513 received 31/08/2017 2. Rubble Royalty \$56,105 received 2/3/2018
5. To strengthen the capacity of the Association to meet its service obligations.	LGA Grants	<input checked="" type="checkbox"/> Acquit and apply for the LGA Regional Capacity Building Grant <input checked="" type="checkbox"/> Acquit and apply for LGA Outreach Grant	The Executive Officer to work with the Council CEO's, LGA and Key Stakeholders to explore identified opportunities to share resources that will build capacity in the region and its networks	Advocate/Control	LGA Regional Capacity Building Grant successfully applied for  LGA Outreach Grant successfully applied for	1. July 2017 – LGA Regional 2016-2017 capacity grant acquitted and 2017-2018 Grant applied for. 2. 2017-2018 Capacity Grant for \$39,777 received August 2017  3. July 2017 – LGA Outreach grant acquitted and 2017-2018 Grant applied for. 4. \$55,000 Grant received August 2017
	Revenue & Membership	<input checked="" type="checkbox"/> S&HLGA Membership negotiations with Onkaparinga to continue	Continue to Review the membership base of the S&HLGA and explore the possibility of a Peri Urban Region or identify additional members	Information Provider/Concern		1. Meeting with Onkaparinga CEO 25 August 2017 2. LGA meeting re: future peri-urban option 15 March 2018 3. S&HLGA Strategic GAROC/SAROC direction discussion paper developed June 2018

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

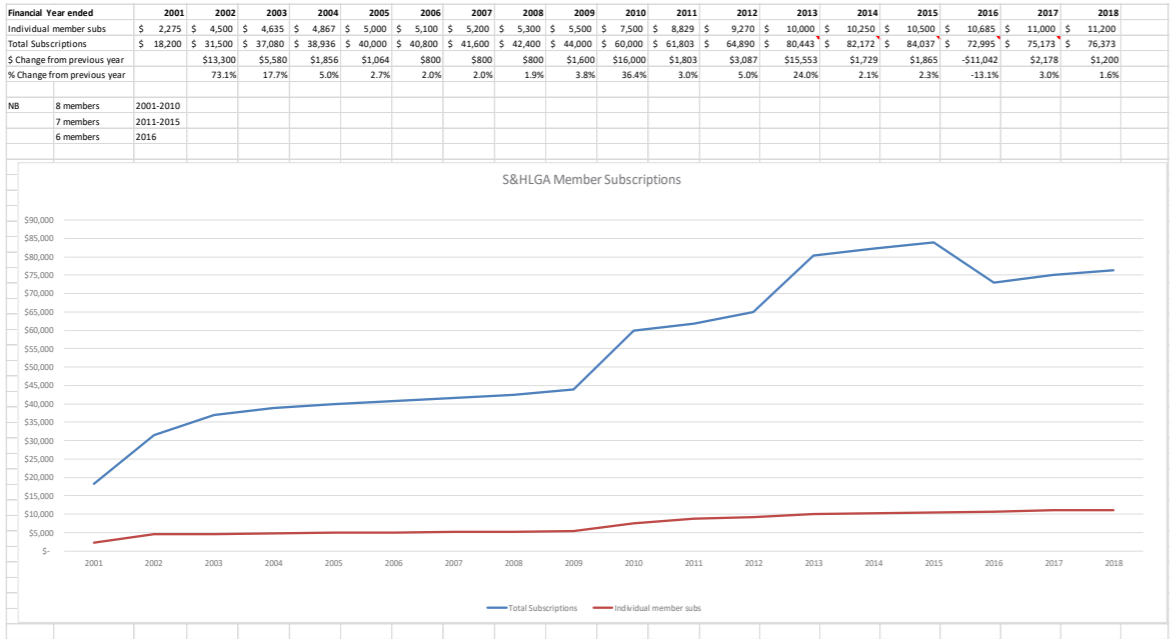
SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Southern & Hills Local Government Association						Key Action Plan 2017 – 2018
2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes	
	Sustainability	<div><div><input checked="" type="checkbox"/></div> Benchmarking with Workshop participation and Progress and Outcome Reports to the Board</div> <div><div><input checked="" type="checkbox"/></div> Continued Project implementation &amp; management with LKS Quaero of the Fleuriu Futures Project (FFP)</div>	Benchmark and review the Long term financial sustainability of Councils including future growth trends, alternative revenue options and optimal size and boundaries  FFP final report presented to the S&HLGA Board	Information /influence	Improved financial performance by member Councils	1. 4 x S&HLGA Councils signed up with LG professionals Benchmark study  1. FFP Common Purpose next steps workshop conducted for Sept 2017 2. Common Purpose workshop completed 12 Sept 2017 3. LKS/LGA meeting 19 March 2018
	Charter	Complete comprehensive review of the S&HLGA Charter	Review the Charter and benchmark /model against other Regional Organisations	Owner/Custodian	Charter reviewed and amendments adopted by the constituent Councils	1. Charter Review progress report presented to the S&HLGA Board Dec 2017
	State Government & opposition Policies	<div><div><input checked="" type="checkbox"/></div> Participate in SAROC/LGA task groups, reports and negotiations</div> <div><div><input checked="" type="checkbox"/></div> Keep the S&amp;HLGA Board fully informed via EO reports</div>	Partner LGA in efforts to progress action on Rate capping, NRM levy collection and Funding, Elected member and Council staff Training, Waste Levy freeze, Rate rebates for Community Housing and PD and Financial Assistance Grants indexing	Partner/Concern	State Government policies reflect the wishes of the region	

Southern & Hills Local Government Association						Key Action Plan 2017 – 2018
2013-2017 Business Plan	Action Plan 2017 - 2018					Achievements
Objective	Item	Key Actions	Description	Role & Responsibility	Key Outputs & Outcomes	
	Temporary Population impacts	<div><div><input checked="" type="checkbox"/></div> Participate and/or lead presentations, workshops and submissions</div>	Lead the Region in action on a review of FAGs methodology to better incorporate temporary population impact	Information /Concern		

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

S&HLGA Membership Fee history



SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

FINANCIAL STATEMENTS

Statement of Comprehensive Income for the Year Ended 30<sup>th</sup> June 2018

		2018	2017
	Notes	\$	\$
Income			
Subscriptions	1.8	75,173	72,995
Operating Grants		89,777	182,506
Investment Income	1.7	3,164	2,634
Other		90,280	21,736
Total Income	1.4	258,394	279,871
Expenditure			
Contractual Services	3	163,911	168,080
Finance Charges		3,482	3,326
Other		51,410	64,692
Total Expenditure		218,803	236,098
Surplus (Deficit) from Operations		39,591	43,773

The above Income Statement should be read in conjunction with the accompanying notes

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

Balance Sheet as at 30<sup>th</sup> June 2018

	Notes	2018 \$	2017 \$
<b>Current Assets</b>			
Investments		126,959	97,928
Debtors		6,000	0
Total Current Assets		132,959	97,928
<b>Current Liabilities</b>			
Accounts Payable		60	4,620
Total Current Liabilities		60	4,620
<b>Net Current Assets</b>		132,899	93,308
<b>Net Assets</b>		132,899	93,308
<b>Equity</b>			
Accumulated Surplus		132,899	93,308
<b>Total Equity</b>		132,899	93,308

The above Balance Sheet should be read in conjunction with the accompanying notes

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

Statement of Changes in Equity for the Year Ended 30<sup>th</sup> June 2018

	Notes	2018 \$	2017 \$
<b>Accumulated Surplus</b>			
Balance at beginning of period		93,308	49,535
Net Surplus / (Deficit)		39,591	43,773
Balance at end of period		132,899	93,308
<b>Total Equity</b>		132,899	93,308

The above Statement of Change in Equity should be read in conjunction with the accompanying notes

