



**MOUNT BARKER  
DISTRICT COUNCIL**

**NOTICE OF MEETING**

Pursuant to Section 83 of the Local Government Act 1999 notice is hereby given that the following meeting will be conducted electronically via Zoom webinar <https://us02web.zoom.us/j/87362005355> on Monday 1 June 2020.

7.00 pm

Council Meeting

A handwritten signature in black ink, appearing to read 'A. Stuart', written in a cursive style.

A. Stuart  
**CHIEF EXECUTIVE OFFICER**

28 May 2020



**ORDER OF BUSINESS**

<b>1.</b>	<b>COUNCIL OPENING</b>	
	- Expression of Faith	
	- Acknowledgement of Land	
	- Apologies or Leave of Absence	
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	(suspended)	
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	To adopt the Long Term Financial Plan 2020-2030 following community consultation of the Draft Long Term Financial plan 2020-2030 (LTFP).	
<b>12.2</b>	<b>Adoption of 2020/21 Fees and Charges Register</b>	<b>.....67</b>
	To provide the Council with the information necessary to adopt the Fees and Charges Register for fees to be set by Council or under delegation and to note that statutory fees and charges will be included in the fees and schedule available for public inspection in July 2020, subsequent to gazettal by the State Government.	
<b>12.3</b>	<b>Draft Annual Business Plan, Budget and Rating Policy 2020/21 for public consultation</b>	<b>.....90</b>
	To provide the Council with the 2020/21 Draft Annual Business Plan, Budget and Rating Policy for endorsement for public consultation.	
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	To advise Council Members that staff have concluded a coordinated planning exercise to create the Harrogate and Brukunga Townships Plan, which identifies and prioritises actions to assist in the recovery and resilience efforts for the community following the Cudlee Creek Bushfire and to seek endorsement of this plan.	
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	To inform the Council Members of the need to amend the membership of Council’s Assessment Panel (CAP).	
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	To provide the Southern and Hills Local Government Association (SHLGA) draft budget and subscriptions; and draft annual action plan for approval.	

<b>12.7 Election Process to elect Members of the ICLEI Regional Executive Committee .....</b>	<b>118</b>
To advise that Mayor Ferguson’s application to the ICLEI Regional Executive Committee has been endorsed and will now be subject to an election. To delegate authority to the Chief Executive Officer to vote in the upcoming election on Council’s behalf.	
<b>12.8 Disability Access and Inclusion Plan 2020-2024 (DAIP).....</b>	<b>121</b>
To provide Council Members with the draft Disability Access and Inclusion Plan (DAIP) (Attachment 1) and seek authorisation to commence a 4 week period of public and stakeholder consultation on the draft.	
<b>12.9 Wastewater Draft Environmental Improvement Plan – Results of Community Consultation .....</b>	<b>125</b>
To provide the results of community consultation on the draft Wastewater Environmental Improvement Program (EIP) so that both the summary of consultation and the draft EIP can be submitted to the Environment Protection Agency (EPA) as soon as possible.	
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To seek endorsement of the strategic objectives and interim works to upgrade the Springs Road wastewater treatment plant.	
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To allocate ward donation funds to individuals or organisations.	
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To provide a report on the 3rd quarter (1 January – 31 March 2020) performance measures of the Annual Business Plan 2019/20.	
<b>14.2. Regional Development Australia Quarterly Project Report January – March 2020.....</b>	<b>182</b>
To provide the Regional Development Australia – Adelaide Hills, Fleurieu and Kangaroo Island quarterly update on its projects to its member Councils.	
<b>14.3. Southern and Hills Local Government Association Quarterly Report.</b>	<b>188</b>
To provide a quarterly report on the outcomes of the Southern and Hills Local Government Association (SHLGA) meeting.	

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**(Suspended)**

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**1. COUNCIL OPENING**  
**EXPRESSION OF FAITH**  
**ACKNOWLEDGEMENT OF LAND**

**1.1 Leave of Absence**

**1.2 Apologies**

**2. QUESTIONS FROM THE GALLERY (15 MINUTES)**

Questions from the Gallery have been suspended with a review to occur at the 7 July 2020 meeting.

**3. CONFIRMATION OF MINUTES**

**3.1 Recommendation**

That the minutes of the meeting held on 4 May 2020 as circulated to members be confirmed as a true and accurate record of proceedings.

**3.2 Recommendation**

That the minutes of the special meeting held on 18 May 2020 as circulated to members be confirmed as a true and accurate record of proceedings.

**4. CONFLICT OF INTEREST DECLARATION**

Council Members are reminded of the requirements for disclosure by Members of material, actual or perceived conflicts of interest in relation to items listed for consideration on the agenda.

**5. DEPUTATIONS**

NIL

**6. QUESTIONS WITH NOTICE**

**6.1 TITLE: VOLUNTEER COORDINATOR**  
**DATE: 1 JUNE 2020**  
**FILE NUMBER: DOC/20/68739**

*Background provided by Councillor Grosser*

Whilst working with the Wetland Warriors at Laratinga Wetlands recently, volunteers commented that Council no longer have a volunteer development officer and asked me what council's intentions are.

In my opinion, the role of a volunteer development officer is important in encouraging volunteer activity, helping to ensure that volunteering is a rewarding activity and improving the efficacy of community volunteering programs. Past activities like the previously held annual event to recognise and thank environmental volunteers and granting of awards helped to make volunteers feel appreciated.

Funding a volunteer development officer position should be cost effective through leveraging more community engagement and support for programs where volunteers play a key role. With a growing population, it is important that council publicises and promotes volunteering activities. Volunteering can provide a point of social contact and sense of belonging for new residents moving into the district.

