



**MOUNT BARKER  
DISTRICT COUNCIL**

**NOTICE OF MEETING**

Pursuant to Section 83 of the Local Government Act 1999 notice is hereby given that the following meeting will be held in the Laratinga Pavilion, Environmental Services Centre, 100 Springs Road, Mount Barker on Monday 2 November 2020.

7.00 pm

Council Meeting

A handwritten signature in black ink, appearing to read 'A. Stuart', written in a cursive style.

**A. Stuart  
CHIEF EXECUTIVE OFFICER**

28 October 2020



**ORDER OF BUSINESS**

<b>1.</b>	<b>COUNCIL OPENING</b>	
	- Expression of Faith	
	- Acknowledgement of Land	
	- Apologies or Leave of Absence	
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	<b>12.1 Adelaide Hills Region Waste Management Authority Annual Report 2019/20 .....</b>	<b>49</b>
	To provide Council the Adelaide Hills Region Waste Management Authority's Annual Report 2019/20 for adoption and subsequent inclusion as an attachment to Council's Annual Report 2019/2020.	
	<b>12.2 Southern and Hills Local Government Association Annual Report 2019/20 .....</b>	<b>53</b>
	To provide the Southern & Hills Local Government Association (SHLGA) Annual Report 2019/2020 for adoption and subsequent inclusion as an attachment to Council's Annual Report 2019/2020.	
	<b>12.3 Draft Council Annual Report 2019/20.....</b>	<b>56</b>
	To present the draft Council Annual Report 2019/20 for adoption.	
	<b>12.4 Statutory Financial Statements for the Year Ending 30 June 2020 .....</b>	<b>61</b>
	To present to the Council the Audited Financial Statements for the year ending 30 June 2020.	
	<b>12.5 Budget Review as at 30 September 2020 and Quarterly Report 1 – Capital Works Program 2020/21.....</b>	<b>66</b>
	<b>Budget Review</b> - The purpose of the budget review as at 30 September 2020 is to provide Council, the community and other interested parties, a record of the budgeted financial activities and the financial position of the Council, compared to the adopted annual budget for the year ending 30 June 2021.	
	<b>Capital Works Program Update</b> - To provide an update on the approved 2020/21 Capital Works Program at the end of Quarter 1 2020/21.	
	<b>12.6 Draft Long Term Financial Plan 2020-2030 .....</b>	<b>82</b>
	To present and seek endorsement for community consultation of the Draft Long Term Financial Plan 2020-2030 (LTFP).	

- 12.7 \$250m Federal / State Government Funding Announcement.....92**  
 To provide an update to Council Members on the recent Federal / State Government \$250m announcement for Hahndorf Township Improvements, as well as, to receive support to advocate complimentary projects to be included in the scope of work.
- 12.8 Local Economic Recovery Fund.....97**  
 To seek endorsement for the submission of 2 projects seeking funding via the Federal / State Government Local Economic Recovery Fund.
- 12.9 Road Safety Blackspot Program Grant Applications..... 103**  
 Seek endorsement for the application for grant funding for three high priority local projects under the State Government Road Safety Blackspot Program.
- 12.10 Procurement of New Wastewater Sewer Main and Pumping Station. 108**  
 To seek endorsement of the recommended procurement strategy for the new wastewater sewer main (from Hampden Road to the Springs Road wastewater treatment plant) and the wastewater treatment plant inlet pumping station.
- 12.11 Kerb Renewal and Bus Stop Program Contract Award ..... 118**  
 To gain Council’s authority to award the first year of a 3 year contract 2020.006, Kerb Renewal and Bus Stop Compliance Programs 2020/21 to Metro and Country Civil (“Preferred Tenderer”) at the tendered Schedule of Rates and also delegate contract renewal for the remaining two years on a one plus one year basis pending a satisfactory review of performance.
- 12.12 Mount Barker Road Infrastructure Advisory Committee Membership – Council Nominations ..... 123**  
 To nominate two people to the Minister for Transport and Infrastructure for the appointment by the Minister of one to be a member of the Mount Barker Road Infrastructure Advisory Committee.
- 12.13 Smart Community Strategy Consultation ..... 133**  
 To present and seek endorsement for community consultation of the draft Smart Community Strategy in accordance with council’s public consultation policy.

<b>12.14 Community Plan 2020/2035 for Endorsement .....</b>	<b>162</b>
For Council to endorse the final Community Plan 2020 – 2035.	
<b>12.15 Hahndorf Main Street Revitalisation .....</b>	<b>170</b>
To seek endorsement of the detailed concept for Hahndorf Main Street Revitalisation.	
<b>12.16 Appointment of Deputy Mayor effective from 1 December 2020– 30 November 2021.....</b>	<b>177</b>
To appoint a Deputy Mayor for the period 1 December 2020 – 30 November 2021.	
<b>12.17 Ward Donations .....</b>	<b>182</b>
To allocate ward donation funds to individuals or organisations.	
<b>13. INFORMATION REPORTS.....</b>	<b>186</b>
<b>13.1. Circular Procurement Pilot Project – Increased Purchase of Recycled Content.....</b>	<b>186</b>
To provide Council an update on its participation in the Local Government Association’s Circular Procurement Pilot Project in which it committed, via a Memorandum of Understanding, to prioritise the purchase of products with recycled-content.	
<b>13.2. Regional Aquatic Leisure Centre Status .....</b>	<b>190</b>
To provide an update on recent funding announcements and provide clarity on proposed next steps to progress the project.	
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1. **COUNCIL OPENING**
  - EXPRESSION OF FAITH**
  - ACKNOWLEDGEMENT OF LAND**
- 1.1 **Leave of Absence**
- 1.2 **Apologies**
2. **QUESTIONS FROM THE GALLERY (15 MINUTES)**
3. **CONFIRMATION OF MINUTES**
  - 3.1 **Recommendation**

That the minutes of the meeting held on 6 October 2020 as circulated to members be confirmed as a true and accurate record of proceedings.
4. **CONFLICT OF INTEREST DECLARATION**

Council Members are reminded of the requirements for disclosure by Members of material, actual or perceived conflicts of interest in relation to items listed for consideration on the agenda.
5. **DEPUTATIONS**
  - 5.1 **Macclesfield Community Association – Graeme Milne**
6. **QUESTIONS WITH NOTICE – COUNCILLORS**

NIL
7. **QUESTIONS WITHOUT NOTICE – COUNCILLORS**
8. **MOTIONS ON NOTICE**

NIL

**9. MOTIONS WITHOUT NOTICE**

*For*

- *requesting a report*
- *a simple matter with minor impact*
- *an urgent matter that without consideration by Council would result in a detriment to Council*

**10. PETITIONS**

NIL



**11. RECOMMENDATIONS FROM COMMITTEES****11.1 Regional Sports Hub Board – 14 October 2020**

The recommendations of the Regional Sports Hub Board are provided below for consideration by Council:

<b>11.1.1</b>	<b>REPORT TITLE:</b>	<b>RSH – COMMUNICATION PLANS</b>
	<b>DATE OF MEETING:</b>	<b>14 OCTOBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/126545</b>
	<b>ATTACHMENTS:</b>	<b>1. DOC/20/126294 COMMUNICATION PLAN RSH OPERATIONS</b> <b>2. DOC/20/124266 COMMUNICATION PLAN RSH CONSTRUCTION</b>

**Recommendation**

That Council:

1. note the Operations and Construction Communication Plans; and
2. amend the Sports Hub Naming process referred to at page 17 of the agenda to read 'Board noting shortlisted names and make a recommendation to Council as to their preferences for shortlisted names'.

**Attachment 1 to Item 11.1.1****Communication Plan – rsh Operations****7 October 2020****Background Project Information**

- In 2009, with the assistance of a State Government Grant, Mount Barker District Council purchased 38Ha of land bordered by Bald Hills and Springs Roads. Over the following years, various demand and feasibility studies as well as high level concepts were developed, further refining the sports to be located at this site. This work confirmed that the Council Land should be developed for regional level sporting facilities and that the south-eastern half of the site (approximately 20HA) is the most suitable location for this to occur.
  
- The regional sports hub is being constructed in stages.
  
- Stage 1 comprises:
  - Bulk earthworks and civil infrastructure – transformation from a cow paddock
  - Entrance and internal road and car parks
  - Premier oval for cricket and aussie rules football and associated amenities building
  - Two soccer pitches and associated amenities building
  
- The estimated cost of stage 1 is \$23 million, excluding the cost of the land
  
- Funding has been derived from:
  - Federal Government grants \$10.15 million
  - State Government grants \$4.12 million including \$2.5 million direct to Football SA
  - Peak sporting bodies – SA National Football League (\$250,000), SA Cricket Association (\$100,000) and Football SA (see point above) Council \$8.43 million
  
- Stage 1 is due for practical completion in Summer 20/21

**Milestone/Critical Incident**

- Building Excitement Campaign
- Tours
- Sports Hub Naming
- Practical Completion
- Opening Event
- User Agreements
- First Cricket/Soccer/AFL games

**Communication purpose**

To raise awareness and build excitement in the community and among key stakeholders about the progress, imminent completion and commencement of operations for the regional sports hub.

**Communication objectives**

- Build excitement
- Increase awareness
- Promote involvement in the naming of the sports hub
- Progress and complete User Agreements
- Generate understanding of usage parameters

**Communication parameters**

- Full project plan for an Opening Event not included
- Construction milestones covered in a separate Communication Plan

**Likely risks and proposed mitigation**

Risk	Low	Medium	High	Mitigation
Excessive cost for marketing	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Marketing initiatives can be scaled back
Naming process endorsement further delayed	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Opening event and launch of name can be slightly extended.
Suitable name not identified in naming process or agreement on name not reached	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Shortlist put out to a community poll
Agreement on User Agreements not reached	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Additional agreements negotiated
Construction delays to inclement weather	<input type="checkbox"/>	<input type="checkbox"/> x	<input type="checkbox"/>	

**Key messages**

- The regional sports hub is nearly completed (Summer 2020) and it’s going to be a great community sports facility
- We want you (community) to suggest a name for the new sports hub
- The Regional Sports Hub will be a prime destination for sports and community recreation in the Adelaide Hills. The amazing environment of the Mount Barker Regional Sports Hub typifies healthy living and community spirit.
- You will see soccer played .....insert date
- You will see cricket played.....insert date
- You will see Aussie Rules played .....insert date

### Questions Media might ask

- Why has Council decided to go out to the community for a name?
- What sort of names will Council be looking for?
- Will an Aboriginal name be prioritised?
- How will Council decide on a name?
- When will the rsh be opened?
- Will there be an opening event?
- Will the opening event just be for dignitaries and people associated with the represented sports or will it be open to the community?
- When will sport begin to be played on the rsh?
- What are the details of the user agreements?

### Stakeholders

#### Council:

- Council
- Mayor
- Council Members

#### Staff:

- Brian Clancey (Sponsor)
- Andrew Stuart (CEO)
- Greg Parker (Executive Officer to the rsh Board)
- Corporate Governance Group
- Leadership Group
- Rsh Internal Working Group
- Community Wellbeing
- Strategic and Policy Planning
- Communications
- MOPS
- Finance
- Property
- Customer Service

#### Council Committees

- rsh Board
- Audit & Risk Committee

#### Government agencies/MPs

- Federal Government funders
- Rebekah Sharkie, Member for Mayo

- State Government funders
- Dan Cregan, Member for Kavel
- Josh Teague, Member for Heysen
- Adrian Pederick, Member for Hammond

### Community

#### Key stakeholders

Project Partners Group (State Sporting Organisations ie SACA, FSA, SANFL, Tennis SA, Netball SA, Office for Recreation and Sport)

Hills Football League

Alexandra and Eastern Hills Cricket Association

Individual sports clubs

Media

Participants and parents of participants

#### Other stakeholders

General Public

Business Mt Barker

Mt Barker Business Group

Adelaide Hills Tourism

Adelaide Hills Council

Alexandrina Council

Rural City of Murray Bridge

#### Other stakeholders that may have an interest only

### Related and or/neighbouring Projects

nil

### Proposed Communication Approaches

<b>Building Excitement Campaign</b>			
<b>Activity/Objective</b>	<b>Channels</b>	<b>Timeframe</b>	<b>Responsibility</b>
Branding/Slogans/Graphics	All Channels	October 2020	Andrew Rammell (AR), Project Manager, Communications and Marketing
Promotional materials 1. Posters 2. Video	<b>Awareness/Conversion</b> 1. Wide distribution including schools,	November 2020	Andrew Rammell

3. Merchandise: <ul style="list-style-type: none"> <li>o T-shirts</li> <li>o Caps</li> <li>o Mugs</li> <li>o Glasses</li> </ul>	clubs, libraries, shopping centres 2. Facebook/Website 3. Available online and Council service centres		
Media Promotion	<b>Awareness/Conversion</b> Media Releases – Local/Regional/State Print Advertisements – Local/Regional/State Radio spots – Local/Regional/State	Monthly	Andrew Rammell
Information/Updates to Interested Parties	<b>Awareness</b> Newsletter to subscriber list	Monthly (at least)	Ian Hildebrand/Paula Overy
Communication of construction and operation milestones	<b>Awareness</b> Newsletters Facebook Media release Website – Latest News/rsh Page	Occurrence of milestones	Ian Hildebrand/Andrew Rammell/Paula Overy
Tours	See Below		
Naming	See Below		
Opening Event	See Below		
<b>Tours</b>			
<b>Activity/Objective</b>	<b>Channels</b>	<b>Timeframe</b>	<b>Responsibility</b>
Elected Members	Bus Tour	October/Novemeber	Nick Day/Peter McGinn
Associations/Club Reps/PPG	Bus Tour	October/November	Nick Day/Peter McGinn
Community Reference Group	Bus Tour	October	Ian Hildebrand
Board	Walkthrough	November	Nick Day/Peter McGinn

Virtual Tour – Drone	Website Facebook	November	Andrew Rammell/Paula Overy
<b>Sports Hub Naming</b>			
<b>Activity/Objective</b>	<b>Channels</b>	<b>Timeframe</b>	<b>Responsibility</b>
Seek Board support for a recommended name (Board recommended community consultation process)	<b>Consideration</b> Board report	August 2020	Greg Parker
Seek Council support for the development of a naming process	<b>Consideration</b> Council report	September 2020	Greg Parker
Seek Council support for a naming process which includes community consultation as recommended by the Board	<b>Consideration</b> Council report including detailed process and activities	October 2020	Ian Hildebrand/Greg Parker
Prepare information/promotional material	<b>Awareness</b> School newsletters Sports Club newsletters Facebook Newspaper advertising Media release Digital screens – Library/VIC Website – Latest News/rsh Page Leaflets – service points	October 2020	Andrew Rammell/Ian Hildebrand/Kylie Norris/Paula Overy
Implement naming process	<b>Awareness</b> Activate promotion strategy  <b>Interaction</b>	November 2020 – December 2020	Andrew Rammell/Ian Hildebrand

	Your Say site		Kylie Norris/Ian Hildebrand
Board noting shortlisted names	<b>Consideration</b> Board report	December 2020	Ian Hildebrand/Greg Parker
Council approval of name	<b>Consideration</b> Council report	January 2021	Ian Hildebrand/Greg Parker
Promotion of name	<b>Awareness</b> Sports Club newsletters Facebook Media release Website – Latest News/rsh Page	January 2021	Andrew Rammell/Ian Hildebrand/Kylie Norris/Paula Overy
Launch/Branding	<b>Conversion</b> Signage Opening Event – Official Announcement	February 2021	Andrew Rammell Andy Glen
<b>Opening Event (Requires separate full Project Plan)</b>			
Announce date of opening	<b>Awareness</b> Newsletters Facebook Media release Website – Latest News/rsh Page	December 2020	Ian Hildebrand/Andrew Rammell/Paula Overy
Invitations to Federal/State Members	<b>Awareness</b> Letter	December 2020	Andy Glen/Chloe Head
Invitations to other Key Stakeholders	<b>Awareness</b> Letter	December 2020	Andy Glen/Chloe Head
Communication/Invitation to Community	<b>Awareness</b> Newsletters Facebook Media release	January 2021	Ian Hildebrand/Andrew Rammell/Paula Overy



	Website – Latest News/rsh Page		
<b>User Agreements and Usage</b>			
Progress completion of User Agreements between Board and Key stakeholder clubs	<b>Interaction</b> Meetings Newsletters Emails Seminar between now and December	Monthly	Greg Parker/Peter McGinn
Key dates for usage and programming	<b>Interaction</b> Meetings Emails Newsletter Seminar between now and December	Monthly	Greg Parker/Peter McGinn

**Attachment 2 to Item 11.1.1****Communication Plan – rsh Construction****14 October 2020****Background Project Information**

- In 2009, with the assistance of a State Government Grant, Mount Barker District Council purchased 38HA of land bordered by Bald Hills and Springs Roads. Over the following years, various demand and feasibility studies as well as high level concepts were developed, further refining the sports to be located at this site. This work confirmed that the Council Land should be developed for regional level sporting facilities and that the south-eastern half of the site (approximately 20HA) is the most suitable location for this to occur.
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  - Premier oval for cricket and aussie rules football and associated amenities building
  - Two soccer pitches and associated amenities building
- The estimated cost of stage 1 is \$23 million, excluding the cost of the land
- Funding has been derived from:
  - Federal Government grants \$10.15 million
  - State Government grants \$4.12 million including \$2.5 million direct to Football SA
  - Peak sporting bodies – SA National Football League (\$250,000), SA Cricket Association (\$100,000) and Football SA (\$2.5 million)
  - Council \$8.43 million
- Stage 1 is due for practical completion in Summer 20/21

**Milestone/Critical Incident**

- First turf laid
- Full Turf Laid
- Completion of plantings
- Sports lighting complete
- Buildings complete
- Laratinga Trail complete
- Synthetic turf laid
- Practical completion/handover

**Communication purpose**

To keep key stakeholders informed of progress and completion of milestones for the regional sports hub.

**Communication objectives**

- Build excitement
- Increase awareness
- Inform about completion of important milestones

**Communication parameters**

- Preparation for Operations milestones covered in a separate Communication Plan

**Likely risks and proposed mitigation**

Risk	Low	Medium	High	Mitigation
Delays in meeting milestones eg turf being laid; loose furniture delays	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Some contingency in timeframes
	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

**Key messages**

- The regional sports hub is nearing completion (Summer 2020) and it’s going to be great

**Questions Media might ask**

- Could be questions around sports lighting?
  - cost
  - adequacy
- Could be questions/comments about synthetic turf?
  - Environmental
  - Cost
  - Renewal
- Could be questions/comments about commercial kitchen?
  - adequacy
  - Were clubs consulted?

- Could be questions regarding the buildings?
  - size?
  - lack of boardroom?
- When can games start?

## Stakeholders

### Council:

- Mayor
- All Council Members

### Staff:

- Brian Clancey (Sponsor)
- Andrew Stuart (CEO)
- Corporate Governance Group
- Leadership Group
- Scott Balmer
- Andrew Rammell
- Paula Overy
- Customer Service Centre

### Council Committees

- rsh Board
- Audit & Risk Committee

### Government agencies/MPs

- Federal Government funders
- State Government funders

### Community

#### Key stakeholders

Project Partners Group

HFL

FSA

Individual sports clubs

Media

Community Reference Group

#### Secondary stakeholders

General Public

Other stakeholders that may have an interest only

### Related and or/neighbouring Projects

nil

### Proposed Communication Approaches

Activity/Objective	Channels	Timeframe	Responsibility
Aerial view of build – Drones x 4	<b>Awareness</b> Facebook YouTube Website	September 2020 x 2 October 2020 December 2020	Andrew Rammell
Progress Updates	<b>Awareness</b> Council Reports	Monthly	Scott Balmer
Springs Road Works	<b>Awareness</b> Respond to media enquiries Website – Latest news	Ongoing	Paula Overy
First Turf laid - Photo – Mayor?	<b>Awareness</b> Facebook Website – Latest News/rsh Page	September 2020	Andrew Rammell
Full Turf Laid - Drone - Photo - Mayor	<b>Awareness</b> Media Releases – Local/Regional/State (10 days prior for approvals) Newsletters Facebook Website – Latest News/rsh Page	September 2020	Ian Hildebrand
Sports lighting operational - Drone - Photo - Mayor	<b>Awareness</b> Media Releases – Local/Regional/State (10 days prior for approvals) Newsletters Facebook Website – Latest News/rsh Page	October 2020	Ian Hildebrand/Andrew Rammell/Paula Overy

Completion of plantings/installation of bird boxes	<b>Awareness</b> Newsletters Facebook Website – Latest News/rsh Page	November 2020	Paula Overy/Chris Lawry
Buildings complete	<b>Awareness</b> Media Releases – Local/Regional/State (10 days prior for approvals) Newsletters Facebook Website – Latest News/rsh Page	November 2020	Ian Hildebrand/Andrew Rammell/Paula Overy
Laratinga Trail to rsh complete	<b>Awareness</b> Media Releases – Local Newsletters Facebook Website – Latest News/rsh Page	December 2020	Ian Hildebrand/Paula Overy
Synthetic Turf Laid	<b>Awareness</b> Media Releases – Local/Regional/State (10 days prior for approvals) Newsletters Facebook Website – Latest News/rsh Page	TBD – December 2020?	Ian Hildebrand/Paula Overy

**11.1.2      REPORT TITLE:      RSH SERVICE & MAINTENANCE CONTRACTS**  
**DATE OF MEETING:    14 OCTOBER 2020**  
**FILE NUMBER:      DOC/20/135147**

**Recommendation**

That Council note:

That the Regional Sports Hub Board endorsed staff executing a turf maintenance contract direct with Glenelg Turf Ace P/L for a period from practical completion until 30 September 2021.

<b>11.1.3</b>	<b>REPORT TITLE:</b>	<b>REGIONAL SPORTS HUB – FINANCIAL REPORT</b>
	<b>DATE OF MEETING:</b>	<b>14 OCTOBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/122239</b>
	<b>ATTACHMENTS</b>	<b>DOC/20/137881 – BUDGET COMPARISON</b>

**Recommendation**

That Council note that that the Regional Sports Hub Board:

1. Noted the current projected financial status of RSH operations for 20/21 and 21/22 financial years.
2. Requested that Council staff develop strategies to improve specific elements of the budget and report back those strategies to the Board.



Attachment 1 to Item 11.1.3

**Attachment 1 - Expenditure**

REGIONAL SPORTS HUB - OPERATIONS	2020/21 Adopted Budget	2020/21 DRAFT Forecast	2021/22 DRAFT Budget	2021/22 as per Business Case
<b>EXPENDITURE</b>				
Board Sitting Fees	20,000	20,000	20,000	9,958
Cleaning	4,623	13,118	26,237	3,302
Insurance	13,865	13,865	27,729	24,349
<b>Maintenance</b>				
Maintenance - Common Amenity	2,826	10,000	20,000	4,964
Maintenance - ARF/Cricket (Premier Oval)	34,178	34,199	68,398	25,024
Maintenance - Soccer	0	0	0	0
Maintenance - Buildings and Carpark	0	26,109	21,291	35,000
<b>Subtotal Maintenance</b>	<b>37,004</b>	<b>70,308</b>	<b>109,689</b>	<b>64,988</b>
Security	0	6,000	12,000	4,816
Utilities	28,131	30,808	67,015	49,766
Other	5,340	5,340	5,340	5,471
<b>TOTAL EXPENDITURE</b>	<b>108,963</b>	<b>159,439</b>	<b>268,010</b>	<b>162,650</b>
<b>INCOME</b>				
Hire Income	(31,585)	0	(24,000)	(64,697)
User recovery - lighting expense	(10,689)	(10,689)	(21,379)	(21,902)
Other contributions	(10,000)	0	0	(20,489)
<b>TOTAL INCOME</b>	<b>(52,275)</b>	<b>(10,689)</b>	<b>(45,379)</b>	<b>(107,088)</b>
<b>NET EXPENDITURE (exc. Depreciation and interest)</b>	<b>56,689</b>	<b>148,749</b>	<b>222,631</b>	<b>55,562</b>

**11.2 Audit and Risk Committee – 15 October 2020**

The recommendations of the Audit and Risk Committee 15 October 2020 are provided below for consideration by Council:

<b>11.2.1</b>	<b>REPORT TITLE:</b>	<b>STATUTORY FINANCIAL STATEMENTS AND EXTERNAL AUDIT FOR THE YEAR ENDING 30 JUNE 2020</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/120731</b>
	<b>ATTACHMENTS:</b>	<b>1. DOC/20/142640 – FINANCIAL STATEMENTS FOR THE YEAR ENDING 30 JUNE 2020</b> <b>2. AUDIT COMPLETION REPORT</b> <b>3. MANAGEMENT REPRESENTATION LETTER</b> These attachments are provided separately on the Council website ( <a href="#">click here</a> )

**Recommendation**

That Council:

1. note that the Audit and Risk Committee noted the Financial Statements for the Year Ending 30 June 2020 (attachment 1) present fairly the state of affairs of the Council, and be presented to Council for adoption at its meeting on Monday 2 November 2020
2. note that the Audit and Risk Committee recommended The Certificate of Auditor Independence be reviewed and signed by the Audit and Risk Committee Presiding Member and Council Chief Executive Officer (included in the attachment 1)
3. note The Auditor's Independence Declaration (included in attachment 1)
4. note The Audit Completion Report and Management Representation Letter (attachments 2 and 3); and
5. authorise certification by the Mayor and the Chief Executive Officer of the Financial Statements for the Year Ending 30 June 2020 (attachment 1) subject to minor administrative changes (if required).

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**Note: The Financial Statements are provided at Item 12.4**

**11.2.2**      **REPORT TITLE:**      **COMPARISON OF ACTUAL TO BUDGET FOR THE  
YEAR ENDING 30 JUNE 2020**

**DATE OF MEETING:**      **2 NOVEMBER 2020**

**FILE NUMBER:**      **DOC/20/136724**

**ATTACHMENTS:**      **DOC/20/142364 2019/20 FINANCIAL  
STATEMENT COMPARISON** *This attachment is  
provided separately on the Council website (click  
here)*

**Recommendation**

That Council adopts the estimates comparison for the financial year ending 30 June 2020.

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**11.2.3**      **REPORT TITLE:**      **ASSET ACCOUNTING POLICY**  
**DATE OF MEETING:**      **2 NOVEMBER 2020**  
**FILE NUMBER:**      **DOC/20/136717**  
**ATTACHMENTS**      **DOC/20/132018- ASSET ACCOUNTING POLICY**  
This attachment is provided separately on the  
Council website ([click here](#))

**Recommendation**

That Council note that the Audit and Risk Committee:

1. recommend to Council that Council adopts the updated Asset Accounting Policy as presented with minor amendments.
2. determine if it wishes to make any recommendations to Council with regard to the updated policy.

<b>11.2.4</b>	<b>REPORT TITLE:</b>	<b>AUDIT AND RISK COMMITTEE ANNUAL REPORT 2019/20</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>20/142461</b>
	<b>ATTACHMENTS:</b>	<b>DRAFT AUDIT AND RISK COMMITTEE ANNUAL REPORT 2019/20 DOC: 20/140893</b> <b>This attachment is provided separately on the Council website (<a href="#">click here</a>)</b>

Brief presentation by Audit and Risk Committee chair Mr Michael Bails

**Recommendation**

That the Council note that the Audit and Risk Committee:

1. authorise the Deputy CEO/General Manager Governance to make any minor amendments to the attached draft Audit and Risk Committee Annual Report 2019 – 2020 that the Committee identifies and to then finalise the document
2. recommend to Council that:
  - a. The Audit and Risk Committee's Annual Report for 2019/20 be adopted; and
  - b. The Audit and Risk Committee Chairperson provide a short presentation on the Annual Report at a Council Meeting or an Informal Gathering of Council Members.

**11.3 Audit and Risk Committee – 27 October 2020**

The recommendations of the Audit and Risk Committee 27 October 2020 are provided below for consideration by Council:

<b>11.3.1</b>	<b>REPORT TITLE:</b>	<b>DRAFT LONG TERM FINANCIAL PLAN</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/146093</b>
	<b>ATTACHMENTS:</b>	<b>DOC/20/150625 ATTACHMENT 1 – LONG TERM FINANCIAL PLAN 2020-2030</b> This attachment is provided separately on the Council website ( <a href="#">click here</a> )

**Recommendation**

That the Audit and Risk Committee recommend to Council that the Draft Long Term Financial Plan 2020-2030 as attached (including adjustments to reflect the minor amendments and suggestions as recommended by the Audit and Risk Committee) for adoption by Council for community consultation based on option 1 with a general rate increase of Adelaide CPI plus 1% per annum for financial sustainability for 2021/22 to 2024/25 inclusive.

***Note: The Draft Long Term Financial Plan is provided at Item 12.6***

**11.4 COMMUNITY GRANTS ASSESSMENT COMMITTEE – 20 OCTOBER 2020**

The recommendations of the Community Grants Assessment Committee are provided below for consideration by Council:

**11.4.1 REPORT TITLE: DISCRETIONARY REBATES**  
**FILE NUMBER: DOC/20/139353**

**Recommendation**

That the following application, being land used by an organisation which, in the opinion of the Council, meets criteria under Section 166 of the *Local Government Act 1999*, it therefore approves rebate of the rates, tabled below, levied on the property (not including the service charges). The rebate will be granted for a three year period unless the entitlement to the rebate of rates ceases or no longer applies.