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

Statement of Cash Flows for the Year Ended 30<sup>th</sup> June 2018

	2018	2017
Notes	\$	\$
<b>Cash Flows from Operating Activities</b>		
Receipts	280,753	304,961
Payments	(252,299)	(276,694)
GST Paid (received)	(2,587)	(2,570)
Interest Receipts	3,164	2,634
Net Cash Provided by (Used in) Operating Activities	29,031	28,331
<b>Net increase/(decrease) in Cash Held</b>	<b>29,031</b>	<b>28,331</b>
<b>Cash at the beginning of the reporting period</b>	<b>97,928</b>	<b>69,597</b>
<b>Cash at the end of the reporting period</b>	<b>126,959</b>	<b>97,928</b>

## Reconciliation of Change in Net Assets to Cash from operating activities

	2018	2017
		\$
Net Surplus	39,591	43,773
Add		
Net Decrease in Debtors	0	0
Less		
Net Decrease in Accounts Payable	(10,560)	(15,442)
<b>Net Cash provided by Operating Activities</b>	<b>29,031</b>	<b>28,331</b>

The above Statement of cash Flows should be read in conjunction with the accompanying notes

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

For the year ended 30 June 2018

## Note 1 - Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

## 1 Basis of Preparation

## 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, interpretations and relevant South Australian legislation

The Southern & Hills Local Government Association is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, Alexandrina Council, Kangaroo Island Council, Mt Barker District Council, City of Victor Harbor and District Council of Yankalilla.

All funds received and expended by the Association have been included in the financial statements forming part of this financial report.

## 1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

## 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this note.

## 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar

## 1.5 Non Current Assets and Non Current Liabilities

The Association has no non current assets or non current liabilities.

## 1.6 Employees

The Association has no employees.

## 1.7 Investments

Investments are valued at cost. Interest revenues are recognised as they accrue.

## 1.8 Subscriptions

Clause 6 of the Charter of the Association prescribes that subscriptions (not levies) by Constituent Councils are equal.

Constituent Council Subscription 2018	\$11,000
Constituent Council Subscription 2017	\$10,685

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

## 1.9 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognized when the authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever occurs first.

## 1.10 Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis.

## 1.11 New accounting standards for application in future periods

The Australian Accounting Standards Board has issued new and amended Accounting Standards and interpretations that have mandatory application dates for future periods. The organisation has assessed that it is not expected to be materially impacted by those changes.

## 2 Functions / Activities of the Association

2.1 Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note 2.2.

2.2 The activities of the Association are categorised into the following broad functions:

**Administration:** The operation of the Office of the Association and its decision making forums.

**Special projects:** The research into and implementation of projects prescribed by Acts or regulations or approved by Board decision.

**Transport and Communication:** The review and implementation of the S&H 2020 Transport Plan.

## Note 2.2 Functions / Activities of the Southern &amp; Hills Local Government Association

## Administration

Year	Revenue				Expenses		Surplus (Deficit)
	Grants	Other	Total Revenue		Expenses Total	%	
2018	39,777	78,338	118,115	45.7%	160,692	73.4%	(42,577)
2017	157,506	75,776	233,282	83.4%	160,053	67.7%	73,229

## Projects

2018	50,000	70,789	120,789	46.8%	49,442	22.6%	71,347
2017	25,000	4,229	29,229	10.4%	73,787	31.3%	(44,558)

## Transport and Communication

2018	0	19,490	19,490	7.5%	8,669	4.0%	10,821
2017	0	17,360	17,360	6.2%	2,258	1.0%	15,102

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

## SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

Year	Grants	Revenue			Expenses		Surplus (Deficit)
		Other	Total Revenue		Expenses Total	%	
<b>Total</b>							
2018	89,777	168,617	258,394	100.0%	218,803	100.0%	39,591
2017	182,506	97,365	279,871	100.0%	236,098	100.0%	43,773

## 3. Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

		2018	2017
Consultants:	LKS Quaero	\$12,682	\$2,500
	Grange Advisors Pty Ltd	\$142,560	\$139,080
	HDS Australia Pty Ltd	\$8,669	\$1,500
	RDA H&C	\$0	\$25,000
	<b>Totals</b>	<b>\$163,911</b>	<b>\$168,080</b>

## 4. Comparison of Budget and Actual Results

	2018		2017	
	Budget \$	Actual \$	Budget \$	Actual \$
Revenue				
Administration	202,369	118,115	192,033	233,282
Projects	0	120,789	0	29,229
Transport and Communication	18,350	19,490	17,600	17,360
<b>Total Revenue</b>	<b>220,719</b>	<b>258,394</b>	<b>209,633</b>	<b>279,871</b>
Expenditure				
Administration	170,190	160,692	166,950	160,053
Projects	25,250	49,442	30,250	73,787
Transport and Communication	13,000	8,669	12,000	2,258
<b>Total Expenditure</b>	<b>208,440</b>	<b>218,803</b>	<b>209,200</b>	<b>236,098</b>
<b>Surplus (Deficit)</b>	<b>12,279</b>	<b>39,591</b>	<b>433</b>	<b>43,773</b>

Southern & Hills Local Government Association – Financial Statements Year Ended 30<sup>th</sup> June 2018

## CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Southern & Hills Local Government Association to certify the financial statements in their final form. In our opinion:

- o the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- o the financial statements present a true and fair view of the Association's financial position at 30 June 2018 and the results of its operations and cash flows for the financial year.
- o internal controls implemented by the Authority provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- o the financial statements accurately reflect the Association's accounting and other records.

Dated 30<sup>th</sup> July 2018



**Graeme Martin**  
**EXECUTIVE OFFICER**



**Mayor Keith Parkes**  
**PRESIDENT**

## CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Southern & Hills Local Government Association for the year ended 30 June 2018, the Association's Auditor, HLB Mann Judd, 169 Fullarton Rd, Adelaide, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Dated 30<sup>th</sup> July 2018



**Graeme Martin**  
**EXECUTIVE OFFICER**



**Mayor Keith Parkes**  
**PRESIDENT**



## TO THE BOARD MEMBERS OF SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF AUDITORS INDEPENDENCE  
ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 30 June 2018

I confirm that, for the audit of the financial statements of Southern & Hills Local Government Association for the year ended 30 June 2018, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(5) Local Government (Financial Management) Regulations 2011.



**HLB Mann Judd Audit (SA) Pty Ltd**  
**Chartered Accountants**



**Jon Colquhoun**  
**Director**

**Adelaide, South Australia**  
**25 August 2018**

**HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 337 097**

169 Fullarton Road, Dulwich SA | Telephone +61 (0)8 8133 5000 | Facsimile +61 (0)8 8431 3502  
Postal: PO Box 377, Kent Town SA 5071

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**Independent Auditor’s Report**  
**To the Members of Southern & Hills Local Government Association**

**REPORT ON THE AUDIT OF THE FINANCIAL REPORT**

**Opinion**

We have audited the financial report of Southern & Hills Local Government Association (“the Association”) which comprises the balance sheet as at 30 June 2018, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the certification of financial statements.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Association as at 30 June 2018, and its financial performance and its cash flow for the year then ended in accordance with Australian Accounting Standards and the *Local Government Act SA 1999*.

**Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards and the *Local Government Act SA 1999*. Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Association in accordance with the auditor independence requirements of the Accounting Professional and Ethical Standards Board’s APES 110 *Code of Ethics for Professional Accountants* (“the Code”) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of Management and the Board for the Financial Report**

Management is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Association’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

Board Member are responsible for overseeing the Association’s financial reporting process.

**Auditor’s Responsibilities for the Audit of the Financial Report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material

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misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of the management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with Board Member regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

  
**HLB Mann Judd Audit (SA) Pty Ltd**  
**Chartered Accountants**

**Adelaide, South Australia**  
**25 August 2018**

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## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

2017/2018 ANNUAL REPORT



The Rural City of  
MURRAY  
BRIDGE



ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

A Regional Subsidiary

The Adelaide Hills Region Waste Management Authority (AHRWMA) is a Local Government Regional Subsidiary established by its constituent Councils – the Adelaide Hills Council, The Alexandrina Council, The Mount Barker District Council and The Rural City of Murray Bridge (Member Councils).