Legislated bureaucratic requirements for engaging new volunteers on council programs have also become more onerous in recent years, requiring resourcing. A volunteer development officer also improves communication with other agencies which council collaborates with, including Adelaide Hills Council. This is especially important after the termination of Hills Volunteering.

*Questions asked by Councillor Grosser:*

1. What are the key responsibilities of a volunteer development officer role?
2. What are staff intentions for the key outcomes delivered previously by this role?
3. Is there funding allocated to reinstate the position in the 2020/21 annual business plan?
4. If so, will the position be full time or part time?

**Councillor Ian Grosser**  
25 May 2020

**Officer Response:**

1. The key responsibilities of this previously filled role were:-
  - Work in partnership with Volunteer Program Managers and Supervisors across Council and provide support, guidance and advice in relation to volunteer management standards and practices;

- Ensure Council's volunteer policies and procedures are developed, implemented and maintained across the organisation;
  - Encourage, strengthen, research and develop volunteering opportunities across Council in consultation with relevant Departments, Teams and programs;
  - Support and promote volunteering across Mount Barker District Council with businesses, community organisations and clubs;
  - Work collaboratively with Adelaide Hills Council to plan and deliver joint initiatives;
  - Develop and maintain the Volunteer Connect portal including generating reports and interpreting data to assist in providing a sound information base for decision making;
  - Act as a central contact for volunteers for ongoing liaison and support of community groups;
  - Establish and maintain collaborative relationships and networks with local and state volunteering sectors, Council and community groups;
  - Keep abreast of industry trends and innovative practice relating to volunteering on a local and national level and share; and
  - Coordinate Council's volunteer activities and events that promote the recruitment of volunteers and the value/recognition of volunteering.
2. Staff are considering strategies to continue to provide the outcomes listed above for the benefit of the community and Council's business objectives.
  3. There is sufficient funding in the 2020/21 budget to deliver these outcomes.
  4. This is yet to be determined.

Greg Parker

General Manager Community Services

**7. QUESTIONS WITHOUT NOTICE – COUNCILLORS**

**8. MOTIONS ON NOTICE**

NIL

**9. MOTIONS WITHOUT NOTICE**

*For*

- *requesting a report*
- *a simple matter with minor impact*
- *an urgent matter that without consideration by Council would result in a detriment to Council*

**10. PETITIONS**

NIL

**11. RECOMMENDATIONS FROM ADVISORY COMMITTEES****11.1 AUDIT AND RISK COMMITTEE MEETING – 14 MAY 2020**

The recommendations of the Audit and Risk Committee meeting are provided below for consideration by Council:

<b>11.1.1</b>	<b>REPORT TITLE:</b>	<b>DRAFT LONG TERM FINANCIAL PLAN</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/57232</b>
	<b>ATTACHMENTS:</b>	<b>DOC/20/58125 ATTACHMENT 1 – LONG TERM FINANCIAL PLAN 2020-2030</b>

**Recommendation**

That Council:

1. note the Draft Long Term Financial Plan 2020-2030 as amended (attached) for consideration by Council and include:
  - a statement by the CEO;
  - include a base year;
  - further explanation as to why wastewater is separated out
  - consider more explanatory notes
2. complete an assessment of the ongoing and significant benefits, costs and risks associated with the current Wastewater/Recycled Water operations and service delivery model; and in so doing consider and compare the benefits, costs and risks of alternative service delivery options whilst having regard for community expectations.
3. continue to seek government assistance in funding infrastructure required due to growth.
3. review the LTFP and the associated assumptions 6 months following adoption by Council.
4. note the Committee supports the 1% Financial Sustainability rating measure and requests Council carefully examine the pros and cons of the proposed removal of the 1% Financial Sustainability rating measure.
6. consider community consultation and feedback.

*(Note Attachment is included at Item 12.1 on this agenda)*



**11.1.3**      **REPORT TITLE:**      **REVISED    POLICY    AND    PROCEDURE  
FRAMEWORK**  
**FILE NUMBER:**      **DOC/20/45954**  
**ATTACHMENT    1 – POLICY AND PROCEDURE  
FRAMEWORK AND TEMPLATES – DOC/20/16140**  
**This attachment is provided separately on the  
Council website ([click here](#))**

**Recommendation:**

That Council endorse the revised Policy and Procedure Framework (as attached) with the addition of a workflow diagram.

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**11.2 Special Community Grants Assessment Committee Meeting – 14 May 2020**

The recommendations of the Community Grants Assessment Committee are provided below for consideration by Council:

**11.2.1 REPORT TITLE: UNALLOCATED COMMUNITY GRANTS FUNDS  
FOR COVID-19 RELIEF INITIATIVES**  
**FILE NUMBER: DOC/20/63487**

**Recommendation**

1. That Council note the Terms of Reference (Attachment 1) for the District COVID-19 Relief Fund Community Committee (a Rotary Committee) and endorses the Mayor as Council's representative on that Committee for the term of Council.
2. That Council approves the allocation of \$10,000 to the District COVID-19 Relief Fund Community Committee prior to 30 June 2020.
3. That Council approves the remaining unallocated Community Grant funds of \$11,029 be allocated to business stimulus related COVID-19 relief measures.

**Attachment 1 to Item 11.2.1****Proposed Terms of Reference for the District COVID-19 Relief Fund Community Committee****Purpose of Fund:**

The District COVID-19 Relief Fund (**DCRF**) is intended to provide a mechanism for the disbursement of donated funds to assist in COVID-19 relief within the Mount Barker District Council area.