The following rebate will commence and be effective from 1 July 2020:

<b>Applicant</b>	<b>Property Description</b>	<b>Amount of Rebate (\$)</b>	<b>%</b>
Mount Barker Family House Inc.	Mount Barker Men's Shed - 4/100 Springs Road Mount Barker	927.69	100
<b>TOTAL</b>		<b>\$927.69</b>	

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**11.4.2 REPORT TITLE: COMMUNITY GRANTS 2020/2021 ROUND 1**  
**FILE NUMBER: DOC/20/130217**

**Recommendation**

That the community grants be allocated as determined below:

**1. Successful Community Grant Applications**

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
CG00137	Hahndorf Soccer Club Incorporated	Installation of Touch Free Hand Dryer	Installation of Touch Free Hand Dryer in public toilet at Soccer Club clubrooms. Installation of a Touch Free Hand Dryer will provide more hygienic drying of hands, less touching of surfaces and will result in less rubbish and cleaning required by club volunteers.	\$2,000.00	\$2,000.00	Support part funding	\$1,000.00
CG00139	Zest Creative: Living Life	Conversation Series: 'Ageing Well in your Community'	The Conversation Series is a facilitated personal development program that enables people 65+ to discuss opportunities and challenges of ageing well at home in their community. It responds to a gap in current offerings about what it means to 'age in place'. An eight to ten-week program with different weekly topics: <ul style="list-style-type: none"> <li>• Home, Belonging and Community</li> <li>• Realities of ageing and ageism</li> <li>• Economics of ageing</li> <li>• Care and support options</li> <li>• Social connections</li> <li>• Home environment and Alternative housing options</li> <li>• Living with meaning, purpose and spirituality</li> <li>• Courage to change, be ready and prepared.</li> </ul> Plus two extra topics: End of life planning and Consider and plan your funeral. The program has a rhythmical balance of theory/information presentation where the facilitator uses multiple	\$4,000.00	\$4,000.00	Support \$2,000.00 from community grants and possibly another \$2,000.00 from another budget line which Council staff will investigate.	\$2,000.00



App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
			'teaching' methods to inspire, educate and empower such as: visual images, written information and engagement with: reflective thinking exercises, small group sharing and interactive activities.				
CG00140	Walking Football Adelaide	COVID19 Road to Recovery	We are a group of like minded people who come together to play walking soccer/football. The rules are modified with the intension of ensuring safe play for all. The walking pace enables everyone to play at the same level and still enjoy the exercise. We are social, encourage positive play, and inclusive. COVID 19 saw our activity stop completely due to the shut down measures restricting social activity. As with many groups our members became isolated and anxious particularly considering our age group was in the high risk category due to age and associated health issues related to older people. Now we have found we are starting over again slowly reaching our targeted participants and building our membership again. We would like to purchase some promotional equipment to raise the awareness of our group and get people moving with us. This includes venue flags and a indoor banner.	\$370.00	\$470.00	Supported. Suggest to use a local business to do the flags and banners.	\$370.00
CG00141	Hahndorf Bowling Club Inc	Installation of hot water service to BBQ area	The BBQ area has only cold water plumbed in and by installing a separate hot water service it will enhance the area by allowing all areas to be maintained for health and safety purposes, plus persons utilizing the area. This will ensure the area, including the BBQ, surfaces, utensils, sink and floor remain clean whenever in use.	\$2,000.00	\$2,785.00	Supported	\$1,500.00

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
CG00143	Hahndorf Rifle Club Incorporated	Club Kitchen / Serving Area	To redevelop the old kitchen area so that the club can provide basic modern kitchen services to its members and visitors for its annual shooting events and corporate tourism days run in conjunction with the Hahndorf Inn. The new kitchen will assist with the club being better able offer improved facilities that better meet the new COVID 19 regulations and expectations of shooters. The improved layout of the kitchen will allow easier access to our disabled shooters and visitors from the general public in the running of tourism related events.	\$2,000.00	\$6,500.00	Supported with the preference to use local businesses.	\$2,000.00
CG00144	Littlehampton Peace Memorial Hall Committee Incorporated	Kitchen Hygiene Improvements	Install brushed stainless-steel splashbacks to the western wall of the kitchen to replace broken and unhygienic existing wall tiles. Majority of wall areas previously fitted with stainless-steel splashbacks. Install brushed stainless-steel flat plates to kickboards and bases of cupboards, including ends of island bench. Both these improvements will assist with hygiene and extend life expectancy of existing island bench and sinks by approximately 7 years. This will help make the kitchen food preparation areas easier to clean and sanitise while extending the life expectancy of fixed kitchen benches and will attract more users and groups to hire the hall.	\$2,000.00	\$4,190.91	Supported	\$2,000.00
CG00145	Trees Please	Protection and re-generation of remanent native bush at The Cedars	Most of our work is the removal of woody weeds (Broom, English broom, Gorse and Blackberry. We also collect seed from native trees and shrubs, raise seedlings in	\$1,000.00	\$4,200.00	Supported	\$1,000.00

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
			our backyards and re-plant the seedlings near where we collected the seed.				
CG00147	Mount Barker Community Centre	Safety items for Mount Barker Men's Shed	The Mount Barker Men's Shed would like to install a defibrillator in the corridor of the "Big Shed" so that it can be accessed by the Men's Shed, Pageant committee, council staff and visitors to these programs. The Men's Shed has 40 active members who attend the shed on Tuesdays - Thursdays each week. Many members are older and are concerned about their health and have requested that a defibrillator be placed onsite. The shed members would also like to purchase rubber mats to stand on at each of the machines where they work in the shed. This will save the men from standing on the cold, hard floor. It also indicates the correct and safe position to stand at each piece of machinery.	\$4,712.00	\$4,712.00	Funding supported for the rubber mats and requested to be sourced from a local business.	\$2,000.00
CG00149	Hahndorf Town Band	Update Music for Junior Band	We currently have 17 members of our Junior and Beginner Bands. These students range in age from 6 to 17. These bands accompany the Senior band at concerts, festivals and pageants. In order to keep the interest and motivation of these student updated music scores are required which provide new and exciting music options. Specific music with smaller, more manageable parts are required for beginner players. This will also encourage new members to join the band or learn an instrument. We are looking for 10 new pieces which are about \$100 each to	\$1,000.00	\$1,000.00	Supported	\$1,000.00

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
			purchase. Due to Covid we have had no engagements this year (our own festival, concerts, hall hire etc) so have had no income apart from member subscriptions. All our current funds will be used for running costs eg electric, water bills and emergency maintenance.				
CG00152	Hills Radio Incorporated	NBN compatible phone system for Hills Radio	With the implementation of the NBN in Mt Barker, Hills Radio's phone system was made redundant. We are now looking to source a replacement phone system suitable for use with the NBN and interconnectivity throughout the station and the studios. A telephone system is paramount for good radio interviews and allows people who are in a COVID-19 lockdown to still be heard throughout the community. The replacement system has to be of radio broadcast quality and must be compatible with our current analogue and digital broadcast desks.	\$2,200.00	\$3,200.00	Supported	\$2,200.00
CG00154	Mt Barker District Concert Band Inc	Acquisition of additional band hardware	Since returning from an enforced COVID-19 break and now rehearsing at the Mt Barker Town Hall, the band has seen a pleasing increase in membership numbers to around 35 players. Because of social distancing requirements it is not feasible for players to share music folders and as such we are needing to produce additional copies of relevant parts and will then need substantial music stands to place them on. As such we are seeking to acquire ten collapsible music stands. These will be purchase from a	\$1,000.00	\$1,000.00	Supported	\$1,000.00

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
			<p>local retailer.</p> <p>In addition we are seeking to supplement our band drum kit with a new cymbal and associated stand. This will allow for a wider repertoire to be performed on this instrument.</p>				
CG00156	Mount Barker Family House Inc.	Nairne Nifty Fifties Plus Program Support	<p>The Nairne Nifty Fifties group is a social group for people aged over 50 in Nairne. They meet at the Nairne Soldiers memorial Hall fortnightly. This program is managed by Mount Barker Community Centre and delivered by volunteers. This is the only social group for seniors in Nairne open to members of the public. Seniors have been disproportionately affected by COVID-19 and it is important this group continues meeting in their local community to support each other, reduce isolation and improve community connections. Removing barriers to participation, specifically by minimising costs, is important to ensure that our most vulnerable and isolated seniors in Nairne continue to have an opportunity to connect with others. This community grant will enable the Nairne Nifty Fifties program to continue to offer opportunities for participation for Nairne seniors in 2021.</p>	\$2,500.00	\$2,500.00	Support \$1,500.00 from community grant and \$1,000.00 from seniors budget	\$1,500.00

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
CG00157	Adelaide Hills Motor Restorers Club Inc.	New computers for AV system and Database	<p>The project is to install two new computers to improve the activities of the club.</p> <p>1) In our clubrooms we currently have an overhead projector but no computer. In order to be able to do presentations, have guest speakers etc. at our monthly club meetings we currently have to attempt to borrow a suitable computer. Having a permanent computer in the clubrooms for the overhead projector would greatly enhance our range of meeting activities, add to the community appeal of the club and hopefully increase club membership.</p> <p>2) The club has collection of over 100 items of historic engines, machinery, trucks and tractors. Much of the equipment was made in the Mount Barker district such as the Kaesler engine and thrashing machine. , However we do not have a computer on site to create a database that can keep a detailed record of the clubs assets, the restoration work done and the maintenance records.</p>	\$1,275.00		Support to provide refurbished ex Council computer with \$270.00 provided for a monitor, keyboard and mouse.	\$270.00

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
CG00158	Mount Barker Business Group	Mt Barker Business Group – Membership Support	<p>Firstly businesses were affected by the bushfires, as many were not directly impacted, assistance was not available. COVID placed additional pressure on majority of our members. During this time, MBBG continued to offer support, networking and assistance through fortnightly Zoom meetings proved invaluable. Then fortnightly breakfasts resumed, however some members have not been able to continue due to the cost of membership and their businesses struggling. During such challenging times, this is where it is more important than ever to be surrounded by other business owners for support, ideas and encouragement. It is our intention through the 'Membership Support' project to offer additional support through several initiatives such as: Providing free educational seminars/speakers to the membership to assist with COVID compliance, recovery and adapting business practices; Providing subsidised and/or free membership to business heavily impacted and requiring support; Promoting MBBG and encouraging businesses in the community to join our network.</p>	\$5,000.00	\$11,000.00	Support part funding. To be referred to Economic Development team to see if further funding can be provided via other budgets.	\$2,500.00
CG00161	Meadows Community Association	Update and Renovation of the Meadows War Memorial	An obelisk of stone and marble the memorial is in need of considerable maintenance to ensure it fulfills its purpose as a dignified tribute to the local men and women who have made the ultimate sacrifice for our nation. The updating and	\$2,500.00	\$7,590.00	Supported	\$2,500.00

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
			preservation of this memorial is well justified to ensure that this place of honour remains a fitting and quality tribute to the sacrifices made in times of war by the men and women of Meadows.				
CG00163	Living Well Mount Barker, Suicide Prevention Network	Community Resources	<p>Living Well SPN seek to develop resources to hand to the communities of Mount Barker District. this includes:</p> <ul style="list-style-type: none"> <li>- information cards and fridge magnets with support line numbers, e.g. Mensline, Suicide Callback Service, Beyond Blue -to enable people to reach out for help at times of need.</li> <li>- develop Staying Safe Packs, which promotes life saving conversations for people in distress and require support from others in their life.</li> <li>- the above resources would have our own (and council) logo to promote community identity and association with the SPN,</li> </ul> <p>Given the recent and cyclical impacts of drought, bushfire and COVID-19:</p> <ul style="list-style-type: none"> <li>- community connections and wellbeing are paramount,</li> <li>- promoting knowledge of supports and resources to the whole of the community enables help seeking behaviours for people in distress. This is key to reducing loneliness and isolation, whilst working toward eliminating the stigma and shame associated with suicide distress.</li> </ul>	\$2,500.00	\$2,500.00	Supported	\$2,500.00



App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
CG00164	re-group. c/- the Community Development team - Mount Barker District Council	Sensory Space Creation & Enterprise	The group is community based and provides support for parents and carers of children with additional needs. To improve the environment for parents this application seeks to gain funds to purchase required equipment to enable a sensory space. The requested equipment includes weighted blankets, a small hide away tent and child appropriate ear muffs. A quality First Aid kit - including child defibrillator pads would also be purchased. The first stage of a sustainable and resilient enterprise is to make the space transportable to allow us to offer our services to community events, service providers and groups for a negotiable fee - so parents can attend and participate in activities safe in the knowledge there child is safe and cared for. The requested funding would also provide signage, pamphlets and business cards to promote our weekly service and assist in the launch of our portable environment.	\$2,500.00	\$4,500.00	Supported	\$2,500.00
CG00166	Mt Barker RSL Sub-branch	To purchase a portable appliance tester	The Mt Barker RSL Sub-branch no longer has access to a portable appliance tester to tag and test appliances and electrical equipment used by its members. The Sub-branch would like to purchase a Wavecom WCM-TnT-ELB tester together with Black TT tags. All the members and wider community will benefit from the tester as it will ensure that all the equipment will comply with safety requirements. The outside/external items will be used at community barbecues such as Defence Families	\$799.00	\$799.00	Supported and support it being used to assist other community groups	\$799.00

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
			events at 16RAA, Woodside, the Mt Barker Pageant and Show. Like many volunteer organisations the Sub-branch has lost its income in its entirety in 2020 and has no funds to support the purchase of the tester which is an essential item.				
CG00167	Returned Services League (Macclesfield Sub-Branch) Incorporated	Operation Keep Them Active	This project is aimed at encouraging members of our community to be active and participate in supporting our local community garden. The Macclesfield ANZAC Memorial Gardens has been established to provide a place to honour and commemorate the service and sacrifice of local men and women through times of war and national emergencies. The garden is managed by the Macclesfield RSL Sub-Branch and operated as a community garden with no ongoing government, council or corporate funding or support. This project aims to supply the gardens volunteers with a suitable 'workplace' standard First Aid Kit and a petrol operated Pressure Washer that is suitable for use by people with various abilities. This will ensure that the walking trails throughout the garden and other paved surfaces are able to be maintained and kept free from slippery moss and mildew ensuring a safe environment for visitors, tourists and volunteers alike.	\$1,565.00	\$1,565.00	Supported	\$1,565.00

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal	Amount Granted
CG00168	Echunga Football Club	Demon's Den	We want to provide our older juniors within the club a safe place to 'hang out' at the club - an area where they can socialise in an informal setting. We are a strong community, friendly club who prides itself on the approach we are taking in fostering a strong connection between families and the role sporting clubs can play in having a positive impact on these adolescents. We believe if we provide them with a 'safe haven', this will allow them to not get bored, resulting in antisocial behaviour.	\$2,500.00	\$5,000.00	Supported	\$2,500.00

**TOTAL GRANT MONEY ALLOCATED = \$32,704.00**

## 2. Unsuccessful Community Grant Applications

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal
CG00133	Nairne Oval Committee Inc	Nairne Oval Repairs & Maintenance	The Nairne & District Sporting Complex features two ovals that are used for both football and cricket as well as for passive recreational use. The irrigation system that is used on both ovals was damaged last summer due to a number of factors with the result that the turf remained unwatered for a number of weeks during the middle of Summer. Whilst the irrigation system has now been repaired, the turf has struggled to recover and requires some extra work to assist with its recovery. A turf consultant was employed to provide a plan for the work that is required to be done. The extra work involves weed spraying, top dressing, aerating and reseeding. The report attached contains two options with Option Two preferred because it requires less expenditure.	\$5,000.00	\$26,578.00	Not supported due turf grant clubs receive from Council each year

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal
CG00138	Hahndorf Community Association Inc.	Upgrade of Laptop computer	The laptop computer would be dedicated for the production of the Hahndorf newsletter Village Voice for which 1,000 copies are distributed and printed on quarterly basis to local residents and traders in Hahndorf. The newsletter is resourced, planned by volunteer members, then formatted within a members home. Printing is sponsored by a local business franchise Konica Minolta. The laptop required is an up-to-date model with the speed and capability of a quality processor and hardware, ensuring the production of the Village Voice remains at its highest level. Forward plans are to gain a greater online distribution, in conjunction with printed hard copies available for less digitally inclined residents and other residents who have expressed their pleasure in receiving the Village Voice in this format. The newsletter provides information on coming events, historical stories, and township issues which are of importance to residents including Mount Barker Council announcements such as, but limited to, project consultation drop-in days and green waste days. Local organizations are invited to provide articles or photos eg Lions Club, Local Schools, Churches and Hahndorf CFS.	\$1,699.00	\$3,029.00	Funding not supported for computers. Council can offer ex council equipment.
CG00142	Girl Guides South Australia Mount Barker Unit	Equipment storage	The funds are to be used to construct a spacesaver Garden Shed (approx 3.76mx 1.83m and 1.96m in height at its tallest point) To be erected on the grounds of the Scout SA Mount Barker property with their permission. The aim of the shed is to enable the Girl Guide unit to have storage which does not cost them approximately \$130 a month to house unit equipment and resources safely and with easy access. By building the unit their own storage facility it removes the monthly cost of using a storage facility. These funds saved could then be put back into the units finances and help fund and support activities that will benefit and	\$3,500.00	\$4,100.00	Peter McGinn to speak with applicant to rework application

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal
			develop the skills of its youth members.			
CG00146	Mount Barker Family House	Aboriginal Cultural Education Program	<p>Recently Mount Barker Community Centre organised some Aboriginal Art workshops for homeschool families in the local area. These workshops were well attended and excellent feedback was provided. As an extension to this program, we would like to offer a 6 week cultural program including Aboriginal art, artefacts, dance, bush tucker and storytelling. The workshops will be facilitated by local Aboriginal artist David Booth.</p> <p>The sessions will be offered during school time so the majority of people attending will be Homeschool families. Mount Barker Community Centre is committed to promoting and celebrating local Aboriginal culture. We are proud of the relationships we have built with local Aboriginal people and we are keen to offer as many programs as we can for the community to provide opportunities for education and awareness.</p>	\$3,950.00	\$3,950.00	Project supported if the program can be delivered for the wider community. Defer to Council staff to support this via other budgets.
CG00148	Mount Barker Family House Inc	Conflict Resolution Training	<p>Mount Barker Community Centre offers a wide range of programs to the community both onsite and at different locations around the district. The community centre is staffed by volunteer receptionists who are the first contact for visitors. We would like to provide conflict resolution training for staff and volunteers to increase their skills and ability to deal with conflict situations as they arise. Community Centre staff and volunteers deal with many community members on a daily basis and on occasion they are upset, anxious and hostile for various reasons. Recently there have been some situations in which community centre program participants and volunteers have had to deal with some aggressive behaviour. As a result of the COVID crisis, members of the public are experiencing heightened levels of anxiety. As the Community Centre</p>	\$3,700.00	\$3,700.00	Council staff to speak with applicant regarding more cost effective training

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal
			offers programs to people in need, we often have participants in the centre who are dealing with difficult situations in their lives.			
CG00151	Mt Barker Christmas Festival Association Inc	Organizing Christmas Pageant and Maintaining floats and costumes	Mt Barker Christmas Pageant is seeking funds for lighting - 3 additional 120W High bays at the Pageant Shed in Springs Rd, and ventilation to the costume shed - Dumas Street, Mt Barker.	\$2,146.20	\$2,146.20	Not supported – further conversations to make fit for purpose required.
CG00153	Mount Barker Uniting Church	Digital Access program	We would like to establish a free Digital Access program to assist people in learning for life and to provide guidance for positive pathways for people's future. Computer and internet access is a critical part of people's life. Research demonstrates that disadvantaged people and seniors face barriers of social isolation, poor academic performance and unemployment as a result of a lack of understanding and limited, or no, access to information and communication technology. To help people get online confidently and securely we would like to provide them with access to computers and the internet alongside training in digital education and safety so they can access key support services online. Training would be tailored to each individuals needs, working from their learning base. Topics covered could include basic computer knowledge through to advanced information processing skills. Training would also cover getting started online, online safety, access to support agencies amongst others.	\$2,500.00	\$2,750.00	Similar programs already offered at the Mount Barker Community Library and Mount Barker Community Centre. Council staff to work with the Library, Community Centre and applicant regarding this program. Suggest that ex council equipment could be refurbished to loan out as part of the program.

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal
CG00159	Hahndorf Cricket Club	Nets Improvement	The Hahndorf Cricket Club are seeking funding for the much needed improvement of the current training nets. We have a large number of young players registering with our club. The up and coming players, along with the current senior players need safe and effective facilities to train in. The cricket nets ultimately need to be replaced entirely but in the mean-time a more limited improvement project has been planned. An initial investment on new materials of \$2,280 would get us started. The upgrade of the nets will enable us to provide more effective training conditions. Currently our cricket nets are an inferior standard and unsatisfactory for what is expected from parents and players paying memberships and subs. This is creating an issue, in that, despite great progress made with the standard of program structure and coaching provided, facilities are turning some players away.	\$2,280.00	\$50,000.00	Refer to Office for Recreation and Sport grants
CG00160	Echunga Softball Club Inc	Purchase Pitching Machine	We are a small softball club based at Anembo Park, with the majority of our members and volunteers living in the Mt Barker Council area. We are hoping to purchase a pitching machine so that our members can have more intensive hitting training, without the need to exhaust our pitchers. As we are a small club, with a huge range of sizes and abilities among our players, a pitching machine would allow more effective training sessions, plus our pitchers could also receive the batting training that they are currently missing out on (due to be required to pitch). An added benefit is that we could boost our Club's financial position in future by hiring the machine out to other clubs.	\$1,149.95	\$2,299.90	Suggest to see if the Hills Softball Association have a pitching machine that can be borrowed. Refer to Office for Recreation and Sport grants.

App ID	Applicant	Project Title	Brief Project Description	Total Amount Requested	Total Project Cost	Reason for allocation/refusal
CG00165	Goolwa to Wellington Local Action Planning Association	Native gardening - spread the word!	The Mount Barker Wildlife Gardening Project has been a very successful initiative of the Mount Barker Council with local gardeners planting over 6000 local native species in gardens around the council area over the last three years through the sale of plant packs. The indigenous garden plant packs are very popular and this year sold out within 48 hours of advertising online. One of the most common comments we receive from participants is that they would love to grow local native species in their gardens but they just don't know what to plant or where to get them. This project will use existing published resources and develop new resources including local species lists and details of local indigenous nurseries, distribute information and provide advice and support to gardeners to choose local natives over imported plants that can lead to weed infestations.	\$3,500.00	\$3,500.00	Not supported – similar resources already exist



**12.            REPORTS****12.1            REPORT TITLE:            ADELAIDE HILLS REGION WASTE MANAGEMENT  
AUTHORITY ANNUAL REPORT 2019/20****DATE OF MEETING:    2 NOVEMBER 2020****FILE NUMBER:            DOC/20/139604****ATTACHMENTS:    1 – DOC/20/145183 –  
AHRWMA ANNUAL REPORT 2019/20** This  
attachment is provided separately on the Council  
website ([click here](#))**Key Contact                    Leah Maxwell, Executive Office AHRWMA****Manager/Sponsor            Greg Parker, General Manager Community  
Services****Purpose:**

To provide Council the Adelaide Hills Region Waste Management Authority's Annual Report 2019/20 for adoption and subsequent inclusion as an attachment to Council's Annual Report 2019/2020.

**Summary – Key Issues:**

- Council is required to incorporate regional subsidiaries' annual reports into the Council's annual report.

**Recommendation:**

That Council adopt the Adelaide Hills Region Waste Management Authority's Annual Report 2019/20 for inclusion as an attachment to Council's Annual Report 2019/20.

**Background:**

1. The Adelaide Hills Region Waste Management Authority (AHRWMA) is a regional subsidiary under Section 43 of the Local Government Act 1000 comprising rural City of Murray Bridge, Adelaide Hill Council, Alexandrina Council and Mount Barker District Council.
2. Cr John Kemp was the Chairperson for the Authority and Cr Harry Seager was the Deputy Chairperson.
3. Mount Barker District Council is represented by Cr Harry Seager and Greg Parker, General Manager Community Services.

**Discussion:**

4. Some of the key outcomes of the AHRWMA during 2019/20 include:
- The long running legal claim concluded with the judgement delivered on 15 November 2019.
  - The position of Executive Officer was advertised and filled.
  - The Charter review process was completed, with a revised Charter endorsed by the Board and submitted to Member Councils.
  - The AHRWMA underwent a WHS & Risk audit via Local Government Risk Services and are now focused on implementing the actions identified via this audit.
  - The Authority continued to assist Member Councils with managing the impacts of the China Sword Policy.
  - In late 2019 the region was impacted by the Cudlee Creek fires and the Authority assisted Member Councils with waste management aspects of this.
  - Measures in response to the COVID-19 pandemic were established, ensuring waste management services were uninterrupted throughout this time.
5. In terms of core business performance in 2019/20
- Landfill gross revenue has increased
  - Kerbside waste and recycling increased by 231 tonnes
  - Kerbside waste disposal across all member Councils decreased by 466 tonnes
  - Kerbside green organics collection for Mount Barker, Murray Bridge and Adelaide Hills Councils increased by 1,469 tonnes
6. The attached Annual Report provides greater detail on the Authority's activities and performance.

**Conclusion:**

The AHRWMA Annual Report 2019/20 provides a summary of its activities and should be incorporated into Council's Annual Report.

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Previous Decisions By/Information Reports to Council

Meeting Date	4 November 2019	HPRM Reference	DOC/19/123715
Title	Adelaide Hills Region Waste Management Authority (AHRWMA) Annual Report 2018/2019		
Purpose	To provide to Council the Adelaide Hills Region Waste Management Authority (AHRWMA) Annual Report 2018/19		

Meeting Date	5 November 2018	HPRM Reference	DOC/18/111110
Title	Adelaide Hills Region Waste Management Authority (AHRWMA) Annual Report 2018/2019		
Purpose	To provide the Adelaide Hills Region Waste Management Authority's Annual Report 2017/18 which will be incorporated into Council's Annual Report.		

Meeting Date	3 October 2017	HPRM Reference	DOC/17/96294
Title	Adelaide Hills Region Waste Management Authority Annual Report 2016/17		
Purpose	To provide the Adelaide Hills region Waste Management Authority's Annual Report 2016/17.		

**ITEM 12.1**

**AHRWMA ANNUAL REPORT 2019/20**

**PROVIDED AS SEPARATE ATTACHMENTS ON COUNCIL'S WEBSITE**

**<https://www.mountbarker.sa.gov.au/council/meetings/full-council>**

**Please click here to be taken to the Attachments**

<b>12.2</b>	<b>REPORT TITLE:</b>	<b>SOUTHERN &amp; HILLS LOCAL GOVERNMENT ASSOCIATION ANNUAL REPORT 2019/20</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/145953</b>
	<b>ATTACHMENTS:</b>	<b>1 – DOC/20/132794– SHLGA ANNUAL REPORT 2019/20</b> This attachment is provided separately on the Council website ( <a href="#">click here</a> )
	<b><u>Key Contact</u></b>	<b>Sue Miller, Risk and Governance Officer</b>
	<b><u>Manager/Sponsor</u></b>	<b>Brian Clancey, Deputy CEO/General Manager Governance, Strategic Projects, Wastewater/Recycled Water</b>

**Purpose:**

To provide the Southern & Hills Local Government Association (SHLGA) Annual Report 2019/20 for adoption and subsequent inclusion as an attachment to Council's Annual Report 2019/2020.

**Summary – Key Issues:**

- SHLGA is a regional subsidiary and Council is required to incorporate its annual report into the Council's annual report.

**Recommendation:**

That Council adopt the Southern & Hills Local Government Association (SHLGA) Annual Report 2019/20 for inclusion as an attachment to Council's Annual Report 2019/20.

**Background:**

1. The SHLGA is a regional subsidiary under Section 43 of the Local Government Act 1999 comprising Adelaide Hills Council, Alexandrina Council, Kangaroo Island Council, Mount Barker District Council, City of Victor Harbor and District Council of Yankalilla.
2. The Mayor and CEO are Council's representatives on the SHLGA Board and Cr Jones is a deputy board member.

**Discussion:**

3. Some of the key matters considered by the SHLGA Board during 2019/20 financial year were:
  - a. Monitoring and implementing the S&HLGA Regional Public Health Plan.

- b. Monitoring and implementing the S&HLGA Regional Climate Change Adaptation Plan.
  - c. Supervising the DEW sponsored Resilient Regions Central Co-ordinator pilot project.
  - d. Continued to work closely with the Adelaide Hills Fleurieu and Kangaroo Island Regional Development Australia Board and with RDA-AHFKI officers to implement the 2019 Regional Public Transport study, develop the regional Infrastructure Priority Plan, and support the region in its response to the severe summer bushfires and the ongoing COVID19 impacts.
  - e. Continued to support the South Australian Regional Organisation of Councils (SAROC)
  - f. Continued the updating of the Roads Database component of the regional 2020 Transport Plan, special local roads funding applications and continued the comprehensive review of the Regional Transport Plan in anticipation of the new 2030 Regional Transport Plan as well as the advocacy of the South Coast Freight Corridor and Public Transport in the region.
  - g. Having input into and supporting the LGA in developing and highlighting Local Government reform issues and advocacy with the State Government
  - h. Review and input into the SA Grants Commission Local Government Grants methodology
4. The attached Annual Report provides greater detail on the Association's activities.
5. The SHLGA Annual Report will be incorporated into Council's Annual Report.

**Conclusion:**

The SHLGA Annual Report 2019/20 provides a summary of its activities for 2019/20 and will be incorporated into Council's Annual Report.

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Previous Decisions By/Information Reports to Council

Meeting Date	4 November 2019	HPRM Reference	DOC/19/115859
Title	SHLGA Annual Report 2018/19		
Purpose	To provide the Southern & Hills Local Government Association (SHLGA) Annual Report 2018/19 which will be incorporated into Council's Annual Report.		

**ITEM 12.2**

**SOUTHERN AND HILLS LOCAL GOVERNMENT  
ASSOCIATION ANNUAL REPORT 2019/20**

**PROVIDED AS SEPARATE ATTACHMENTS ON COUNCIL'S WEBSITE**

**<https://www.mountbarker.sa.gov.au/council/meetings/full-council>**

**Please click here to be taken to the Attachments**

<b>12.3</b>	<b>REPORT TITLE:</b>	<b>DRAFT COUNCIL ANNUAL REPORT 2019/20</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/146029</b>
	<b>ATTACHMENTS:</b>	<b>1 – DOC/20/146172 DRAFT COUNCIL ANNUAL REPORT 2019/20</b> This attachment is provided separately on the Council website ( <a href="#">click here</a> )
	<b><u>Key Contact</u></b>	<b>Sue Miller, Risk and Governance Officer</b>
	<b><u>Manager/Sponsor</u></b>	<b>Brian Clancey, Deputy CEO / General Manager Governance, Strategic Projects, Wastewater/ Recycled Water</b>

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership – Corporate capacity and leadership  
GL 2.10 Ensure compliance with legislative requirements

**Annual Business Plan:**

Nil

**Purpose:**

To present the draft Council Annual Report 2019/20 for adoption.

**Summary – Key Issues:**

- Council is required to provide an annual report for adoption on or before 30 November.

**Recommendation:**

That Council adopt the draft Mount Barker District Council Annual Report 2019/20 as separately attached noting that the Council's financial statements and regional subsidiaries' annual reports will be included following adoption of each by Council.

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**Background:**

1. The Local Government Act 1999 ("The Act") requires Council to adopt an Annual Report on or before 30 November each year.



**Discussion:**

2. The Annual report provides a summary of reports and information related to Council's performance in implementing its strategic and annual business plans during the financial year. The key achievements include:
  - Regional sports hub stage 1 on Springs Road, Mt Barker– construction of premier oval, 2 soccer pitches, amenities buildings, car parks, entrance and internal road, bulk earthworks and civil infrastructure has progressed significantly since the commencement of physical works in late 2019 with completion forecast for late 2020/early 2021 and a governing Board in place in June 2020.
  - 850 mega litres of recycled water were supplied to customers from the council's wastewater treatment plant on Springs Road in Mount Barker, with uses ranging from the irrigation of playing fields to the processing of extracted minerals.
  - Wastewater collection infrastructure construction including new collection trunk mains required to provide the Mount Barker growth area with a full sewer service and the renewal and upgrading of the Littlehampton gravity main.
  - The Mt Barker Community Library (Dumas Street) redevelopment was completed and includes a new entrance, customer service desks and redesigned computer room, local history centre and toy library all at a cost of less than \$500,000 to Council.
  - 6,273 children and youth participated in activities and events.
  - Tourist Park's new Executive Cabin was completed, in addition to upgrades to the Reception Area.
  - \$618k was spent on new footpaths/trails and footpath renewals across the District
  - 1,209 people received home and community care services, including 11,058 hours of practical support and 6,867 transport trips through Hills Community Transport and more than 300 hours of digital literacy training delivered to residents by the Be Connected program, aimed at over 50's.
  - Hahndorf Christmas events saw approx. 27,000 people attend a range of markets including the popular Hahndorf Christkindlmarkt along with the Main street full of Christmas festivities with activities, displays and carols.

- Undergrounding of power lines in Meadows at the intersection of Battunga, Mawson and Nottage Roads including removing stobie poles and overhead power lines and installing underground power cables and street lights.
  - Environmental Services Centre and Community Storage facilities located near the Laratinga Wetlands include the site for the new Works Depot, the site of the Mt Barker Men's Shed and a state of the art function centre available for hire for community use.
  - New Development Zone for Totness for Industry/Employment approved by the Minister for Planning.
  - Completion of a further 5 township plans including Macclesfield, Echunga, Meadows, Callington, and significantly Brukunga / Harrogate with specific integration of Bushfire recovery and resilience actions.
  - Processed and approved \$181m worth of development across 1215 development applications, \$133m of which relates to dwelling approvals.
  - Environment initiatives including adoption of Climate Change Action Plan; community tree planting (National tree day and school plantings - 14,000 plants); Weeds of National Significance and Sustainable Living Mt Barker programs and; Emerald Quarry rehabilitation works.
  - Cudlee Creek Bushfire and COVID pandemic response and recovery activities including road clearing, water carting, waste removal, tree assessment and maintenance, providing facilities for emergency services and COVID-19 compliance monitoring conducting over 1,000 inspections; implementing multiple service modifications and hardship arrangements for ratepayers.
3. Council's financial statements will be added following adoption by the Council – please refer recommendation in this agenda from the Audit and Risk Committee .
  4. Regional subsidiaries annual reports have been provided as separate reports to this Council meeting and will also be incorporated into Council's annual report.
  5. Copies of the Annual Report will be provided to Parliament, the Local Government Grants Commission and Libraries as required.

**Community Engagement:**

Informing only	The Annual Report will be placed on Council's website and a copy placed at the Local Government Centre. Copies will also be provided to Parliament and other agencies as required.
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**Policy:**

There is no Policy.

**Budget:**

There is no budgetary impact in the production of this report.

**Statutory/Legal:**

Section 131 of the Local Government Act 1999 requires the adoption of the Annual Report.

**Staff Resource Requirements:**

There is no impact on staff resources.

**Environmental:**

N/A

**Social:**

The Annual Report provides information on services and programs in a manner which is easily accessible to the community.

**Risk Assessment:**

No risks identified

**Asset Management:**

N/A

**Conclusion:**

The annual report has been prepared as required under legislation.

Previous Decisions By/Information Reports to Council

Meeting Date	4 November 2019	HPRM Reference	DOC/19/127259
Title	Draft Council Annual Report 2018/19		
Purpose	To present the draft Council Annual Report 2018/19 for adoption.		

Meeting Date	5 November 2018	HPRM Reference	DOC/18/110839
Title	Draft Council Annual Report 2017/18		
Purpose	To present the draft Council Annual Report 2017/18 for adoption.		

**ITEM 12.3**

**DRAFT COUNCIL ANNUAL REPORT 2019/20**

**PROVIDED AS SEPARATE ATTACHMENTS ON COUNCIL'S WEBSITE**

**<https://www.mountbarker.sa.gov.au/council/meetings/full-council>**

**Please click here to be taken to the Attachments**

<b>12.4</b>	<b>REPORT TITLE:</b>	<b>STATUTORY FINANCIAL STATEMENTS FOR THE YEAR ENDING 30 JUNE 2020</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/142856</b>
	<b>ATTACHMENTS</b>	<b>DOC/20/153192 AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDING 30 JUNE 2020</b> <b>This attachment is provided separately on the Council website (<a href="#">click here</a>)</b>
	<b><u>Key Contact</u></b>	Julie Scoggins, Manager Financial Services
	<b><u>Manager/Sponsor</u></b>	Alexander Oulianoff, Chief Financial Officer

**Mount Barker 2035 – District Strategic Plan:**

Governance Leadership

GL:1 – Manage assets and liabilities through a planned, long term approach.

**Annual Business Plan:**

Nil

**Purpose:**

To present to the Council the Audited Financial Statements for the year ending 30 June 2020.

**Summary – Key Issues:**

The purpose of the annual financial statements is to provide Council, the community and other interested parties, a record of the financial activities and the financial position of the Council, comparative to the preceding financial period.

**Recommendation:**

That the Council adopts the audited Financial Statements for the year ending 30 June 2020 (Attachment 1).

**Background:**

1. Pursuant to Section 125 of the *Local Government Act 1999*, a Council must ensure that appropriate policies, practices and procedures of internal control are implemented and maintained in order to assist the council to carry out its activities in an efficient and orderly manner to achieve its objectives, to ensure adherence to management policies, to safeguard the Council's assets, and to secure (as far as possible) the accuracy and reliability of Council records.
2. Pursuant to Section 126 (4) of the *Local Government Act 1999*, the functions of an Audit and Risk Committee include – (a) reviewing annual financial statements to ensure that they present fairly the state of affairs of the Council and (c) reviewing the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Council on a regular basis.
3. Pursuant to Section 129 (3) of the *Local Government Act 1999*, (3) The auditor must provide to the Council— (a) an audit opinion with respect to the financial statements; and (b) an audit opinion as to whether the controls audited under sub section (1) (b) are sufficient to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law.
4. Pursuant to Section 16 of the *Local Government (Financial Management) Regulations 2011*, on or before 30 November a copy of the audited financial statements for the preceding year must be submitted to the Minister and the presiding member of the South Australian Local Grants Commission.