Waste management and recycling services for local ratepayers, residents and visitors is a key Local Government function. The Member Councils resolved to work together through the AHRWMA to coordinate waste management and recycling within the region.

The Authority undertakes landfill operations, transfer station management, hooklift truck transport services, mobile crushing and recyclables baling for the benefit of its Member Councils. The AHRWMA provides an avenue for Member Councils to be represented in relevant forums and provides technical waste and resource management advice to Member Councils when required, along with coordinated education services to Member Council communities. The Authority also facilitates a shared Waste Strategy Coordinator resource for three of the Member Councils.

The Authority continues to focus on evaluating waste and recycling services throughout the region to determine where it can add value to Member Councils by applying a resource sharing model.



ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

REPORT FROM THE CHAIR

The Adelaide Hills Region Waste Management Authority has completed several key activities in the 2017-18 Financial Year while also continuing to manage significant challenges with addressing a legal claim, which concluded in November 2017. The judgement in relation to this matter is yet to be handed down.

The highlights for this Financial Year include activities around the successful operation and management of the Brinkley Landfill, including the construction and approval of a new cell, and purchase of a new replacement landfill compactor. A review was also undertaken regarding the hooklift truck service, resulting in the Board of Management determining to purchase a new hooklift vehicle and to continue providing this valuable service to some of the Authority's Member Councils. Further, the Authority also had the privilege of assisting Thomas Foods with the disposal of waste resulting from the tragic fire at their Abattoir in Murray Bridge.

The Authority underwent organisational change in 2017-18, due to the resignation of the Executive Officer. The Board thanked Michael Lorenz for his many years of exemplary service to the Authority. The Board appointed the Waste Strategy Coordinator to this role until the Executive Officer role has been backfilled. The Authority has managed a seamless transition to this new structure and the position of Waste

Strategy Coordinator has since been temporarily backfilled, enabling continued waste management support services to be provided to some of our Member Councils.

While continuing to manage operational matters and ensuring high service standards across the Landfill and Resource Recovery/Transfer Station Sites, the Authority has also focused on improving its governance systems following a detailed governance review, undertaken by the Auditor General. Implementation of the recommended actions in this regard have commenced and will continue into the next Financial Year.

With the recent changes in the recycling industry and the impacts of the China Sword Policy, the Authority has been able to assist its Member Councils by advocating on their behalf at relevant forums and staying abreast of the situation, in order to provide advice to its Member Councils in this regard as and when required.

We are looking forward to an exciting period ahead as the Authority continues to pursue opportunities where it can to add value to Member Councils waste and recycling services and progresses with the finalisation of the reviews of its Charter and 10-year Strategic Plan.



Cr. Lindsay Campbell  
Chair AHRWMA

THE BOARD

Mount Barker District Council



Lindsay Campbell (Chair)  
Councillor

Alexandrina Council



Jim Davies  
Councillor

Adelaide Hills Council



Nathan Daniell  
Councillor

Rural City of Murray Bridge



Theo Weinmann  
Councillor (Deputy Chair)



David Peters  
GM Corporate Services



Simon Grenfell  
GM Infrastructure & Assests



Marc Salver  
Director Strategy & Development



Simon Bradley  
GM Infrastructure & Environment



Greg Parker  
GM Community Services  
(5th June 2018)



Ben Brazzatto (Deputy)  
Councillor



John Mc Arthur (Deputy)  
Manager Waste, Health & Reg Services



Anthony Brown  
GM Corporate Services  
(13<sup>th</sup> November 2017)



Lindsay Campbell (Chair)  
Councillor



Jerry Wilson (Deputy)  
Councillor

Strategic Direction

THE VISION

*"Sustainable Waste Management through Shared Services for the communities of Adelaide Hills, Alexandrina, Mt Barker and Murray Bridge"*

THE MISSION

- To meet the Zero Waste SA Resource Recovery Targets across the region where economically and environmentally justified.
- To continue to develop and manage the Authority's landfill as an EPA compliant model regional landfill that provides the most cost-effective disposal option for Member Councils and commercial customers.
- To educate the regional community on responsible waste choices that enhance and maintain their environment.

THE OBJECTIVES

**The Authority's vision and mission will be achieved through five key objectives:**

1. To take a leadership role in resource recovery and community education.
2. Responsibly develop and manage the Authority's landfill to be a model regional landfill meeting all legislative requirements and operating benchmarks.
3. Financial sustainability in waste services for Member Councils by pursuing a shared services model.
4. Advocate, research and promote best practice waste management and actively represent Member Councils in all forums.
5. A fully compliant Regional Subsidiary that meets the highest standards in governance, financial and human resource management.

2017/18 Achievements

Landfill and Operations

- A new replacement landfill compactor was purchased, enabling the Authority to continue to achieve high compaction rates and use the waste cells at the Brinkley Landfill as efficiently as possible.
- Filling of cell 6 was completed, while cell 8 construction was undertaken, and the quality assurance plan was approved by the EPA for filling to commence.
- EPA approval was gained to utilise the old cell 7, which was previously impacted by fire, for disposal of waste material that has been processed through the transfer stations.
- Landfill tonnes have tracked above target for the year.

Governance

- The Charter review process continued and will be completed in the second half of 2018.
- The review of the Authority's 10-year Strategic Plan has commenced.
- The Auditor General's governance audit was finalised, which involved the AHRWMA Executive Officer providing a significant amount of feedback throughout the audit process.
- An action plan regarding the Governance Review has been established and is being progressively worked through.

Resource Sharing and Value Add

- EPA approval was gained for receiving asbestos at the Brinkley Transfer Station site.
- The Heathfield Management Agreement expired. An expression of interest process was undertaken by the Adelaide Hills Council, to which the Authority responded and was successful – resulting in a continued agreement for management of the site.
- Free greens days have been held across the Resource Recovery sites.
- Positive working relationships have been maintained with commercial and non-member local government customers.
- A review of the hooklift transport service was undertaken and a new hooklift truck has been purchased, replacing a dated vehicle and enabling continued transport services.
- Assistance has been provided to Member Councils regarding the recycling market changes resulting from the China Sword Policy and the AHRWMA has ensured Member Council representation across all forums.
- An expression of interest was submitted to Green Industries SA for a hazardous waste facility at both the Heathfield and Brinkley sites – the Heathfield site was successful and funding arrangements are now being finalised.

- The provision of concrete crushing services for Member Councils has continued.
- The Authority has provided multiple submissions to State and Federal Government Departments, including;
  - EPA – Energy from Waste feedback
  - Senate Inquiry Submission into the Waste and Recycling Industry
  - EPA Waste Reform feedback
  - EPA Draft Landfill Guideline feedback
  - Product Stewardship Act feedback

Finances

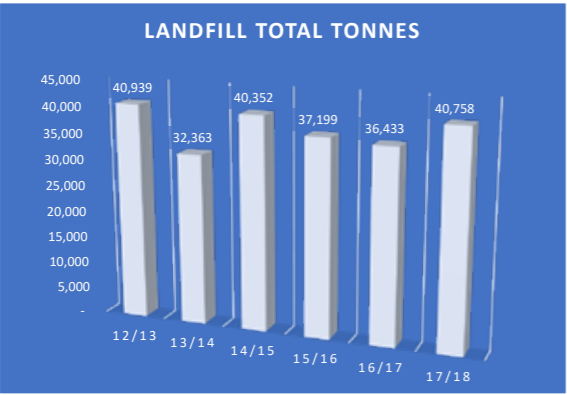
- The Audited financials have been completed for the year 2017/18 and adopted by the Board.
- The year to 30 June 2018 ended with the AHRWMA showing an operating deficit of \$486,666 compared to budgeted net operating deficit of \$605,000 (May 2018 budget review).
- The Authority incurred significant legal fees in 2017/18 and otherwise would have returned a surplus.