**Community Committee Membership**

Rotary District Governor (Tim Klar),

Mount Barker Rotary Club Lead (Rod Cooper)

Mt Barker District Council Lead, Mayor Ann Ferguson Mayor

Community Leads, Rebekha Sharkie MP, Dan Cregan MP

Mount Barker Community Centre Lead, Sean Hames

Service Clubs & Organisations Leads based on \$1,000 donation to fund.

**Fund management:**

The Rotary Club of Mount Barker will facilitate the opening and operation of a ledger within the Rotary Australia Worldwide Community Service fund (RAWCS) for the receipt and distribution of funds. This enables donations of more than \$2 to the fund through RAWCS to be tax deductible.

**Meetings and Quorum**

50% plus 1

**Disbursement and Fund Rules**

1. Funding will assist in the expansion of the Mount Barker Community Centre's existing Community Pantry Service in the first instance.
2. The Mount Barker Community Centre, as part of its current service, provides the operational capacity to assess and keep records of the suitability of applicants & organisations seeking access to available funds and make available funds for residents seeking assistance on a case by case assessment of need.  
*(this could include rent assistance or financial assistance to a maximum of \$150 per application)*
3. Other projects and initiatives can be brought forward to the Committee for consideration given available resources and identified need.

**Administrative Support**

Council will provide administrative support to the Committee.

**12.            REPORTS**

<b>12.1</b>	<b>REPORT TITLE:</b>	<b>LONG TERM FINANCIAL PLAN 2020-2030</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/61595</b>
	<b>ATTACHMENTS:</b>	<b>1 DOC/20/66674 LONG TERM FINANCIAL PLAN 2 DOC/20/69739 RESPONSES TO LONG TERM FINANCIAL PLAN</b>
	<b><u>Key Contact</u></b>	<b>Alex Oulianoff, Chief Financial Officer</b>
	<b><u>Manager/Sponsor</u></b>	<b>Andrew Stuart, Chief Executive Officer</b>

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership.

GL:4 – Effective management and financial sustainability.

**Annual Business Plan 2019/2020:**

Nil

**Purpose:**

To adopt the Long Term Financial Plan 2020-2030 following community consultation of the Draft Long Term Financial plan 2020-2030 (LTFP).

**Summary – Key Issues:**

1. **Legislation** - Council is required to develop and adopt a 10 year Long Term Financial Plan in accordance with the Local Government Act and Regulations.
2. **Baseline Position** - The Draft Long Term Financial Plan was based on assumptions that excluded the impact of COVID-19.
3. **COVID-19** - The Long Term Financial Plan is predicated on assumptions that include an initial view of the impact of COVID-19. Financial modelling has been undertaken during the public consultation period to provide an initial estimate of the anticipated impact of COVID-19 in the first quarter of 2020/21. The LTFP will be further revised in the first half of 2020/21 when more information has been considered.
4. **Scenario Analysis** - As part of analysis of the impact of COVID-19 and following Council Member feedback, four scenarios were developed for the Long Term Financial Plan incorporating the impact of reduced services, reallocation of resources and differing general rate increases. A summary of the key financial indicators for these scenarios is included in this report.
5. **Wastewater and Recycled Water** – A number of informal briefings on Wastewater/Recycled Water have recently been held with Council Members to support the Annual Business Plan and Long Term Financial Plan with a focus on

gaining a more comprehensive understanding of the required services and infrastructure to be delivered and the timing associated with that, together with options for the role to be played by Council.

6. **Removal of 1% for Financial Sustainability** - Previous versions of the Long Term Financial Plan included an assumption of a 1% increase above CPI for Financial Sustainability. The draft LTFP 2020-30 currently includes the removal of this assumption.
7. **Public Consultation Feedback** – Eight submissions were made to Council during the community consultation period providing feedback on the LTFP. The feedback received focused on the following key themes: the rate increase, COVID-19, borrowings and priority setting.
8. **Financial Sustainability** – On average over the 10 years of the LTFP all key financial indicators are achieved/exceeded.

**Recommendation:**

That Council:

1. Adopt the Long Term Financial Plan 2020-2030 (attached).
2. Review the LTFP and the associated assumptions 6 months following adoption by Council.
3. Carefully examine the pros and cons of the proposed removal of the 1% Financial Sustainability rating measure.
4. Consider community consultation and feedback.
5. Authorises the Chief Executive Officer to make any necessary changes to the Long Term Financial Plan 2020-2030 document arising from this meeting, together with any editorial amendments and finalisation of the document's formatting

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**Background:**

1. **Legislation** - Under Section 122 of the Local Government Act 1999 a Council must develop and adopt a Long Term Financial Plan for a period of at least 10 years. A Council may review its strategic management plans at any time, but must undertake a review of its long-term financial plan as soon as practicable after adopting the Council's Annual Business Plan (ABP) for a particular financial year; and in any event, undertake a comprehensive review within 2 years after each general election of the Council.
2. **Audit and Risk Committee LTFP and Strategic Plan Presentation** - At the Audit and Risk Committee meeting on 12 December 2019 Alex Oulianoff, Chief Financial Officer and Julie Scoggins, Manager, Financial Services presented an overview of the process to be undertaken for the Long Term Financial Plan and Strategic Plan.
3. **Council Member LTFP Informal Briefing December 2019** - At an informal briefing on 16 December 2019 Alex Oulianoff, Chief Financial Officer and Julie Scoggins, Manager, Financial Services presented an overview of the Long Term Financial Plan including: a process overview; how the LTFP links in with the other elements of the Strategic Financial Framework; the importance of the LTFP and key considerations in building the LTFP.