**Discussion:**

5. The Model Financial Statements set out a recommended format (covering the four principal financial statements and notes to be read in conjunction with those statements) complying with Australian Accounting Standards.
6. The form and contents of the financial statements are prescribed by the *Local Government Act 1999* and *Financial Regulations 2011*, in conjunction with associated Australian Accounting Standards, and in particular Part 4 13 of the regulations requires that; the financial statements of a council, council subsidiary or regional subsidiary (other than notes and other explanatory documentation) must be in accordance with the requirements set out in the Model Financial Statements.
7. Council's Financial Statements (covering the four principal financial statements and notes which are read in conjunction with those statements) were audited by Dean Newbery & Partners in September 2020. Dean Newbery & Partners were awarded a 5 year contract in 2017 to undertake the external audit of the Council's financial report and audit of internal controls for the financial year period 1 July 2016 - 30 June 2021.

8. The Financial Statements for the year ending 30 June 2020 were presented to the Audit and Risk Committee on 15 October 2020. The Committee recommended that the draft Financial Statements for the Year ending 30 June 2020 presented fairly the state of affairs of the Council and that the statements be adopted by Council. (The Financial Statements are attached).
9. Apart from the four principal financial statements, key financial performance information is included in Note 15 Financial Indicators that highlight Council's financial sustainability, and Note 16 Uniform Presentation of Finances that shows the net lending/(borrowings) for the year.
10. Council's financial performance for the 2019/20 financial year included;
  - a. an operating surplus before capital revenue of \$1,244k,
  - b. an increase in Council equity of \$41.1 million, and
  - c. (net borrowing) position for the year of (\$3.3) million.

**Community Engagement:**

Informing only	The community are informed via the Council report and the final audited statements which will be provided on Council's website
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**Policy:**

The Annual Business Plan assesses the financial requirements of the council for the financial year and sets out a summary of its proposed operating expenditure, capital expenditure and sources of revenue and takes into account the council's long-term financial plan.

**Long Term Financial Plan:**

The Long Term Financial Plan (LTFP) provides for borrowings to meet cash flow requirements.

**Budget:**

Pursuant to the *Local Government Act 1999*, Council is required to prepare a comparison of budget to actual each financial year.

**Statutory/Legal:**

Financial Statements must be prepared in accordance with the *Local Government Act 1999*, the *Local Government (Financial Management) Regulations 2011* and relevant Australian Accounting Standards.

**Staff Resource Requirements:**

N/A

**Environmental:**

N/A

**Social:**

N/A

**Risk Assessment:**

Prudent management of Council's financial sustainability ensures that long and short term financial risk is mitigated.

**Asset Management:**

The Financial Statements reports financial balances of Council assets as at 30 June 2020. This framework includes all the strategic and operational documents required to be compliant. The Asset Management Plan outlines Council's current asset management maturity and outlines the key strategies and actions to improve asset management practice through building internal capability and incorporating new technology.

**Conclusion:**

Council's end of year results as shown in the audited financial statements indicate Council's ongoing strong financial position. Maintaining a financially sustainable position is crucial in continuing to build capacity to achieve the Community's long term strategic goals.

**Previous Decisions By/Information Reports to Council**

Meeting Date	4 November 2019	HPRM Reference	DOC/19/130649
Title	Statutory Financial Statements for the Year Ending 30 June 2019		
Purpose	To present to the Council the Audited Financial Statements for the year ending 30 June 2019.		

Meeting Date	5 November 2018	HPRM Reference	DOC/18/116103
Title	Statutory Financial Statements for the Year Ending 30 June 2018		
Purpose	To present to the Council the Audited Financial Statements for the year ending 30 June 2018.		

**Previous Decisions By/Information Reports to Council**

Meeting Date	6 November 2017	HPRM Reference	DOC/17/103191
Title	Statutory Financial Statements for the Year Ending 30 June 2017		
Purpose	To present to the Council the Audited Financial Statements for the year ending 30 June 2017.		



**ITEM 12.4**

**STATUTORY FINANCIAL STATEMENTS FOR THE YEAR  
ENDING 30 JUNE 2020**

**ATTACHMENT**

**DOC/20/153192 AUDITED FINANCIAL  
STATEMENTS FOR THE YEAR ENDING 30 JUNE  
2020**

**PROVIDED AS SEPARATE ATTACHMENTS ON COUNCIL'S WEBSITE**

**<https://www.mountbarker.sa.gov.au/council/meetings/full-council>**

**Please click here to be taken to the Attachments**

<b>12.5</b>	<b>REPORT TITLE:</b>	<b>BUDGET REVIEW AS AT 30 SEPTEMBER 2020 AND QUARTERLY REPORT 1 – CAPITAL WORKS PROGRAM 2020/21</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/142854</b>
	<b>ATTACHMENTS</b>	<b>DOC/20/148308 BUDGET REVIEW 1 STATEMENTS FOR THE YEAR ENDING 30 JUNE 2021 AS AT 30 SEPTEMBER 2020</b>
	<b><u>Key Contact</u></b>	Julie Scoggins, Manager Financial Services Martin Waddington, Manager Infrastructure Delivery
	<b><u>Manager/Sponsor</u></b>	Alexander Oulianoff, Chief Financial Officer

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership

GL:1 – Manage assets and liabilities through a planned, long term approach.

**Annual Business Plan 2020/2021:**

Impact as included in report.

**Purpose:**

- **Budget Review** - The purpose of the budget review as at 30 September 2020 is to provide Council, the community and other interested parties, a record of the budgeted financial activities and the financial position of the Council, compared to the adopted annual budget for the year ending 30 June 2021.
- **Capital Works Program Update** - To provide an update on the approved 2020/21 Capital Works Program at the end of Quarter 1 2020/21.

**Summary – Key Issues:**

The Capital Works Program performance for the first quarter is as follows:

- **Program Overview** - The 2020/2021 Capital Works Program consists of 125 projects with an approved budget of \$48.0 million following Council approval in September 2020.
- **Quarter 1** - \$5.7 million has been spent year to date, against a year to date approved budget of \$11.1 million.
- **Completed Projects** - 11 projects have been completed in the 1<sup>st</sup> quarter of 2020/21 or the final quarter of 2019/20.
- **New projects** – 13 projects were added to the program following the award of Local Roads and Infrastructure Grants and SA Bushfire Appeal Funding Grants as well as projects as a result of Council decisions e.g. Nottage Road where Council will undertake those works.

Budget Review 1 reflects the following changes:

- **Baseline Budget Changes** - i.e. those changes that arose as a result of activities in the first three months of the financial year; and

- **COVID-19 Responses** – A revised forecast of the financial impact of those changes made in response to COVID-19 restrictions.
- **Bushfire Response Activities** – Amendments as a result of more detail with regards to the Bushfire grant funding and the supporting program of works.

**Recommendation:**

That Council adopts the attached revised budget for the year ending 30 June 2021 as at 30 September 2020 (Budget Review 1).

**Background:**

1. Following review of Council and Executive reporting the decision was taken to combine the Budget Review and Capital Works reports so that the information can be considered together to provide the following:
  - **Capital Works Program Update** – An update on the progress/status of the capital works program in terms of what has been completed, what has progressed and how this compares to target and the delivery status of capital works for the rest of the year. This will provide further insight into the changes made at the budget review.
  - **Budget Review** – Includes the financial changes that have made to the capital works budget (both expenditure and revenue) as a result of the changes to the program.
2. **Budget** - The budget was adopted by Council in July 2020 and the capital works program budget was subsequently updated for capital carry forwards at the year-end at the Council meeting in September (as detailed below):

\$'k	Capital Budget		
	Adopted Budget	Including Carry Forwards	Budget Review 1
	July 2020	September 2020	November 2020
Budget adopted at Council Meeting			
Operating Surplus before capital revenue	1,755	1,755	2,968
Capital revenue for new/upgraded assets	18,976	18,976	17,821
Capital expenditure	43,326	48,050	45,173
Net (borrowing)	(12,606)	(17,329)	(13,287)

2. **Capital Works Program** - The capital works program consists primarily of planned infrastructure works, both new and renewal, that deliver on the strategic objectives outlined in the Mount Barker 2020-2035 Community Plan.

**Discussion:**

1. **Year To Date Financial Performance** - The operating result as at 30 September 2020 before capital revenue is an operating surplus of \$978k, capital expenditure of \$5,679k and a net lending of \$576k.

2. **Budget Review 1** - This report reflects performance to the first quarter of the financial year and includes an update of operating revenue and expense, and changes to the budgeted capital revenue and expenditure for the financial year.

**Draft Budget Review Statement of Uniform Presentation Of Finances:**

3. **Full Year Forecast** - The Draft Budget Review for the end of financial year is now forecast to be as follows:

\$'k	Adopted Budget	Budget Review 1	Variance
Operating Surplus before capital revenue	1,755	2,968	(1,213)
Capital revenue for new/upgraded assets	18,976	17,821	1,155
Capital expenditure	43,326	45,173	(1,847)
Net (borrowing)	(12,606)	(13,287)	(681)

4. The major variances contributing to the net (borrowings) are as follows:

**Operating Result:**

**Operating Revenue – \$1.9m or 3.6% higher than Adopted Budget (favourable variance)** – Including the following significant variances:

- a. **Grants, Subsidies and Contributions \$1.7m higher than Adopted Budget (favourable variance)** – Including Bushfire related grant revenue \$0.8m, where grant income has been recognised as operating revenue (following the provision of further information and in accordance with accounting standards), Local Roads and Community Infrastructure Grants Projects (LRCI) \$0.7m, and Roads to Recovery grant revenue of \$148k following partial deferral of the program from 2019/20.
- b. **User Charges \$136k higher than Adopted Budget (favourable variance)** – Including a forecast increase for Mount Barker Caravan Park of \$140k (favourable) where the impact of COVID-19 to date has been lower than originally anticipated, (partly offset by higher related expenditure).

**Operating Expenditure (\$0.7m) or (1.3%) higher than Adopted Budget (unfavourable variance)** – Including the following significant variances:

- c. **Materials, Contracts and Other Expenses \$223k lower than Adopted Budget (favourable variance)** – Driven by the following:
- **Mount Barker Tourist Park (\$124k)** – Additional costs mainly related to increased demand for this service where the impact of COVID-19 restrictions was lower than anticipated.
  - **Lease Payments \$0.7m** – Expenditure in this category is lower due to the change in accounting standards ASSAB Accounting for Leases (offset by a corresponding increase in depreciation).
  - **Adelaide Festival (\$20k)** - has been included to fund the Adelaide Festival following the decision at the September Council meeting, this has been funded by \$10k saving in tourism events and \$10k saving in economic development activities.
  - **Wastewater & Recycled Water Expenditure (\$68k)** – Including consultancy services for a review of service delivery of Wastewater/Recycled Water (\$50k), as approved at the September Council meeting, Mount Barker CBD sewer business case development that was budgeted but not delivered in the last

financial year (\$53k), partly offset by Recycled Water efficiencies of \$80k resulting from the new UV system.

- **Managed/Community Facilities (\$80k)** – Revised operating costs based on latest information as provided to the regional sports hub Board (\$50k) and set up costs for community facilities (Laratinga Pavilion, Polo Grounds Clubroom and Town Hall) (\$30k).
- d. **Depreciation (\$0.8m)** - Increase in depreciation is mainly due to the change in accounting treatment of leases of (\$0.7m). It should be noted that this is offset by a corresponding reduction in operating expenditure.

#### Draft Capital Expenditure & Revenue:

**Capital Expenditure \$2,877k lower than approved budget (adopted budget adjusted for carry forwards) (favourable variance)** - The revised draft capital expenditure total of \$45,172k is \$2,877k lower than the approved budget (as adopted on 7 September 2020)(favourable variance), and (\$1,846k) higher than the original (adopted) budget (unfavourable variance).

Asset Class	Adopted Budget \$'000	Approved Budget \$'000	Budget Review 1 \$'000	Variance to BR1 favourable / (unfavourable) \$'000
Bridges and Culverts	658	709	709	0
Buildings	1,118	1,289	1,203	86
Drainage	480	516	134	382
Footpaths	1,596	1,864	1,989	(125)
Information Technology	38	69	69	0
Land	100	265	255	10
Plant and Equipment	1,134	1,424	1,424	0
Recreation	14,562	16,717	16,894	(177)
Roads	6,834	7,462	8,108	(646)
Unsealed Roads	1,895	2,192	2,230	(38)
Wastewater	11,381	11,728	10,699	1,029
Recycled Water	3,530	3,815	1,460	2,355
<b>Total</b>	<b>43,326</b>	<b>48,050</b>	<b>45,172</b>	<b>2,877</b>

- e. The key drivers for the \$2,877k reduction in this year's capital works program are:
- i. **Deferred/Partially Deferred Projects \$4,267k lower than the approved budget (favourable variance)** – Includes rescheduled works for: Recycled Water Storage Facility Stage 1 Expansion – Callington \$2,564k, Central Sector Sewer Gravity Trunk Main Solution \$1m, Baker to Old Princes Highway Littlehampton - Stormwater Drainage Upgrade \$282k, Littlehampton Greening \$200k, Regional Sports & Community Hub \$150k, and Nairne Oval Stage 2 Drainage \$70k.
  - ii. **Projects cancelled due to unsuccessful grant funding applications \$1,033k lower than the approved budget (favourable)** – Including Wellington Road (Long Valley to Council Boundary) \$947k. This project has been cancelled and a new smaller project has been included as one of the projects included in the Local Roads and Community Grants Projects (as below).
  - iii. **Previous Decisions Of Council (\$966k) higher than the approved budget (unfavourable variance)** – Including Local Roads and Community Infrastructure Grants Projects (\$676k), Hampden Road

Crossing (\$50k), a section of Nottage Road Meadows Upgrade (design) (\$30k), and Recycled Water UV System (\$210k).

- iv. **Bushfire Relief Grant Funded Activities (\$439k) higher than the approved budget (unfavourable variance)** – Includes revised expenditure for activities updated following finalisation of 2019/20 year-end accounts and further grant acquittal information.

**Capital Revenue (\$1,155k) lower than adopted budget (unfavourable variance)**

- f. The key drivers for the reduction for this year's capital revenue are:
- i. **Cancelled Projects (\$992k)** - Including Wellington Road (Long Valley to Council Boundary) (\$947k) in line with expenditure above.
  - ii. **Reclassification of Grant Funding (\$395k)** - Bushfire grant funding of \$395k has been reclassified as operating grant revenue following the provision of additional information.
  - iii. **Recognition of Project Delivery \$102k** – Following the change in accounting standards for revenue recognition, revenue has been recognised in alignment with project delivery and the finalisation of the 2019/20 year end accounts. This incorporates the following:
    - o **Projects to be delivered in 2020/21 where revenue was received in previous years \$427k** – Including the Linear Trail Extension to the regional sports hub of \$361k, Springs Road Stage 3 \$31k and regional sports hub \$30k.
    - o **Partial deferral to 2021/22 (\$325k)** - Including Littlehampton Greening (\$100k) and Recycled Water Storage Facility Stage 1 Expansion – Callington (\$225k).
  - iv. **Additional Grants Awarded \$131k** – This includes bushfire related grants of \$106k and contribution for Hampton Road Crossing \$25k (as per Council decision September 2020).

**Draft Budget Review Financial Indicators**

5. A comparison of the draft budget review key financial indicators, which measure the financial sustainability and performance of Council, is 2.2% higher than the Budget for operating and 8% lower than the adopted Budget for net financial liabilities and 24.4% lower than the adopted Budget for the asset renewal funding ratio.

Financial Indicator	Adopted Budget	Budget Review 1	Target
Operating surplus ratio	3.44%	5.61%	0- 1%
Net financial liabilities ratio	55.91%	47.89%	0 - 80%
Asset renewal funding ratio	100.00%	75.59%	100% +

**Draft Budget Loan Funded Borrowings:**

The loan funded borrowings of \$26,018k forecast for the year-end at Budget Review 1 are \$2,955k lower than the Adopted Budget of \$28,973k (favourable variance). This is mainly driven by a lower opening loan balance as a result of year-end carry forwards \$4.5m, partly offset by higher loan requirements during the year (\$1.5m).

**Capital Works Program Performance:**

6. **Expenditure To Date** - As at 30 September 2020, \$5.7m has been spent year to date against a year to date approved budget (adopted budget plus carry forwards) of \$11.1m. The key drivers for this variance are:
  - **Retiming of regional sports hub stage 1 works \$3.5m**; and
  - **Rescheduling of roads projects \$1.1m** - Including Springs Road Stages 3 and 4 and the Sealed Roads Renewal Program.
  
7. **Completed Projects** - 11 projects were completed by the end of quarter 1 including:
  - a. **Wirilda Bridge Renewal** – This project was carried forward from 2019/20 and completed with the installation of guard rails and delivered in response to the Cuddly Creek bushfire.
  - b. **Hartley Land Disposal** - Sale of Land at Hartley.
  - c. **Development Signage Boards** - A set of consistent styled signs erected around Mount Barker at strategic locations to provide guidance to land purchasers. The signs have been welcomed as a more appealing substitute for the proliferation of developers own signage boards.
  - d. **Road Sealing program 2019/20** - Sealed a number of roads around the district including Snelling Road, Boomerang Road, Daddow Road Hart Road and Mill lane. This was carried forward from 2019/20 due to delays driven by contractor availability.
  - e. **Other Projects** - 7 projects were completed ahead of schedule in 2019/20.
  
8. **Project Status** - At the end of the first quarter the following projects were either in the design or construction stage. Notable examples are:
  - a. **Hahndorf Academy** – Including the completion of a retaining wall, and cellar wall strengthening. The landscaping of the courtyard area is currently under construction.
  - b. **Callington Recreation Community Facility Renewal** - Is taking shape and promises to be a great asset for Callington and the many users from far and wide once complete.
  - c. **Baker Street to Old Princes Highway Littlehampton Stormwater Drainage Upgrade** - Design is nearly complete. The existing pipe has been cleansed and root intrusions removed providing good serviceability while awaiting replacement and upgrade. Construction will occur in 2021/22.
  - d. **Childs Road road and footpath project design** - Is nearly complete. Delivery timeframes are currently being negotiated with the adjacent developer.
  - e. **The 2020/21 footpath renewal program** - Is an annual program of works that will commence in Q2 after re-scoping in Q1 to address some late emerging priorities.
  - f. **The regional sports hub stage 1** - Is progressing well with practical completion expected in late December 2020. This follows an underspend late 2019/20 albeit actual works on the ground were close to tracking on schedule.

- g. **Nairne Village Green** - The design of Nairne Village Green has concluded. The project will go to tender in October. Construction is planned to commence in January 2021 with completion now expected in 2021/22.
- h. **Regional Nature Play** - Design continues with public consultation scheduled for the January school holidays.
- i. **Springs Road Wetlands** - Landscaping in front of the Environmental Service Centre has been completed with numerous native shrubs. Installation of seating and other furniture will be delivered over the coming months as well as the sealing of the adjacent carpark.
- j. **Hahndorf Oval Switchboard** - A new electrical switchboard is being installed at the Hahndorf Oval. This new switchboard will enable each user to be separately metered with individual 100A 'whole current' meters.
- k. **Wellington Road** - Safety improvements are currently being designed with localised road widening to occur later in the year (included as one of the Local Roads and Infrastructure Grants projects). This project is a scaled down and more targeted replacement of a previous larger project which was unsuccessful in attracting Blackspot Funding.
- l. **Harrogate Road** - The design of the last section of Harrogate Road, from the Nairne approach, will be undertaken in Q2. Construction will occur 2021/22 financial year.
- m. **Environmental Service Centre Access Road** - The access road to the Waste Water Treatment Plant / Environmental Service Centre / Springs Wetland and the St Francis De Sales oval is currently being designed. Construction is expected to commence in early 2021.
- n. **Springs Road (Stage 3)** - This project has been completed with the exception of a new pedestrian crossing adjacent to Martindale which was a late inclusion to the scope of the project in response to community feedback.
- o. **Springs Road (Stage 4)** - Reconstruction has commenced and will reach the intersection of Bald Hills Road. Road restrictions will occur, but will be minimised as much as possible to avoid disruption to the public. Works are expected to be complete by Christmas weather permitting.
- p. **The 2020/21 bitumen road reseal program** - Patching work has commenced. This will be followed by full width bitumen resealing in the warmer summer weather.
- q. **Mount Barker Caravan & Tourist Park** - Various projects associated with the Mount Barker Caravan & Tourist Park will continue including cabin renewal, replacement of power heads and other minor improvements.
- r. **The Bridge renewal program** - Continues with scour protection works at Gawler Street Bridge (Mount Barker), Military Road (Brukunga) and Field Road bridge (Echunga).
- s. **Culverts** - On Summit Road and Hawthorn Road will also be renewed.



- t. **Bremer River Bridge** - The new pedestrian bridge across the Bremer River at Callington continues to be planned and designed. Construction is expected to commence in subsequent years in conjunction with Rural City of Murray Bridge

**Community Engagement:**

Informing only	The budget is available on Council's website
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**Policy:**

The Annual Business Plan assesses the financial requirements of the Council for the financial year and sets out a summary of its proposed operating expenditure, capital expenditure and sources of revenue and takes into account Council's long-term financial plan.

**Long Term Financial Plan:**

The Long Term Financial Plan 2020-2030 (LTFP) provides for borrowings to meet cash flow requirements.

**Budget:**

This is the first budget review for the 2020/21 financial year as at 30 September 2020.

The Net (Borrowing) will be increased by \$681k to (\$13,287k) compared to the adopted Budget.

The forecast cash position of \$1,000k is in line with the adopted Budget.

The loan funded borrowings of \$26,018k forecast for the year-end at Budget Review 1 are \$2,955k lower than the Adopted Budget of \$28,973k (favourable variance).

**Statutory/Legal:**

The *Local Government Financial Regulations 2011* Part 2 Section 9 requires Council to reconsider its budget at least three times between 31 December and the 31 May.

**Staff Resource Requirements:**

As per budget/strategic plan – no comment applicable to this report.

**Environmental:**

As per budget/strategic plan – no comment applicable to this report.

**Social:**

As per budget/strategic plan – no comment applicable to this report.

**Risk Assessment:**

The *Local Government Act 1999* requires that Council assesses the financial requirements of the Council for the financial year and sets out a summary of its proposed operating expenditure, capital expenditure and sources of revenue and takes into account the Council's long-term financial plan and relevant issues relating to the management and development of infrastructure and major assets by the Council.

**Asset Management:**

The Annual Estimates address issues relating to the management and development of infrastructure and major assets of Council.

**Conclusion:**

**Budget Review 1** - It is a legislative requirement that Council reconsiders its budget at regular intervals during the year. The budget assesses the financial requirements of Council for the financial year, it provides stability and certainty of financial outcomes and ensures continuation of delivery of essential community services and the efficient operation of infrastructure while maintaining a sound financial position.

**Capital Works Program** - The 2020/21 Capital Works Program is a significant undertaking by Council and the first quarter has seen many projects well under way. A number of significant projects will conclude in the remaining months of the financial year.

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Previous Decisions By/Information Reports to Council

Meeting Date	7 September 2020	HPRM Reference	DOC/20/110593
Title	CARRY FORWARD 2019/20 CAPITAL WORKS IN PROGRESS BUDGETS		
Purpose	To provide the Council with details of the capital works in progress for the financial year ending 30 June 2020 to be carried forward to the 2020/21 budget.		

Meeting Date	6 July 2020	HPRM Reference	DOC/20/75706
Title	DRAFT : 2020-21 ANNUAL BUSINESS PLAN, BUDGET AND RATING POLICY FOR ADOPTION		
Purpose	To provide the Council with the 2020-21 Draft Annual Business Plan, Budget and Rating Policy for adoption.		

Attachment 1 to Item 12.5



**MOUNT BARKER**  
**DISTRICT COUNCIL**

**Budgeted Financial Statements**

**for the Period ended 30 September 2020**

## Mount Barker District Council

Statement of Comprehensive Income  
for the Period ended 30 September 2020

FY 2020	\$ '000	YTD 2021	DRAFT Budget	
			Budget 2021	Review One 2021
<b>Income</b>				
41 918	Rates Revenues	10 900	43 723	43 800
1 531	Statutory Charges	433	1 453	1 453
2 613	User Charges	455	1 609	1 745
3 043	Grants, Subsidies and Contributions	498	3 522	5 175
136	Investment Income	8	60	60
440	Reimbursements	48	252	252
464	Other Income	22	385	383
69	Net Gain - Equity Accounted Council Businesses		57	57
<b>50 215</b>	<b>Total Income</b>	<b>12 364</b>	<b>51 061</b>	<b>52 924</b>
<b>Expenses</b>				
15 826	Employee Costs	3 914	16 275	16 275
21 656	Materials, Contracts & Other Expenses	4 715	22 153	21 930
11 121	Depreciation, Amortisation & Impairment	2 682	9 989	10 826
368	Finance Costs	75	890	926
<b>48 971</b>	<b>Total Expenses</b>	<b>11 386</b>	<b>49 306</b>	<b>49 956</b>
<b>1 244</b>	<b>Operating Surplus / (Deficit)</b>	<b>978</b>	<b>1 755</b>	<b>2 968</b>
(1 297)	Asset Disposal & Fair Value Adjustments	110	(3 914)	(3 914)
7 417	Amounts Received Specifically for New or Upgraded Assets	1 703	18 976	17 821
33 017	Physical Resources Received Free of Charge	1 562	9 912	9 912
<b>40 381</b>	<b>Net Surplus / (Deficit)</b>	<b>4 353</b>	<b>26 728</b>	<b>26 787</b>

## Mount Barker District Council

## Statement of Financial Position

for the Period ended 30 September 2020

DRAFT 2020	\$ '000	2021	DRAFT Budget	
			Budget 2021	Review One 2021
	<b>ASSETS</b>			
	<b>Current Assets</b>			
3 858	Cash & Cash Equivalents	5 181	1 000	1 000
6 053	Trade & Other Receivables	33 126	6 091	6 091
6	Inventories	5	7	7
<b>9 917</b>	<b>Subtotal</b>	<b>38 312</b>	<b>7 098</b>	<b>7 098</b>
2 783	Non-Current Assets Held for Sale	2 583	2 223	2 223
<b>12 700</b>	<b>Total Current Assets</b>	<b>40 895</b>	<b>9 321</b>	<b>9 321</b>
	<b>Non-Current Assets</b>			
1 654	Financial Assets	1 654	2 750	3 000
476	Equity Accounted Investments In Council Business	476	464	533
565 820	Infrastructure, Property, Plant & Equipment	564 803	607 179	611 520
12 318	Other Non-Current Assets	17 854	6 383	6 383
<b>567 950</b>	<b>Total Non-Current Assets</b>	<b>566 933</b>	<b>610 393</b>	<b>615 052</b>
<b>592 969</b>	<b>TOTAL ASSETS</b>	<b>625 682</b>	<b>626 097</b>	<b>630 756</b>
	<b>LIABILITIES</b>			
	<b>Current Liabilities</b>			
11 747	Trade & Other Payables	41 261	6 728	6 728
1 838	Borrowings	1 009	2 377	2 377
2 249	Provisions	2 246	2 285	2 285
<b>15 834</b>	<b>Total Current Liabilities</b>	<b>44 516</b>	<b>11 390</b>	<b>11 390</b>
	<b>Non-Current Liabilities</b>			
8 313	Non Current Borrowings	7 991	26 596	23 641
287	Non Current Provisions	287	403	403
<b>8 600</b>	<b>Total Non-Current Liabilities</b>	<b>8 277</b>	<b>26 999</b>	<b>24 043</b>
<b>24 434</b>	<b>TOTAL LIABILITIES</b>	<b>52 794</b>	<b>38 389</b>	<b>35 434</b>
<b>568 535</b>	<b>Net Assets</b>	<b>572 888</b>	<b>587 708</b>	<b>595 322</b>
	<b>EQUITY</b>			
251 084	Accumulated Surplus	255 437	270 838	277 871
298 224	Asset Revaluation Reserves	298 224	294 984	298 224
19 227	Other Reserves	19 227	21 886	19 227
<b>568 535</b>	<b>Total Council Equity</b>	<b>572 888</b>	<b>587 708</b>	<b>595 322</b>

## Mount Barker District Council

## Statement of Cash Flows

for the Period ended 30 September 2020

DRAFT 2020	\$ '000	2021	Budget 2021	DRAFT Budget Review One 2021
<b>Cash Flows from Operating Activities</b>				
<b>Receipts</b>				
48 363	Operating Receipts	17 844	49 076	49 135
136	Investment receipts	8	57	60
<b>Payments</b>				
(37 159)	Operating payment to suppliers & employees	(12 217)	(37 606)	(38 877)
( 344)	Finance payment	( 75)	( 890)	( 926)
<b>10 996</b>	<b>Net Cash provided by (or used in) Operating Activities</b>	<b>5 559</b>	<b>10 637</b>	<b>9 392</b>
<b>Cash Flows from Investing Activities</b>				
<b>Receipts</b>				
10 101	Amounts Specifically for New or Upgraded Assets	2 249	18 976	17 821
321	Proceeds from Sale of Replaced Assets	45		270
39	Proceeds from Sale of Surplus Assets	300		310
4	Repayment of Loans by Community Groups			4
<b>Payments</b>				
(6 800)	Expenditure on Renewal/Replacement of Assets	( 944)	(13 320)	(10 339)
(19 372)	Expenditure on New/Upgraded Assets	(4 735)	(30 006)	(34 834)
( 150)	Loans Made to Community Groups		(1 100)	(1 350)
<b>(15 856)</b>	<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(3 084)</b>	<b>(25 450)</b>	<b>(28 117)</b>
<b>Cash Flows from Financing Activities</b>				
<b>Receipts</b>				
1 536	Proceeds from Borrowings	9	14 583	17 095
<b>Payments</b>				
( 843)	Repayment of Borrowings	(1 160)	( 229)	(1 229)
( 11)	Repayment of Bonds & Deposits			
( 641)	Repayment of Lease Liabilities			
<b>41</b>	<b>Net Cash provided by (or used in) Financing Activities</b>	<b>(1 152)</b>	<b>14 354</b>	<b>15 866</b>
<b>(4 820)</b>	<b>Net Increase (Decrease) in Cash Held</b>	<b>1 323</b>	<b>( 459)</b>	<b>(2 858)</b>
8 678	Cash & Cash Equivalents at Beginning of Period	3 858	1 459	3 858
<b>3 858</b>	<b>Cash &amp; Cash Equivalents at end of period</b>	<b>5 181</b>	<b>1 000</b>	<b>1 000</b>

## Mount Barker District Council

Notes to and forming part of the Financial  
Statements  
for the Period ended 30 September 2020

## Financial Indicators

DRAFT 2020	\$ '000	Forecast 2021	Budget 2021	DRAFT Budget Review One 2021
<p>These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</p>				
<b>1. Operating Surplus Ratio</b>				
2.48%	Operating Surplus	2 968	3.44%	5.61%
	Total Operating Revenue	52 924		
<p><i>This ratio expresses the operating surplus as a percentage of total operating revenue</i></p>				
<b>2. Net Financial Liabilities Ratio</b>				
25.63%	Net Financial Liabilities	25 343	55.91%	47.89%
	Total Operating Revenue	52 924		
<p><i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i></p>				
<b>3. Asset Renewal Funding Ratio</b>				
77.20%	Net Asset Renewals	10 069	100.00%	75.59%
	Infrastructure & Asset Management Plan required expenditure	13 320		
<p><i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets and excludes new capital expenditure on the acquisition of additional assets</i></p>				

## Mount Barker District Council

Notes to and forming part of the Financial  
Statements  
for the Period ended 30 September 2020

## Uniform Presentation of Finances

DRAFT 2020	\$ '000	2021	DRAFT Budget	
			Budget 2021	Review One 2021
50 215	Income	12 364	51 061	52 924
(48 971)	less Expenses	(11 386)	(49 306)	(49 956)
<b>1 244</b>	<b>Operating Surplus / (Deficit)</b>	<b>978</b>	<b>1 755</b>	<b>2 968</b>
	<b>less Net Outlays on Existing Assets</b>			
	Capital Expenditure on Renewal and Replacement of			
(6 800)	Existing Assets	( 944)	(13 320)	(10 339)
11 121	less Depreciation, Amortisation and Impairment	2 682	9 989	10 826
321	less Proceeds from Sale of Replaced Assets	45		270
<b>4 642</b>	<b>Subtotal</b>	<b>1 783</b>	<b>(3 331)</b>	<b>757</b>
	<b>less Net Outlays on New and Upgraded Assets</b>			
(19 372)	Capital Expenditure on New and Upgraded Assets	(4 735)	(30 006)	(34 834)
	less Amounts Received Specifically for New and			
10 101	Upgraded Assets	2 249	18 976	17 821
39	less Proceeds from Sale of Surplus Assets	300		
<b>(9 232)</b>	<b>Subtotal</b>	<b>(2 186)</b>	<b>(11 030)</b>	<b>(17 012)</b>
<b>(3 346)</b>	<b>Net Lending / (Borrowing) for Financial Year</b>	<b>576</b>	<b>(12 606)</b>	<b>(13 287)</b>



## Mount Barker District Council

## Capital Expenditure

for the Period ended 30 September 2020

\$ '000	YTD 2021	DRAFT Budget	
		Budget 2021	Review One 2021
<b>Grand Total</b>	<b>5 679</b>	<b>43 326</b>	<b>45 172</b>
<b>Capital Renewal</b>			
Bridges & Culverts	15	608	659
Buildings Asset	218	772	943
Drainage Asset		200	100
Footpaths	8	600	724
Plant & Equipment	331	1 038	1 358
Recreational Assets	1	310	405
Recycled Water		50	50
Roads	330	2 987	3 495
Unsealed Roads	19	1 895	2 230
Wastewater	22	4 860	375
<b>Total Capital Renewal</b>	<b>944</b>	<b>13 320</b>	<b>10 339</b>
<b>New Capital</b>			
Bridges & Culverts	3	50	50
Buildings Asset	3	346	260
Drainage Asset	21	280	34
Footpaths	36	996	1 265
Land Assets	60	100	255
Plant & Equipment		134	134
Recreational Assets	3 959	14 252	16 489
Recycled Water	17	3 480	1 410
Roads	206	3 847	4 613
Unsealed Roads			
Wastewater	431	6 521	10 324
<b>Total New Capital</b>	<b>4 735</b>	<b>30 006</b>	<b>34 834</b>

<b>12.6</b>	<b>REPORT TITLE:</b>	<b>DRAFT LONG TERM FINANCIAL PLAN 2020-2030</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/142855</b>
	<b>ATTACHMENTS:</b>	<b>ATTACHMENT 1 DOC/20/153580 DRAFT LONG TERM FINANCIAL PLAN 2020-2030</b> <b>This attachment is provided separately on the Council website (<a href="#">click here</a>)</b>
	<b><u>Key Contact</u></b>	Julie Scoggins, Manager, Financial Services
	<b><u>Manager/Sponsor</u></b>	Alex Oulianoff, Chief Financial Officer

**Mount Barker 2035 – District Strategic Plan:**

5 Governance and Leadership

GL4: Effective management and financial sustainability

**Annual Business Plan:**

N/A

**Purpose:**

To present and seek endorsement for community consultation of the Draft Long Term Financial Plan 2020-2030 (LTFP).