Landfill Operations

Brinkley Landfill Statistics

The overall tonnes of waste being disposed of at the Brinkley Landfill have continued to increase in the 2017/18 financial year, with a total increase of 4,325 tonnes in comparison to 2016/17.



The Authority was able to assist Thomas Foods with disposing of waste from a tragic fire that occurred at their Murray Bridge processing plant during the 2017/18 financial year and this also contributed to the increase in overall tonnes disposed at the landfill.

Non-member Local Government tonnes increased by a total of 1,888 tonnes in comparison to the previous year where we saw a significant drop in tonnes from this sector. However, non-member Local Government tonnes have not returned to their previous levels and are still down by approximately 1,000 tonnes.

Excluding the once off increase resulting from the Thomas Foods fire commercial tonnes have increased by approximately 1,300 tonnes in 2017/18.

The Authority will continue to focus on providing quality service and looking at opportunities to value add for customers.

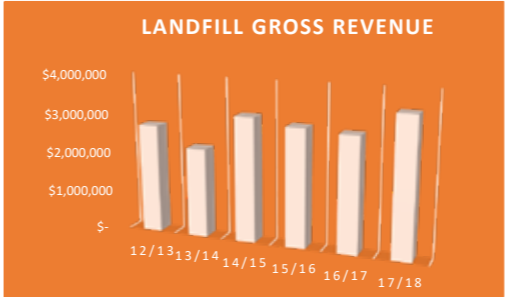
Revenue

Landfill gross revenue also increased in 2017/18, which is partially due to the increased tonnes to the site.

The Authority is required to pay the Solid Waste Disposal Levy for every tonne of waste disposed to landfill and therefore collects the levy from Member Councils and landfill customers as part of the landfill gate fees.

In 2017/18 the Levy increased to \$87 per tonne for metropolitan waste and \$43.50 for non-metropolitan waste, an increase of 14% on the previous year.

Revenue increased by \$580,010 in 2017/18 and approximately \$340,000 of that can be attributed to the increase in the solid waste disposal levy.

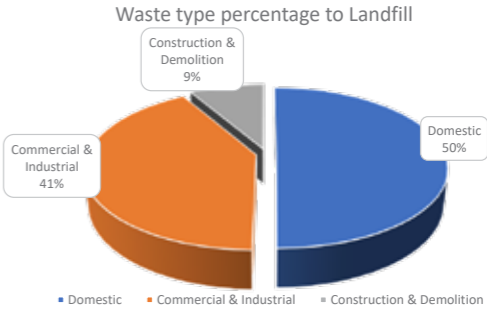


Waste Streams

50% of the waste disposed to the Brinkley landfill is made up of domestic waste material from kerbside bin services across member and non-member Local Government regions.

41% of the waste disposed to landfill is from the Commercial and industrial sector. This includes material from Member and non-member Local Government transfer stations or resource recovery centres and commercial customers, some of which collect skip bins etc. throughout the member council regions or on behalf of Member Councils.

A small portion of the waste stream is made up of construction and demolition (C&D) material, which consists of waste material removed from the C&D that is received by the Authority.



ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

Resource Recovery Facility Operations

The Authority currently manages two transfer stations on behalf of its Member Councils. These sites are the Heathfield Resource Recovery Centre, which serves the Adelaide Hills Council area with an approximate population of 40,000 people and the Brinkley Waste and Recycling Facility, which serves the Rural City of Murray Bridge area with an approximate population of 21,000 people.

Site Usage

The Heathfield Resource Recovery Centre has shown strong customer growth since the Authority commenced operations in 2012. This has been assisted by the continued and consistent use of the facility by the Adelaide Hills Council (AHC) operations area and joint projects to produce quality road base materials from recycled products.



Note: This graph represents customer transactions through the gate at Heathfield Resource Recovery Facility.

The Brinkley Waste and Recycling Facility has shown improved usage in the 2017/18 financial year. The Authority has worked with the Rural City of Murray Bridge to extend the operating hours of the site to a 7-day operation. The Rural City of Murray Bridge operations area is also utilising the site, resulting in an increase in transactions.



Note: This graph represents customer transactions through the gate at Brinkley Waste & Recycling Facility (excluding landfill transactions)

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

Tonnes to landfill

The tonnes of waste disposed to landfill from both the Brinkley and Heathfield sites have reduced in 2017/18, despite customer numbers remaining relatively steady. The AHRWMA maintains a strong focus on diversion of waste from landfill and achieves a diversion rate across the sites of approximately 80%.

All material that can be reused, reprocessed or recycled is removed from the waste stream prior to transportation to landfill. For example, green organics are chipped on site and sold as mulch and construction and demolition material is stored for crushing and reuse as road base.

Resource Recovery Sites - Waste Tonnes to Landfill				
	2015/16 Tonnes	2016/17 Tonnes	2017/18 Tonnes	
Adelaide Hills Council - Heathfield	2,010	1,840	1,562	
Rural City of Murray Bridge - Brinkley	1,682	1,818	1,719	

Financials

Both the Brinkley and Heathfield sites exceeded budget targets for the 2017/18 financial year.

The Heathfield site finished the year with a net loss of approximately \$41,000, compared to a budgeted loss of \$45,000, a positive variance of approximately \$4,000.

The Brinkley site finished the year with a net loss of approximately \$33,000, compared to a budgeted loss of \$54,000, a positive variance of approximately \$20,000. Due to the improved budget position, with agreement from the Murray Bridge Council administration the Authority was able to reallocate funds to commence establishing a steel bin bay on site, which should improve overall site operation and WHS.

The Authority will continue to monitor the Transfer Station budgets and adjust operations where required, aiming to minimise the losses at the sites and work towards a break-even position, without significantly increasing user fees.

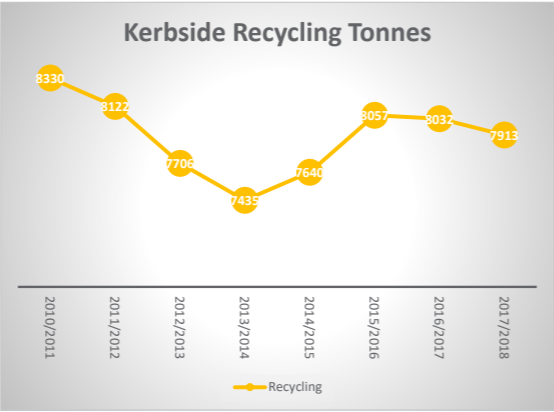
Kerbside Waste and Recycling Collections

The Authority facilitates the shared Waste Strategy Coordinator resource across three of three of the Member Councils. The Waste Strategy Coordinator manages waste services across the Adelaide Hills Council, the Mount Barker District Council and the Rural City of Murray Bridge.

Recycling Service

Across the three Councils a total of 7,913 tonnes of recycling was collected via the kerbside service, which is a decrease of 119 tonnes compared to the 2016/17 year. Recycling has remained relatively steady and has increased since 2013/14, however the overall tonnes of recyclables collected are still down in comparison to 2010-2011, which is likely due to an initial large uptake following the introduction the two/three bin service and changing materials used in the home.