4. **Council Member Informal Briefing March 2020** - An informal briefing was undertaken with Council Members on 24 March 2020 to take them through key assumptions underpinning the Long Term Financial Plan for both Council Operations, and the Wastewater and Recycled Water functions.
5. **Audit and Risk Committee Meeting March 2020** – A report and supporting presentation was provided to the Audit and Risk Committee on 30 March 2020. At this meeting staff committed to update the Long Term Financial Plan for the expected impact of COVID-19 following public consultation and prior to the adoption at the Council Meeting in June 2020.
6. **Council Meeting April 2020** – The Draft LTFP was approved by Council for community consultation on 6 April 2020. Community consultation commenced on 8 April 2020 and concluded on 20 May 2020.
7. **Wastewater and Recycled Water Confidential Informal Briefings** – Given the strategic importance of these functions, a series of workshops have been held with further workshops still to come. The purpose being to inform Council Members and the Audit and Risk Committee of progress to date and required actions, in developing and implementing a revised strategy for the delivery of the necessary services and infrastructure.
8. **Council Member Confidential Budget Workshops April 2020** – Two extra-ordinary workshops were held with Council Members where feedback was requested on proposed changes Council could make to the baseline budget in response to COVID-19. This has been considered combined with information provided by Council Staff to develop four scenarios for presentation to Council Members.
9. **Council Member Confidential Informal Briefing May 2020** - A further informal briefing was undertaken with Council Members on 4 May 2020 to take them through the expected impact of COVID-19 and rating scenarios.
10. **Audit and Risk Committee Meeting May 2020** - A report was presented at the Audit and Risk committee seeking feedback and recommendations from members. The minutes of the Audit and Risk Committee on 14 May 2020 are included as an agenda item at this Council meeting.

**Discussion:**

11. **Purpose of the LTFP** – The LTFP is a road map that illustrates financially the needs and aspirations of our growing community which supports, and is supported by such documents as the Strategic Asset Management Plan, 30 year Strategic Plan (Community Plan) and Township Plans.
12. **Key Objective** - The key objective of Council’s LTFP is to demonstrate financial sustainability in the medium to long term, while still achieving the objectives detailed in Council’s suite of strategic plans.
13. **Revised LTFP** - The draft Long Term Financial Plan was updated to consider changes made to the 2019/20 year-end forecast position in relation to COVID-19 and partial deferrals of the capital works program to 2020/21. This is shown as Scenario 1 in the table below and represents the baseline/comparative position for the other scenarios that have been modelled. Enhanced modelling has assisted Council staff and elected members in determining timing and scale of future capital works, with consideration provided for operating expenditure and pressure on council general rates.

14. **Annual Business Plan** - As part of Council’s development of the Annual Business Plan (ABP) the LTFP has also been updated using the draft budget that will be issued for community consultation at the Council Meeting on 1 June 2020 for the financial year 2020/21 as the first year of the ten-year model.
15. **Four Scenarios** - Have been modelled in an initial response to COVID-19 based on information provided by Council Staff and Council Member feedback obtained during budget workshops.
  - **Anticipated Impact of COVID-19 on 2020/21** – Scenarios 2, 3 and 4 consider financial modelling undertaken during the public consultation period to provide an initial estimate of the anticipated impact of COVID-19 in terms of revenue and costs resulting from services/programs that cannot be provided for a period of time and the reallocation of funds to support the community.
  - **Rate Assumptions** – Scenarios 1 and 2 have retained the draft LTFP rating assumption of 1.9% (based on actual Adelaide CPI for September 2019). Scenario 3 includes a rate increase of 1.0% (a reduction of 0.9% compared to the baseline position) and scenario 4 includes no increase to general rates (removal of 1.9% rate increase).
  - The key financial indicators are summarised below for the consolidated Council LTFP (including Wastewater and Recycled Water):

Scenario	Description	Operating Surplus Impact Over LTFP \$'m	Operating Ratio LTFP Average %	Net Financial Liabilities Ratio LTFP Average %
Scenario 1	Baseline budget (pre COVID-19). Rate Increase of 1.9%	-	3.1%	65.4%
Scenario 2	Baseline budget adjusted for COVID-19. Rate Increase of 1.9%	\$3.7m	3.7%	62.7%
Scenario 3	Rate Increase of 1% adjusted for COVID-19.	(\$0.6m)	3.0%	66.3%
Scenario 4	Rate Increase of 0.0% adjusted for COVID-19	(\$4.2m)	2.5%	69.4%

16. Based upon the analysis summarised in the table above, Scenario 3 has been selected as the basis of the attached draft LTFP document. When compared to the baseline position, the impact of a reduced rate increase in the first year in response to COVID-19 is marginal. With the exception of the first year where the rate increase has been reduced as a response to COVID-19, future years are aligned with the long term rating strategy where rate increases are based on forecast inflation and growth. This scenario also achieves (over the long term) the same Key Financial Indicators (KFI) which were utilised in the Long Term Financial Plan 2018-2028 based on the following:
  - **Operating Ratio** - The average operating ratio over the ten years is broadly in line with the baseline position.
  - **Operating Surplus** - With a marginal reduction over the ten years.
  - **Net Financial Liabilities Ratio (NFL)** - The target of a ratio of no greater than 80% is achieved in most years of the draft plan. There are notably however four years where the net financial liabilities ratio is greater than the 80% target with the ratio getting as high as circa 116% in year 2023. This is notably driven by significant investment in wastewater and recycled water infrastructure and the net impact of Strategic New Capital projects, however, this indicator with 66.3%