**Summary – Key Issues:**

1. **Legislation** - Council is required to develop and adopt a 10 year Long Term Financial Plan in accordance with the Local Government Act and Regulations.
2. **Revised View** – As foreshadowed at the Council meeting on 1 June 2020, the LTFP has been revised in the first half of 2020/21 considering more information in relation to the impact of COVID-19 and other key assumptions.
3. **Sensitivity Analysis** – In consideration of the impact of COVID-19 and further information, three options have been developed for the LTFP incorporating the impact of increased capital expenditure, additional funding of that expenditure and also a significant (i.e. 50%) reduction in growth. A summary of the key financial indicators for these options is included in this report.
4. **LTFP Informal Briefings** – Two informal briefings were held in September/October 2020 with Council Members to support the LTFP with a focus on gaining a more comprehensive understanding of the required services, infrastructure to be delivered and the associated timing.

5. **Proposal to reinstate the 1% for financial sustainability for 4 years** – To fund additional infrastructure, the selected option for this draft includes a 1% increase in general rates above Adelaide CPI for financial sustainability for 4 years commencing in 2021/22.

**Recommendation:**

That Council:

1. Adopt the Draft Long Term Financial Plan 2020-2030 (attached) for community consultation based on option 1 with a general rate increase of Adelaide CPI plus 1% per annum for financial sustainability for years 2021/22 to 2024/25 inclusive.
- 

**Background:**

1. **Legislation** - Under Section 122 of the Local Government Act 1999 a Council must develop and adopt a Long Term Financial Plan for a period of at least 10 years. A Council may review its strategic management plans at any time, but must undertake a review of its long-term financial plan as soon as practicable after adopting the Council's Annual Business Plan (ABP) for a particular financial year; and in any event, undertake a comprehensive review within 2 years after each general election of the Council.
2. **Audit and Risk Committee LTFP and Strategic Plan Presentation** - At the Audit and Risk Committee meeting on 12 December 2019 Alex Oulianoff, Chief Financial Officer and Julie Scoggins, Manager, Financial Services presented an overview of the process to be undertaken for the Long Term Financial Plan and Strategic Plan.
3. **Council Member LTFP Informal Briefing December 2019** - At an informal briefing on 16 December 2019 Alex Oulianoff, Chief Financial Officer and Julie Scoggins, Manager, Financial Services presented an overview of the Long Term Financial Plan including: a process overview; how the LTFP links in with the other elements of the Strategic Financial Framework; the importance of the LTFP and key considerations in building the LTFP.
4. **Council Member Informal Briefing March 2020** - An informal briefing was undertaken with Council Members on 24 March 2020 to take them through key assumptions underpinning the Long Term Financial Plan for both Council Operations, and the Wastewater and Recycled Water functions.
5. **Audit and Risk Committee Meeting March 2020** – A report and supporting presentation was provided to the Audit and Risk Committee on 30 March 2020. At this meeting staff committed to update the Long Term Financial Plan for the expected impact of COVID-19 following public consultation and prior to the adoption at the Council Meeting in June 2020.
6. **Council Meeting April 2020** – The Draft LTFP was approved by Council for community consultation on 6 April 2020. Community consultation commenced on 8 April 2020 and concluded on 20 May 2020.

7. **Wastewater and Recycled Water Confidential Informal Briefings** – Given the strategic importance of these functions, a series of workshops have been held with further workshops still to come. The purpose being to inform Council Members and the Audit and Risk Committee of progress to date and required actions, in developing and implementing a revised strategy for the delivery of the necessary services and infrastructure.
8. **Council Member Confidential Budget Workshops April 2020** – Two extra-ordinary workshops were held with Council Members where feedback was requested on proposed changes Council could make to the baseline budget in response to COVID-19. This has been considered combined with information provided by Council Staff to develop four scenarios for presentation to Council Members.
9. **Council Member Confidential Informal Briefing May 2020** - A further informal briefing was undertaken with Council Members on 4 May 2020 to take them through the expected impact of COVID-19 and rating scenarios.
10. **Audit and Risk Committee Meeting May 2020** - A report was presented at the Audit and Risk committee meeting on 14 May 2020 seeking feedback and recommendations from members.
11. **Council Meeting June 2020** – The LTFP was adopted by Council on 1 June 2020. The recommendation included in the report included the following commitment to:  
*Review the LTFP and the associated assumptions 6 months following adoption by Council.*
12. **Council Member Informal Briefings September/October 2020** – Two informal briefings were held with Council Members on 14 September 2020 and 12 October 2020. The first session presented LTFP parameters and priorities and the second session presented the results of sensitivity analysis where three options were modelled for Council Member consideration.
13. **Audit & Risk Committee 27 October 2020** – A report was presented to the Audit & Risk Committee on 27 October 2020 to review the draft LTFP and sensitivity analysis prior to the provision of the report to Council.
14. **Strategic Financial Framework** - The Strategic Financial Framework includes a number of Strategic Management Documents that have also been updated/adopted by Council following the adoption of the LTFP on 1 June 2020:
  - **Strategic Asset Management Plan** – This plan was prepared aligned to the current known position (including asset health, service levels where known, demands and risk) and the provision of services that were matched with the previous version of the 2020-2030 LTFP position. This was adopted at the Council meeting on 7 September 2020.
  - **Community Plan 2020-2035** – The latest version of the Community Plan (previously the ‘Strategic Plan’) considered the key elements of the Long Term Financial Plan and in turn the latest version of the LTFP also considers the Community Plan that has been presented for adoption at this meeting.

#### **Discussion:**

1. **Purpose of the LTFP** – The LTFP is a road map that illustrates financially the needs and aspirations of our growing community which supports and is supported by such documents as the Strategic Asset Management Plan, 30 year Strategic Plan (Community Plan) and Township Plans.

2. **Target Setting For Future Annual Business Plan and Budgets** - Council uses the LTFP to frame its Annual Business Plan and Budget by setting high-level parameters and targets that will assist Council in maintaining and improving the level of services of its existing assets whilst also delivering strategic new major projects.
3. **Significant Growth** - Council has as a result of growth a significant level of committed expenditure which will occur in the next 10 years. There are also significant items included in the strategic plan for Wastewater and sport & recreation which will result in decisions needing to be made as to how the projects will be funded. There is also, however, an amount of uncommitted expenditure which can provide flexibility for the future.
4. **Key Objective** - The key objective of Council's LTFP is financial sustainability in the medium to long term, while still achieving the objectives detailed in Council's suite of strategic management plans.
5. **Annual Business Plan (ABP)** – The LTFP has been updated to include the adopted budget (the previous version of the LTFP was adopted in June 2020, prior to the adoption of the ABP in July 2020).
6. **Revised LTFP** - The draft Long Term Financial Plan has been updated to consider changes from 2021/22 onwards. The changes to the following has been incorporated in all options proposed as shown below:
  - **Gross Capital Expenditure** - has increased by c\$30m over the ten years driven by the following:
    - **Wastewater & Recycled Water Capital Works** – Gross expenditure has increased by c\$9m reflecting revised estimates for some elements, in particular the Hampden Road Gravity Trunk Main & Inlet Pumping Station project.
    - **Council Operations Capital Works** – Gross expenditure has increased by c\$21m including:
      - **Current Strategic New Capital Projects (SNCP)** - \$9m driven by indexation/updated assumptions for current Strategic New projects e.g. Regional Aquatic & Leisure Centre; City Centre Catalyst Project and
      - **New SNCP** - \$12m from new projects including those supported by: Council decisions, commitments tied to developer contribution revenue and other key priorities.
  - **Capital Revenue** – has increased by c\$10m over the ten years with the following significant variances:
    - **Wastewater & Recycled Water** – (c\$1.5m) reduction has occurred as a result of changes to indexation assumptions (updated from March 2020 as per the adopted LTFP to June 2020).
    - **Council Operations Revenue** - \$11.5m where grant revenue has increased including the City Centre Catalyst Project and new projects such as the Regional Adventure Play and Heysen Boulevard/Springs Road Roundabout, partly offset by indexation.
7. **Sensitivity Analysis** – Detailed modelling has been undertaken to update the LTFP for latest information and the expected impact of COVID-19. The following three options have been developed:

- **Base Case General Rate increase of CPI (Adelaide)** – Which equates to 1.3% in the first year. Growth of c2.5% (Average) per annum has been maintained as per the adopted LTFP.
- **Option 1 General Rate increase of CPI (Adelaide) +1% for 4 years from 2021/22** - Which equates to 2.3% in the first year, whilst maintaining growth at c2.5% (Average) p.a.
- **Option 2 General Rate increase of CPI (Adelaide) +1% For 4 years from 2021/22 and a 50% reduction in growth** - Which equates to 2.3% in the first year, whilst maintaining growth at c1.25% (Average) p.a with a 50% reduction in growth estimates to c1.25% (Average) p.a.
- The key financial indicators are summarised below for the consolidated Council LTFP (including Wastewater and Recycled Water):

Options	Operating Surplus Ratio			Net Financial Liabilities Ratio			
	Average Ratio	Minimum Target	Number of Years Above Minimum	Average Ratio	Maximum Target	Peak Ratio	Number of Years Above Maximum
Adopted LTFP	3.0%	1.0%	All	65.3%	80.0%	116.3%	4years
Base Case	3.5%	1.0%	All	83.8%	80.0%	125.1%	6years
Option 1	5.6%	1.0%	All	73.4%	80.0%	119.1%	5years
Option 2	1.6%	1.0%	6 years	91.0%	80.0%	127.2%	7years

- Based upon the analysis summarised in the table above, Option 1 has been selected as the basis of the attached draft LTFP document. This option also achieves (over the long term) the Key Financial Indicators (KFI) targets as included in the Treasury Management Policy (on average over the LTFP):
  - **Operating Surplus Ratio** - The average operating surplus ratio over the ten years of the LTFP is above the minimum target of 1% for all years.
  - **Net Financial Liabilities Ratio (NFL)** - The target of a ratio of no greater than 80% is achieved on average over the ten years. There are notably, however, five years where the net financial liabilities ratio is greater than the 80% target with the ratio getting as high as circa 119% in year 2024. Which is driven by significant investment in wastewater and recycled water infrastructure and the net impact of Strategic New Capital projects, however, this indicator is 73.4% on average over the life of the Long Term Financial Plan with a much lower ratio in the latter years with for example 14.0% in 2029/30.
  - **Asset Renewal Funding Ratio** – For all years, the ratio is assumed to be 100% i.e. in line with the Strategic Asset Management Plan adopted by Council in September 2020. It should be noted that this is the case for all options.
- Inflation Assumptions** - The draft Long Term Financial Plan 2020-2030 key assumptions are based upon the Local Government Price Index (LGPI) which is a financial indicator of the escalation in the cost of goods purchased by Local Government entities. The indicator for future years is unavailable and as such the historic variance of 0.44% has been added to the Forecast CPI for some assumptions (which has been sourced from Deloitte Access Economics as detailed below).
- Growth Factors** - Which impact on the timing and / or value of rate revenue, operating, maintenance, and capital revenue & expense has been sourced from modelling conducted by .id “the Population Experts”.
- Stimulus Measures** – Recent stimulus measures from the three tiers of government can have an impact on Council’s long term financial sustainability. Examples of this

are the provision of grant revenue to bring forward projects, which in turn brings forward expenditure obligations such as depreciation, interest, maintenance and operating and renewal expenditure which are a liability for Council. In other ways stimulus can bring forward the demand for Council assets and services for example the provision of Wastewater and Council services caused by increased growth driven by the recent homebuilder grant scheme. The magnitude of grant revenue may also be impacted by the stimulus grants, as shown recently where projects have been 100% funded.

12. The draft Long Term Financial Plan key assumptions are as follows:
  - a. **Annual General Rate Revenue** - Is expected to increase by forecast growth (2.82% in 2020/21) plus forecast CPI (except 2020/21 which is forecast to increase by 1% (i.e. lower than the actual Adelaide CPI to the end of March 2020 of 2.4%)).
  - b. **Operating Revenue** - Is expected to increase by forecast CPI. In 2020/21 it was assumed that there will no inflationary increase for fees and charges (with the exception of statutory fees and waste management charges) with revenue has been reduced in 2020/21 for those services that were impacted.
  - c. **Operating Expenditure** - Forecast LGPI (Forecast CPI + 0.44%) and LGPI with the exception of Maintenance and Operations, where growth has been incorporated. Expenditure in 2020/21 was adjusted to reflect the reduced costs for services expected to be impacted by COVID-19 and funding to be allocated to provide support to the community during this time.
  - d. **Employee Costs** - As per Council's EBA (Enterprise Bargaining Agreement), and then CPI or 1.75% (if CPI is lower) for the remaining years.
  - e. **Capital Revenue** - Including developer contributions to required infrastructure (secured by separate rates) have been modelled using growth and inflation forecasts.
  - f. **Strategic New Capital Projects** - Included in the plan also assume required grant funding in accordance with Council's sustainability requirements.
  - g. **Other Capital Expenditure** - All other capital expenditure on existing and new assets require external funding to achieve net expenditure which is closely aligned to Council's annual depreciation expenditure. This will be achieved whilst maintaining capital renewal to achieve Council's Strategic Asset Management Plan target.
  - h. **Wastewater Revenue and Expenditure** - Has been modelled using the Wastewater to Services Growth Strategic documents and will be in line with ESCOSA and SA Local Government costing principles.
13. **Proposed Re-Introduction of 1% For Financial Sustainability** - It should be noted that this version of the Long Term Financial Plan i.e. option 1 (and option 2) for the funding and debt servicing of major projects each year for four years. This ensures that target key financial ratios are achieved on average across the ten years.
  - **Forecast Impact** - The change will result in a rate payer with a property valued (Capital Value) at \$500k incurring an additional circa \$1.36 per week on average over the 10 years, but provides circa \$13m in additional revenue which will fund Council's long term financial plan.
14. **Excluded from the LTFP** - It is appropriate to note that there are a number of significant matters that have been excluded from this version of the LTFP at this time:

- **Wastewater** - Augmentation and upgrading of wastewater infrastructure in Nairne township to cater for growth, the Mount Barker CBD retrospective provision of a sewer service with both being subject to investigation and the preparation of a business case; and
  - **Recreation** – regional sports hub future stages.
15. **Local Government Reform Bill** – The Long Term Financial Plan will become more important if the latest plan to implement the Local Government Reform Bill is adopted. This would require the Essential Services Commission of SA to review Council’s long term financial plans and rating decisions every three years.
16. **The draft LTFP (Attached)** - Is presented as a set of financial statements and includes the following statements for years 2020/21 to 2029/30;
- Statement of Comprehensive Income
  - Balance Sheet
  - Statement of Changes in Equity
  - Statement of Cash Flow
  - Uniform Presentation of Finances
  - Financial Indicators.

**Community Engagement:**

Decision to be made	Make a recommendation that the Long Term Financial Plan be adopted for public consultation.
Key factors to be considered in decision (dot points)	<ul style="list-style-type: none"> <li>• Annual Business Plan</li> <li>• Asset Management Plans</li> <li>• Community Plan</li> <li>• Local Government Act 1999</li> </ul>
Area of community influence	<p>Aspects that are fixed:</p> <ul style="list-style-type: none"> <li>- Legislative Factors</li> </ul> <p>Key areas for community input:</p> <ul style="list-style-type: none"> <li>- Community may make submissions on all sections of the Draft Long Term Financial Plan.</li> </ul>
Method of consultation, informing community & cost	<p>Copies of the draft LTFP will be available at:</p> <ul style="list-style-type: none"> <li>- The Mount Barker Community Library;</li> <li>- Civic Centre;</li> <li>- Council’s Your Say platform.</li> <li>-</li> </ul> <p>A facility will be available for the community to ask questions and receive submissions on Council’s website during the consultation period.</p>
Feedback to stakeholders/Council	A written response will be made to all submissions once the Long Term Financial Plan 2020-2030 has been adopted by Council.
Timeframe for consultation	Commencing on 4 November and concluding on 25 November 2020.



	It should be noted that these timescales (3 week Community Consultation) are based on the recommended changes to the Community Communication Policy which is currently under consultation.
Community input	Commentary on the Draft LTFP

The Draft Long Term Financial Plan 2020-2030 will be available for public consultation for a period of 3 weeks.

**Policy:**

Treasury Management Policy – DOC/20/27034

Funding Policy – DOC/19/103032

**Long Term Financial Plan:**

This draft will form the basis of the LTFP, which once adopted will be the point of reference for future budgets.

**Budget:**

The preparation of the LTFP informs future budgets.

**Statutory/Legal:**

Under Sec 122 LG Act a Council must develop and adopt a Long Term Financial Plan for a period of at least 10 years.

Local Government Act 1999 – Section 122

Local Government (Financial Management) Regulations – 2011 – Regulations 5 & 7.

**Staff Resource Requirements:**

Completed within staff resources.

**Environmental:**

As determined in Mount Barker 2035 District Strategic Plan.

**Social:**

As determined in Mount Barker 2035 District Strategic Plan.

**Risk Assessment:**

The LTFP models Council to be financially sustainable over the long term.

**Asset Management:**

The LTFP is aligned with the Strategic Asset Management Plan adopted in September 2020.

**Conclusion:**

The Long Term Financial Plan is a high level strategic planning document which is a key aid to Council's budgeting and planning process. It will assist Council staff and Council Members in planning for the delivery of facilities and services to meet the expectations of the growing community in a sustainable manner.

Council's Strategic Plan includes significant additional infrastructure and services, planning which includes consideration for the timing of revenue and expenditure, and the feasibility of each project. Proactive planning and modelling is vitally important to the ongoing financial sustainability of Council.

While Council uses the LTFP to inform its Annual Business Plan and budget, the plan is a roadmap and as such does not determine the rates or charges in each year.

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Previous Decisions By/Information Reports to Council

Meeting Date	1 June 2020	HPRM Reference	DOC/20/61595
Title	Long Term Financial Plan 2020-2030		
Purpose	To adopt the Long Term Financial Plan 2020-2030 following community consultation of the Draft Long Term Financial plan 2020-2030 (LTFP).		

Meeting Date	6 April 2020	HPRM Reference	DOC/20/38579
Title	Draft Long Term Financial Plan 2020-2030		
Purpose	To present and seek endorsement of Council's intention to consult on the Draft Long Term Financial Plan 2020-2030 (LTFP).		

Meeting Date	28 June 2018	HPRM Reference	DOC/18/68258
Title	Draft Long Term Financial Plan 2018-2028		
Purpose	To present and seek endorsement of Council's intention to consult on the Draft Long Term Financial Plan 2018-2028 (LTFP).		

Meeting Date	5 June 2017	HPRM Reference	DOC/17/52177
Title	Draft Long Term Financial Plan 2017-2027		
Purpose	To present the Draft Long Term Financial Plan 2017-2027 (LTFP)		

**ITEM 12.6**

**DRAFT LONG TERM FINANCIAL PLAN 2020-2030**

**ATTACHMENT: ATTACHMENT 1 DOC/20/153580 DRAFT LONG  
TERM FINANCIAL PLAN 2020-2030**

**PROVIDED AS SEPARATE ATTACHMENTS ON COUNCIL'S WEBSITE**

**<https://www.mountbarker.sa.gov.au/council/meetings/full-council>**

**Please click here to be taken to the Attachments**

<b>12.7</b>	<b>REPORT TITLE:</b>	<b>\$250M FEDERAL / STATE GOVERNMENT FUNDING ANNOUNCEMENT</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/148659</b>
	<b>ATTACHMENTS:</b>	<b>1 - Federal Government Media Release, DOC/20/148664</b>
	<b><u>Key Contact</u></b>	Maddie Walker, Team Leader Strategic Projects and Planning Policy
	<b><u>Manager/Sponsor</u></b>	Andrew Stuart, Chief Executive Officer

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership

GL 3.3 Position Council planning and policy to align with State and Federal Government priorities to increase eligibility for grant funding.

**Annual Business Plan:**

Not included in Annual Business Plan. The recommendation made will use staff resources only and no budget is required.

**Purpose:**

To provide an update to Council Members on the recent Federal / State Government \$250m announcement for Hahndorf Township Improvements, as well as, to receive support to advocate complimentary projects to be included in the scope of work.

**Summary – Key Issues:**

1. The State / Federal Government have announced a \$250m infrastructure project for Hahndorf under the heading of *Hahndorf Township Improvements and Access Upgrade*.
2. There is limited information available on the project deliverables.
3. Council have a range of projects in and around Hahndorf which are complimentary to the State / Federal Government funding announcement, including Council's Hahndorf Main Street Revitalisation project, which staff are seeking support to advocate to be included in the scope of work.

**Recommendation:**

That Council note the update provided on the \$250m Federal / State Government announcement for Hahndorf and write to the:

1. Federal Minister for Infrastructure, Transport and Regional Development, The Hon Michael McCormack MP
2. State Minister for Infrastructure and Transport, Corey Wingard MP
3. State Member for Kavel, Dan Cregan, MP
4. Federal Member for Mayo, Rebekha Sharkie MP
5. Federal Senator for South Australia, Senator Andrew McLachlan CSC

to advocate for consideration to be given to the use of some of the \$250 million for other high priority transport infrastructure related projects (including Hahndorf Main Street Revitalisation and the delivery of the remainder of the connector road in the Mount Barker growth area)

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**Background:**

1. On Monday 5 October 2020, the Federal Government announced a \$200m contribution to the State Government for '*Hahndorf Township Improvement and Access Upgrade*'.
2. The State Government subsequently announced a \$50m contribution to the project, taking the total project cost to \$250m.

**Discussion:**

3. **Attachment 1** contains a copy of the Federal Government press release stating the project "*...will upgrade access to Hahndorf and the surrounding region from the South Eastern Freeway, as well as upgrade the Hahndorf precinct, to implement outcomes of the Hahndorf Township Strategic Traffic Planning Study.*"
4. Project timelines are noted to start in mid-2022 and finish in mid-2024.
5. Listed project benefits include improved road safety, accessibility and connectivity.
6. No further details on the details of project deliverables are available.
7. Despite being well positioned for funding through this project, there is no commitment from the Federal / State Government to include Council's Hahndorf Main Street Revitalisation in the scope of work.

8. Given the amount of funding announced (\$250m), it is anticipated the project is capable of delivering significant infrastructure improvements (noting the 4 way interchange at Bald Hills Road cost in the order of \$27m).
9. The Hahndorf Main Street Revitalisation is complimentary to the State / Federal Governments project and are well placed for Council to advocate for their inclusion in the scope of work.
10. Additionally, Council is in a position to advocate for a broadened scope of work given the level of funding available to include other critical infrastructure issues for the region. This could include the connector road in the Mount Barker growth area and other significant growth related infrastructure requirements.
11. Council staff have, and will continue, to work with staff from the Department of Infrastructure and Transport (DIT) to further understand the full scope of works.

**Community Engagement:**

Informing only	On Council's website
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**Policy:**

NA

**Long Term Financial Plan:**

NA

**Budget:**

The recommendation made will use staff resources only and no budget is required.

**Statutory/Legal:**

N/A

**Staff Resource Requirements:**

Staff will be required to prepare letters to Government Departments as well as to State / Federal Members of Parliament. Staff may be required to attend follow up meetings and liaise with DIT.

**Environmental:**

N/A

**Social:**

N/A

**Risk Assessment:**

If Council do not play a role in advocating for infrastructure projects in and around Hahndorf which complement the Federal / State Governments funding announcement, the opportunity may be lost.

**Asset Management:**

NA

**Conclusion:**

The Federal / State Government has committed \$250m for '*Hahndorf Township Improvements and Access Upgrade*'.

While the scope of work remains unclear, Council staff are seeking support to advocate for projects which will compliment any access and / or precinct improvements undertaken by the Federal / State Government.

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Australian Government

**BUILDING OUR FUTURE**

Attachment 1 to Item 12.7



# Infrastructure Investment Program

## Hahndorf Township Improvements and Access Upgrade

South Australia

### Australian Government Funding: \$200 million

South Australian Government contribution: \$50 million  
Total: \$250 million

### Project description

The Adelaide Hills township of Hahndorf is one of South Australia’s premier tourist destinations, hosting around one million visitors each year. The main street through Hahndorf carries around 11,000 vehicles per day, including around 600 commercial vehicles, with the volume of traffic growing by around two per cent per year.

This project will upgrade access to Hahndorf and the surrounding region from the South Eastern Freeway, as well as upgrade the Hahndorf precinct, to implement outcomes of the Hahndorf Township Strategic Traffic Planning Study.

Funded by the Australian Government, the \$1 million Hahndorf Township Strategic Traffic Planning Study which is currently underway will identify and assess options to address congestion, connectivity, freight efficiency and safety in and around Hahndorf.

### Jobs supported

- This project is expected to support 680 direct and indirect jobs, based on Australian Government estimates.

### Project benefits

Benefits include:

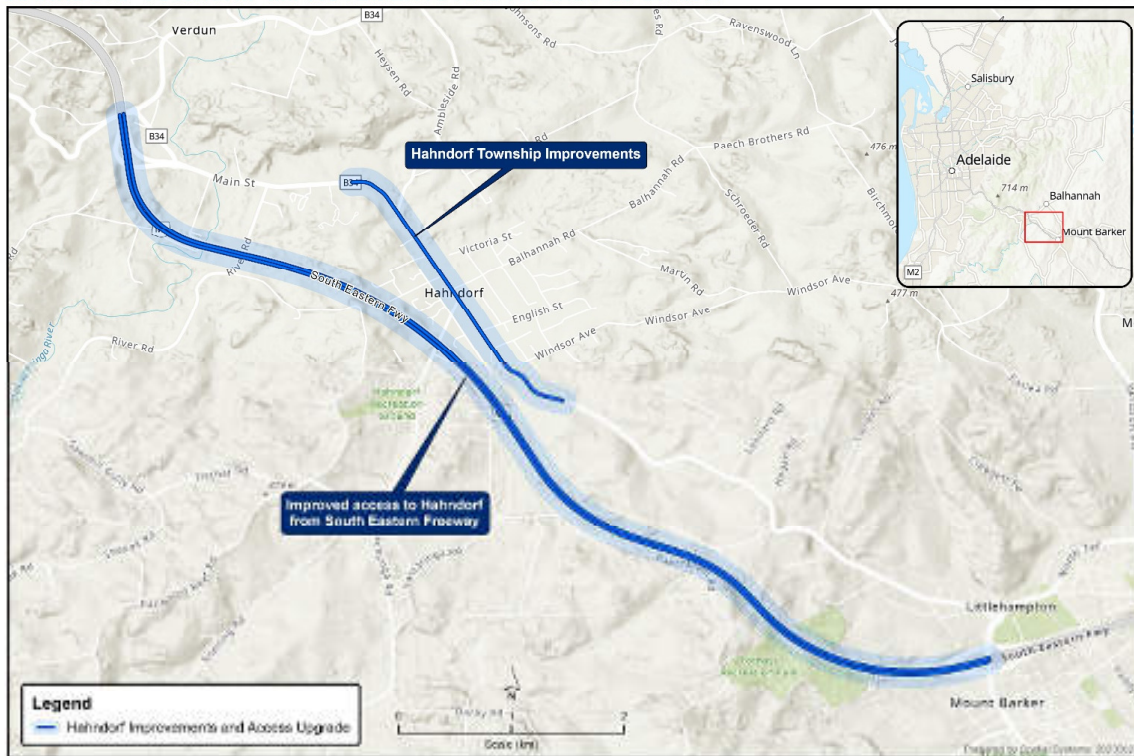
- Improved road safety for all road users.
- Improved accessibility and connectivity of road networks.

### Project timelines

- This project is expected to start in mid 2022 and be finished by mid 2024.

## INFRASTRUCTURE INVESTMENT PROGRAM HAHNDORF TOWNSHIP IMPROVEMENTS AND ACCESS UPGRADE

Australian Government  
Department of Infrastructure, Transport,  
Regional Development and Communications





<b>12.8</b>	<b>REPORT TITLE:</b>	<b>LOCAL ECONOMIC RECOVERY FUND</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/145428</b>
	<b>ATTACHMENTS:</b>	<b>Nil</b>
	<b><u>Key Contacts</u></b>	Maddie Walker, Team Leader, Strategic Projects and Planning Policy  Chris Reynolds, Commercial Manager, Wastewater
	<b><u>Sponsors</u></b>	Brian Clancey, Deputy CEO/General Manager – Governance, Strategic Projects and Wastewater/Recycled Water  Marc Voortman, General Manager Planning and Development

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership Objective: Program and Project Delivery Strategy: Position council planning and policy to align with State and Federal Government priorities to increase eligibility for grant funding.

**Annual Business Plan:**

Not applicable

**Purpose:**

To seek endorsement for the submission of 2 projects seeking funding via the Federal / State Government Local Economic Recovery Fund.

**Summary – Key Issues:**

1. Both the Federal and State Government have joined to provide assistance for projects that support local and regional economic and social recovery following the 2019-20 bushfires through the Local Economic Recovery Fund.
2. Projects may include initiatives across economic, social, built and natural environment recovery domains – that produce enduring benefits for the most severely affected communities and to improve resilience to future natural disasters.

3. Council staff lodged two applications for consideration of the fund being Hahndorf Main Street Revitalisation and Recycled Water Infrastructure Augmentation at Callington (both seeking full project funding).

**Recommendation:**

That Council endorse the submission of Hahndorf Main Street Revitalisation and Recycled Water Infrastructure Augmentation at Callington into the Local Economic Recovery Fund seeking 100% project funding.

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**Background:**

1. As part of the Regional Bushfire Recovery and Development Program, bushfire affected communities will share in \$448.5 million from the Federal Government to support the delivery of local recovery plans with priority given to the most severely impacted regions, drawing on local governments in close partnership and as part of cost-sharing arrangements with states.
2. A total of \$52.8million is available in South Australia.
3. The objective of the program is to support projects that contribute to local and regional economic and/or social recovery of communities most heavily impacted by the 2019-2020 South Australia bushfires.
4. Submissions were due by 30 September 2020 with successful projects required to be completed by 30 June 2022. Should Council not support the recommendation of this report the applications will be withdrawn.
5. An email from Brian Clancey was sent to all Council Members on 1 October 2020 to advise of the two applications submitted and that an agenda item would be prepared for consideration at the November council meeting as the agenda for the October council meeting had already been finalised.
6. The South Australian Government consulted directly with local councils, recovery committees, communities and other stakeholders in bushfire-affected areas.
7. Projects already announced include the Kangaroo Island desalination project with \$15million committed from the fund.

**Discussion:**

8. Council staff have prepared two submissions for funding being:
  - a. Hahndorf Main Street revitalisation at \$6.7million (fully funded, noting the amount requested reflected the most accurate costings at that time); and

- b. Recycled Water Infrastructure Augmentation at Callington at \$1.5million (fully funded).
9. Project details are provided below.
10. As required when submitting more than one project, council was obliged to nominate the relative priority of the two projects submitted. Hahndorf Main Street Revitalisation was nominated as council's highest priority and Recycled Water Infrastructure Augmentation at Callington was nominated as the secondary priority.