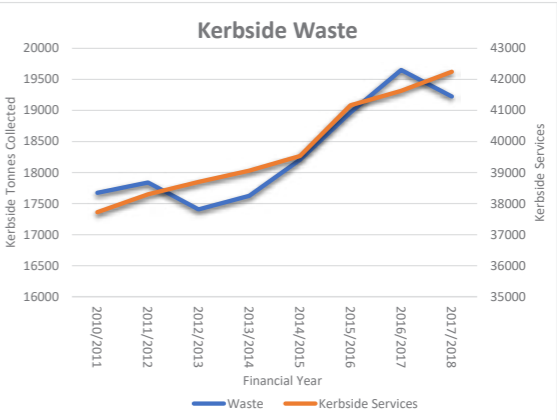
Year	Recycling tonnes Collected
2010/2011	8330
2011/2012	8122
2012/2013	7706
2013/2014	7435
2014/2015	7640
2015/2016	8057
2016/2017	8032
2017/2018	7913



Waste Service

The amount of waste collected via the kerbside service across the three Member Councils has reduced to 8.8 kg per household per week (kg/hh/wk), down from 9.1kg/hh/wk. Total kerbside waste disposed to landfill from within the three Member Council regions has decreased by a total of 428 tonnes in comparison to the previous year, while the population continues to grow

	Kerbside Services – number of bins	Waste Tonnes collected for disposal to landfill
2010/2011	37722	17674
2011/2012	38298	17839
2012/2013	38696	17406
2013/2014	39059	17625
2014/2015	39533	18206
2015/2016	41168	18969
2016/2017	41628	19652
2017/2018	42246	19224



ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

Kerbside Green Organics

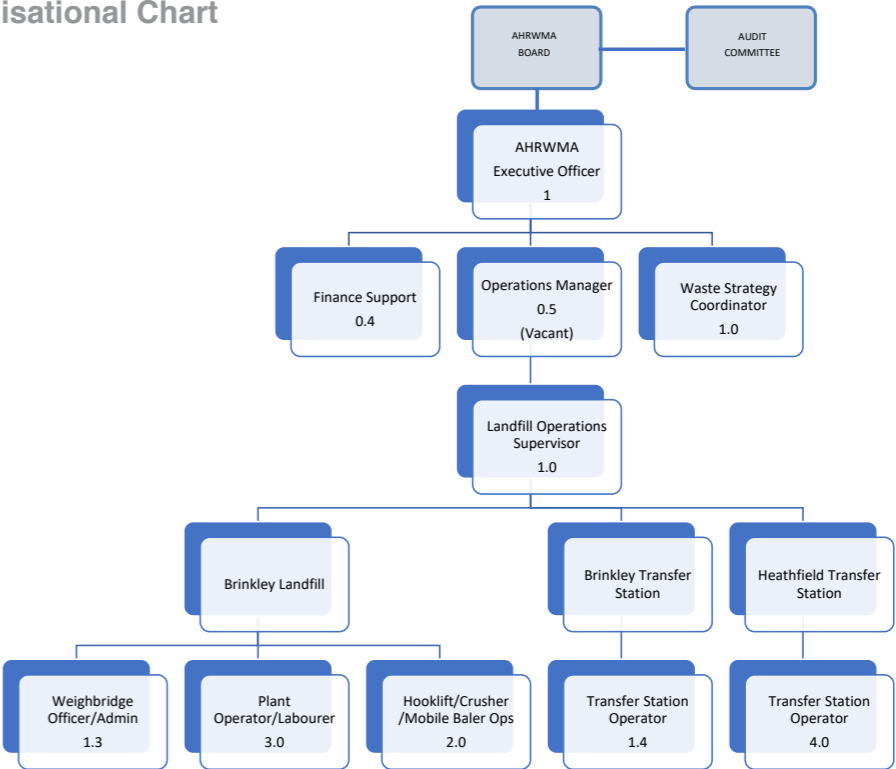
Properties within the Township areas of the three Councils are entitled to a green bin service. The green organics tonnes collected has increased significantly over the last six years, with the introduction of the kerbside service to townships within the Adelaide Hills Council and the introduction of a complete food scraps collection program across the Mount Barker District Council and an optional program within the Adelaide Hills Council. The 2017/18 financial year saw a slight drop in green organics to a total of 7,913 tonnes, down by a total of 315 tonnes.

Year	Greens Tonnes Collected
2010/2011	4430
2011/2012	4624
2012/2013	6360
2013/2014	7718
2014/2015	7850
2015/2016	8176
2016/2017	8830
2017/2018	8514



ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

Organisational Chart



## Adelaide Hills Region Waste Management Authority

### General Purpose Financial Reports for the year ended 30 June 2018

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**Certification of Financial Statements**  
**Constituent Councils Certification of Auditor Independence**  
**Audit Certificate of Audit Independence**

## Adelaide Hills Region Waste Management Authority

### STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2018

	Notes	2018 \$	2017 \$
<b>INCOME</b>			
User charges	2	3,488,750	2,908,740
Investment income	2	586	488
Other income	2	1,938,670	2,069,442
<b>Total Income</b>		<b>5,428,006</b>	<b>4,978,670</b>
<b>EXPENSES</b>			
Employee costs	3	955,444	875,446
Materials, contracts & other expenses	3	4,489,959	4,459,718
Depreciation, amortisation & impairment	3	426,238	506,074
Finance costs	3	43,031	10,785
<b>Total Expenses</b>		<b>5,914,672</b>	<b>5,852,023</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>(486,666)</b>	<b>(873,353)</b>
Asset disposal & fair value adjustments	4	55,419	(14,143)
<b>NET SURPLUS / (DEFICIT)</b>		<b>(431,247)</b>	<b>(887,496)</b>
transferred to Equity Statement			
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>(431,247)</b>	<b>(887,496)</b>

This Statement is to be read in conjunction with the attached Notes.

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Adelaide Hills Region Waste Management Authority

STATEMENT OF FINANCIAL POSITION  
as at 30 June 2018

	Notes	2018 \$	2017 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	5	272,356	294,370
Trade & other receivables	5	367,632	411,917
Inventories	5	4,376	3,537
<b>Total Current Assets</b>		<b>644,364</b>	<b>709,824</b>
<b>Non-current Assets</b>			
Infrastructure, Property, Plant & Equipment	6	3,831,862	2,479,808
<b>Total Non-current Assets</b>		<b>3,831,862</b>	<b>2,479,808</b>
<b>Total Assets</b>		<b>4,476,226</b>	<b>3,189,632</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	7	1,294,259	859,928
Borrowings	7	1,312,683	400,000
Provisions	7	163,646	125,082
<b>Total Current Liabilities</b>		<b>2,770,588</b>	<b>1,385,010</b>
<b>Non-current Liabilities</b>			
Provisions	7	1,191,617	859,354
<b>Total Non-current Liabilities</b>		<b>1,191,617</b>	<b>859,354</b>
<b>Total Liabilities</b>		<b>3,962,205</b>	<b>2,244,364</b>
<b>NET ASSETS</b>		<b>514,021</b>	<b>945,268</b>
<b>EQUITY</b>			
Accumulated Surplus	8	514,021	945,268
<b>TOTAL EQUITY</b>		<b>514,021</b>	<b>945,268</b>

This Statement is to be read in conjunction with the attached Notes.

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Adelaide Hills Region Waste Management Authority

STATEMENT OF CHANGES IN EQUITY  
for the year ended 30 June 2018

	Notes	Accumulated Surplus	TOTAL EQUITY
<b>2018</b>		\$	\$
Balance at end of previous reporting period		945,268	945,268
<b>Net Surplus / (Deficit) for Year</b>		<b>(431,247)</b>	<b>(431,247)</b>
<b>Balance at end of period</b>		<b>514,021</b>	<b>514,021</b>
<b>2017</b>			
Balance at end of previous reporting period		1,832,764	1,832,764
<b>Net Surplus / (Deficit) for Year</b>		<b>(887,496)</b>	<b>(887,496)</b>
<b>Balance at end of period</b>		<b>945,268</b>	<b>945,268</b>

This Statement is to be read in conjunction with the attached Notes.

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Adelaide Hills Region Waste Management Authority

STATEMENT OF CASH FLOWS  
for the year ended 30 June 2018

	Notes	2018 \$	2017 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Operating receipts		6,040,322	5,499,960
Investment receipts		624	633
<u>Payments</u>			
Operating payments to suppliers & employees		(5,856,566)	(5,700,561)
Finance payments		(34,579)	(7,376)
<b>Net Cash provided by (or used in) Operating Activities</b>	9	<b>149,801</b>	<b>(207,344)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Sale of replaced assets	4	112,091	49,500
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(699,137)	(36,509)
Expenditure on new/upgraded assets		(497,452)	(47,992)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(1,084,498)</b>	<b>(35,001)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<u>Receipts</u>			
Proceeds from Borrowings		1,250,000	300,000
<u>Payments</u>			
Repayments of Borrowings		(337,317)	-
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>912,683</b>	<b>300,000</b>
<b>Net Increase (Decrease) in cash held</b>		<b>(22,014)</b>	<b>57,655</b>
Cash & cash equivalents at beginning of period	9	294,370	236,715
<b>Cash &amp; cash equivalents at end of period</b>	9	<b>272,356</b>	<b>294,370</b>

This Statement is to be read in conjunction with the attached Notes.