- on average is achieved over the life of the Long Term Financial Plan with a much lower ratio in the latter years with for example 18.9% NFL in 2029/30.
- **Asset Renewal Funding Ratio** – For all years, the ratio is assumed to be 100% i.e. in line with the Strategic Asset Management Plan which will be amended following public consultation to be aligned with the LTFP in August 2020. It should be noted that this is the case for all scenarios.
17. **Growth Factors** - Which impact the timing and / or value of rate revenue, operating, maintenance, and capital revenue and expense is sourced from modelling conducted by .id “the Population Experts”.
18. **Inflation Assumptions** - The draft Long Term Financial Plan 2020-2030 key assumptions are based upon the Local Government Price Index (LGPI) which is a financial indicator of the escalation in the cost of goods purchased by Local Government entities. The indicator for future years is unavailable and as such the historic variance of 0.44% has been added to the Forecast CPI for some assumptions (which has been sourced from Deloitte Access Economics as detailed below).
19. The Long Term Financial Plan key assumptions are as follows:
- **Annual General Rate Revenue** - Is expected to increase by forecast growth (assumed to be 2.5% in 2020/21) plus CPI (except 2020/21 which is forecast to increase by 1% (i.e. lower than the actual Adelaide CPI to the end of March 2020 of 2.4%).
  - **Operating Revenue** – Forecast LGPI (Forecast CPI + 0.44%). In 2020/21 it is assumed that there will no inflationary increase for fees and charges (with the exception of statutory fees and waste management charges) and that revenue has been reduced in 2020/21 for those services that will be impacted.
  - **Operating Expenditure** – Forecast LGPI (Forecast CPI + 0.44%) and LGPI with the exception of Maintenance and Operations, where growth has been incorporated. Expenditure in 2020/21 has been adjusted to reflect the reduced costs for services that are expected to be impacted by COVID-19 and funding to be allocated to provide support to the community during this time.
  - **Employee Costs** - As per Council’s EBA (Enterprise Bargaining Agreement) and then CPI for the remaining years.
  - **Capital Revenue** - Including developer contributions required for infrastructure (secured by separate rates) have been modelled using growth and inflation forecasts.
  - **Strategic New Capital Projects** - Included in the plan along with required grant funding in accordance with Council’s sustainability requirements.
  - **Other Capital Expenditure** - All other capital expenditure on existing and new assets require external funding to achieve net expenditure which is closely aligned to Councils annual depreciation expenditure. This will be achieved whilst maintaining capital renewal to achieve Council’s Strategic Asset Management Plan target.
  - **Wastewater Revenue and Expenditure** - Has been modelled using the Wastewater to Services Growth Strategic documents and will be in line with ESCOSA and SA Local Government costing principles.
20. **Removal of 1% For Financial Sustainability** – It should be noted that this version of the Long Term Financial Plan (and all scenarios modelled) differs from prior

versions of the adopted LTFP in that the 1% previously included for the funding and debt servicing of major projects has been removed.

- **Forecast Impact** - The change will result in a rate payer with a property valued at \$500k saving circa \$1,300 over 10 years, but strips circa \$23m out of Council's long term financial plan.
  - **Heightened Reliance On Key Assumptions** - The consequence of this reduced funding is that there will be heightened reliance on:
    - Timing of projects and infrastructure delivery,
    - Inflation assumptions,
    - Growth rates (impact on the timing of delivery of projects and rate and developer revenue),
    - Grant revenue (timing and magnitude).
  - **Potential Risk** - Noting that the LTFP is predicated on these assumptions and the delivery of Key Financial Indicators will be at risk if these variables materially change.
  - **Potential Reintroduction** - To bring forward infrastructure expenditure or if grant funding assumptions cannot be met, the additional 1% for financial sustainability for example may need to be re-introduced.
21. **Rate Capping** - Furthermore, it is pertinent to note the State Government's position taken relevant to any rate capping legislation. If the legislation is successfully introduced it is possible that Council would need to apply for any rate increase over and above CPI.
22. The draft LTFP (Attached) is presented as a set of financial statements and includes the following statements for years 2020/21 to 2029/30;
- Statement of Comprehensive Income;
  - Statement of Financial Position (Balance Sheet);
  - Statement of Changes in Equity;
  - Statement of Cash Flow;
  - Uniform Presentation of Finances; and
  - Financial Indicators.
23. **Community Consultation** – Eight submissions have been received providing feedback on the Long Term Financial Plan. The feedback received focussed on the following key themes: Rate increase, COVID-19, borrowings, library service and funding, transparency of assumptions and priority setting. There were seven submissions received online (as included in Attachment 2) and one via email:
- Leif Brown
  - Melanie Stanbury
  - Dicken Patterson
  - Brian Calvert
  - Frances
  - John Fennell
  - Nathan Rogers
  - Mount Barker & Districts Residents' Association.
24. **Council's Audit and Risk Committee** - Considered the LTFP 2020-2030 at the 14 May 2020 Audit and Risk Committee meeting. Recommendations of the Audit and Risk Committee are included as an agenda item at this Council meeting and included.

- **A statement by the Chief Executive Officer** – The Audit & Risk Committee requested that a statement be included in the LTFP document.

Under Section 122 of the Local Government Act 1999 in relation to a review under subsection (4)(a)(i)—a report from the chief executive officer on the sustainability of the council's long-term financial performance and position taking into account the provisions of the council's annual business plan and strategic management plans; and (b) insofar as may be relevant—any other material prescribed by the regulations.