**Hahndorf Main Street Revitalisation**

11. Hahndorf's main street contains over 150 businesses which employ 650+ people which purchase from and sell to businesses within the bushfire area.
12. The main street is also the most visited tourist destination in the Adelaide Hills with over 1 million tourists annually.
13. SATC's recent bushfire impact survey showed that 60% of respondents (within the Adelaide Hills and KI region) said that their business was significantly impacted by the bushfires, however, 84% of those respondents said they suffered no property damage. Despite recording no direct property damage from the Cudlee Creek bushfires, businesses indicated the negative perception from the bushfires significantly impacted their business which has significant flow on effects to businesses and employees within the bushfire area.
14. This project includes major streetscape upgrades to the State Heritage Listed Hahndorf Main Street to assist in local and regional economic recovery following the Cudlee Creek bushfires including:
  - a. New footpath paving and street furniture;
  - b. Renewed landscaping;
  - c. Provision for smart technology including Wi-Fi;
  - d. New pedestrian and street lighting;
  - e. More efficient and effective parking areas;
  - f. Public art; and
  - g. Wayfinding and interpretative signage.
15. As stated in the South Australia's 'Stronger Together' Disaster Resilience Strategy "*Disaster resilience is complex with many influencing factors sitting outside the traditional domain of emergency management. For example, strong employment levels and a strong economy, urban spaces that encourage community interaction, land-use planning and development control can all contribute to a resilient community...*"

16. Prior to the Cudlee Creek bushfires and COVID-19, Hahndorf Main street was the 7th most visited tourist destination in Australia which saw over 1 million visitors each year.
17. At an estimated cost of \$6.7million, the Hahndorf Main Street Revitalisation is anticipated to generate 66 FTE jobs (42 FTE and 10 flow on FTE) during the first year of construction alone.
18. An additional \$13.7million will contribute to gross state product. This project will provide a boost to both the Adelaide Hills region more broadly as well as those directly impacted by the Cudlee Creek bushfires through increased sales, employment opportunities and increased tourism off the back of more visitation to Hahndorf as the Hills premier destination.

### ***Recycled Water Infrastructure Augmentation at Callington***

**Project name:** Augmentation of recycled water infrastructure –at Callington.

**Project Description:**

Augmentation to connect the current council recycled water infrastructure to a proposed major recycled water storage facility to provide recycled water as a catalyst for regional economic development via the provision of sustainable and reliable water resources.

**Socio-economic benefits of project:**

- As the driest region on the driest continent, water is playing a vital part in both social and economic development in the region.
- Provision and make available of more resources will increase the opportunities for farmers and industries to expand the existing operation or start new operations which create new job opportunities, which will lead to social and economic development

The project aligns with medium-long term economic recovery needs through enabling the creation of jobs both during and post construction of the recycled water infrastructure as well as an increase in the economic output of the region.

Enabling economic and environmental benefits will deliver community well-being and resilience through employment generation.

The need for the project is derived primarily by:

- Excess availability of recycled water which post the recent cessation of mining by Hillgrove Resources is currently being discharged into the Mount Barker Creek without any value adding and/or sustainable use.
- Mining demand was 24/7/365 whereas primary production demand is primarily seasonal which requires substantial storage.
- Council was successful in being offered a grant of \$1.25 million from the State Government Regional Growth Fund for stage 1 (construction of a major recycled water storage facility) of this two stage project with this application being for stage two.
- A significant sustainable and reliable water demand was identified following previous market demand sounding studies undertaken by council including in partnership with SA Water. Potential users identified include broad acre agricultural, viticulture, horticulture and industrial.
- Use of recycled water as a catalyst for economic development opportunities in the region and reduce the need for residents to travel to Adelaide (via the freeway) for employment

As indicated above, this project has as a pre-condition stage1 being the construction of a major recycled water storage facility.

**Funding**

19. Should Council be successful for either applications the projects will be fully funded meaning there is no financial implications for Council for the construction of the projects.
20. Should Council not support submission of the applications, Council staff will withdraw those unsupported.

**Community Engagement:**

Informing only	Council website
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**Policy:**

Not applicable

**Long Term Financial Plan:**

**Hahndorf Mainstreet Revitalisation** - The gross capital expenditure is in line with the \$6.7m included in the draft LTFP included in this meeting agenda. The grant revenue if this application were successful would be \$2.3m higher.  
**Recycled Water Infrastructure Augmentation** - The expenditure is included in the draft LTFP, however, the grant revenue would be \$1.5m higher if this application were successful.

**Budget:**

No expenditure or revenue in this financial year, so there would be no 2020/21 budget impact.

**Statutory/Legal:**

Nil

**Staff Resource Requirements:**

The cost estimates for the recommended projects include provision for project management which will require some external resources to supplement existing staff resources as they are additional to the capital projects in the council budget for 2020/21.

**Environmental:**

Environmental impacts would be assessed on a project by project basis.

**Social:**

The projects brought forward will provide social benefits to the community through expenditure on contractors and the purchase of materials with a flow on effect in the local economy stimulating employment. Completion of physical works will deliver social benefit through improved community safety and well-being.

**Risk Assessment:**

There is a risk of council not being able to meet the construction timing requirements.

**Asset Management:**

All of the projects listed would give rise to new/upgraded council assets and hence responsibility for asset management rests with council with related implications for asset renewal and depreciation.

**Conclusion:**

Both the Federal and State Government have joined to provide assistance for projects that support local and regional economic and social recovery following the 2019-20 bushfires through the Local Economic Recovery Fund.

Projects may include initiatives across economic, social, built and natural environment recovery domains – that produce enduring benefits for the most severely affected communities and to improve resilience to future natural disasters.

Council staff lodged two applications for consideration of the fund being Hahndorf Main Street Revitalisation and Recycled Water Infrastructure Augmentation at Callington (both seeking full project funding).

<b>12.9</b>	<b>REPORT TITLE:</b>	<b>ROAD SAFETY BLACKSPOT PROGRAM GRANT APPLICATIONS</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/148018</b>
	<b>ATTACHMENTS:</b>	<b>N/A</b>
	<b><u>Key Contact</u></b>	Matthew Dawkins, Manager Infrastructure Planning, Infrastructure
	<b><u>Manager/Sponsor</u></b>	Phil Burton, General Manager, Infrastructure

**Mount Barker 2035 – District Strategic Plan:**

The Urban Environment

UE: 2 Integrated spaces and movement

Community Wellbeing

CW:3 Quality community facilities and infrastructure

**Annual Business Plan:**

Will be included in the draft 21/22 annual business plan.

**Purpose:**

Seek endorsement for the application for grant funding for three high priority local projects under the State Government Road Safety Blackspot Program.

**Summary – Key Issues:**

1. The State Government Road Safety Blackspot Program has called for grant applications with a closing date of 16 October 2020.
2. Applications have been made for the following high priority local projects:
  - a. Pedestrian crossing on Old Princes Highway Littlehampton,
  - b. Pedestrian crossing on Nairne Main Street, and
  - c. Road safety improvements on Old Mount Barker Road (between Flaxley and Churchill Roads).
3. The total cost estimate for all three projects combined is \$815k with a total grant funding contribution of \$740k sought.

**Recommendation:**

That Council:

1. endorses application to the State Government Road Safety Blackspot Program for three separate projects being:
    - a. Pedestrian crossing on Old Princes Highway, Littlehampton
    - b. Pedestrian crossing on Nairne Main Street, and
    - c. Old Mount Barker Road (Flaxley Road to Churchill Road) safety improvements.
  2. Notes, that if the applications are successful, Council would be required to contribute funding of \$75k in the 21/22 annual business plan and budget toward these works.
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**Background:**

1. In July this year, the State Government wrote to Council calling for the nomination of road safety projects to be funded through the 2021/22 Blackspot program. Nominations for the program closed on 16 October 2020.
2. Black Spot projects target those road locations where crashes are occurring. By funding measures such as traffic signals and roundabouts at dangerous locations, the program reduces the risk of crashes. Programs of this sort are very effective, saving the community many times the cost of the relatively minor road improvements that are implemented.
3. Council has had previous success in receiving grants from this program, including the Mount Barker High School pedestrian refuge on Flaxley Road and the pedestrian activated traffic lights installed on Adelaide Road at the western end of Gawler Street.

**Discussion:**

4. There are two streams that applications can be nominated under namely:
  - Reactive – an application that aims to address a history of accidents of a casualty, serious injury or fatality type for which a benefit:cost ratio is calculated and ranked by the Department for Infrastructure and Transport (DIT). If successful, the grant fully funds the project work.
  - Proactive – an application that is supported by an independent road safety audit and aims to address an unsafe road site proactively before serious injury or fatality occurs. Receives 2:1 funding rate i.e. Council funds 1/3rd of the project costs.
5. The following project(s) have been identified as being suitable for application for funding.



6. Old Princes Highway, Nairne pedestrian crossing point (west of Jeffrey St and mid-block in the Nairne main street)
  - This project aims to design and install kerb extensions on each side of the road to shorten the kerb to kerb crossing distance and in doing so, provide a safer vantage point for sight lines along the street. A lighting upgrade locally at the crossing point will be required. The southern side will require local regrading of the existing footpath crossfall to ensure safe access for wheelchair and gopher usage.
  - The first order cost estimate for this project is \$75k. As a proactive application, a \$50k grant has been sought with \$25k Council contribution.
  - Basis for this application will be “proactive” and responds to the identified lack of a defined and safe crossing location in the main street. The project is becoming more important as activity in the main street grows. Calls for an improved crossing facility have also been made by the local community.
  
7. Old Princes Highway, Littlehampton pedestrian refuge (mid-block between Childs and Cleggett Roads)
  - This crossing is proposed to include a central island for pedestrians to safely stand while negotiating each carriageway. A lighting upgrade locally at the crossing point will be required. The proposed timing of this project aims to coincide with the delivery of a trail link between Childs Road and Anembo Park on the brickworks side of the highway in FY 21/22 (subject to design completion and budget funding). This new trail link will further increase demand for a safe crossing on this section of Old Princes Highway.
  - The total project cost first order estimate is \$150k. As a proactive application, a \$100k grant has been sought with \$50k Council contribution.
  - Basis for this application will be “proactive”. This project responds to community calls for an improved crossing facility in this location.
  
8. Old Mount Barker Road, Echunga (sections between Flaxley Road and Churchill Rd)
  - This project will comprise targeted guard fence, localised road widening, improved corner delineation and linemarking, sight line improvements, review of the speed limit, signage and line marking updated to current standards and reassessment of advisory speeds.
  - The total project cost is estimated at \$590k.
  - As a reactive application, 100% funding has been sought.

9. Applications for all three projects were submitted on Friday 16 October 2020 via the State Government Smarty Grants portal.
10. The three projects submitted represent the most defined and highest ranked road safety works at this time.
11. A road safety program, incorporating these projects, will be included in the draft 21/22 annual business plan and budget.

**Community Engagement:**

Informing only	Via Council's website. A more comprehensive communication plan will be developed if the grant applications are successful.
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**Policy:**

Nil.

**Long Term Financial Plan:**

It is anticipated that these projects costs would be incorporated within the capital works program included in the draft LTFP (i.e. if successful they may be prioritised over other projects).

**Budget:**

There is no impact on the adopted 20/21 budget. If the applications are successful then they will be included in the 21/22 annual business plan and budget within a defined Road Safety Program. Total project value is estimated to be \$815k with grant income of \$740k being sought. A nett \$75k contribution from Council would be required to support these works.

**Statutory/Legal:**

Nil.

**Staff Resource Requirements:**

These projects include budget for in-house project management but will require external consultant design and contractors.

**Environmental:**

Nil.

**Social:**

Social benefits include improved safety for walkers and cyclist with regard the crossing of arterial roads. Further benefits from the Old Mount Barker Road project include a safer road corridor servicing road users between two important townships as well as residences along the road.

**Risk Assessment:**

These projects all reduce accident risk and pedestrian injury risk as part of improving general road safety. This has been documented as part of the applications. There is a risk that Council will be unsuccessful with the applications in which case the projects will not proceed until alternate funding can be secured. There is also a risk that the community will not be supportive of the proposed works but that is low considering the feedback that has been received to date.

**Asset Management:**

All projects will result in a small increase in assets that will require future maintenance and replacement however, this is not considered to be significant and there is no adverse impact on endorsed asset management plans.

**Conclusion:**

The State Government Road Safety Blackspot Program makes an important contribution in reducing the national road toll under the National Road Safety Action Plan and it is an excellent opportunity for this Council to advance key projects that will deliver benefits to our community. This year Council is seeking grant funding of \$740k toward three projects across Nairne, Littlehampton and Mount Barker/Echunga totalling \$815k.

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Previous Decisions By/Information Reports to Council - Nil

Meeting Date	HPRM Reference	DOC/
Title		
Purpose		

<b>12.10</b>	<b>REPORT TITLE:</b>	<b>PROCUREMENT OF NEW WASTEWATER SEWER MAIN AND PUMPING STATION</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/142975</b>
	<b>ATTACHMENTS:</b>	<b>1) PROJECT LOCATION PLAN 20/138935 2) LOCATION PLAN OF RELATED PROJECTS DOC/20/146612</b>
	<b><u>Key Contact</u></b>	<b>Brian Clancey, Deputy Chief Executive Officer/ General Manager, Wastewater/Recycled Water</b>
	<b><u>Sponsor</u></b>	<b>Andrew Stuart, Chief Executive Officer</b>

**Mount Barker 2035 – District Strategic Plan:**

The Urban Environment  
UE 5 Objective: Integrated Water Management  
Strategy UE 5.1: Continue to build on Council's reputation as a leader in wastewater management

**Annual Business Plan:**

Wastewater/Recycled Water Key Annual Objectives  
Continue with planning, design and construction of the capital works program for delivery of the required wastewater infrastructure to service growth;

**Purpose:**

To seek endorsement of the recommended procurement strategy for the new wastewater sewer main (from Hampden Road to the Springs Road wastewater treatment plant) and the wastewater treatment plant inlet pumping station.

**Summary – Key Issues:**

- To cater for growth in demand, additional wastewater infrastructure is required to be procured in Mount Barker, as shown in attachment 1;
- The proposed procurement strategy for this infrastructure is outlined below; and
- The current forecast demand will require the additional wastewater infrastructure shown in attachment 1 to be operational by February 2022.

**Recommendation:**

That Council:

Endorse the project procurement strategy, being an open tender call for the design and construction of a new wastewater sewer main (from Hampden Road to the Springs Road wastewater treatment plant) and the wastewater treatment plant inlet pumping station, as shown in the attached location plan (attachment 1).

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**Background:**

1. At the council meeting held on 1 June 2020 Wastewater/Recycled Water Strategic Objectives were endorsed which include of direct relevance to this project the following:
  - *Minimise environmental impacts;*
  - *Cater for planned population growth and densification;*
  - *Ensure that effective community engagement occurs.*
2. The licence to council issued by the EPA to operate the Springs Road Wastewater Treatment Plant requires delivery by council of the recently EPA approved Environmental Improvement Plan which includes of relevance to this project the following action:
  - *Construct and commission storm equalisation basin, inlet works and odour control facility at Mount Barker WWTP.*
3. A series of informal gatherings for council members on wastewater/recycled water infrastructure have occurred over a period of time, with the most recent being held at the Laratinga Pavillion/Springs Road Wastewater Treatment Plant on 26 October 2020.
4. As per the terms of reference for the Audit and Risk Committee (ARC), the ARC will provide advice to council on this project pre the consideration of any recommendation to award a tender.
5. The warrant for this project arises from the existing gravity trunk mains delivering effluent & sewerage to the Springs Road WWTP is forecast to reach capacity around February/March 2022. The Hampden Road Trunk Main is the critical tie in point for all of the sector trunk mains and it will benefit both existing and future wastewater customers.

6. Calculations by Council engineers and verified by WGA Consulting Engineers based on flow monitoring data to ascertain actual flows, and the projected population increase determined by Council's planning department and consultants Forecast.id, were performed to determine when the existing effluent gravity trunk mains are forecast to reach capacity.
7. In addition, the existing siphons were not constructed to cater for sewer discharges. As the percentage of sewer increases (relative to effluent from septic tanks) leading up to February 2022, so does the risk of blockages in these siphons which would result in overflows to the local environment, in particular the Mt Barker Creek that the siphons pass under. The frequency of siphon maintenance will increase closer to February 2022.
8. The required timing for the additional infrastructure to be operational based on current forecasts is for construction to commence in March/April 2021 (also see Risk Assessment heading below)
9. To achieve that timing, it is currently anticipated that the award of a tender for design and construction would need to occur in February 2021
10. The decision to award the tender would be made at a council meeting.
11. Reference design has been prepared by Walbridge Gilbert Aztec (WGA) consulting engineers. Of particular note is that the infrastructure would need to be located at a depth of several metres below ground level.

**Discussion:**

12. Procurement advice has been obtained from Mr Tim Wheaton of Wheaton Enterprises Pty Ltd.
13. Procurement strategy option for this project have been considered which included determining the project scope having regard to the pros and cons of including the inlet pumping station. That assessment has seen the project scope include the inlet pumping station. The pumping station will be the largest installed by Council, it will be 14 metres deep with a 6 metre diameter.
14. It is anticipated that the nature of this project is likely to see tender submissions that propose the use of micro tunnelling technology. In short, micro tunnelling involves a series of entry and exit holes for the drilling rig with the primary advantage being minimal disruption to the surface area along the route of the pipeline. It is anticipated that this methodology will likely see a higher construction cost than other construction methods (see below) so that will need consideration as part of the tender assessment process.

15. Other methods of construction include open trenching and directional drilling. Any of which if submitted by contractors will be evaluated on their merits in terms of cost and impact to the community and surrounding areas.
16. Council staff don't have experience with the use of micro tunnelling technology. As a consequence, it is proposed to secure at least one external person with such expertise in addition to Mr Chris Reynolds, Commercial Manager, Wastewater to be part of the council tender assessment panel which would be responsible for making a recommendation to the Project Sponsor Brian Clancey who in turn would make a recommendation to be considered at a council meeting.
17. The option of Early Contractor Involvement (ECI) procurement approach was considered for this project. Given the extent of design work completed and the tight time frames it is proposed to put a design and construct tender for this project to the open market and not use ECI.
18. Consideration was also given to the option of aggregating all of the required sewer collection main infrastructure projects to be procured as a single package. The other projects and indicative timing being as listed below and located as shown in attachment 2:
  - a) CBD Sewer Trunk Main (2022/23);
  - b) Central Sector Trunk Main (2023/24);
  - c) Eastern Sector Trunk Main Stage 2 (2025/26).
19. It is not envisaged that any of the other sewer main construction projects {as listed above as a), b) and c)} will require the use of micro tunnelling. These projects are anticipated to see either open trenching or directional boring methodology used.
20. It is proposed that these three other construction projects {as listed above as a), b) and c)} be procured as a package via an ECI process in order to maximise cost efficiency. That will be the subject of a separate council meeting agenda item in due course, with the timing of these projects not being immediate as shown above.
21. A prudential report is required to be prepared for this project and that is about to be commenced. Following a recent tender call for the preparation of a number of wastewater/recycled water related prudential reports over the next two years, Dean Newbery Consulting has been appointed.
22. Given the nature of this project procurement, an independent probity advisor is being used. Mr Brenton Ellery from Nexia Edwards Marshall (Accounting and Financial Services) has been retained for that role.

23. Mr Ellery has worked with council previously, most recently in relation to the Mount Barker City Centre Catalyst Project.
24. As illustrated in attachment 1, this project will see further council infrastructure located within the St Francis de Sales College site for which an easement will need to be in place. Engagement with the College has been undertaken to ensure that the project implications are well communicated and that strategies to manage such implications will be well executed.
25. This project will likely also see some interruption to access to a section of the linear trail. The objective will be to minimise this as much as possible. Once the extent and timing of that impact is known, a management strategy will be implemented including advance notice via a communication plan. This will feature in the tender documentation and the evaluation of tender submissions will have regard to options and cost implications.
26. It is proposed to call the tender for this project in November 2020 via an open process. The tender brief will leave flexible the methodology and technology (the how) with the emphasis being output based (the what).
27. The target timing is that a recommendation to award the tender be presented to a council meeting in February 2021.
28. In advance of that it is intended that there would be further council meeting agenda items with a project business case, recommendations on this project from the Audit and Risk Committee and the consideration of a prudential report.
29. This project represents a critical piece of wastewater infrastructure and it is important to ensure that effective project management controls are in place.
30. Given the nature of this project, it is proposed that quarterly reporting be provided to council members via agenda items to future council meetings until project completion.
31. Other key project considerations are covered below under the various corporate headings.

**Community Engagement:**

Informing only	Direct mail out to key stakeholders is being distributed in late October 2020.
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	Project information to be available via the Council website –
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**Policy:**

- Procurement Policy
- Wastewater Infrastructure Fees and Augmentation Costs Policy

**Long Term Financial Plan:**

The Long Term Financial Plan includes annual revenue from wastewater infrastructure fees that are payable to council by developers when development is undertaken.

The wastewater infrastructure reserve account has a balance of \$4.8 million as at 30 June 2020. Additional revenue of \$669,000 has been received since then providing a current reserve balance of \$5.47 million.

It is proposed to acquit some of that balance for this project via a council meeting resolution that would occur at the time of the award of a tender for detailed design and construction.

The Plan also makes provision for capital expenditure for this project in both 2020/21 and 2021/22 as communicated to council members in the confidential informal gathering that was held on Monday 26 October 2020.

**Budget:**

The adopted council budget for 2020/21 includes provision for expenditure of up to \$3.5million with the balance of the project capital expenditure to occur in 2021/22.

**Statutory/Legal:**

The project does not require development approval.

Preparation of a prudential report pursuant to the Local Government Act will shortly commence and this report will be presented for consideration at a future council meeting pre the award of a tender for detailed design and construction.

**Staff Resource Requirements:**

As outlined above, a number of external service providers have been engaged and/or are proposed to supplement council staff including:

- Engineering design;
- Procurement strategy;
- Independent probity advisor;
- Tender assessment panel member/s with expertise in the use of micro tunnelling technology;
- Project management;
- Contract Superintendent;

- Prudential report preparation; and
- Legal.

**Environmental:**

Approval from the Landscape Board for the two creek crossings will be required, the approval process is currently underway.

The following reports have been completed:

- Vegetation Assessment;
- Aboriginal Cultural Heritage Survey (Archaeological);
- Anthropological Survey.

The tender brief will include a requirement for the preparation and implementation of an environmental management plan.

The local environment will also benefit from the project by the reduced risk of overflows, supporting Council's reputation as a reliable wastewater provider.

**Social:**

The project will enable public health services to continue to be provided by council.

This project will enable removal of 4 Siphons and 1 Pump Station that are currently serviced once every 6 months. This servicing has to occur in the early hours of the morning which causes disruption to adjacent residents. The removal of these assets will eliminate the disruption to the community and the potential impact to the local environment.

It is anticipated, that during construction there will likely be some restrictions to access for the linear trail from the rear of St Francis de Sales College to the WWTP. Every effort will be made to minimise restrictions and to maintain access to the linear trail where possible, however site safety for trail users and the contractors staff will be Council's and the contractor's main priority.

**Risk Assessment:**

The project risk register is regularly reviewed and updated.

Key risks to be managed include:

- The timing of tender award and/or construction completion and commissioning is delayed e.g. due to weather and/or the Home Builder stimulus package spikes demand, putting at risk the additional infrastructure being operational pre the existing infrastructure becoming over capacity.

- Cost increases due to unforeseen circumstances such as the extent of rock encountered during construction.
- A Risk Mitigation Plan has been prepared that highlights responses required by Council to potential occurrences. The following is a list of actions required and potential outcomes and in some cases, the associated costs:
  - From June 2021 increased monitoring of pipeline performance.
  - Surcharging of pipelines due to exceeding capacity requiring short term by-pass pumping – estimated capital cost of around \$250k (short useful life) and operating cost of \$25k per month .
  - Clean up costs associated with overflows to the local environment, Circa \$10k per event.
  - Damage to Council’s reputation as a reliable wastewater service provider.
  - Increased risk to the local environment.
  - Noise & odour pollution.
  - Restricted pedestrian access to a section of the linear trail.

**Asset Management:**

The additional wastewater infrastructure to be constructed would be owned and operated by council and provision for asset management would fall to council and be included in the asset management plan for wastewater.

**Conclusion:**

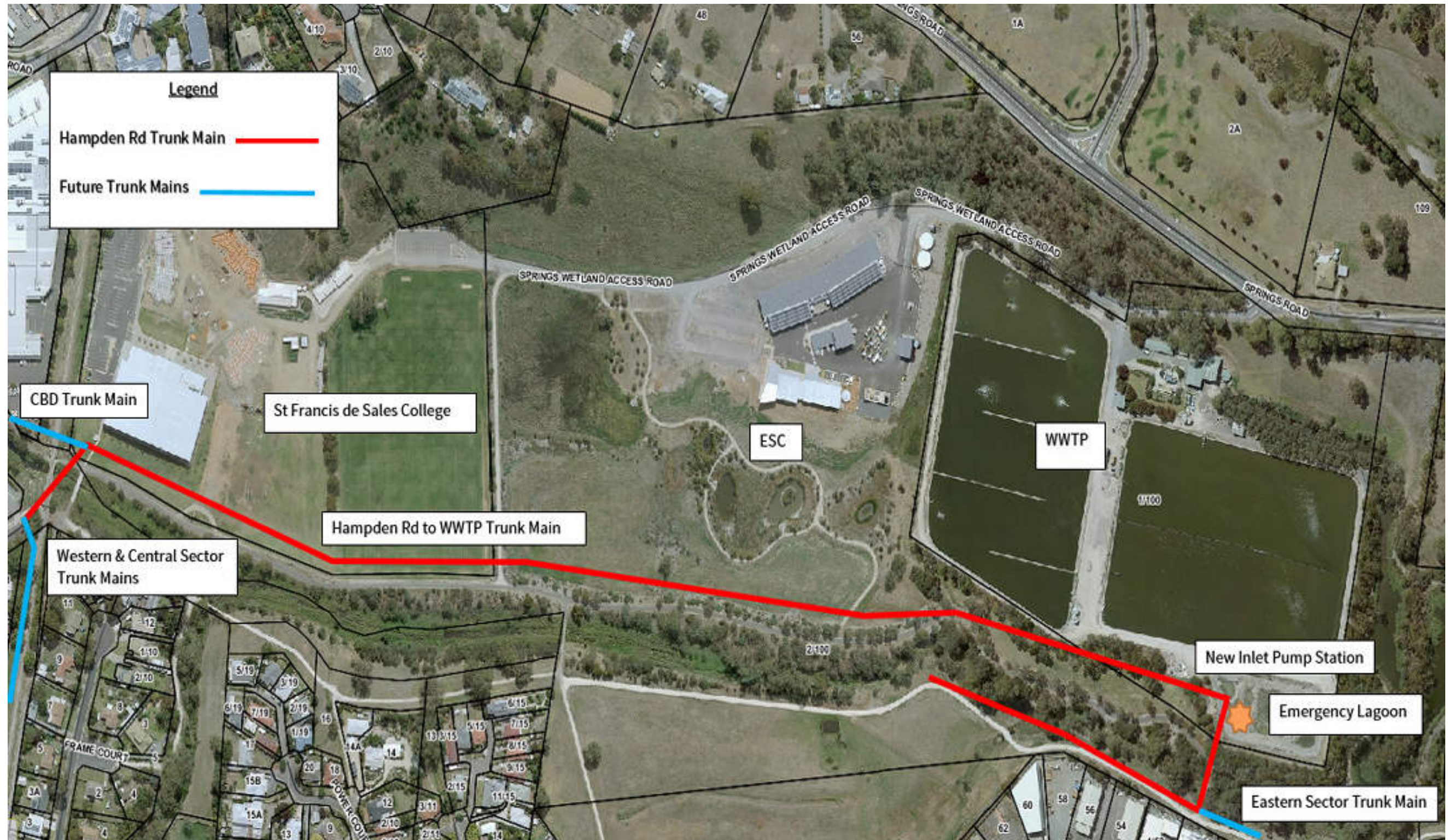
This project represents investment in a long term asset that is required to enable wastewater service delivery to deliver both a public health benefit to the community and future revenue to council for the provision of this service.

Endorsement of the recommended procurement strategy for this project will enable the necessary actions to proceed and in due course, further agenda items will be presented for consideration at council meetings including advice from the ARC, a prudential report and a recommendation for tender award for detailed design and construction.

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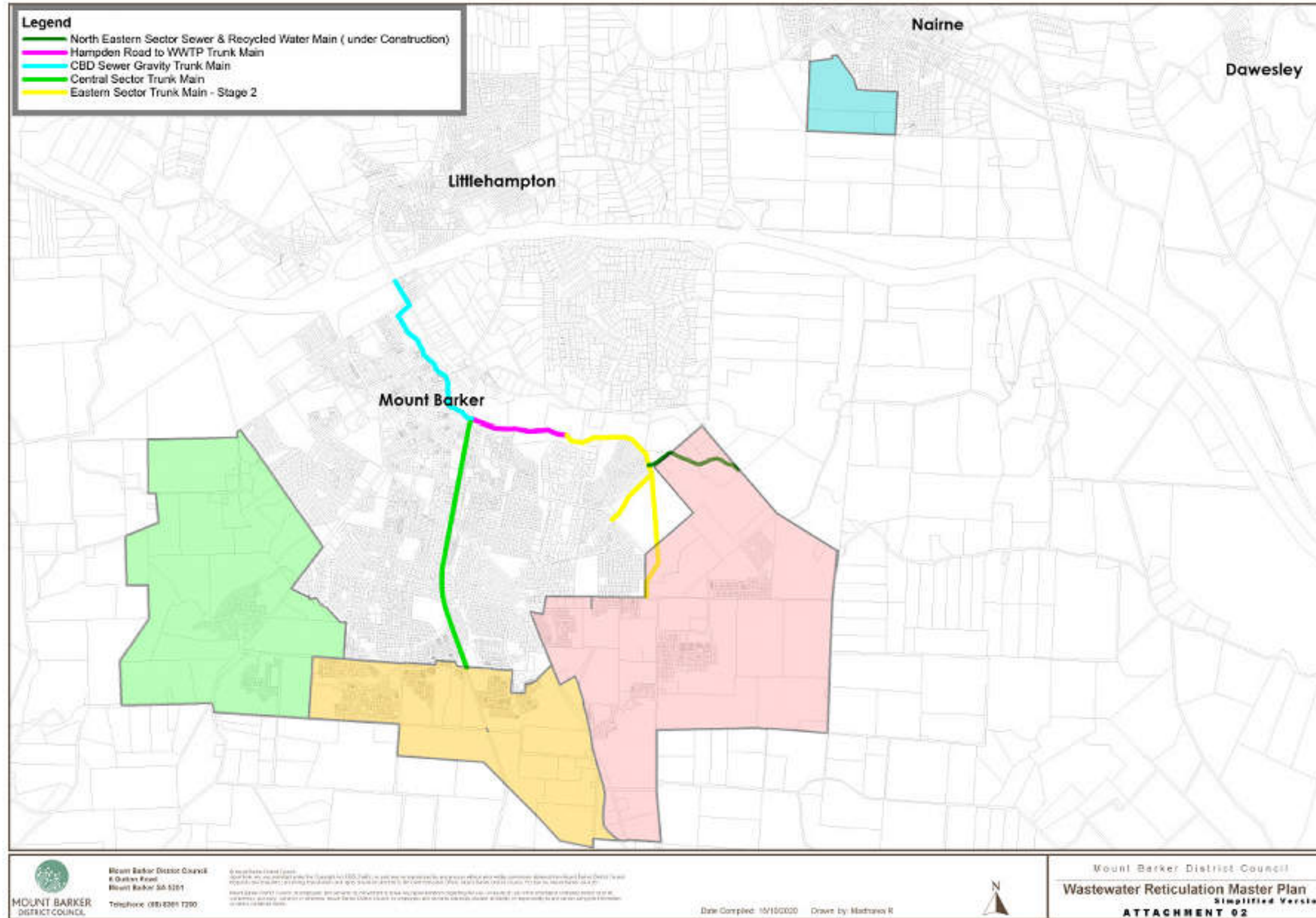
### Attachment 1

**Hampden Road to WWTP Gravity Sewer Trunk Main & New Inlet Pump Station Location Map**



Attachment 2 to Item 12.10

### Attachment 2



<b>12.11</b>	<b>REPORT TITLE:</b>	<b>KERB RENEWAL AND BUS STOP PROGRAM CONTRACT AWARD</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/128713</b>
	<b>ATTACHMENTS:</b>	<b>NIL</b>
	<b><u>Key Contact</u></b>	Dan Caddy, Project Manager, Infrastructure Delivery
	<b><u>Manager/Sponsor</u></b>	Phil Burton, General Manager Infrastructure

**Mount Barker 2035 – District Strategic Plan:**

UE:2.5 Apply a strategic, planned and consistent approach to the provision, development and maintenance of roads

UE:2.1 Provide and advocate for transport options that promotes and enables accessibility and connectivity

**Annual Business Plan 2020/2021:**

The annual business plan supports asset renewal and DDA compliance.

**Purpose:**

To gain Council's authority to award the first year of a 3 year contract 2020.006, Kerb Renewal and Bus Stop Compliance Programs 2020/21 to Metro and Country Civil ("Preferred Tenderer") at the tendered Schedule of Rates and also delegate contract renewal for the remaining two years on a one plus one year basis pending a satisfactory review of performance.

**Summary – Key Issues:**

1. Council has budget in 20/21 to undertake a Kerb Renewal and Bus Stop Compliance Program across the district.
2. An open tender for these works was released on 31 August 2020 with two tender responses being received.
3. Metro and Country Civil was identified as the preferred tenderer and it is recommended that Council award a contract to them for these works with the option for a further one plus one year extension subject to performance.

**Recommendation:**

That Council:

1. Authorises the award of the contract 2020.006 for Kerb Renewal and Bus Stop Compliance Program for 2020/21 inclusive of a further one plus one year extension to Metro and Country Civil ("Preferred Tenderer") at the Preferred Tenderer's tendered schedule of rates.
2. Authorises the Chief Executive Officer or his delegated officer being the General Manager Infrastructure to finalise and execute contract documents between Council and the Preferred Tenderer.