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

ADELAIDE HILLS REGION WASTE MANAGEMENT  
AUTHORITYNOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

## Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

**1 Basis of Preparation****1.1 Compliance with Australian Accounting Standards**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and The Rural City of Murray Bridge.

**1.2 Historical Cost Convention**

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

**1.3 Critical Accounting Estimates**

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

**1.4 Rounding**

All amounts in the financial statements have been rounded to the nearest dollar.

**2 The Local Government Reporting Entity**

Adelaide Hills Region Waste Management Authority operates as a regional subsidiary pursuant to Section 43 of the Local Government Act 1999 & Section 25 of the Local Government Implementation Act 1999, and has its principal place of business at c/-of Mount Barker District Council, 6 Dutton Road, Mt Barker. These financial statements have been prepared for use by constituent councils of the Authority.

**3 Income recognition**

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as income during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as income in a previous reporting period which were obtained in respect of the Authority's operations for the current reporting period.

Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

Note 1 - Significant Accounting Policies (cont)

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policy applied to financial instruments forms part of Note 10.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$1,000
Other Plant & Equipment	\$1,000
Road Construction & Reconstruction	\$10,000

6.3 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to the Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

Note 1 - Significant Accounting Policies (cont)

Plant, Furniture & Equipment

Office Equipment	5 years
Other Plant & Equipment	5 years

Infrastructure

Unsealed Roads	15 years
Fencing	15 years
Water Tanks	30 years
Litter Fence	5 years
Pumps	5 years
Monitor Bore	10 years
Buildings	20 years
Roads	25 years

Cell construction expenditure for this year has been capitalised and will be amortised over the estimated filling life of the cell. Any further expenditure on the cell to complete its useful life will be amortised over that remaining life.

6.4 Impairment

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

6.5 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with the allowed alternative treatment in AASB 123 Borrowing Costs. The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts (other than grants) received from external parties in advance of service delivery, and security deposits held against possible damage to Authority assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

Note 1 - Significant Accounting Policies (cont)

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Authority does not make payment for untaken sick leave.

9.2 Superannuation

The Authority makes employer superannuation contributions in respect to its employees to the Local Government Superannuation Scheme. The scheme has two types of membership, each of which is funded differently. The Authority's employees are only members of the accumulated fund.

Accumulated fund members receive both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings in accordance with Superannuation Guarantee Legislation (9.5% in 2017/18). No further liability accrues to the employer as the superannuation benefits accruing to the employees are represented by their share of the net assets of the Fund.

The Authority also makes contributions to other superannuation schemes selected by employees under the 'choice of fund' legislation. All such schemes are of the accumulated type, where the superannuation benefits accruing to the employee are represented by their share of the new assets of the scheme, and no further liability attaches to the Authority.

10 Rehabilitation

Expenditures relating to ongoing rehabilitation and restoration reduce any provision previously established.

The Authority annually monitors the liability recorded for landfill rehabilitation and restoration estimates and make adjustment to the liability as required ensuring an accurate projected cost of the liability is showing in the Statement of Financial Position. The Authority will be undertaking further detailed reviews of all rehabilitation and restoration liability costs in future years with the assistance of external consultants to ensure all projected costs have been independently verified.

11 Revenue from Contracts with Customers

AASB 15 Revenue from Contracts with Customers commences 1 January 2018 and hence will first affect the financial reports for 2018/19. (The commencement date has already been deferred once, and there may be further deferrals).

The commencement of the new Standard will not result in any changes to the amounts recognised in the Authority's financial statements under this classification, as the Authority does not enter into contracts with customers.

Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

Note 2 - INCOME

	Notes	2018 \$	2017 \$
<b>USER CHARGES</b>			
Waste disposal fee - Adelaide Hills Council		883,933	896,446
Waste disposal fee - Alexandrina Council		192,082	178,304
Waste disposal fee - Mount Barker District Council		674,476	574,859
Waste disposal fee - Rural City of Murray Bridge		459,895	477,967
Waste disposal fee - Other Customers		1,278,364	781,164
		<u>3,488,750</u>	<u>2,908,740</u>
<b>INVESTMENT INCOME</b>			
Interest on investments			
Local Government Finance Authority		586	488
		<u>586</u>	<u>488</u>
<b>OTHER INCOME</b>			
Consultancy service		3,962	5,900
Waste officer contribution		134,838	139,740
Waste Transfer Station Income		1,380,918	1,440,949
Waste Transfer Station Management		74,580	98,611
Transport Income		180,602	199,048
Fuel Tax Rebate		53,967	47,421
Machinery Charge Out		100,932	117,042
Recycled Income		258	3,124
Sundry		8,613	17,607
		<u>1,938,670</u>	<u>2,069,442</u>

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

## Note 3 - EXPENSES

	Notes	2018 \$	2017 \$
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		729,082	675,230
Employee leave expense		106,210	84,851
Superannuation		74,196	69,180
Workers' Compensation Insurance		22,164	22,771
Other		23,793	23,414
<b>Total Operating Employee Costs</b>		<b>955,444</b>	<b>875,446</b>
<b>Total Number of Employees</b>		<b>11</b>	<b>10</b>
<i>(Full time equivalent at end of reporting period)</i>			
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		4,205	3,730
<u>Other Materials, Contracts &amp; Expenses</u>			
Contractors		249,291	271,171
Waste Transfer Station Expenses		963,056	1,059,032
Repairs and Maintenance		191,010	188,121
Research and Development		1,873	6,435
Administration and Accountancy Service		113,770	53,603
EPA Waste Levy		1,885,851	1,545,590
EPA Licence Fees		8,100	8,055
Land Lease		48,788	48,022
Insurance and Legal		762,159	891,492
Professional Services		98,568	260,490
Parts, accessories & consumables		150,896	118,031
Sundry		12,392	5,946
<b>Subtotal - Other Materials, Contracts &amp; Expenses</b>		<b>4,485,754</b>	<b>4,455,988</b>
		<b>4,489,959</b>	<b>4,459,718</b>

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## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

## Note 3 - EXPENSES (cont)

	Notes	2018 \$	2017 \$
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>			
<b>Depreciation</b>			
Road Infrastructure	6	5,534	5,534
Buildings	6	13,879	13,879
Vehicles	6	19,048	20,988
Plant & Equipment	6	190,468	174,015
Landfill Cells	6	143,126	194,906
Lechate Ponds	6	8,697	8,697
Landfill Rehabilitation	6	13,990	14,463
Landfill Cell Capping	6	31,496	73,592
		<b>426,238</b>	<b>506,074</b>
<b>FINANCE COSTS</b>			
Interest on overdraft and short-term drawdown		43,031	10,785
		<b>43,031</b>	<b>10,785</b>

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Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	2018	2017
Notes	\$	\$
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>		
<i>Assets renewed or directly replaced</i>		
Proceeds from disposal	112,091	49,500
Less: Carrying amount of assets sold	6 56,672	63,643
<b>Gain (Loss) on disposal</b>	<b>55,419</b>	<b>(14,143)</b>
<b>NET GAIN (LOSS) ON DISPOSAL OF ASSETS</b>	<b>55,419</b>	<b>(14,143)</b>

Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

Note 5 - CURRENT ASSETS

	2018	2017
Notes	\$	\$
<b>CASH &amp; EQUIVALENT ASSETS</b>		
Cash on Hand and at Bank	272,356	283,939
Deposits at Call	-	10,431
	<b>272,356</b>	<b>294,370</b>
<b>TRADE &amp; OTHER RECEIVABLES</b>		
Accrued Revenues	-	1,729
Debtors - general	367,632	410,188
	<b>367,632</b>	<b>411,917</b>
<b>INVENTORIES</b>		
Stores & Materials	4,376	3,537
	<b>4,376</b>	<b>3,537</b>

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2017				2018			
	\$				\$			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Road Infrastructure	-	138,352	(22,205)	116,147	-	138,352	(27,739)	110,613
Buildings	-	266,763	(51,821)	214,942	-	266,763	(65,700)	201,063
Vehicles	-	92,963	(37,772)	55,191	-	92,963	(56,820)	36,143
Plant & Equipment	-	2,406,080	(1,372,893)	1,033,187	-	3,019,850	(1,224,580)	1,795,270
Landfill Cells	-	1,575,513	(966,556)	608,957	-	2,072,965	(1,109,682)	963,283
Lechate Ponds	-	173,938	(28,015)	145,923	-	173,938	(36,712)	137,226
Landfill Rehabilitation	-	395,900	(121,102)	274,798	-	395,900	(135,092)	260,808
Landfill Cell Capping	-	398,300	(367,637)	30,663	-	726,589	(399,133)	327,456
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	-	5,447,809	(2,968,001)	2,479,808	-	6,887,320	(3,055,458)	3,831,862
<b>Comparatives</b>		5,734,497	(2,631,973)	3,102,524		5,447,809	(2,968,001)	2,479,808

This Note continues on the following page.

\* Please note Landfill Cells includes an amount relating to Cell 9 which is in WIP.

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (cont.)

	2017	CARRYING AMOUNT MOVEMENTS DURING YEAR							2018
	\$	\$							\$
	CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment	Adjustments	Net Revaluation	CARRYING AMOUNT
		New/Upgrade	Renewals						
Road Infrastructure	116,147	-	-	-	(5,534)	-	-	-	110,613
Buildings	214,942	-	-	-	(13,879)	-	-	-	201,063
Vehicles	55,191	-	-	-	(19,048)	-	-	-	36,143
Plant & Equipment	1,033,187	-	1,009,223	(56,672)	(190,468)	-	-	-	1,795,270
Landfill Cells	608,957	497,452	-	-	(143,126)	-	-	-	963,283
Lechate Ponds	145,923	-	-	-	(8,697)	-	-	-	137,226
Landfill Rehabilitation	274,798	-	-	-	(13,990)	-	-	-	260,808
Landfill Cell Capping	30,663	328,289	-	-	(31,496)	-	-	-	327,456
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	2,479,808	825,741	1,009,223	(56,672)	(426,238)	-	-	-	3,831,862
<b>Comparatives</b>	3,102,524	47,992	44,409	(63,643)	(506,074)	-	(145,400)	-	2,479,808

\* Please note Landfill Cells includes an amount relating to Cell 9 which is in WIP.

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

## Note 7 - LIABILITIES

		2018		2017	
		\$		\$	
TRADE & OTHER PAYABLES	Notes	Current	Non-current	Current	Non-current
Goods & Services		1,236,014	-	736,928	-
Accrued expenses - other		12,036	-	3,584	-
Other		46,209	-	119,416	-
		<u>1,294,259</u>	-	<u>859,928</u>	-
<b>BORROWINGS</b>					
Cash Advance Debenture		1,312,683	-	400,000	-
		<u>1,312,683</u>	-	<u>400,000</u>	-
<b>PROVISIONS</b>					
Annual Leave		102,818	-	89,701	-
Long Service Leave		60,828	69,128	35,381	65,154
Future reinstatement / restoration		-	395,900	-	395,900
Cell Capping		-	726,589	-	398,300
		<u>163,646</u>	<u>1,191,617</u>	<u>125,082</u>	<u>859,354</u>
<b>Movements in Provisions - 2018 year only</b> (current & non-current)					
		Future			
		Reinstatement	Cell Capping	Total	
Opening Balance		395,900	398,300	794,200	
Add Additional amounts recognised			328,289	328,289	
Closing Balance		<u>395,900</u>	<u>726,589</u>	<u>1,122,489</u>	

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Adelaide Hills Region Waste Management Authority

RESERVES & EQUITY  
Note 8 - RESERVES & EQUITY

## DISTRIBUTION SHARE OF SURPLUS/(DEFICIT)

The net surplus for the year has been allocated in proportion to the volumes of waste deposited by each respective constituent council.

	2018	2017
Volumes of waste dumped (in tonnes)	%	%
Adelaide Hills Council	32.9%	34.6%
Alexandrina Council	9.4%	9.2%
Mount Barker District Council	32.0%	30.7%
Rural City of Murray Bridge	25.7%	25.5%
	<u>100%</u>	<u>100%</u>

Distribution in accordance with the above percentages

	\$	\$
Adelaide Hills Council	(141,880)	(307,074)
Alexandrina Council	(40,537)	(81,650)
Mount Barker District Council	(137,999)	(272,461)
Rural City of Murray Bridge	(110,831)	(226,311)
	<u>(431,247)</u>	<u>(887,496)</u>

## DISTRIBUTION SHARE OF EQUITY

Adelaide Hills Council		
Balance at end of previous reporting period	386,517	693,591
Share of surplus	(141,880)	(307,074)
<b>Balance at end of period</b>	<u>244,637</u>	<u>386,517</u>
Alexandrina Council		
Balance at end of previous reporting period	105,661	187,311
Share of surplus	(40,537)	(81,650)
<b>Balance at end of period</b>	<u>65,124</u>	<u>105,661</u>
Mount Barker District Council		
Balance at end of previous reporting period	383,715	656,176
Share of surplus	(137,999)	(272,461)
<b>Balance at end of period</b>	<u>245,716</u>	<u>383,715</u>
Rural City of Murray Bridge		
Balance at end of previous reporting period	69,375	295,686
Share of surplus	(110,831)	(226,311)
<b>Balance at end of period</b>	<u>(41,456)</u>	<u>69,375</u>
<b>TOTAL EQUITY AT END OF REPORTING PERIOD</b>	<b>514,021</b>	<b>945,268</b>

## Adelaide Hills Region Waste Management Authority

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2018

#### Note 9 - RECONCILIATION TO CASH FLOW STATEMENT

##### (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flow is reconciled to the related items in the Statement of Financial Position:

	2018	2017
	\$	\$
Total cash & equivalent assets	272,356	294,370
Balances per Cash Flow Statement	272,356	294,370

##### (b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	(431,247)	(887,496)
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	426,238	506,074
Net increase (decrease) in unpaid employee benefits	42,537	14,698
Grants for capital acquisitions treated as Investing Activity	-	-
Net (Gain) Loss on Disposals	(55,419)	14,143
	(17,891)	(352,581)
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	44,285	67,639
Net (increase) decrease in inventories	(838)	2,746
Net (increase) decrease in other current assets	-	-
Net increase (decrease) in trade & other payables	124,245	74,852
Net increase (decrease) in other provisions	-	-
<b>Net Cash provided by (or used in) operations</b>	<b>149,801</b>	<b>(207,344)</b>

##### (c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:		
- Estimated future reinstatement etc. costs	328,289	(137,500)

##### (d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:		
Cash Advance Debenture Facility (CAD)	1,650,000	450,000
Corporate Credit Cards	8,000	8,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice, this facility is provided by the Local Government Finance Authority of SA.

As at 30 June 2018 the Authority has drawn down \$1,312,683 of the available CAD limit.