This report complies with the Local Government Act as stated above and as such a further statement by the Chief Executive Officer has not been included in the LTFP document.

- **Include a base year** – A further year has been included with 2019/20 as at Budget Review 3.
  - **Further explanation as to why wastewater is separated out** – Included in the document.
  - **Consider more explanatory notes** – More included in the document.
25. The recommendations and comments from public consultation, Council Member informal briefings and the Audit and Risk Committee meeting held on the 14 May have been reviewed and considered. Council staff have determined based on the feedback provided that they will make the following adjustments to the Long Term Financial Plan:
- Scenario 3 was selected as the basis for the Long Term Financial Plan reflecting a reduction in the proposed 2020/21 rate increase;
  - Information on the expected impact of COVID-19 in the assumptions section;
  - An explanation of the structure of the financial statements i.e. Council consolidated, Council Operations and Wastewater and Recycled Water; and
  - A section detailing the impact of the removal of the 1% previously included in adopted LTFPs for financial sustainability.

**Community Engagement:**

Decision to be made	Make a recommendation that the Long Term Financial Plan be adopted.
Key factors to be considered in decision (dot points)	<ul style="list-style-type: none"> <li>- Annual Business Plan</li> <li>- Asset Management Plans</li> <li>- Strategic Plan</li> <li>- Local Government Act 1999</li> </ul>
Area of community influence	<p>Aspects that are fixed:</p> <ul style="list-style-type: none"> <li>- Legislative Factors</li> </ul> <p>Key areas for community input:</p> <ul style="list-style-type: none"> <li>- The Community had an opportunity to make submission on all sections of the Draft Long Term Financial Plan. The time frame for submissions was 8 April 2020 to 20 May 2020. Through this process 8 submissions were received.</li> </ul>

Method of consultation, informing community & cost	Copies of the LTFP were available on Council's website.
Feedback to stakeholders/Council	A written response will be made to all submissions once the Long Term Financial Plan 2020-2030 has been adopted by Council.
Timeframe for consultation	8 April 2020 to 20 May 2020
Community input	The submission made some general comments about policy which are available for council members to consider when reviewing and setting policies for the future.
Recommendations	The recommendations and comments from public consultation have been reviewed and considered. Based on the feedback provided minor changes were made to the draft LTFP 2020-2030 (as included in the document).

**Policy:**

Treasury Management Policy – DOC/16/1998  
Funding Policy – DOC/19/103032

**Budget:**

No impact on budget

**Statutory/Legal:**

Under Sec 122 LG Act a Council must develop and adopt a Long Term Financial Plan for a period of at least 10 years

Local Government Act 1999 – Section 122

Local Government (Financial Management) Regulations – 2011 – Regulations 5 & 7.

**Staff Resource Requirements:**

Completed within staff resources.

**Environmental:**

As determined in Mount Barker 2035 District Strategic Plan.

**Social:**

As determined in Mount Barker 2035 District Strategic Plan.

**Risk Assessment:**

The LTFP models Council to be financially sustainable over the long term.

**Asset Management:**

The LTFP provisions for Council to meet or exceed the requirements of Council's asset management plan forecast budgets over the 10 year period included in the plan.

**Conclusion:**

The Long Term Financial Plan is a high level strategic planning document which is a key element of Council's budgeting and planning process. It will assist council staff and elected members in planning for the delivery of facilities and services to meet the expectations of the growing community in a sustainable manner.

The LTFP is a road map that illustrates financially the needs and aspirations of our growing community which supports, and is supported by such documents as the Strategic Asset Management Plan, 30 year Strategic Plan (Community Plan) and Township Plans.

On average over the ten years of the LTFP the key financial indicators have been achieved/exceeded. Furthermore, the Long Term Financial Plan is aligned with the draft Annual Business Plan for 2020/21 included as an agenda item at this meeting, the Strategic Asset Management Plan to be adopted in August 2020 and the current version of the Mount Barker 2035 Strategic Plan.

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Previous Decisions By/Information Reports to the Council

Meeting Date	6 April 2020	HPRM Reference	DOC/20/30579
Title	Long Term Financial Plan 2020-2030		
Purpose	To present and seek endorsement for community consultation of the Draft Long Term Financial Plan 2020-2030 (LTFP).		

Meeting Date	3 September 2018	HPRM Reference	DOC/18/91507
Title	Long Term Financial Plan 2018-2028		
Purpose	To adopt the Long Term Financial Plan 2018-2028 following community consultation of the Draft Long Term Financial plan 2018-2028 (LTFP).		

Meeting Date	2 July 2018	HPRM Reference	DOC/18/65492
Title	DRAFT LONG TERM FINANCIAL PLAN 2018-2028		
Purpose	To present and seek endorsement for community consultation of the Draft Long Term Financial Plan 2018-2028 (LTFP).		

Meeting Date	5 June 2017	HPRM Reference	DOC/17/52177
Title	DRAFT LONG TERM FINANCIAL PLAN 2017-2027		
Purpose	To present the Draft Long Term Financial Plan 2017-2027 (LTFP)		

Attachment 1 to Item 12.1



Long Term  
Financial Plan  
2020-2030

Laratinga Pavilion and  
Environmental Services Centre



Long Term  
Financial Plan  
**2020-2030**

Message from the Mayor

On behalf of Council, I take pride in presenting the Council's Long Term Financial Plan 2020-2030. The Long-Term Financial Plan (LTFP) guides our future actions and activities. It is the foundation to Council's financial sustainability and ensures that decisions support the objectives outlined in our Mount Barker 2035 Strategic Plan.