3. Authorise the General Manager Infrastructure to approve contract extensions on a yearly basis for the 2021/22 and 2022/23 financial year programs pending a satisfactory contractor performance review just prior to the completion of each financial year.
  4. Authorises the Chief Executive Officer or his delegate being the General Manager Infrastructure to approve additional justified expenditure during the contract within the approved project budget.
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### **Background:**

#### **Kerb Renewal Program**

1. The Kerb Renewal program is part of the overall Asset Management Plan that is informed by the 2018 Kerb Condition Audit.
2. This program will prioritise and replace the worst sections of kerb identified across the district in a coordinated manner, tying in with other works such as road resealing and stormwater improvements.

#### **Bus Stop DDA Compliance Program**

3. The Primary objective of the Bus Stop Compliance Program is to bring Bus Stops up to a legislative level of service (DDA Compliance) by the end of December 2022. Increasing the level of service at bus stops will further encourage the use of public transport in the district.
4. There is a large number of bus stops in the district that fall short of the DDA requirements. The council has formed a program to increase accessibility and encourage public transport utilisation.
5. Scope of the program includes but not limited to tactile installation, pavement hardstands to boarding points and standardisation of bus stops for ease of navigation.
6. A compliance audit of bus stops was conducted in 2018/19 across the district.
7. The Federal Disability Standards for Accessible Public Transport state that all bus stops must achieve compliance by the end of December 2022. This works program has been tailored to meet this goal.

### **Scope of Works**

8. The scope of the works for this contract is:
  - a. Kerb renewal program, and
  - b. Bus Stop DDA compliance program.

### **Procurement Strategy**

9. A pre-tender estimate was calculated for both programs using successful contractors rates from previous years. These rates were applied to the current scope of works prior to issuing the tender.

10. To seek best value for money and maximum community benefit, the Kerb Renewal and Bus Stop Compliance Programs were combined in one tender under separable portions to secure the most competitive rates. The combined contract value of works was calculated to be approximately \$400k for the first year, less internal project management costs.

#### **Tender Process**

11. Pursuant to Council's Procurement policy an open market tender was issued to secure a suitably qualified Contractor to undertake the works.
12. The request for tender ("RFT") was issued on 31 August 2020 and closed on 21 September 2020. Two (2) tenders were received.

#### **Evaluation Overview**

13. The non-financial evaluation process comprised of assessment of the following qualitative criteria with pre-determined weightings as shown below:
  - a) Organisation Structure/Management & Technical Skills/Resources (30%)
  - b) Similar experience (30%)
  - c) Methodology (10%)
  - d) Local business support (20%)
  - e) Recycled Content (10%)
14. The tenders were evaluated by an evaluation panel ("Panel") consisting of four Council staff.
15. Minor clarifications were sought from both tender respondents. Given the volume of work for this tender, and the low technical aspect of the scope, the pricing played a major role in the evaluation. Internal and external reference checks were made to ensure that the preferred tenderer is capable and suitable. Both tenderers have successfully worked on Council projects in recent times.

#### **Basis of Decision**

16. Following the evaluation process and consideration of the views of the Panel, both tenderers could adequately complete the works however, the preferred tenderer, Metro and Country Civil, was chosen for the following reasons:
  - a. Offered the best value for money. The evaluation panel confirms that the preferred tenderer's pricing is within budget for this project and offers Council the best value for money when weighed against other submitted prices and the non-financial qualitative criteria.
  - b. Rates are competitive when compared to last year's rates
  - c. Preferred contractor has performed well on this type of works in the recent past and has demonstrated a good safety record.
  - d. Availability of resources to meet required timeframes.
17. Subject to award of tender, the preferred tenderer is able to commence works in early December 2020 which will ensure the program is delivered in full this financial year.



**Community Engagement:**

Informing only	Council minutes with agreed program to be held on the councils web site. Website updates and Facebook posts will also be used to inform the public of progress. Landholders affected will be contacted directly.
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**Policy:**

The tender process has been undertaken in accordance with Council’s Procurement Policy and associated procedures.

**Long Term Financial Plan:**

These works are provisioned in the endorsed Long Term Financial Plan and allow for council to achieve requirements of the endorsed Asset Management Plan.

**Budget:**

The funding for these works is included in the adopted 20/21 annual business plan and budget with a total value of \$400k.

**Statutory/Legal:**

In accordance with Disability Discrimination Act (DDA) 1992.

**Staff Resource Requirements:**

This project will be managed internally within existing resources. Internal project management costs are capitalised against each project and included in the budget.

**Environmental:**

The successful contractor must provide an Environmental Management Plan for Council approval prior to the start of construction. Works will be conducted between 7am and 5pm, Monday through Friday, however exemptions can be made with prior approval.

**Social:**

Social benefits of the Kerb renewal program include increased amenity and aesthetic of the area as well improved stormwater management. The Bus Stop DDA Compliance program will improve accessibility of public transport and aligns with Action 3 Accessible communities in Council’s Disability Access and Inclusion Plan.

**Risk Assessment:**

Program construction risks have been accounted for by including contingency in the overall construction budget. To minimise the risk of community inconvenience and disruption, effective advanced communication of works will be issued.

**Asset Management:**

By implementing the kerb renewal and bus stop DDA compliance program as planned, council is investing in renewal and upgrade of its assets in a timely way and in line with its endorsed asset management plan.

**Conclusion:**

It is recommended that Metro and Country Civil be awarded the contract for the kerb renewal and bus stop DDA compliance program based on their competitive tender which offers the best value for money for the community.

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Previous Decisions By Council

Nil.

<b>12.12</b>	<b>REPORT TITLE:</b>	<b>MOUNT BARKER ROAD INFRASTRUCTURE ADVISORY COMMITTEE MEMBERSHIP – COUNCIL NOMINATIONS</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>20/146836</b>
	<b>ATTACHMENTS:</b>	<b>1) FUNCTIONS AND OBLIGATIONS OF THE COMMITTEE 20/147807 2) APPOINTMENT OF THE ADVISORY COMMITTEE 20/147807 3) LETTER TO THE MAYOR 20/93367</b>
	<b><u>Key Contact</u></b>	<b>Brian Clancey, Deputy CEO/General Manager, Governance and Strategic Projects</b>
	<b><u>Sponsor</u></b>	<b>Andrew Stuart, Chief Executive Officer</b>

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership

GL 3 – Program and project delivery

GL 3.1 Partner with developers to contribute financially to providing community infrastructure to benefit current and future generations

**Annual Business Plan:**

Not applicable.

**Purpose:**

To nominate two people to the Minister for Transport and Infrastructure for the appointment by the Minister of one to be a member of the Mount Barker Road Infrastructure Advisory Committee.

**Summary – Key Issues:**

- The Mount Barker Road Infrastructure Advisory Committee is appointed by the Minister for Transport and Infrastructure and includes one member who is nominated by council;
- The current Committee member as nominated by council in late 2015 and appointed in late 2018 is Brian Clancey with his term of office expiring on 6 November 2020; and
- Council is required to nominate at least two people from whom the Minister for Transport and Infrastructure will appoint one to the Committee for a two year term.

**Recommendation:**

That Council:

Nominate Mr Marc Voortman, General Manager, Planning and Development and Mr Brian Clancey Deputy CEO/General Manager Governance and Strategic Projects to the Minister for Transport and Infrastructure, the Hon Corey Wingard MP for the appointment by the Minister of one to be a member of the Mount Barker Road Infrastructure Advisory Committee for a term of 2 years.

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**Background:**

1. The Mount Barker Road Infrastructure Advisory Committee is appointed by the Minister for Transport and Infrastructure.
2. The Committee arises from Deeds entered into in 2012 between the State Government and several developers regarding the funding and delivery of transport infrastructure upgrades required as a result of growth in Mount Barker arising from the 2010 Ministerial Development Plan Amendment (DPA) to rezone rural land.
3. Of the total area of land rezoned in Mount Barker (nearly 1,300 hectares), approximately 40% is the subject of a Ministerial Deed. The developers of the remaining 60% contribute to transport infrastructure via payments to council when development is undertaken, secured by the declaration of the transport infrastructure separate rate.
4. In addition to the transport infrastructure items listed in the Deeds, there are other projects which were added when council declared and later reviewed the transport infrastructure separate rates over the 2010 Ministerial DPA area which was several years ago. An example being the connector road (Heysen Boulevard) to be built across the railway corridor used by SteamRanger.
5. Some of the required transport infrastructure items have already been delivered with examples including the freeway interchange at Bald Hills Road and the roundabout on Flaxley Road at Heysen Boulevard.
6. In 2020/21 the contribution from developers is \$64,264 per hectare. This amount is indexed and adjusted annually.
7. Developers are also able to make application for an in kind contribution.

8. The functions and obligations of the Committee as stated in Schedule 7 of the Ministerial Deed are attached (attachment 1). Importantly the Committee is advisory to the Minister, it does not have any delegated authority.
9. The composition and process for appointment of members to the Committee as stated in Schedule 6 in the Ministerial Deed are also attached (attachment 2).
10. In late 2015 Council resolved to nominate Brian Clancey and Greg Waller. No appointment was made and the Committee was not established for a further 3 years. Following the State election in early 2018 the then Minister (Stephan Knoll) chose to appoint Brian Clancey for a two year term which commenced in November 2018 and expires on 6 November 2020.
11. The other current members of the Committee are:
  - Mr Nigel Brophy, Presiding Member;
  - Mr Lael Mayer, nominee of the Urban Development Institute of South Australia;
  - Mr Stephen Pascale, Department for Infrastructure and Transport (DIT); and
  - Mr Andrew Excell, DIT.

**Discussion:**

12. Whilst the Ministerial Deeds were executed in 2012 the Committee was not established until late 2018 notwithstanding council advocating to the then Labor Government Minister for the Committee to be appointed much earlier.
13. This long delay has seen the Committee having to seek to make up for considerable lost time with the Committee having made various recommendations to the Minister and preparing a draft strategic plan as referenced in a recent letter to the Mayor from the Presiding Member of the Committee which is attached (attachment 3).
14. In simple terms whilst 60% of the revenue from developers is payable to council (secured via separate rates) and 40% to the Minister (via Deeds), the forecast capital expenditure is the reverse with 40% on local roads (council asset) and 60% on arterial roads (State Government).
15. Council has commissioned modelling from Eco Advisory to provide inputs to the Long Term Financial Plan (see below). This includes forecast timing of revenue (from developers) and capital expenditure.

16. The funding and delivery arrangements for the required transport infrastructure are complex, including sections of the connector road where it intersects with another road.

17. A key objective is the timely delivery of required transport infrastructure on a value for money and fit for purpose basis. Effective collaboration between council and the State Government is critical to the achievement of this objective.

**Community Engagement:**

Informing only	Council's website.
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**Policy:**

Not applicable.

**Long Term Financial Plan:**

This includes forecast revenue from developers and capital expenditure on a number of transport infrastructure projects.

The recent financial modelling suggests that the amount payable by developers per hectare is appropriate, based on the information currently available and assumptions regarding costs and the timing of revenue and capital expenditure.

**Budget:**

The recommendation does not carry any council budget impact.

The appointed Committee member nominated by council is not remunerated.

**Statutory/Legal:**

Not applicable.

**Staff Resource Requirements:**

Participation of a council officer as a member of the Mount Barker Road Infrastructure Advisory Committee is able to be incorporated within existing resources.

**Environmental:**

Not applicable to the recommendation.

**Social:**

Not applicable to the recommendation.

**Risk Assessment:**

Required transport infrastructure delivery is delayed.

**Asset Management:**

Not applicable to the recommendation.

**Conclusion:**

The Mount Barker Road Infrastructure Advisory Committee has an important role to play. The nominations from council for the appointment of a member to the Committee will ensure that council continues to have direct input to the Committee.

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**Previous Decisions By Council**

Meeting Date	7 December 2015	HPRM Reference	FOL/15/5245
Title	TRANSPORT INFRASTRUCTURE – ADVISORY COMMITTEE MEMBERSHIP		
Purpose	To determine the Council nominees for the purposes of appointments to the Transport Infrastructure Advisory Committee.		

Attachment 1 to Item 12.12

**SCHEDULE 7****Functions and obligations of the Advisory Committee**

The functions and obligations of the Advisory Committee are to -

1. Consider and advise the Minister (without having regard to the amount of money in the fund, unless the Minister specifically requests that the Advisory Committee has regard to the amount of money in the fund) from time to time on -
  - a. The timely construction of the DC Infrastructure to provide for the proper, orderly and efficient development of the DPA Area;
  - b. The timing, sequence and priority of construction of the DC Infrastructure and any variation to that timing, sequence or priority;
  - c. Any variation to the items of DC Infrastructure that may be necessary from time to time;
  - d. The design and construction of the DC Infrastructure;
  - e. Any Works proposal or Detailed Works Plan referred to the Advisory Committee by the Developer or the Minister;
  - f. Any alteration to the periods of operation of an Approved Works Plan;
  - g. Any matter, issue or question referred by the Minister to the Advisory Committee;
  - h. procurement in respect of DC Infrastructure.
2. Prepare (without having regard to the amount of money in the fund, unless the Minister specifically requests that the Advisory Committee has regard to the amount of money in the fund) such plans, strategies, specifications, concepts, designs or other documents -
  - a. As the Advisory Committee determines are reasonably required to fulfil the functions in clause 1 of this Schedule; or
  - b. As requested by the Minister.
3. Consider and advise the Developer (without having regard to the amount of money in the fund, unless the Minister specifically requests that the Advisory Committee has regard to the amount of money in the fund) from time to time on -
  - a. Any Works proposal or Detailed Works Plan referred to the Advisory Committee by the Developer or the Minister;
  - b. Any alteration to the periods of operation of an Approved Works Plan;
  - c. Any variation to the timing, sequence and priority of construction of the DC Infrastructure proposed by the Developer.
4. Act in all cases in a manner that is -
  - a. Fair;
  - b. Reasonable;
  - c. Consistent with the principles of procedural fairness (towards the Developer and the Minister); and
  - d. Conducive to the proper, orderly and efficient development of the DPA Area (without having regard to the amount of money in the fund, unless the Minister specifically requests that the Advisory Committee has regard to the amount of money in the fund).



5. Meet as frequently as is required and to discharge its functions expeditiously having regard to the needs of the Developer and the Minister for timely decisions.
6. For the avoidance of doubt, the functions and obligations of the Advisory Committee are advisory only and are not in any way binding on the Minister or the Commissioner of Highways.

Attachment 2 to Item 12.12

## SCHEDULE 6

### Appointment of the Advisory Committee

1. The Minister will call for nominations and appoint the members of the Advisory Committee from the nominees whose appointment is not subject to veto under this Schedule.
2. The Advisory Committee will comprise at all times a total of 5 members to be appointed by the Minister comprising -
  - a. 1 ordinary member selected from at least 4 nominees of the South Australian Division of the Urban Development Institute of Australia (UDIA) -
    - i. With those members having knowledge and experience in any one or more of the fields of urban design,
    - ii. land development,
    - iii. engineering; and
    - iv. town planning;
  - b. 1 ordinary member selected from at least 2 nominees of the District Council of Mount Barker (and in the event that no nominees are provided by the District Council of Mount Barker then from persons nominated by Engineers Australia or if that organisation no longer exists then its equivalent) being persons with knowledge and experience in any one or more of the fields of development, transport planning, town planning, traffic engineering, civil engineering, strategic planning or project management;
  - c. 2 ordinary member selected from at least 2 nominees of the Minister (but not a person employed by or elected to the District Council of Mount Barker) being persons with knowledge and experience in any one or more of the fields of development, transport planning, town planning, traffic engineering, civil engineering, strategic planning or project management;
  - d. a presiding member selected from at least 3 nominees of the Minister (but not a person employed by or elected to the District Council of Mount Barker or the Department of Transport, Energy and Infrastructure or whatever government department with responsibility for transport infrastructure may in time take the place of that department or any landowner of any land within the DPA Area).
3. The Minister will provide the list of all nominees to the UDIA and the Council (and in the event that no nominees are provided by the Council then to Engineers Australia) who may each exercise a veto -
  - a. in the case of the UDIA, on one nominee of the Council, one nominee for an ordinary member of the Minister and one nominee for the presiding member; and
  - b. in the case of the Council, on one nominee of the UDIA, one nominee for an ordinary member of the Minister and one nominee for the presiding member.

4. Members of the Advisory Committee -
  - a. Will hold office for a term of 2 years;
  - b. May be reappointed at the expiry of their term;
  - c. May be removed from the Advisory Committee by the Minister for persistent and substantial non attendance, mental incapacity, breach of any confidence, irreconcilable conflict of interest or otherwise if the Minister believes that the member cannot properly contribute to the performance of the functions of the Advisory Committee.
5. In the event of the removal, retirement, expiry of office or resignation of a member of the Advisory Committee the Minister shall appoint a replacement in accordance with clauses 1 to 3 of this schedule to replace any such member with a new member from the same nominator.
6. The members of the Advisory Committee may be remunerated by the Minister in the manner that the Minister sees fit.

Attachment 3 to Item 12.12

Ms Ann Ferguson OAM  
Mayor  
Mount Barker District Council  
PO Box 54  
MOUNT BARKER SA 5251

Dear Mayor

**Mount Barker Road Infrastructure**

Thank you for your letter dated 15 June 2020, regarding the delivery of the remaining sections of the Connector Road to service the Mount Barker Urban Growth Area.

On behalf of the Committee I acknowledge the work of the Council in commissioning Eco Advisory to produce an economic and financial model which will provide further support for development of a business case for future funding and delivery of infrastructure required under the Mount Barker Infrastructure Deed – including both DC Infrastructure as well as the Connector Road.

I am pleased to advise that the Committee is also finalising its advice to the Minister for Transport, Infrastructure and Local Government on a draft Strategic Plan for DC Infrastructure.

On behalf on the Committee, I would welcome the opportunity to meet with you or a representative to provide Council with an update on the Committee's current priorities and draft Strategic Plan.

Yours sincerely



Nigel Brophy  
Presiding Member  
Mount Barker Road Infrastructure Advisory Committee

9 July 2020

<b>12.13</b>	<b>REPORT TITLE:</b>	<b>SMART COMMUNITY STRATEGY CONSULTATION</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/2020/145739</b>
	<b>ATTACHMENTS:</b>	<b>DOC/20/145214 – Smart Community Strategy</b>
	<b><u>Key Contact</u></b>	Paul Emes, Manager, Business Systems and Innovation
	<b><u>Manager/Sponsor</u></b>	Alex Oulianoff, Chief Financial Officer

**Mount Barker 2035 – District Strategic Plan:**

GL 2 Corporate capacity and leadership - For the community to have confidence and trust in the Council that it can deliver services effectively and transparently and promote and progress the needs and ambitions of the District.

- GL 2.3 Continuously strive to improve performance and service delivery across all Council functions.
- GL 2.4 Adopt digital services and social media to support improved service delivery and accessibility for residents
- GL 2.6 Foster strategic alliances to deliver key projects and initiatives in partnership with key stakeholders

**Annual Business Plan:**

The development and finalisation of the Smart Community Strategy is listed as a key annual objective for 2020/21.

**Purpose:**

To present and seek endorsement for community consultation of the draft Smart Community Strategy in accordance with council's public consultation policy.

**Summary – Key Issues:**

1. The draft Smart Community Strategy has been completed following input obtained from both external community stakeholders and internal council staff and Council Members.
2. The development of the strategy has also included input from subject and industry experts, with the aim of providing a guiding document for both council and the community.
3. The strategy has been peer reviewed and in alignment with Council's 2020-2035 Community Plan is focussed on advancing community wellbeing, environmental sustainability and economic development.

**Recommendation:**

That Council:

Approve the draft Smart Community Strategy for community consultation in accordance with Council's public consultation policy.

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**Background:**

1. The draft Smart Community Strategy has been developed over the past 12 months in response to recommendations provided in an independent review of council's ICT needs.
2. Coupled with the recommendations of the independent ICT review there is increasing recognition of the opportunities and the leading role council can play in using technology for the public benefit. Numerous examples of local councils taking a lead in "Smart Community" projects, include the Unley City Council's - "Heywood Park Smart Precinct and King William Road Streetscape" projects, the Light Regional Council - Kapunda "Smart Tourist Town" project and Adelaide City Council "Gig City" initiative, just to name a few.

**Discussion:**

3. As the reliance on technology increases throughout the community, Council has recognised the need to take a leading role in enabling the positive impact technology can have on the community in terms of: community wellbeing, economic prosperity and ecological sustainability.
4. The draft Smart Community Strategy is technologically agnostic to ensure council does not get locked into a single technology or solution. Thereby maintaining its independence and flexibility to take advantage of new and/or emerging technologies and ensure council owns its data and gets the best possible return on investment for the community.
5. The Smart Community Strategy has been developed as a measurable, enduring high level guiding strategic document, aimed at informing the opportunities and deployment of "Smart" technologies across the community.
6. The strategy has been informed and framed around Council's 2020-2035 (draft) Community Plan, and includes eight (8) key cornerstone guiding principles and six (6) key focus areas.
7. The development of the strategy has been undertaken in consultation with key community stakeholders and subject matter experts. This includes two (2) days of facilitated workshops with more than forty (40) community representatives and internal council staff held late last year. Two (2) informal gatherings with elected members including a gathering last year and most recently this month, and input from industry experts from Datacom and SAGE Automation.

8. An extensive review has also been undertaken of other like-minded strategies with the final draft being informed by these strategies and has since been independently peer reviewed.
9. The strategy aims to provide direction, clarity and common understanding of the opportunities that exist, with these opportunities articulated within each of the six (6) applicable key focus areas, and the strategy also highlights the fundamental components on pg. 7, necessary to making a community “Smart”.
10. The future success of the strategy will be measured using community vitality indicators as a proven means of monitoring the performance of the strategy and future actions undertaken and guided through the strategy.
11. The draft strategy is now at a point of maturity whereby it is now ready to be considered by the wider community and upon responding to the outcome of this consultation, then finalise and seek endorsement of the completed strategy.

**Community Engagement:**

Decision to be made	To endorse the Smart Community Strategy
Key factors to be considered in decision (dot points)	Suitability for consultation Community support Social, environmental and economic benefits Intent and Purpose
Area of community influence	Aspects that are fixed: The guiding principles and delivery framework are fundamental elements of the strategy and remain fixed.  Key areas for community input:  The community can add value by providing input into the needs, priorities, aspirations held within the strategy.  Local knowledge, experience and ideas that may improve upon the purpose, intent and opportunities identified in the strategy  And  Information on impacts and acceptability of proposals
Method of consultation, informing community & cost	The community will be informed about the Smart Community Strategy via  <ul style="list-style-type: none"> <li>• Council Website</li> </ul>

	<ul style="list-style-type: none"> <li>Local Paper Advertisement</li> </ul> <p>Feedback on the draft strategy will be sought via</p> <ol style="list-style-type: none"> <li>Your Say Mount Barker</li> <li>Written submission</li> </ol> <p>The cost of consultation is expected to be approximately \$250 and funded within operational budgets.</p>
Feedback to stakeholders/Council	<p>A Council Report summarising the feedback and changes made will be provided.</p> <p>Meet with key stakeholders where required to further discuss and work through any issues.</p>
Timeframe for consultation	<p>Consultation on the draft Smart Community Strategy will be 3 weeks from the 4<sup>th</sup> of November to the 25<sup>th</sup> of November.</p>

**Long Term Financial Plan:**

The Smart Community Strategy is a high level, principle driven document intended to inform and provide guidance for the inclusion of smart technologies into future projects and budgets already included in the LTFP. To this end, the Smart Community Strategy does not impact on the LTFP, instead helps to inform the projects and budgets comprised within it.

**Budget:**

There are no budget implications in 2020/21 associated with the Smart Community Strategy.

**Statutory/Legal:**

None

**Staff Resource Requirements:**

The proposed Smart Community Strategy community consultation will have minimal impact on staff resources, and will be undertaken as part of business as usual driven through council’s Business Systems and Innovation team.

**Environmental:**

The Smart Community Strategy includes the natural environment as a key focus area and recognises the proven role “smart” technology can play in assisting in the sustainable use of natural resources and management of the environment.

**Social:**

The Smart Community Strategy is centred upon advancing community wellbeing. The strategy seeks to ensure every member of the community is equally engaged and benefits from the development of our smart community including the aged, disabled and disadvantaged.



**Risk Assessment:**

In the absence of having a Smart Community Strategy to lead the community towards pro-actively seizing upon the opportunities and driving the benefits technology can play in advancing community wellbeing, these opportunities may go unrealised or acted upon in ways that are inequitable, uneconomic or ineffective.

**Asset Management:**

The Smart Community Strategy highlights throughout the document opportunities to more effectively and efficiently manage council assets and thereby better serve the community. Using smart technology to capture data and using the insights this data provides to make more informed decisions surrounding the provision and management of council assets, the community will directly benefit.

**Conclusion:**

The Smart Community Strategy is recognised as a necessary strategic document aimed at leading the community towards a more sustainable and brighter future, where technology is used to advance community wellbeing.

The strategy has been developed in consultation with key community stakeholders and subject experts, is high level, community driven and enduring. The strategy is aimed at all sectors of our community where no individual is excluded, with the strategy underpinned by a number of fundamental guiding principles.

To this end, the draft Smart Community Strategy is now ready to be endorsed for community consultation.

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Previous Decisions By/Information Reports to Council - Nil

Meeting Date		HPRM Reference	DOC/
Title			
Purpose			


Attachment 1 to Item 12.13



MOUNT BARKER  
DISTRICT COUNCIL

DRAFT  **SMART COMMUNITY STRATEGY**

our road map to a smarter future

A woman with dark hair, wearing a brown fur cloak, is shown from the chest up. She is holding a long, smooth, light-colored wooden staff with both hands, extending it upwards and to the right. Her expression is thoughtful as she looks towards the staff. The background is a scenic landscape at sunset or sunrise, with a bright sun low on the horizon, casting a warm glow over a valley filled with trees and hills. The sky is a mix of orange, yellow, and blue. The overall mood is serene and contemplative.

We acknowledge that the district is part of the traditional ancestral land of the Peramangk People. We acknowledge the deep feelings of attachment and relationship of the Peramangk people to this land and their ongoing custodianship.

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## FOREWORD

The Mount Barker District Council offers an enviable lifestyle with outstanding facilities, housing choice, education, shops and services nestled amongst the beautiful Mt Lofty Ranges. Perfectly located, the district is both accessible and liveable, located only 20 minutes' drive from inner metropolitan Adelaide.

With a current population of approximately 37,481 people, the district is one of the fastest growing regions in the state bringing with it both opportunities for our community and challenges. To make the most of the opportunities whilst solving the challenges, a smart, well connected community driven by innovation and creativity, enabled through technology will play a crucial role in driving and enabling community prosperity, sustainability and wellbeing.

To achieve this, our community must have access to fast and reliable internet particularly for our education and business sectors. Other technologies such as the Internet of things (IoT) will improve the quality and management of public facilities, and support innovative "smart" services such as transport on demand, smart car parking, lighting and public way finding.



The innovative use of technology and data will underpin the prosperity of local business and attract new industries creating job opportunities and investment essential for a growing community.

Taking a leading role driven by the needs of our community, council is committed to establishing a smart and connected community. Through this Smart Community Strategy and its guiding principles and programs council is providing the direction needed to deliver a smart, safe and vibrant community, benefiting from the highest standards of sustainable living and wellbeing.

**Ann Ferguson,**  
Mayor

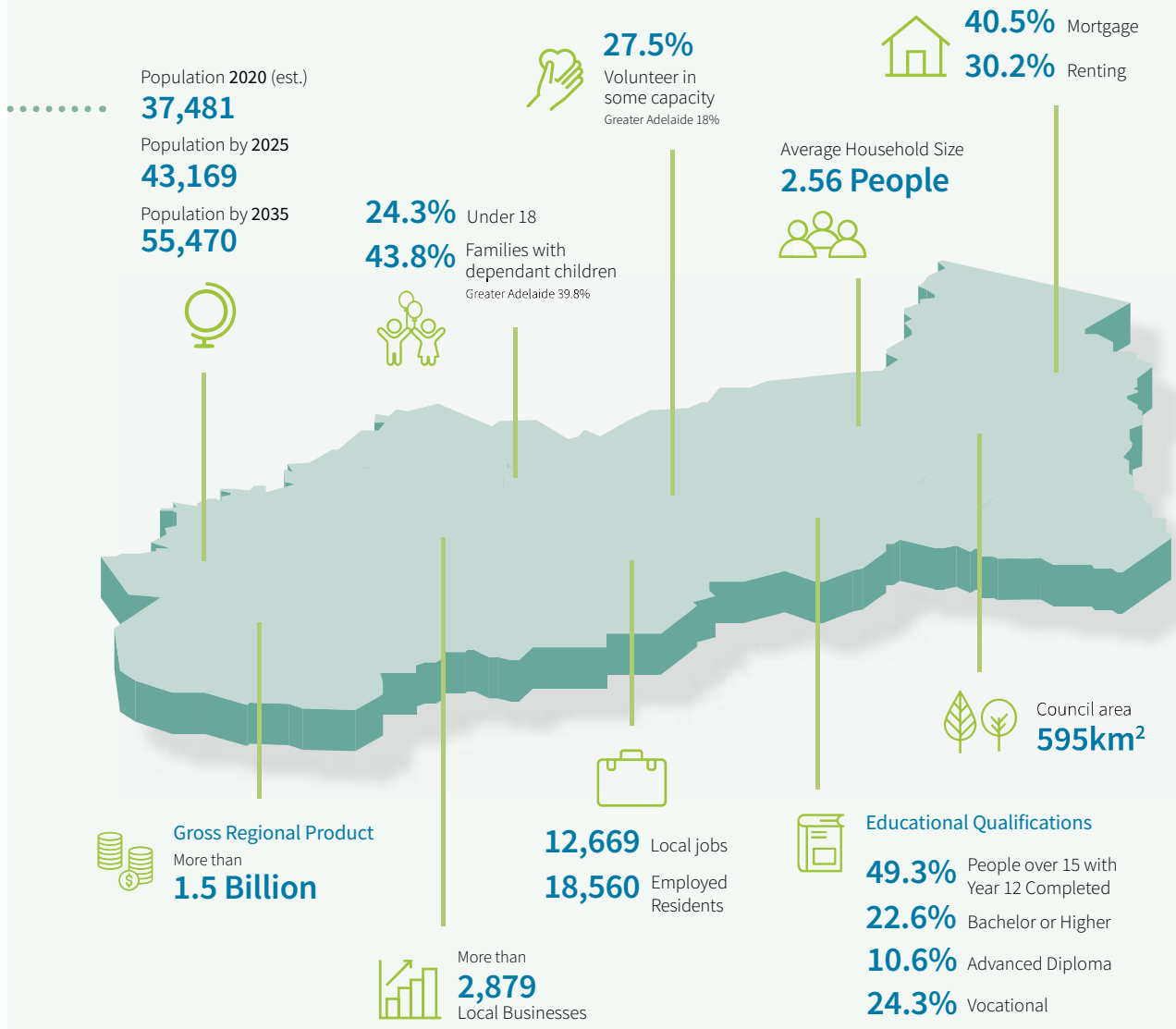
September 2020





# OUR DISTRICT COMMUNITY OVERVIEW

The Mount Barker district is one of the fastest growing regions in South Australia, with higher than state average median incomes, low unemployment and a low disadvantage index making the district one of the most attractive areas to live, work and play.



Growing at a rate of nearly 3% per annum, the Mt Barker district is proving to be very attractive for young families making up 43% of the population, and importantly over 50% of the overall adult population hold either vocational or tertiary education qualifications.



## THE ROLE OF COUNCIL IN DEVELOPING A SMART COMMUNITY

As the reliance on technology increases throughout our daily lives, council has recognised the need to take a leading role in enabling the positive impact technology can have on community wellbeing, economic prosperity and ecological sustainability. In response to this, council has been steadily planning and establishing its smart community credentials.

Council has been building its “smart” capacity and capabilities for some time, all aimed at meeting the immediate and future needs of the community. These include the introduction of online electronic forms and payment services, deployment of digital process automation, cloud based administrative enterprise and governance systems and mobile workplace technologies.

Looking into the future, there are numerous smart technology opportunities that exist across all areas of council business. These opportunities extend into waste water management, project and asset management, financial services, governance, public safety and strategic planning, and when realised will deliver a significant uplift in council efficiency and effectiveness.



## COMMUNITY FOCUSED

With an abundance of “smart” opportunities on the horizon, council now considers it necessary to develop an integrated Smart Community Strategy aimed at providing a clear road map forward aligned with the vision identified in council’s overarching Community Plan and is highlighted as a strategic guideline striving towards –

**“A community that is smart, culturally rich, prosperous, safe connected and sustainable”.**

Developing a smart community is a key priority direction for council and in collaboration with its community, the strategic aim is to identify and capture key drivers and opportunities. Then through the application of smart technology, innovation and creativity, improve council performance, solve problems and improve the quality of life for all members of the community.

Demographic indicators point to a significant proportion of the Mt Barker population being comprised of young families. Assumingly this demographic is already competent in both the use of mobile technology and high consumers of online digital services. However, it is important to ensure the disadvantaged and those less technically literate are equally engaged and benefit from the development of our smart community.

In direct consultation with both internal council business areas and external stakeholders, council’s Smart Community Strategy will serve to capture what a ‘Smart and Connected Community’ means to all those living and working in the district. Then responding to these insights, build upon the community’s digital literacy, sophistication and accessibility to smart technologies.





# WHAT MAKES A COMMUNITY SMART?

A Smart Community is one that uses data and technology coupled with human endeavour to solve problems and capitalise on opportunities to improve community well-being. Every community is different with its own unique needs, ever evolving challenges and opportunities. Going smart places, the community on the fast track to greater resilience, sustainability, and competitive advantage.