## Adelaide Hills Region Waste Management Authority

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2018

#### Note 10 - FINANCIAL INSTRUMENTS

##### Recognised Financial Instruments

<b>Bank, Deposits at Call</b>	<p><b>Accounting Policy:</b> Carried at lower of cost and net realisable value; interest is recognised when earned.</p> <p><b>Terms &amp; conditions:</b> Deposits at call have an average maturity of 90 days and an average interest rate of 1.5% (2017: 90 days, 1.52%).</p> <p><b>Carrying amount:</b> Approximates fair value due to the short term to maturity.</p>
<b>Receivables - Fees &amp; other charges</b>	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts.</p> <p><b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although the Authority is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Authority's boundaries.</p> <p><b>Carrying amount:</b> Approximates fair value (after deduction of any allowance).</p>
<b>Liabilities - Creditors and Accruals</b>	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.</p> <p><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying amount:</b> Approximates fair value.</p>
<b>Liabilities - Interest Bearing Borrowings</b>	<p><b>Accounting Policy:</b> Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p><b>Terms &amp; conditions:</b> Secured over future revenues, borrowings are repayable by biannual instalments of principle and interest.</p> <p><b>Carrying amount:</b> Approximates fair value.</p>
<b>Liabilities - Overdraft</b>	<p><b>Accounting Policy:</b> Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p><b>Terms &amp; conditions:</b> Secured over future revenues interest is charged at an average variable rate of 3.56%.</p> <p><b>Carrying amount:</b> Approximates fair value.</p>

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

## Note 10 - FINANCIAL INSTRUMENTS (cont.)

## Liquidity Analysis

2018	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>	\$	\$	\$	\$	\$
Cash & Equivalents	272,356	-	-	272,356	272,356
Receivables	367,632	-	-	367,632	367,632
<b>Total</b>	<b>639,988</b>	<b>-</b>	<b>-</b>	<b>639,988</b>	<b>639,988</b>
<b>Financial Liabilities</b>					
Payables	1,282,223	-	-	1,282,223	1,282,223
Borrowings	1,312,683	-	-	1,312,683	1,312,683
<b>Total</b>	<b>2,594,906</b>	<b>-</b>	<b>-</b>	<b>2,594,906</b>	<b>2,594,906</b>

2017	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>	\$	\$	\$	\$	\$
Cash & Equivalents	294,370	-	-	294,370	294,370
Receivables	411,917	-	-	411,917	411,917
<b>Total</b>	<b>706,287</b>	<b>-</b>	<b>-</b>	<b>706,287</b>	<b>706,287</b>
<b>Financial Liabilities</b>					
Payables	856,344	-	-	856,344	856,344
Borrowings	400,000	-	-	400,000	400,000
<b>Total</b>	<b>1,256,344</b>	<b>-</b>	<b>-</b>	<b>1,256,344</b>	<b>1,256,344</b>

The following interest rates were applicable to the Authority's borrowings at balance date:

	30 June 2018		30 June 2017	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Overdraft	3.56	1,312,683	4.7	400,000
Non Interest Bearing	-	1,282,223	-	856,344
		<b>2,594,906</b>		<b>1,256,344</b>

## Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

## Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any allowance for doubtful debts. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Authority's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

**Liquidity Risk** is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates. The Authority also has available a bank overdraft that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Adelaide Hills Region Waste Management Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

## Note 11 - COMMITMENTS FOR EXPENDITURE

The Authority as at 30 June 2018 had no commitments for expenditure.

## Note 12 - OPERATING LEASES

The Authority as at 30 June 2018 has a commitment to lease the land on which the Brinkley landfill presides. The current lease expires on the 13th February 2021, with one right of extension of 5 years.

## Note 13 - CONTINGENCIES &amp; ASSETS &amp; LIABILITIES NOT RECOGNISED

The Authority as at 30 June 2018 is a defendant in Supreme Court proceedings in which it is asserted that the Authority made misleading representations at the time that it transferred its interests in the Hartley Landfill to a third party. The claim for damages is approximately \$2.5 million plus legal costs. The Authority's legal advisors have stated the claim is denied and has been fully defended. Trial for this action concluded December 2017 and is currently waiting judgement.

## Note 14 - EVENTS OCCURRING AFTER REPORTING DATE

There were no events subsequent to 30 June 2018 that need to be disclosed in the financial statements.

Adelaide Hills Region Waste Management Authority  
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

Note 15 - DISCLOSURES OF RELATED PARTY TRANSACTIONS

The Key Management Personnel include the Chair, the Board, Chief Executive and Acting Chief Executive prescribed as officers under section 112 of the Local Government Act 1999. In all, Key Management Personnel were paid the following total compensation:

	2018	2017
Salaries, allowances & other short term benefits	\$ 223,168	\$ 213,278
Post-employment benefits	\$ -	\$ -
Long term benefits	\$ 12,983	\$ 3,054
Termination Benefits	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 452,483</b>	<b>\$ 216,331</b>

Transactions with Related Parties:

The following transactions occurred with Related Parties:

Related Party Entity	Sale of Goods & Services (\$,000)	Amounts Outstanding from Related Parties (\$,000)	Description of Services Provided to Related Parties
Adelaide Hills Council	884	57	Provision of waste processing and disposal services.
Alexandrina Council	192	15	Provision of waste processing and disposal services.
Mount Barker District Council	674	49	Provision of waste processing and disposal services.
Rural City of Murray Bridge	460	31	Provision of waste processing and disposal services.

Amounts recorded as outstanding from Related Parties are recorded in trade and other receivables in Note 5.

The Related Parties disclosed above are equity owners of the Authority and are referred to as Member Councils. Member Councils have equal representation on the Board of the Authority and accordingly have significant influence on the financial operating decisions of the Authority. No one Member Council individually has control of those policies.

Adelaide Hills Region Waste Management Authority  
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2018 \$	2017 \$
Income	5,428,006	4,978,670
less Expenses	5,914,672	5,852,023
<b>Operating Surplus / (Deficit)</b>	<b>(486,666)</b>	<b>(873,353)</b>
<b>less Net Outlays on Existing Assets</b>		
Capital Expenditure on renewal and replacement of Existing Assets	699,137	36,509
less Depreciation, Amortisation and Impairment	426,238	506,074
less Proceeds from Sale of Replaced Assets	112,091	49,500
	160,808	(519,065)
<b>less Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets (including investment property & real estate developments)	497,452	47,992
	497,452	47,992
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(1,144,926)</b>	<b>(402,280)</b>

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

ADELAIDE HILLS REGION WASTE MANAGEMENT  
AUTHORITYANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2018

## CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2018, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.

  
Andrew Aitken  
CHIEF EXECUTIVE OFFICER  
Adelaide Hills Council

Date: 1/7/2018

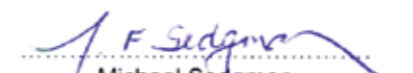
## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

ADELAIDE HILLS REGION WASTE MANAGEMENT  
AUTHORITYANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2018

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This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.

  
Michael Sedgman  
CHIEF EXECUTIVE OFFICER  
Rural City of Murray Bridge

Date: 02.07.2018

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

ADELAIDE HILLS REGION WASTE MANAGEMENT  
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## CERTIFICATION OF AUDITOR INDEPENDENCE

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Glenn Rappensberg  
CHIEF EXECUTIVE OFFICER  
Alexandrina Council

Date: 28/6/2018


## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

ADELAIDE HILLS REGION WASTE MANAGEMENT  
AUTHORITYANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2018

## CERTIFICATION OF AUDITOR INDEPENDENCE

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This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.

  
Andrew Stuart  
CHIEF EXECUTIVE OFFICER  
Mount Barker District Council

Date: 28/6/18

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

ADELAIDE HILLS REGION WASTE MANAGEMENT  
AUTHORITYANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2018

## CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2018, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.

  
 Leah Maxwell  
 EXECUTIVE OFFICER

  
 Peter Brass  
 CHAIR  
 AUDIT COMMITTEE

Date: 15/8/2018

## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Adelaide Hills Region Waste Management Authority

ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2018

## CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by Adelaide Hills Region Waste Management Authority to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999 Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2018 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.

  
 Leah Maxwell  
 EXECUTIVE OFFICER

  
 Councillor Lindsay Campbell  
 CHAIR PERSON

Date: 15/8/2018