Financial sustainability is so important, it means our community continues to have well maintained facilities and infrastructure and that the quality services we currently provide are maintained and improved. Importantly it also supports an affordable level of property rates both now and into the future.

I am so proud of our Community response to the recent devastating Cudlee Creek Bushfire. However, we now have a challenge ahead of us. The LTFP demonstrates that Council will experience some financial pressure, largely due to new and ongoing costs of growth and expenses associated with the recent bushfire.

Council's long-term financial management strategy has carefully considered the ongoing cost of growth, the continued maintenance of existing community assets, the sustained economic development of the district and importantly, the responsible management of property rates.

As a result of the COVID-19 pandemic, our community are also facing significant challenges, both personally and financially. It is vital that Council maintains the delivery of essential services, and work with state and federal governments to not only support community safety and wellbeing, but generate local economic activity.

As the long term impacts of the virus to our community, business and Council are indefinite, we cannot afford not to incorporate an estimate of its impact on the Long Term Financial Plan following public consultation. Planning for financial sustainability will ensure that we continue to maintain and develop our district to meet the needs and aspirations of our community.



Mayor  
Ann Ferguson

## Long Term Financial Plan 2020/21 to 2029/30

### EXECUTIVE STATEMENT AND ASSUMPTIONS

The Mount Barker District Council's Long Term Financial Plan (LTFP) is an integral document which forms part of a suite of strategic policy documents created to anticipate and plan for fiscal challenges and opportunities. By developing a plan which is aligned with the Strategic Plan and Strategic Asset Management Plan, Council is able to ensure that it can achieve the objectives within these plans whilst maintaining its financial sustainability in the medium to long term.

The Plan is of course a long term forecast and as such it is supported by many assumptions for example: community aspirations, needs and wants, growth, inflation, service levels, federal and state government policy settings and interventions. Many of these factors inevitably are external to Council and as such outside of its control.

The Long Term Financial Plan is a roadmap for the future and provides a target for future Annual Business Plans and Budgets. As such it does not determine the rates and charges for the future.

The Plan complements and is complemented by other important Council plans and strategies including:

- Mount Barker 2035 – Strategic Plan
- Corporate Plan (4 Years)
- Annual Business Plan
- Strategic Asset Management Plan

The District has many special attributes that place considerable emphasis on the value and importance of the Long Term Financial Plan in Council's overall governance, consultation and management activities. One obvious example is the growth experienced in this district as a result of the State Government rezoning, to

which is now referred to as the Ministerial Development Plan Area (MDPA). The future of the district, Council and its community were forever changed by this State Government policy decision in 2010.

Council's future plans, aspirations and projections were almost rendered obsolete when planned population growth was subsequently doubled by virtue of the State Government policy to an anticipated sixty-five thousand residents within the next 20-25 years. This doubling of growth has required Council to produce a very different set of plans for its new future.

With the anticipated allotment growth now occurring at a rate of around 2.5% per year, Council has now approached the time when it needs to plan and build significant new and upgraded facilities for its growing community. As a result, the value of long term planning becomes paramount.

Some of the major projects which have been included in this plan are:

- Regional Indoor Aquatic and Wellbeing Facility Stage 1
- Regional Sports Hub Stage 1
- City Centre Catalyst
- Major Wastewater Treatment Plant Upgrade

To remain financially sustainable whilst delivering such major projects, Council has had to plan when and how these projects will be delivered.

Council's major source of income is rates, which accounts for on average circa 85% of Council Operations revenue over the ten years and is an important part of the planned long term strategy. They provide for the delivery of major new facilities and funding to continue to manage growth and meet the expectations of the Community, by maintaining services, roads, wastewater, footpaths, buildings, etc.

This Long Term Financial Plan has incorporated two inflation indices being the Consumer Price Index (CPI) applied to rates that reflects ability to pay, and the

### Long Term Financial Plan 2020/21 to 2029/30

Local Government Price Index (LGPI), which forecasts inflation applicable to local government sector expenditure.

Asset management planning data has been updated and included within the Long Term Financial Plan which allows Council to factor in the new and ongoing costs associated with projects such as the new Regional Sports Hub Stage 1 and Regional Indoor Aquatic and Wellbeing Facility Stage 1.

Development in the district has driven a demand for higher standards in Council services and facilities, and this is reflected in the higher cost of servicing and maintaining upgraded and new facilities. A good example of this is the planned replacement of the aged outdoor Mountain Pool with a multi-pool indoor aquatic facility.

Factored into the long term plan is the associated infrastructure that comes with recurring high levels of residential growth and results in new assets such as roads, open space and footpaths being transferred to Council and increasing annual costs associated with maintaining these assets.

Council has been innovative in its approach to planning for the future and in the delivery of critical new roads, open space and community facilities, by working with developers, private schools and the government, to minimise the impact on ratepayers while recognising rates remain Council's major source of income and a major factor in the long term financial plan.

The Annual Business Plan and Budget has been developed separately for Council Operations and the Wastewater and Recycled Water Operations (in recognition of the strategic importance of these functions). As such the financial statements are included on the following basis:

- **Consolidated Statements** – Council Operations and Wastewater and Recycled Water Operations.

- **Council Operations** – Services provided by Council for the Community i.e. excluding Wastewater and Recycled Water Operations.
- **Wastewater and Recycled Water Operations** – The collection (via the network), treatment (of wastewater) and disposal (i.e. sale of recycled water) of water.