To achieve this, council’s Smart Community Strategy must remain agile and adaptive to meet the dynamic needs of the community and responsive to the pace of technological change.

Through the analytical insights gained from data, and baselining what needs to be improved, a framework can be established to deliver a sustainable model for improvement. Then applying technology where appropriate, driven by innovation and creativity a smart community can overcome many previously unresolved challenges.

Developing a smart community is a long term commitment to a continuous journey of improvement with creativity and innovation at its core. With council’s overarching Community Plan identifying a Smart Community as –

**“one that uses available wisdom, knowledge, tools and technologies to better itself and work towards a more equal and harmonious society and sustainable future”**

Whilst there are many contributing factors, there are three fundamental components that must exist and work together to establish a successful and sustainable smart community, and Mt Barker is no exception.

These three components are;

- 1. Technology** - As the enabler, it is the accessibility to technology such as the internet and reliable interoperability and connectivity.
- 2. Applications** - The applications and tools associated with technology including programs, data collection and analytics, informing the decisions made arising from the insights this data and associated programs provide.
- 3. Adoption** - The most crucial component is the adoption and user experience including subsequent benefits realised from combining the two previous components. Including more accessible, efficient and targeted use of council assets and services, ease of information sharing and improved communication.

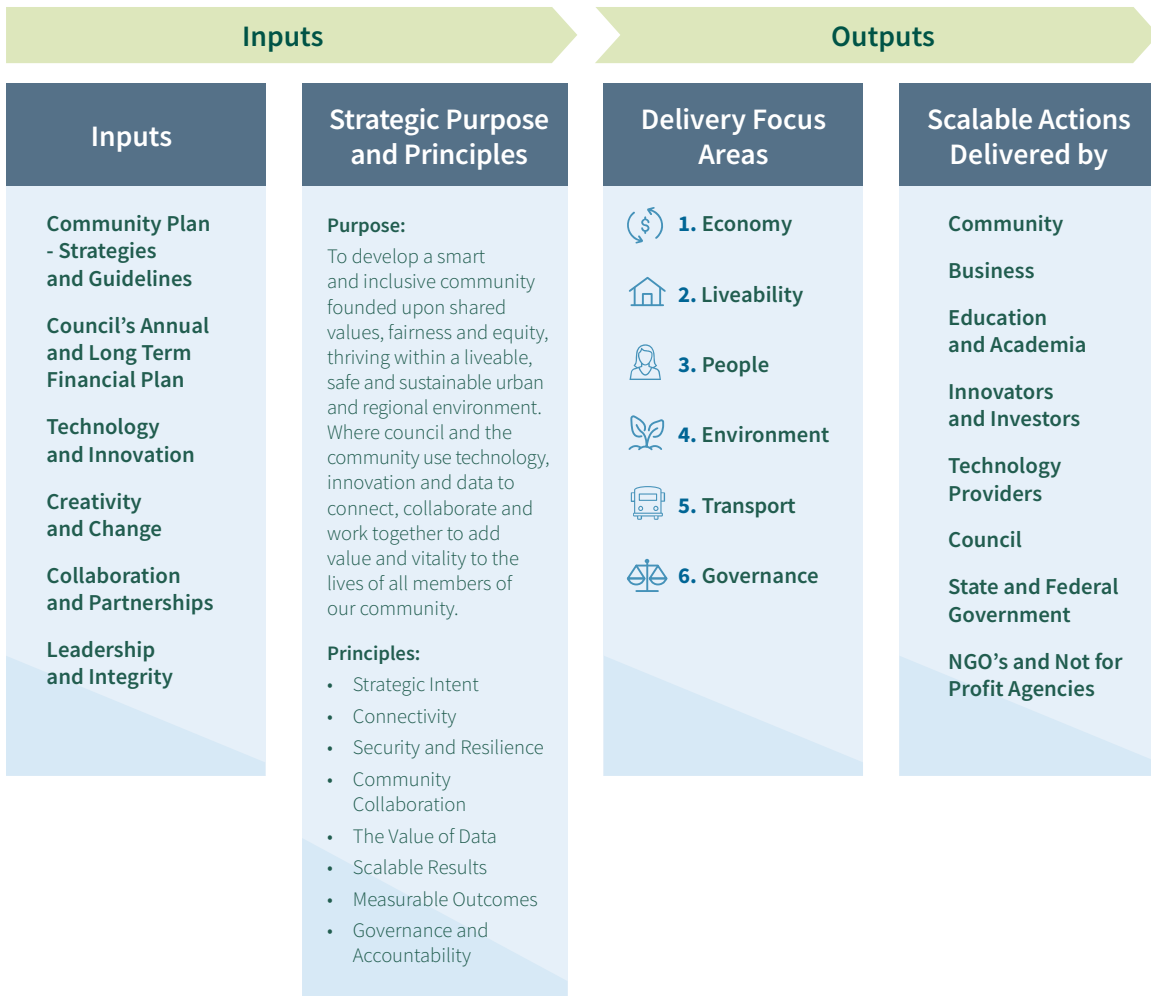
In an effort to successfully combine these key components of a smart community, the collaboration of council, residents, business and educational establishments alike is essential. The Smart Community Strategy is therefore not determined or driven by technology, but instead technology is seen as the enabler driven by innovation and creativity to advance prosperity, liveability and sustainability.







# SMART COMMUNITY STRATEGY SCHEMATIC



## SMART COMMUNITY STRATEGIC PURPOSE

To develop a smart and inclusive community founded upon shared values, fairness and equity, thriving within a liveable, safe and sustainable urban and regional environment. Where council and the community use technology, innovation and data to connect, collaborate and work together to add value and vitality to the lives of all members of our community.





# GUIDING PRINCIPLES

Mount Barker District Council smart community outcomes will be guided by the following principles:

## 1. Strategic Intent

Smart Community initiatives will be guided by this strategy, driven by innovation and enabled through technology to achieve scale and realise the benefits to improve community wellbeing, economic prosperity and environmental sustainability.

## 2. Connectivity

Digital connectivity and interoperability will be a key part in achieving a smart community. A fundamental tenet of all smart initiatives will be to securely and conveniently serve the community through freely accessible digital services wherever they are needed and through any device.

## 3. Security & Resilience

All smart initiatives and associated technologies deployed will be established using best practice and incorporate the highest possible standards of data security. This will serve to protect the privacy and interests of the community and effectively maintain the continuity of all smart council services.

## 4. Community Collaboration

This Smart Community Strategy will foster a community wide culture of inclusiveness, creativity and innovation. Achieved through the cross collaboration of all stakeholders including universities, schools, businesses, community groups and governmental agencies.

## 5. The Value of Data

Underpinning a smart community is the recognition that data obtained through smart community initiatives when transformed into meaningful information and insights holds significant strategic and economic value. Through this strategy, data will be owned and valued by council as an essential asset, and used for the public benefit to support externally driven, community-led innovation through open data access wherever possible.

## 6. Scalable Results

The performance of smart community initiatives arising from this strategy will be measured and regularly reviewed to ensure appropriate returns on investment are achieved and ensure the strategy remains relevant.

## 7. Measurable Outcomes

Council will use community vitality as a key indicator to evaluate the progress of its smart community initiatives by capturing, converting and combining qualitative and quantitative data to establish an objective community vitality diagnostic model. This model will evaluate the vitality of our community using a range of metrics derived from public safety, health, convenience, connectivity, employment, affordability, civic participation, inclusiveness and sustainability.

## 8. Governance and Accountability

The governance of this strategy will be aligned and integrated with other existing council governance frameworks and priorities to provide continuity of purpose, accountability and the opportunity to apply a digital first approach to all council initiatives within existing budgets.





# INTEGRATED PLANNING APPROACH

Council's overarching Community Plan with its three themes comprising the triple bottom line of Economic Prosperity, Community Wellbeing and Ecological Sustainability provides the strategic direction for all work undertaken by Council. This includes establishing a smart community which is a key priority and strategic guideline of the Community Plan.





## SMART COMMUNITY FRAMEWORK

Leading on from council's Community Plan triple bottom line, the Smart Community Strategy builds upon this through six key interrelated community focus areas.

The "smart" objectives identified within these community focus areas form the essential elements to an integrated Smart Community Delivery Framework. These elements provide the strategic direction needed to drive the components of technology, applications and adoption recognised as the three fundamental underpinnings of a successful smart community.

### The Smart Community Delivery Framework – Key Focus Areas

- 1. Smart Economy:** Entrepreneurial, industrious, advanced, opportunistic, growing and prosperous.
- 2. Smart Liveability:** Safe, healthy, culturally vibrant, cohesive, inclusive and connected communities.
- 3. Smart People:** Innovative, collaborative, educated, motivated, open data driven and creative.
- 4. A Smart Environment:** Green urban planning and design, energy efficient buildings, climate change mitigation, sustainable use of natural resource and renewables.
- 5. Smart Transport:** Integrated multimodal transport systems and infrastructure, permeable, accessible, convenient and timely.
- 6. Smart Governance:** Consultative, facilitative and transparent, digital first efficient and effective service delivery, enabling, skilled and resourceful.





# COMMUNITY CONSULTATION

In consultation with both community and internal stakeholders a range of high level community needs and opportunities have been identified and reviewed to inform focus area objectives. Through ongoing community consultation these objectives will be further developed into a Smart Community - Action Plan.

Ensuring all six focus areas are equally represented, the Smart Community - Action Plan will be structured to provide a dynamic and achievable program of measurable, prioritised, turnkey end to end transformational smart community initiatives.





## COUNCIL LED COMMUNITY DRIVEN

The Smart Community Strategy provides the leadership, purpose and high level strategic intent to develop a course of action to live smart and more sustainably.

In developing this course of action council will look to collaborate with local industry and community stakeholders, both in the provision of smart community networks and the sharing of data to drive economic development and community wellbeing.

Establishing an affordable and scalable Smart Community - Action Plan requires stakeholders both inside and outside of Council to be both engaged and supportive. Delivering on the strategy cannot be successful without meaningful collaboration across a broad group of industry and community stakeholders.

Through collaboration and partnership between council and the community, the use of data and technology where appropriate, will deliver responsive, scalable, smart community driven outcomes improving all facets of life across all sectors of the community.





## INFORMATION MANAGEMENT AND DATA SECURITY

Council already relies heavily upon the collection and dissemination of data to provide a diverse range of essential services. Taking this further, a smart community is underpinned by the collection and analysis of data with the Internet of Things (IoT) and use of low power, low bandwidth sensors playing a pivotal role.

The increasing use of the IoT provides the insights into asset usage and consumer patterns needed to innovate and create solutions to everyday challenges faced by our community.

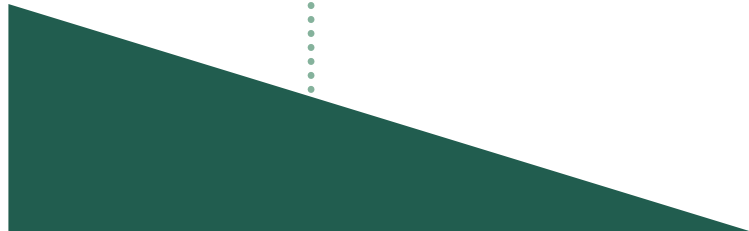
To protect the integrity of data collected and community privacy, council already has in place a comprehensive Information and Technology Security Framework. Council remains committed to data security and will extend and enhance this existing framework wherever necessary to maintain the ownership, availability, confidentiality and integrity of data.



## INTEROPERABILITY AND STANDARDISATION OF DATA AND SYSTEMS

In response to the increasing diversity of technology, systems and devices, integration and interoperability of data and technology is becoming ever more complex and costly to achieve and maintain. To mitigate these complexities and increasing costs, council will aim from the outset to achieve horizontal interoperability between different devices and systems. Council will also develop and implement a data warehousing and intelligence strategy seen as critical in support of a smart community.

As part of this data warehousing and intelligence strategy, council will investigate the creation of a "Data Hub" aimed at solving the challenge of integrating disparate data sets from varying sources. Combining relevant proprietary data with public data sets into a single open platform with appropriate security, privacy and access controls, will provide significant community benefits through open data sharing.





# SMART COMMUNITY FOCUS AREAS

The six focus areas are the essential components of the Smart Delivery Framework. Each focus area is expressed in terms of a contextual overview, an objective, and list of potential opportunities. These have been identified through both internal and external consultation with key stakeholders. The opportunities identified will help to inform a future Smart Community - Action Plan.





1

# Focus area 1 ECONOMY

## Overview

The Mt Barker district has a rapidly increasing population, and in order to meet the future needs of this growing community it is essential the local economy is supported and empowered through smart initiatives and services to keep pace. Attracting new and innovative businesses and industries to the district, whilst supporting the retention and growth of existing enterprise will help develop and retain a skilled workforce and drive our local economy.

## Objective

To establish a local business environment driven by innovation and creativity that seizes the opportunities to develop existing business and attract new and emerging industries, human capital and investment to the district. Providing local jobs, career pathways and advancement that enriches the wealth and prosperity of our community.

## Opportunities

- Improve digital connectivity and reliable fast internet connection district wide
- Foster an innovation ecosystem for local start-ups and small businesses
- Provide sensing and data analytic support to tourism precincts and business
- Develop effective and scalable smart open access IoT capabilities
- Expand council's e-service platforms to better connect with customers
- Establish and support a community innovation hub to harness emerging technologies and attract new industries to the district
- Create a council data analytics hub to provide and use open data to provide insights for economic development and strategic planning
- Develop strategic partnerships and networks with smart community influencers and emerging technology and industry leaders.



## 2 Focus area 2 LIVEABILITY

### Overview

The Mt Barker community benefits from a safe, healthy, attractive and accessible peri-urban environment. The district offers outstanding levels of amenity with an abundance of natural open space, excellent shops and services, housing choice and education facilities. Retaining its rural character and high standards of liveability, whilst planning for and accommodating rapid urbanisation presents many challenges. With these challenges comes opportunity, and leveraging smart technology and innovative solutions will play a significant role in enabling Mt Barker to grow sustainably whilst providing its community an outstanding place to live and work.



### Objective

Use data and technology to inform and enable innovative urban and environmental design and management outcomes to ensure a safe, healthy, cohesive and inclusive community, modelled upon social connectedness, civic participation, accessibility, equity and amenity.

### Opportunities

- Establish free public Wi-Fi within government buildings and public spaces
- Work with SAPOL and technology providers to establish a crime prevention strategy through Crime Prevention Through Environmental Design (CPTED)
- Install interactive smart street furniture in public precincts
- Develop 3-D modelling and Augmented Reality capabilities to assist in city planning and deliver positive community outcomes
- Deploy sensors across the district using IoT technology to capture data aimed at improving asset management and maintenance of community facilities
- Leverage smart technology and data to improve disability access and connectivity to services and social networks
- Support and promote digital literacy initiatives across all sectors of the community.



3

## Focus area 3 PEOPLE

### Overview

The most important component to a smart community is how people adopt and use technology and its applications underpinned by easy access to open data. Supported by initiatives to educate and build digital literacy throughout the community to ensure everyone benefits, the innovation, creativity and collaboration of people is what makes a smart community a reality. Technology and data alone does not advance community wellbeing, it is the people within a smart community enabled by technology, data and its applications, that delivers the positive outcomes.

### Objective

Through the capture and open access to data, collaborate, facilitate and partner with universities, schools, businesses, community groups and governmental agencies. Increasing digital literacy to become a regional centre of excellence in the areas of education, training and innovation. Attracting the best of academia and entrepreneurial enterprise to advance community outcomes, where local job opportunities are abundant for an increasingly skilled workforce employed by local high value service providers and high tech driven industries.

### Opportunities

- Develop a living lab program with open access to council and community data sets for business, academia and the public sector to collaborate and utilise
- Support and facilitate training and education programs to improve digital literacy and capability
- Promote and increase community awareness of and access to, emerging and existing smart technology and data
- Provide additional ways for community to collect and feedback data to council
- Promote creativity and innovation through supporting and hosting youth hackathons, tech clubs and IoT workshops increasing the opportunities for the community to learn about and participate in smart community initiatives and education.



# 4 Focus area 4 ENVIRONMENT

## Overview

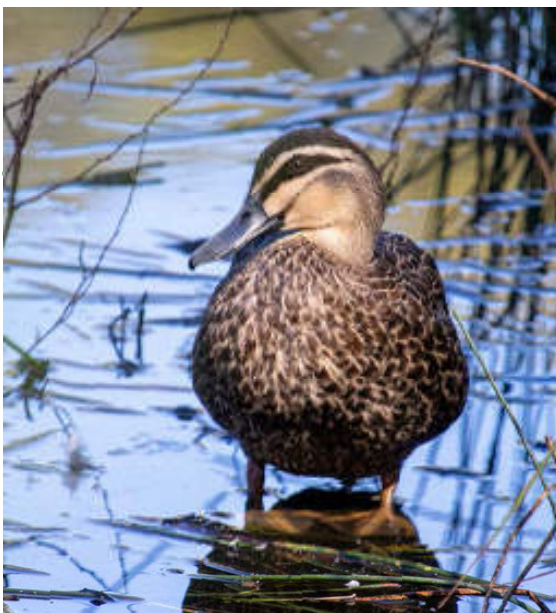
The challenge in finding an equitable and sustainable balance between the often competing elements of economic growth, community wellbeing and ecological sustainability is both complex, as it is necessary. Adding another level of complexity is climate change and the need to develop resilience and strategies to adapt to increasingly unpredictable and damaging climatic conditions. Using technology and data to gain a better understanding of these complex environmental systems and the application of “smart” solutions through more informed decisions will be critical to achieving a sustainable future.

## Objective

Utilise data and technology to provide the insights needed to make informed decisions and provide innovative solutions to district wide environmental challenges. Including mitigating and sustainably managing adverse human impacts on our biodiversity and water catchments, use of natural resources and the effects of climate change.

## Opportunities

- Deploy Smart-Community energy use optimisation technologies to monitor electricity, gas and water usage and waste management
- Promote the use of energy saving applications and detection devices across the district in government, commercial and residential buildings and facilities
- Collect data on climatic and environmental conditions including water and air quality and make this available to the community to raise awareness and drive environmental sustainability
- Deploy sensors in major waterways and catchments to obtain real-time pollution in flows and flood behaviour
- Deploy district wide smart, efficient public lighting
- Investigate digital waste management services for residents
- Leverage smart technology and data to support the establishment of a local circular economy.



# 5 Focus area 5 TRANSPORT

## Overview

The Mt Barker district comprises a fast developing regional urban centre, six smaller townships and several rural villages located across all corners of the district. This poses both contemporary urban and rural related transport and mobility challenges. Whilst the need for a multimodal connected, convenient and permeable transport system extends district wide, the context and community settings are as diverse, as they are dispersed. This gives rise to very different transport and mobility demands for rural residents compared to residents in close proximity to Mt Barker’s regional urban centre.



## Objective

Establish an integrated multimodal transport system supported by real time commutation information systems and infrastructure. Encouraging walking, cycling and public transport as alternate modes of transport, whilst providing “smart” accessible, convenient transport and mobility options for both urban and remote communities improving connectivity, permeability, and equity of service.

## Opportunities

- Collect data on traffic movement and parking behaviour to inform future traffic management planning
- Investigate smart parking management options to reduce congestion and help local business
- Support the expansion of public transport on demand
- Deploy sensors on council vehicles to get real-time road and footpath condition data.
- Promote the deployment and use of ride-hailing, car and bike-sharing applications
- Model pedestrian movement and analyse against local transport infrastructure design and services to improve connectivity, permeability and reduce reliance of private motor vehicles.



## 6 Focus area 6 GOVERNANCE

### Overview

A Smart Community doesn't just happen. To deliver the benefits technology and data can provide, a community requires collaborative, coordinated and consultative leadership and strategic vision. Representing the local community and provider of essential services, local government is best placed to provide this leadership, and with it the vision, policy direction, planning, governance and accountability. Focussed and committed to servicing the needs of its community, local councils are uniquely capable of bringing together the key components required to successfully establish a smart community and realise benefits through more efficient and effective service provision.

### Objective

Provide coordinated leadership and accountability to collaborate across governments and the community to efficiently and effectively facilitate, support and implement where practical the infrastructure, technology, skills and resources needed to develop a smart community.

### Opportunities

- Establish a council open data and analytics platform
- Expand online e-service options for customers
- Increase the use of business process and robotic automation technologies to increase customer service efficiency and effectiveness.
- Further develop remote working capabilities to improve business continuity and resilience
- Investigate smart technologies to improve stakeholder engagement, collaboration and communication
- Facilitate and support smart community initiatives by providing easy access to public buildings, facilities, technology and data
- Encourage networking and collaboration amongst key technology providers, business and education leaders and heads of government
- Investigate the use of virtual customer response and conversational interfaces to improve customer service and response times
- Investigate the use of digital technologies for public reporting, policy formulation and strategic procurement.





## FUNDING THE PROGRAM

To deliver a smart community program requires the close collaborative partnership between the public and private sectors, academia and the community from conception to implementation and completion.

Beyond the strategic intent of a smart community, the research, development, conceptualisation and proof of concept through to the district-wide implementation of projects requires tangible investment and buy in from both government and private enterprise.

In addition to funding smart community programs through council's business as usual budget allocations, Public-Private Partnership Funding (PPPF) is also seen as an important implementation model. Depending on the initiative, council will be seeking to work with the private sector and gain financial support to deliver a district wide smart community, led through this Smart Community Strategy.





## MEASURES OF SUCCESS

As an actionable outcome of this Smart Community Strategy council will collaborate with key stakeholders to develop and deploy an endorsed Smart Community - Action Plan within 3 months of this strategy being published. This will include among other things, priorities, timelines and key performance measures.

More broadly, the overall success of this Smart Community Strategy will be measured against intended improvements in Community Vitality.

Community Vitality as a measure of community wellbeing is widely recognised internationally and described as –

**“The ability of a community to sustain itself into the future as well as provide opportunities for its residents to pursue their own life goals and the ability of residents to experience positive life outcomes.”** (State University of Oregon)

To do this, council will establish a Community Vitality diagnostics model within 12 months of the Smart Community - Action Plan being endorsed, using a variety of key qualitative and quantitative measures derived from;

- Public safety and crime data
- Public health outcomes
- Volunteering numbers
- Civic Participation
- Organised Sport Participation
- Public Transport Usage
- Commuting times
- Water and air quality
- Public facility, amenities and walking trail usage
- Economic and employment data
- Education
- Housing and construction activity
- Community satisfaction.







**MOUNT BARKER DISTRICT**  
DRAFT **SMART COMMUNITY STRATEGY**

**Mount Barker District Council**

**Local Government Centre**  
Mount Barker Homemaker Centre  
6 Dutton Road, Mount Barker SA 5251

**P** PO Box 54, Mount Barker SA 5251  
**T** 8391 7200 **F** 8391 7299  
**E** council@mountbarker.sa.gov.au



<b>12.14</b>	<b>REPORT TITLE:</b>	<b>COMMUNITY PLAN 2020-2035 FOR ENDORSEMENT</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/142695</b>
	<b>ATTACHMENTS:</b>	<b>1. DOC/20/149709, COMMUNITY PLAN 2020-2035</b> <b>2. DOC/20/145892, SUMMARY OF CONSULTATION</b> <b>3. DOC/20/149750, SUMMARY COMMUNITY PLAN 2020-2035</b> <b>4. DOC/20/149745, COMMUNITY PRIORITY DIRECTIONS – IDEAS MARKET PLACE</b> <span style="color: red;">These attachments are provided separately on the Council website (<a href="#">click here</a>)</span>
	<b><u>Key Contact</u></b>	<b>Greg Sarre, Manager Economic Development and Sustainable Futures, Planning and Development</b>
	<b><u>Manager/Sponsor</u></b>	<b>Marc Voortman, General Manager Planning and Development</b>

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership

GL:1 Active democracy and effective representation.

GL 1.3 Provide opportunities for the community to access and participate in decision-making processes

**Annual Business Plan:**

The review and engagement to develop and finalise the Plan was provided for in the 2019/20 and 2020/21 budgets.

**Purpose:**

For Council to endorse the final Community Plan 2020 - 2035

**Summary – Key Issues:**

1. Mount Barker 2035 District Strategic Plan was adopted in December 2015 and has been reviewed and updated.
2. A review of the plan and associated engagement process was commenced in 2019 and concluded in September 2020.
3. The draft Community Plan is now being presented for endorsement.

**Recommendation:**

That Council:

1. Endorse the Community Plan 2020-2035.
2. Note that a summary Community Plan 2020-2035 has been produced and will be used as the primary community facing engagement and communication tool for the long term goals, objectives and priority directions elaborated on in the full Community Plan.

**Background:**

1. Mount Barker 2035 District Strategic Plan was developed in 2015 to provide direction for Council over the next 20 years. The Strategic Plan is part of the suite of plans required under the Local Government Act; other Plans are the Long Term Financial Plan and Strategic Asset Management Plan.
2. At its meeting on 2 September 2019, Council adopted a process to review Mount Barker 2035, engage with the community and develop a draft new Strategic Plan.
3. A presentation on the Strategic Plan and the Long Term Financial Plan was also given to the Audit and Risk Committee on 12 December 2019. The new Community Plan shows the strong links between it and the LTFP.
4. From the review of the current Plan and input received, a new Community Plan was developed and endorsed by Council at its meeting on August 3, 2020, to proceed to consultation.
5. Consultation on the draft Strategic Plan (Community Plan 2020-2035) has concluded and it has been edited to incorporate feedback received.
6. The Community Plan 2020-2035 (the Plan) is now presented for consideration and endorsement by Council.

**Discussion:**

7. The elements of the process to develop the Community Plan 2020-2035 are set out in the table below.

<b>Process element</b>	<b>Date</b>	<b>Outcome</b>
Review of the previous Mount Barker 2035 District Strategic Plan	June-August 2019	Review of progress against the previous plan's objectives and preparation of consultation process.
Consultation process for the review and update of Mount Barker 2035 – District Strategic Plan	September 2019	Council endorsement of consultation process.
Call for written submissions and vision	September	26 submissions received.

statements	2019	Submissions informed the drafting process.
Council member workshop #1	October 2019	Input provided by Council members into proposed vision, goals and objectives.
Futures Forum #1	November 2019	Input provided by 80 people into vision, goals, objectives and the formulation of high priorities.
Audit and Risk committee meeting	December 2019	The Committee was updated on the process to develop the Long Term Financial Plan and Strategic (Community) Plan
Council member workshop #2	December 2019	Review and further input provided by Council members into vision, goals, objectives and priorities.
Community Plan drafting	February – April 2020	Draft Community Plan developed.
Community Plan process Council update	May 2020	Information provided to Council on drafting process and timelines.
Draft Community Plan 2020 - 2035 presented for community consultation	August 2020	Council endorsement for the draft Community Plan to proceed to community consultation.
Audit and Risk committee meeting	August 2020	The Committee provided feedback on the draft Community Plan 2020-2035.
Consultation on Draft Community Plan 2020-2035	August – September 2020	30 submissions were received.
Futures Forum #2	September 2020	Input provided by 60 people into priority directions and opportunities for partnerships and collaboration.

8. Overall, approximately 160 people have provided input into the development and review of the Community Plan 2020-2035.
9. Community feedback in the development of the draft Plan and then in providing feedback on the Plan has been focussed on the development and refinement of the 6 priority directions developed.
10. All the community feedback on the draft Plan is summarised in attachment 2. Ideas from the second Futures Forum, under the 6 priority directions, have been incorporated within an appendix to the Community Plan (see attachment 4).
11. Where feedback has resulted in changes to the Plan, this has been noted in the consultation summary table. Where feedback has not resulted in

changes to the plan, this is also noted and discussed in the related commentary.

12. Overall, feedback on the draft Plan has been positive with comments noting that the Plan provides an appropriately positive and ambitious shared vision of how Council and others can work towards the future wellbeing and prosperity of the district community.
13. The Audit and Risk committee provided feedback on the Draft Plan at its meeting on 20 August. The feedback and response is summarised in the table below.

<b>Audit and Risk Committee feedback</b>	<b>Staff response</b>
Consider smarter measures with lag indicators	Measures have been changed to be more specific and able to be tracked over time
Reconsider academic language	Language has been modified where considered necessary
Focus on what we are trying to achieve	The Community Plan is a high level, long term document designed to highlight the issues, challenges and opportunities facing the community. Projects, programs and services aligned with delivering the Plan will provide the focus this feedback refers to.
Consider making it shorter to hold attention	A summary document of the Plan has been produced to enable communication and engagement . The summary Community Plan is included as attachment 3.
Consider national, international measures and indices	Some of the measures included will be benchmarked against State and National indices (e.g. the unemployment rate). Sustainable Development Goals have been added to the Plan
Include more of a balanced focus on COVID, bushfires, climate change emergency and consider the opportunities that have been provided by COVID eg buy Australian and local, holidaying locally	Text has been edited to reflect this feedback, balanced against strong community feedback on some of these issues.
Consider target market – maybe too confusing for a community member	It is suggested that communicating opportunities and outcomes stemming from the Community Plan is more relevant to lower level planning document and processes.
New economic model too academic and consider further explanation of the circular economy	The doughnut economics and circular economy concepts have been edited for clarity.

#### 14. Final Plan

The Community Plan 2020-2035 presented here for the consideration of Council has been edited to reflect the feedback received, to improve some areas of the plan and to improve flow and readability. Some design changes have occurred, including where text is placed in the document and to diagrams and images.

15. Performance measurement and alignment with the Annual business Plan

Page 6 of the Community Plan sets out the Corporate Planning Framework and how the goals, objectives and priorities will be achieved. Further work will be occurring in the coming months to develop a 4 year Corporate Plan that effectively links the long term nature of the Community Plan and the Annual delivery program of Council via the Annual Business Plan and budget.

**Community Engagement:**

Decision to be made	Feedback on comments received
Key factors to be considered in decision (dot points)	The draft Community Plan sets a long term vision and associated goals and objectives for the social, environmental, and economic benefits for the community
Area of community influence	Aspects that are fixed: Council must have a Strategic Plan that meets the requirements of the Local Government Act.  Key areas for community input: The community were asked to reflect and comment on whether the draft Plan adequately reflects their values, concerns and opportunities and what changes, if any, they would like to see in the document
Method of consultation, informing community & cost	The draft Plan was made available at the Local Government Centre, the Library and on the Council's Your Say platform. It was promoted via Facebook and Council's website. A summary document was available throughout the district. A second Futures Forum was held at the Environmental Services Centre, and was open to any interested party. 60 people attended.
Feedback to stakeholders/Council	The community will be advised once the plan is adopted
Timeframe for consultation	Consultation commenced formally on the 5th of August and concluded on 30 September.
Decision to be made	Comments were sought on the draft Community Plan

**Policy:**

Consultation policy has been followed.

**Long Term Financial Plan:**

The Community Plan 2020-2035 is part of the suite of strategic management plans Council is required to develop including the Long Term Financial Plan. The draft Long Term Financial Plan that is being presented at this meeting includes the priorities outlined in the Community Plan.

**Budget:**

The review and engagement to develop and finalise the Plan was provided for in the 2019/20 and 2020/21 budgets.

**Statutory/Legal:**

The Local Government Act requires Councils to develop strategic plans and review them within 2 years of the election of a new Council. Council's previous Strategic Plan was adopted in 2015. The Community Plan 2020-2035 satisfies this requirement.

**Staff Resource Requirements:**

The Community Plan is the principal document that guides the work of Council and therefore of relevance to all parts of the organisation in development and implementation.

**Environmental:**

Current and future environmental issues are incorporated within the Community Plan.

**Social:**

Current and future social and community issues are incorporated within the Community Plan.

**Risk Assessment:**

Goals and objectives relating to risk management are included in the Community Plan.

**Asset Management:**

Goals and objectives relating to asset management are included in the Community Plan.

**Conclusion:**

The Community Plan 2020-2035 has been written after a major review of the previous plan, taking into account global and regional influences, current and anticipated growth over the next 15 years, existing knowledge and planning and elected member, staff and community input. The Community Plan has undergone a period of community consultation and changes have been made to reflect this feedback. The Plan is now presented to Council for endorsement.

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## Previous Decisions By/Information Reports to Council

Meeting Date	3 August 2020	HPRM Reference	DOC/20/61864
Title	Draft Community Plan 2020 - 2035 for community consultation		
Purpose	For Council to endorse the draft Community Plan 2020 - 2035 to proceed to community consultation		

Meeting Date	4 May 2020	HPRM Reference	DOC/20/28199
Title	Strategic Plan Review Process Update		
Purpose	To provide an update to Council on the process to review and update Mount Barker 2035 District Strategic Plan.		

Meeting Date	2 September 2019	HPRM Reference	DOC/19/102855
Title	Strategic Plan Review Process		
Purpose	To seek Council endorsement of the proposed process for the review and update of Mount Barker 2035 – District Strategic Plan		



**ITEM 12.14**

**COMMUNITY PLAN 2020/2035 FOR ENDORSEMENT**

- ATTACHMENTS:**
- 1. DOC/20/149709, COMMUNITY PLAN 2020-2035**
  - 2. DOC/20/145892, SUMMARY OF CONSULTATION**
  - 3. DOC/20/149750, SUMMARY COMMUNITY PLAN 2020-2035**
  - 4. DOC/20/149745, COMMUNITY PRIORITY DIRECTIONS – IDEAS MARKET PLACE**

**PROVIDED AS SEPARATE ATTACHMENTS ON COUNCIL'S WEBSITE**

**<https://www.mountbarker.sa.gov.au/council/meetings/full-council>**

**Please click here to be taken to the Attachments**

**12.15**      **REPORT TITLE:**      **HAHNDORF MAIN STREET REVITALISATION**

**DATE OF MEETING:**      **2 NOVEMBER 2020**

**FILE NUMBER:**      **DOC/20/139649**

**ATTACHMENTS:**      **1 - Concept plan, DOC/20/113944**  
**2 - Detailed concept, DOC/20/113942**  
**These attachments are provided separately on**  
**the Council website ([click here](#))**

**Key Contact**      Maddie Walker, Team Leader Strategic Projects  
and Planning Policy

**Manager/Sponsor**      Marc Voortman, General Manager Planning and  
Development

Phil Burton, General Manager Infrastructure

**Mount Barker 2035 – District Strategic Plan:**

**Community wellbeing**

CW 2.6      Undertake town planning and infrastructure provision to facilitate  
healthy lifestyles and safety by design in development.

**Economic Prosperity**

EP 4.3      Facilitate tourism infrastructure and information provision.

**The Urban Environment**

UE 1.3      Design infrastructure that increases use and outdoor activity

UE 1.5      Establish and maintain landscapes that are suited to current and future  
environmental conditions and outcomes and provide high amenity

UE 2.2      Enable safe and logical pedestrian, bicycle and mobility scooter  
movements to and through public spaces.

UE 3.1      Ensure the protection, enhancement and celebration of built heritage is  
at the forefront of urban design and planning

UE 3.2      Ensure that quality built outcomes, green infrastructure and open space  
activation are prioritised in the development and renewal of town  
centres and main streets.

**Purpose:**

To seek endorsement of the detailed concept for Hahndorf Main Street  
Revitalisation.

**Summary – Key Issues:**

1. Street beautification work along the Hahndorf main street (Mount Barker Road) was identified by the community as a key priority in the Hahndorf Township Plan (endorsed March 2018).
2. Following community consultation in late 2019 on a concept plan for the Main Street, Council has prepared a detailed concept which takes into account feedback received.
3. Key amendments include changes to the proposed pedestrian and street tree lighting being a 'like for like' replacement of the existing coach lighting and inground up-lighting / bud lighting in street trees.
4. Engagement with key stakeholders has continued through the development of the detailed concept and will continue throughout construction once fully funded.

**Recommendation:**

That Council endorse:

1. the Hahndorf Main Street detailed concept plan contained in attachments 1 and 2.
  2. Staff to continue to seek external funding to deliver the project.
- 

**Background:**

1. Hahndorf Main Street remains the 7<sup>th</sup> most visited township in Australia and is regularly voted amongst the countries top tourist destination.
2. A State Heritage recognised Main Street, measuring 1.2km in length, it is a unique shopping, cultural, commercial and entertainment precinct that is the centre piece of South Australia's and more specifically the Adelaide Hill's Tourism offering.
3. In June 2008, Council endorsed design guidelines for Hahndorf Main Street. This report provides guidance on how the main street should look and feel. These guidelines remain relevant today and have been used as a basis for the concept design framework.
4. In 2018, Mount Barker District Council endorsed the widely consulted on Hahndorf Township Plan, which identified as a key priority the beautification of the main street. The need is driven by the opportunity to improve the existing asset standards.
5. The proposed scope of works, to address the demonstrated revitalisation and renewal needs for Hahndorf Main Street include the upgrade of the streetscape to include:
  - a. New footpath paving and street furniture;
  - b. Renewed landscaping;
  - c. Provision for smart technology including Wi-Fi;

- d. New pedestrian and street lighting;
  - e. More efficient and effective parking areas; and
  - f. Way-finding and interpretative signage.
6. The location of the proposed work runs from Ambleside Road to Auricht Road. The majority of work will occur from boundary to kerb on either side of the road. Noting the road itself is an arterial road in the care and control of the Department of Infrastructure and Transport and therefore road renewal is not a part of the proposed scope.
  7. Construction of the project is subject to external funding which Council is actively seeking. Noting there is no commitment from the Federal / State Government to fund the Main Street through the recently announced \$250m access improvements to Hahndorf.
  8. Council has lodged applications for external funding, including:
    - a. Safer Communities Fund, \$500,000, state government (unsuccessful)
    - b. Places for People Funding, \$750,000, state government (unsuccessful)
    - c. Regional Growth Fund, \$3,000,000, federal government (unsuccessful)
    - d. Local Economic Recovery Fund, \$6,700,000, state government (pending)
  9. The above works will ensure Hahndorf continues to create significant local employment opportunities, drives investment and performs a key role as part of SA's and the broader national tourism product.

**Discussion:**

***Detailed concept:***

1. Attachment 1 contains a copy of the concept report including the consultation summary and response to feedback.
2. Attachment 2 contains a copy of the Main Street detailed concept.
3. Key changes to the concept include:
  - a. A like for like replacement of the existing coach lights. Feedback received at the concept stage was that the proposed lights were 'too modern' with many noting they like the style of the existing coach lights. Lighting will also be installed where required to lighten dark spots.
  - b. Inground up-lighting / bud lighting to street trees in appropriate locations. Inground up-lighting to trees would be used at the western entrance (adjacent Carl Nitschke Car Park) as a gateway to the Main Street. Bud lighting would be used in the core of the Main Street where glare and competing light sources need to be managed.
  - c. Reduction in the bulk and scale of proposed street furniture.
4. Further detailed design work needs to occur prior to construction. This detailed design work will occur once funding has been secured.

**Project costs:**

5. Council has continually been revisiting project costs (including through external Quantity Surveying advice) to proactively ensure the project’s elements can realistically be delivered and are suited to the level expected for a state heritage listed main street.
6. Initial costings indicate the design can be delivered within Council’s Long Term Financial Plan estimates.

**Stakeholder input:**

7. Council staff have continued to engage with key stakeholders including State Heritage, Department of Infrastructure and Transport, Hahndorf Business and Tourism Association, Hahndorf National Trust and Hahndorf Community Association. The feedback from these key stakeholders has been overwhelmingly positive and supportive of both the design and consultation process.
8. Engagement with property owner’s / key stakeholders will continue throughout detailed design and construction once fully funded. No further broad community consultation is proposed to occur.

**Delivery Strategy**

9. Construction of the project is subject to external funding which Council is actively seeking. Noting there is no commitment from the Federal / State Government to fund the Main Street through the recently announced \$250m access improvements to Hahndorf. Council staff are actively seeking clarity from the State Government on the scope of this project.
10. The project is included in the draft Long Term Financial Plan (LTFP) with a gross capital expenditure of \$6.7m and grant funding of \$4.4m. The project is anticipated to be staged over 2-3 years once all funding is received.
11. Council will endeavour to ensure delivery of the project will minimise disruption to trading for which timing of construction and communication will be key in achieving this. Additionally, staff are taking learnings from other recent Main Street upgrades including King William Road.
12. As a guide, the following estimated timeframes are envisaged following funding being secured:
  - 3 months detailed design
  - 4 months tender awarded
  - 12 months construction.

**Community Engagement:**

Informing only	On Council’s website, via email (to those that joined the mail list), and Council’s social media.
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**Policy:**

N/A

**Long Term Financial Plan:**

The adopted LTFP included expenditure for the construction of this project over three years from 2021/22 with an assumed gross cost of \$6m and assumed grant revenue of \$4m.

This project has also been included in the draft LTFP that has been included in this agenda with the same timing assumed with gross capital expenditure of \$6.7m and grant funding of \$4.4m. The project is anticipated to be staged over 2-3 years once all funding is received.

**Budget:**

The budget for 2020/21 includes funding for the completion of detailed concept design of \$18k. No further funding is included in this financial year.

**Statutory/Legal:**

Council has prepared this concept plan with the powers it has under the Local Government Act. This Plan does not have statutory authority under the *Development Act 1993*.

**Staff Resource Requirements:**

The detailed concept plan has been prepared by external consultants who have provided technical expertise, this has been supplemented with existing staff resources.

External consultants are required to take the detailed concept plan to detailed design. Existing staff resources will be used to supplement this design process.

**Environmental:**

The concept plan proposes initiatives which will have a positive impact on the natural and built environment in Hahndorf including additional waste recycling opportunities and increased landscaping.

**Social:**

The concept plan proposes initiatives which will have a positive impact on health, wellbeing and social inclusion of community members in Hahndorf.

The concept plan takes into account the special needs of vulnerable groups including children, young people, the elderly and people with disabilities.

**Risk Assessment:**

The detailed concept plan is not expected to have significant risks associated with its content, albeit there will be an expectation to deliver the project. If there are substantial delays in the construction starting (due to funding), there may be an impact on Council's reputation to deliver this project. Costings are continually being revisited to ensure the project stays within an achievable and realistic budget.

Council staff will continue to review and update its risk register and revisit safety in design once funding is secured and the project can commence into detailed design.

**Asset Management:**

The existing main street footpaths and kerbing are nearing end of life and replacement. It is therefore a good opportunity to replace and upgrade the existing assets. A small contribution from renewal funding will therefore supplement overall project budget.

The project will largely replace existing assets resulting in negligible increase in depreciation, operating and maintenance.

**Conclusion:**

Council has developed a detailed concept for a revitalisation to Hahndorf Main Street. The detailed concept was prepared following broad community consultation on the concept plan.

## Previous Decisions By/Information Reports to Council

Meeting Date	5 March 2018	HPRM Reference	DOC/18/3657
Title	Hahndorf Township Plan		
Purpose	To present the analysis/amendments following consultation on the draft Hahndorf Township Plan. To endorse the final Hahndorf Township Plan.		

Meeting Date	5 November 2018	HPRM Reference	DOC/18/110269
Title	Hahndorf Township Implementation Update		
Purpose	To keep the members informed on the implementation of the Hahndorf Township Plan.		

Meeting Date	5 August 2019	HPRM Reference	DOC/19/42238
Title	Hahndorf Main Street Revitalisation Concept for Consultation		
Purpose	To provide Council with a draft of the concept framework and seek endorsement for the plan to be undergo a period of public and stakeholder consultation.		

Meeting Date	2 March 2020	HPRM Reference	DOC/20/14441
Title	Hahndorf Main Street Revitalisation		
Purpose	To provide Council Members with a summary of consultation for the Hahndorf Main Street Revitalisation Concept and to advise Council of the ongoing project program.		

**ITEM 12.15**

**HAHNDORF MAIN STREET REVITALISATION**

**ATTACHMENTS:**      1 - Concept plan, DOC/20/113944  
                                 2 - Detailed concept, DOC/20/113942

**PROVIDED AS SEPARATE ATTACHMENTS ON COUNCIL'S WEBSITE**

**<https://www.mountbarker.sa.gov.au/council/meetings/full-council>**

**Please click here to be taken to the Attachments**



**12.16      REPORT TITLE:      APPOINTMENT OF DEPUTY MAYOR EFFECTIVE FROM 1 DECEMBER 2020– 30 NOVEMBER 2021**

**DATE OF MEETING:      2 NOVEMBER 2020**

**FILE NUMBER:          DOC/20/145198**

**ATTACHMENTS:        1 – DOC/19/130646 – APPOINTMENT PROCESS**

**Key Contact            Sue Miller, Risk and Governance Officer**

**Manager/Sponsor    Brian Clancey, Deputy CEO / General Manager Infrastructure and Projects**

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership

GL1:    Active democracy and effective representation

**Annual Business Plan :**

Nil

**Purpose:**

To appoint a Deputy Mayor for the period 1 December 2020 – 30 November 2021.

**Summary – Key Issues:**

- There is an opportunity for Council to appoint a Deputy Mayor.
- The appointment of a Deputy Mayor is preferable from a community perspective.
- Appointment for a term of 12 months is proposed as this provides greater opportunity for Council Members.

**Recommendation:**

That Council:

1. Appoint a Deputy Mayor;
2. Follow the process to nominate a Council Member for appointment to the position of Deputy Mayor as outlined in Attachment 1.
3. Appoints Councillor.....to the position of Deputy Mayor for the period 1 December 2020 until 30 November 2021.



**Background:**

1. Section 51(3) of the Local Government Act 1999 (“the Act”) allows Council to appoint a Deputy Mayor.
2. There is no requirement to appoint a Deputy Mayor. A member chosen by Council may act in the office of the Mayor for the relevant period.
3. Following the November 2018 Council election Councillor Greg Morrison was appointed as Deputy Mayor until 1 December 2019. Councillor Samantha Jones was subsequently appointed as Deputy Mayor from December 2019 to November 2020.

**Discussion:**

1. Council has regularly appointed a Deputy Mayor for a 12 month period. This provides an opportunity for a greater number of Council Members to nominate for this position.
2. The term cannot exceed 4 years.
3. A Deputy Mayor is eligible to re-nominate for subsequent appointments.
4. Appointing a Deputy Mayor can resolve difficulties that may arise should the Mayor be unable to attend to duties, or when there is a clash of requirements or when on leave.
5. If a Deputy Mayor is not appointed the Council can resolve who will be the Acting Mayor for the required period as the need arises via resolution of Council at the time.
6. However should there be an unanticipated need (such as due to illness) there will be a lag time until Council meets to appoint a Deputy Mayor. This could put at risk documents requiring signatures and attendance at official events or ceremonies.
7. If Council wishes to continue to appoint a Deputy Mayor for a period of time:
  - All Councillors are eligible to nominate
  - Councillors may self nominate or nominate others (subject to that being acceptable to the other council member)
  - Council will need to determine the period of time for the appointment with 12 months being recommended, commencing 1 December 2020.
8. The recommended process of nominating for appointment is as detailed in Attachment 1.

**Community Engagement:**

Informing only	The community is informed via this report and information on Council's website
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**Policy:**

There is no existing Policy.

**Budget:**

The allowance for the Deputy Mayor is 1.25 times that of a Councillor.  
Budget provision exists for a Deputy Mayor.

**Statutory/Legal:**

Local Government Act S51 (3) – (8)

**Staff Resource Requirements:**

N/A

**Environmental:**

N/A

**Social:**

Both an Acting Mayor and Deputy Mayor can fulfil official duties if the Mayor is absent or unavailable.

**Risk Assessment:**

There are no identified risks other than if there is not a Deputy Mayor this can cause difficulties as outlined above.

**Asset Management:**

N/A

**Conclusion:**

Council should consider which Council Member to appoint as Deputy Mayor for the period 1 December 2020 – 30 November 2021.

## Previous Decisions By/Information Reports to Council

Meeting Date	4 November 2019	HPRM Reference	DOC/19/130645
Title	Appointment of Deputy Mayor		
Purpose	To consider appointing a Deputy Mayor.		

## Previous Decisions By/Information Reports to Council

Meeting Date	3 December 2018	HPRM Reference	DOC/18/116592
Title	Appointment of Deputy Mayor		
Purpose	To consider appointing a Deputy Mayor.		

## Attachment 1 to Item 12.16

**Attachment****Nomination Process for One (1) Council Member to the position of Deputy Mayor for 12 months****Background**

1. Council Members should consider whether they have a conflict of interest when nominating and whether they should participate in the vote.
2. If Council Members wish to nominate but will be absent from the council meeting they may notify the Chief Executive Officer or the Risk and Governance Officer via email or letter of their desire to nominate.

**Step 1**

3. The Mayor will call for nominations. A seconder is not required as this is not a motion.

**Step 2**

4. If there is more than one nomination:
  - a. the Mayor will allow up to 2 minutes each for those members nominated to explain why they are the most appropriate nominee
  - b. the vote will then be via secret ballot.
5. All members in the Chamber including the Mayor shall be eligible to vote via the secret ballot as this is not a motion, it is to gauge the preferred Councillor.

**Step 3**

6. Secret Ballot  
Each Council Member in the Chamber including the Mayor will complete their voting slip to include the name of their preferred Council Member. These will be collected and counted by a Council Officer present and an additional Council Officer acting as scrutineer.
7. The counting will be first past the post, majority vote.

**Step 4**

8. The Mayor will announce the result of the secret ballot process.

**Step 5 - Motion – the Mayor will call for the following Motion to formalise the ballot process**

9. Appoint Councillor..... to the position of Deputy Mayor for the period 1 December 2020 until 30 November 2021.
10. Council Members will not be able to see the ballot papers after the vote is completed and the ballot papers will be destroyed by the scrutineers.

**If there is a tied vote the following processes will occur:**

11. Tied Vote
12. As per section 51 (8) of the Local Government Act (Principal Member of Council) If the result is a tied vote between two or more councillors the result will be decided by the Risk & Governance Officer placing the tied councillor names in a box.
13. The first name drawn out by the Presiding Member will be the Council Member who **is eliminated** (as per Council's Code of Practice for Meeting Procedures) until there is only one name remaining.
14. This will be followed by a motion and resolution as above.

**12.17**      **REPORT TITLE:**            **WARD DONATIONS**

**DATE OF MEETING:**        **2 NOVEMBER 2020**

**FILE NUMBER:**                **DOC/20/76036**

**ATTACHMENTS:**                **NIL**

**Key Contact**                    **Sue Miller, Executive Assistant to Chief Executive Officer & Mayor**

**Manager/Sponsor**            **Andrew Stuart, Chief Executive Officer**

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership

**Annual Business Plan:**

Nil

**Purpose**

To allocate ward donation funds to individuals or organisations.

**Summary – Key Issues**

- Council has budgeted an amount for 2020/21 of \$16,254 which equates to \$1478 for each Council Member to allocate to individuals and/or groups at the Council Members’ discretion. This is known as a Ward Allowance.
- Council Members may nominate groups or individuals to receive a Ward donation from their allowance at each Council meeting.

**Recommendation**

That Council will make the following donations, given that each Member nominating the donation has given careful consideration to whether there is a conflict of interest:

<b>Council Member</b>	<b>Amount</b>	<b>Group/Individual/Purpose</b>
Councillor Leach	\$200	Nairne Community Carols 2020

**Background**

1. Council receives many requests for assistance from individuals, community members and community groups. Requests may be received by Council Members via telephone, letter or via email, or direct to Council.
2. Council has budgeted an amount for 2020/21 of \$16,254 which equates to \$1478 for each Council Member to allocate to individuals and groups at the Council Members' discretion. This is known as a Ward Allowance.
3. The Representation Review process (completed in September 2013) ensures equal representation (Council Member per elector) in each Ward. No change was made to the number of Councillors in each Ward. This process ensures the amount of Ward Allowance available to the community is equal between each of the Wards. A further Representation Review process is scheduled to begin in October 2020.
4. At the end of each financial year, a report of the expenditure of Ward Allowances will be reported to Council.

**Ward Donation Procedures**

5. Members receive a print-out indicating how much is still to be spent.
6. Individual members of the community or community groups may require small financial assistance for projects/initiatives of community interest and benefit from Council.
7. These requests should be made directly to the Mayor and/ or Council Members for their consideration / assessment.
8. Any requests received directly by Council will be acknowledged by the Executive Assistant to the Chief Executive Officer and Mayor, and advised that any such requests received will be provided to all Council Members who may choose to contribute some funds from their annual Ward Allowance.
9. When determining donations, Council Members should consider the community interest / benefit to be received and enjoyed by the community at large as a result of that donation.
10. As per section S73-75A of the Local Government Act 1999 Council Members should also consider and assess any material, actual or perceived conflict of interest as a result of making a particular donation or voting on the donations.
11. At each Council Meeting, Council Members may nominate members of the community or community groups to receive a donation from their Ward

Allowance. These donations are reflected in the Council meeting minutes, available on Council's website [www.mountbarker.sa.gov.au](http://www.mountbarker.sa.gov.au)

12. Council Members are encouraged to advise the Executive Assistant to the Chief Executive Officer and Mayor as soon as possible of any requests for ward donations received in advance of Council meetings in order for such requests to be included in the Council meeting agenda. The form can be found on the extranet under Forms.
13. When making a donation in the Council Meeting, the Council Member should:
  - a. Declare who the donation is to be made to, the amount and the purpose of the donation; and
  - b. Complete and submit a Ward Donation Form to the Minute Secretary (Sue Miller).

### **Community Engagement**

Informing only	Notification by way of Council minutes. Recipients will be notified of any donation.
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### **Policy**

There are currently no Council Policies in relation to Ward Donations.

### **Long Term Financial Plan:**

Nil

### **Budget**

The budget allocation for Ward Donations is \$16,254 which equates to \$1478 recommended expenditure by each Council Member. Any unallocated ward allowance balance is not carried over to the next financial year.

### **Statutory/Legal**

There are no statutory/legal implications or requirements in relation to Ward Donations.

### **Section 73-75A of the Local Government Act 1999:**

However, Council Members should be mindful of material, actual or perceived conflict of interest that may arise as a result of making a ward donation.

### **Staff Resource Requirements**

This is incorporated into the existing responsibilities of the finance staff.

### **Environmental**

There are no environmental implications arising from this report or its recommendations.



**Social**

Ward donations enable individual members of the community and community groups to request small donations to assist with their endeavours.

**Risk Assessment:**

It is the responsibility of each Council Member to assess the risks association with the ward donations.

**Asset Management:**

There are no asset management implications arising from this report or its recommendations.

**Conclusion**

Council Members have the opportunity to make ward donations.

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**13. INFORMATION REPORTS****Recommendation**

That the following information reports be noted en bloc.

**13.1 REPORT TITLE: Circular Procurement Pilot Project – Increased Purchase of Recycled Content**

**DATE OF MEETING: 2 NOVEMBER 2020**

**FILE NUMBER: DOC/20/147912**

**Key Contact** Sarah Barrett, Strategic Resource Recovery Coordinator, AHRWMA

**Manager/Sponsor** Phil Burton, General Manager Infrastructure

**Purpose:**

To provide Council an update on its participation in the Local Government Association's Circular Procurement Pilot Project in which it committed, via a Memorandum of Understanding, to prioritise the purchase of products with recycled-content.

**Summary – Key Issues:**

1. Council has implemented the requirements of the Memorandum of Understanding by updating the procurement templates to prioritise recycled-content, tracking the recycled-content purchased by weight and reporting on the amount of recycled-content products and materials purchased.
2. Council have reported their purchases of recycled-content for the first six months to the LGA, equating to 1,072 tonnes of material which forms the baseline data (as there was no reporting of this information prior).
3. Council are committed to increasing purchase of recycled content and intend on continuing their ongoing participation in the LGA Circular Procurement Pilot Project including undertaking training internally and reviewing set targets in consultation with members of the Steering Committee.

**Background:**

1. At its meeting on 2 September 2019, Council endorsed the Council's participation in the Local Government Association's (LGA) Circular Procurement Pilot Project (Pilot Project) and agreed to sign the Memorandum of Understanding (MOU) with other supporting Councils, committing to:
  - a. Prioritise recycled-content through the procurement process for all relevant product types;

- b. Track recycled-content purchasing by weight by capturing and reporting to the LGA information and data that becomes available through each procurement process; and
  - c. Publicly report on the amount (number of tonnes) of recycled-content products and materials purchased at the end of the 2019/20 year under the MOU through the LGA.
2. The MOU commits Council to purchase products containing recycled-content equivalent to 10% (circa 17 tonnes) of the weight of kerbside plastic collected within the Council area by the end of 2020/21. The rolling target thereafter to reach 50% (circa 87 tonnes) by 2027/28.
3. At its 2 September 2019 meeting, it was resolved that a further report on the procurement of recycled-content, including plastic products, be presented to Council after year 1 of the Pilot Project, to enable the Council to review its performance in achieving procurement targets and its ongoing participation in the pilot project.

**Discussion:**

4. It is acknowledged that Council, prior to its involvement in the Pilot Project, did not actively record or report on purchases of goods with recycled content. Involvement in the Pilot Project has enabled a baseline to be established.
5. Implementation of the Pilot Project commenced in October 2019 after the MOU signing ceremony on 18 September 2019 which was attended by the Mayor and council staff.
6. Council is represented by the Adelaide Hills Regional Waste Management Authority's (AHRWMA) Strategic Resource Recovery Coordinator at the Steering Committee and this role has undertaken the following activities to date:
  - a. Attendance at Steering Committee meetings with participating councils;
  - b. Held internal working group meetings with key stakeholders;
  - c. Presented objectives to Council staff on 21 November 2019;
  - d. Held internal meetings with the Procurement Department resulting in the embedding the requirements of the MOU in council procurement processes/ documentation;
  - e. Creation of central repository of documents in Council's records management system;
  - f. Creation of a centralised reporting tool to capture purchases made for reporting purposes titled;
  - g. Submitted an Internal Council Project Progression Report to the LGA on 30 April 2020; and
  - h. Submitted a six monthly report to the LGA on purchases from January to July 2020.

7. The results of this data capture are highly valuable in both establishing a baseline of council purchasing and in demonstrating progress towards achievement of the plastics target. The results are provided in the table below as per the four categories established in the MOU:

<b>Category</b>	<b>Tonnes</b>
Office stationery / office paper	1.34
Fixtures (plastic products including street furniture, bollards, fencing, decking, garden ending, wheel stops, speed humps, pipes and signage)	0
Materials used for construction and maintenance	1,000
Compost and other organic materials used in parks and gardens	71.11
Other	0.00
<b>Total tonnes</b>	<b>1,072.45</b>

8. The LGA reported at its' Board of Directors Meeting on 17 September 2020 that after 6 months of data capture, the participating councils (as a whole) have purchased plastic materials equivalent to 38% of the amount of the target. The Steering Committee identified a number of areas of opportunity, including:
- a. More detailed analysis of the purchasing processes captured to date to determine the relative importance of different factors including price, performance characteristics, recycled-content etc. in the ultimate purchasing decision;
  - b. Further exploration of whether certification or accreditation of recycled-content would assist councils' purchasing decisions; and
  - c. Undertaking a trial/pilot procurement process for road materials with recycled-content to more accurately identify the specific barriers for councils in this area and seek to resolve them.
9. The LGA drafted project recommendations based on the progress of the project and sought feedback from the Steering Committee and from councils (metropolitan and regional), state government agencies, procurement specialists and representatives from the waste industry. The draft recommendations were approved by the LGA Board of Directors at its meeting on 17 September 2020 and have subsequently been included in the agenda for the LGA Annual General Meeting to be held on 29 October 2020.
10. The LGA and participating councils acknowledge that the recommendations represent the beginning of cultural change for the industry. There is no "quick fix" method of creating markets for recyclable materials, changing the procurement practices of governments at all levels will be an iterative process and an ongoing focus for many years to come.

11. Further training of relevant Council staff is required now to ensure the requirements of the MOU are understood and continue to be met.

**Conclusion:**

That Council notes the progress of the Local Government Association Circular Procurement Pilot Project and continues its participation and implementation of the requirements of the MOU, including conducting training for staff and a revision of set targets that may expand on the current proportion of plastic materials target, in collaboration with participating councils.

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Previous Decisions By/Information Reports to Council

Meeting Date	2 September 2019	HPRM Reference	DOC/19/87413
Title	Circular Procurement Pilot Project – Increased Purchase of Recycled Content		
Purpose	The purpose of this report is to inform Council of the participation in a Circular Procurement Pilot Project (Pilot Project) coordinated by the Local Government Association of South Australia (LGA) and to seek resolution to commit to a Memorandum of Understanding (MOU) between the LGA and participating Councils to prioritise the purchase of products with recycled-content through the procurement process.		

<b>13.2</b>	<b>REPORT TITLE:</b>	<b>REGIONAL AQUATIC AND LEISURE CENTRE</b>
	<b>DATE OF MEETING:</b>	<b>2 NOVEMBER 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/146469</b>
	<b><u>Key Contact</u></b>	Luke Gray, Manager Strategic Projects and Planning Policy
	<b><u>Manager/Sponsor</u></b>	Marc Voortman, General Manager Planning and Development

**Purpose:**

To provide an update on recent funding announcements and provide clarity on proposed next steps to progress the project.

**Summary – Key Issues:**

Key Points (Limit to one sentence).

1. The Federal Government has announced a further \$5million commitment for the Regional Aquatic and Leisure Centre, this complements the \$10million previously committed.
2. Council will continue to strongly advocate for State Government funding to enable the desired Stage 1 to be delivered.
3. Council will commence the detailed design phase of the project in parallel with securing the required funds in order to deliver the facility.
4. Consultation around the broader Regional Hub Precinct is proposed in early 2021, in order to gather community comment on the development of a significant recreation, tourism and entertainment precinct.

**Background:**

1. In 2015, Council endorsed the merit in the replacement of the existing Mountain Pool facility with a new, predominantly indoor facility containing multiple pools and complimentary leisure facilities to cater for the diverse needs of the Region.
2. In June of 2018, Council was notified that it was successful in being awarded \$10million towards the development of a new facility as part of the Federal Governments Building Better Regions Funding program.
3. A partnership approach with Lutheran Schools Association for the joint development/operation of a facility was investigated but ultimately did not proceed.

4. A business case has been prepared, and noted by Council, which identifies key demand drivers and assumptions around costs and revenue and assist in providing advice on the optimal scaling of the facility based on financial performance, use and population catchment.
5. In late 2019, Council undertook community consultation on the concept design, receiving significant support for the investment into a new aquatic facility and components within.

**Discussion:**

6. Council has continued to advocate strongly for Federal and State assistance for the development of a regional aquatic and leisure centre in Mount Barker.
7. On the 5<sup>th</sup> of October, the Federal Government announced that it was committing a further \$5million towards the construction of the new aquatic facility in Mount Barker.
8. This contribution takes the Federal commitment to \$15million, some 50% of the estimated cost of stage 1.
9. A Funding Deed between the Federal Government and Council will be negotiated with regards to the timing of the projects delivery, with the securing of additional funding from State Government a key threshold to be achieved.
10. Council is continuing to advocate to the State Government regarding the merits of this project and the need for support in order to deliver a facility that meets the diverse needs of our community.
11. The State Government is aware of the merits of the project and its strategic importance to the Region and as a result has been captured as a key priority within the recently endorsed South Australian Sport and Recreation Infrastructure Plan. They continue to work with Council to position the project for the financial support necessary.
12. The location of the proposal facility is Bald Hills Road, Mount Barker within land owned by Council and which is part of a broader land holding that incorporates the regional sports hub (stage 1 nearing completion), Laratinga trail (under construction) and regional adventure playground (in planning phase).
13. The land also incorporates three heritage listed barns, which will be integrated and are integral to any plans for the land.
14. Adjacent the land is the existing Aston Hills 18 hole golf club and award winning Laratinga Wetlands.

15. The scope of Stage 1 of the aquatic and leisure facility, as approved by Council for consultation with community in 2019, includes:
  - a. A 10-lane 25m competition capable lap pool
  - b. An integrated learn to swim, leisure and children's pool
  - c. Fitness centre
  - d. Creche
  - e. Meeting rooms
  - f. Kiosk/café
  - g. Change room/toilets/amenities
  - h. New access road and car parking
  
16. Subsequent stages of the facility may also include:
  - a. Warm water therapy pool
  - b. Indoor sports courts
  - c. Outdoor 50m pool
  - d. Expanded aquatic leisure (i.e. water slides, splash park)
  
17. Inclusion of elements such as a warm water therapy pool or expanded aquatic leisure activities in stage 1, ultimately relies on the timing and scale of funding support from the State Government, however it is acknowledged that these are elements strongly supported by the community and are capable of assisting the overall business case for the facility.
  
18. Additional elements such as indoor sports courts and an outdoor 50m pool are not considered feasible for stage 1 however the design allows for these elements in future stages, particularly as population growth and the financial capacity of Council increases.
  
19. Additional funding strategies are also being investigated, that would leverage the balance of Council owned land to assist in the operating costs of the proposed facility, thereby lessening the financial burden on rate payers.
  
20. Plans for the broader precinct are being developed and will be consulted with the community in 2021, with opportunities around further leisure, accommodation and entertainment uses all being considered. This would as part of an overall precinct approach, capable of generating significant local employment and providing the community with a diverse range of facilities to enjoy.
  
21. Preliminary engagement with the market has validated the significant interest in investment within and surrounding Council's proposed Aquatic and Leisure Centre for complimentary activities as described above.



22. Given the funding now committed by the Federal Government, the detailed design phase for the Regional Aquatic and Leisure Centre is programmed to commence in 2021, a key stage in progressing this project to be construction ready.
23. Detailed design is expected to take between 6-9 months, with construction (subject to funding) to take approximately 18months.
24. There are a number of hold points within the project that enable decisions of Council. The next key milestone will be endorsement of the detailed concept as part of the first stage of detailed design. Future decisions include production and endorsement of a prudential report.

**Conclusion:**

The Federal Government has committed a further \$5million towards the project. Council will continue to work with the State Government to secure further funding to allow the project to progress through to construction.

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Meeting Date	2 December 2019	HPRM Reference	<b>DOC/19/146103</b>
Title	Regional Indoor Aquatic and Leisure Centre		
Purpose	Summary of Consultation		

Meeting Date	2 September 2019	HPRM Reference	DOC/19/103566
Title	Regional Indoor Aquatic and Leisure Centre		
Purpose	Endorse Plan for consultation		

Meeting Date	3 September 2018	HPRM Reference	DOC/18/89697
Title	Indoor Aquatic, Recreation and Wellness Facility		
Purpose	Present Concept Plan and Precinct Plan		

Meeting Date	7 May 2018	HPRM Reference	DOC/18/441085
Title	Indoor Aquatic, Recreation and Wellness Facility		
Purpose	Update on Planning and Funding		

Meeting Date	6 July 2015	HPRM Reference	DOC/15/58574
Title	Aquatic/Multi-use Demand and Needs Analysis		
Purpose	Present Needs Analysis to Council and seek endorsement		

**14. QUARTERLY REPORTS**

NIL

**15. MAYOR'S REPORT**

**16. MEMBERS' REPORTS**

**17. QUESTIONS ARISING FROM COUNCIL MEETING**

**18. CONFIDENTIAL REPORTS**

NIL