It should be noted that following public consultation, the Long Term Financial Plan has been updated to consider latest information on the impact of COVID-19 (as detailed below) and the Cudlee Creek bushfires. Detailed modelling has been undertaken with scenarios presented to Council Members.

#### KEY ASSUMPTIONS

##### COVID-19

- **COVID-19** - has affected Council's residents and businesses. This has been considered in both the final quarter of 2019/20 and the first quarter of 2020/21. The changes incorporated in 2020/21 are expected to result in lower revenue than received in prior and future years. Lower associated expenditure is also anticipated which is expected to be offset by a reallocation of budgets to support those impacted by the pandemic.
- **General Rates** - are forecast to increase by 1.0% in 2020/21, i.e. lower than the actual Adelaide CPI of 2.4% to March 2020, to provide some relief to ratepayers. General rates revenue has also been reduced to remit fines and interest on outstanding rates for the last three months of 2019/20 and first three months of 2020/21 for those suffering from hardship as a result of the pandemic.
- **User Charges and Other Income** – are lower in 2019/20 and 2020/21 in consideration of the following:
  - Those services that cannot be accessed, for example outdoor dining fees or services that cannot be provided due to restrictions, for example the Mount Barker Tourist Park.

### Long Term Financial Plan 2020/21 to 2029/30

- Rent relief provided to selected tenants of Council's commercial properties.
- **Materials, Contracts & Other Expenditure** – In 2020/21 expenditure has been reduced aligned with the reduction in revenue (as above). Budget has also been reallocated to provide support to residents and businesses.

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#### OPERATING INCOME

- **General Rates** - have been indexed to factor forecast inflation (CPI) and growth with the exception of 2020/21. It should be noted that a rate increase of 1.0% in the first year has been applied that is lower than the actual Adelaide CPI of 2.4% to March 2020.
- **Wastewater Annual Service Charges** - have been increased by 4.25% per year plus growth for the first year of the long term financial plan followed by 5% plus growth for the following few years of the plan so as to ensure the ongoing financial sustainability of Council's Wastewater network. The increase will ensure Wastewater assets can be renewed and maintained as per the updated Asset Management Plan.
- **Council Operations User Charges (excluding Wastewater and Recycled Water)** - with the exception of statutory and waste management fees and charges, no increase has been included in 2020/21 in response to COVID-19. It should also be noted that in 2020/21 user charges have also been reduced for those services that would not be provided in the first quarter of 2020/21 due to the expected impact of COVID-19. LGPI increases have been applied over the remaining 9 years. The average increase over the period of the remaining 9 years is forecast to be circa 2.6%.
- **Refuse Charges** - have been indexed by CPI plus growth in the first financial year, with increases for the remaining period of the plan matching the general rate assumptions. The increases to the refuse charge have been applied to ensure the charge reflects the cost of

providing the service. Expenditure for this service is forecast to increase above inflation due to factors outside of Council's control, for example the China Recycling ban.

- **Growth** in Residential assessments has been forecast to be circa 2.5% annually over the period of the plan. The basis of this assumption has been calculated by id. "The population experts".
- **Grant Funding (Recurrent)** such as the Financial Assistance Grant (FAG) and Roads to Recovery (RTR) have been assumed to be received within the allotted year. Indexation applied is in line with forecast LGPI increases over the period of the plan
- **Grant Funding (One-off)** is applied in the same year that tied expenditure is planned.

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#### OPERATING EXPENDITURE

- **Materials, Contracts & Other Expenditure** - has been indexed in line with forecast LGPI increases over the period of the plan (with the exception of 2020/21 which is based on the 2020/21 draft budget adjusted for COVID-19). Additional Growth indexation has only been applied to the Maintenance and Operations team (MOPs) and Wastewater Departments.
- **Employee Costs** - have been indexed by forecast CPI in line with the current inside Staff Enterprise Bargaining Agreement which is due to expire in 2020. Post this period an increase of CPI has been allowed for. Further, an annual increase of 3 Full Time Equivalent staff has been provisioned to ensure Council can maintain the current level of services to the growing community (excluding 2020/21).
- **Finance Costs** - have been modelled factoring in the projected debt Council will hold in each year of the plan, and the forecast interest rate to be charged by the Local Government Finance Authority. In this plan the interest rate used has been modelled based on forecasts provided by Deloitte Access Economics and historical data.

## Long Term Financial Plan 2020/21 to 2029/30

### CAPITAL EXPENDITURE

- **Asset Renewal** - is provisioned to allow for Council to achieve requirements of the adopted Asset Management Plans. Renewal, maintenance and depreciation of new and upgraded assets have been included in the plan to ensure these are funded.
- **New Capital and Strategic New Capital** - included in the plan is based on Council's Corporate and Strategic Plans and is modelled to achieve the objectives of these plans in a financially sustainable manner. Amounts are indexed based on forecast LGPI.

### CAPITAL REVENUE

- **Grants** - have been included in the plan based on pledges, historical trend or required funding for a project to be deliverable in a financially sustainable manner.
- **Developer Contributions** - including those secured by separate rates are modelled based on growth projections provided by id Population forecasts and indexation applicable to the varying contribution types.

### STATEMENT OF FINANCIAL POSITION (BALANCE SHEET)

- **Assets** - such as Trade & Other Receivables, Inventories and Equity Accounted investments have all been modelled based on historical averages, with no significant variances expected over the period of the plan.
- **Infrastructure, Property, Plant and Equipment** - are modelled based on the cumulative effect of depreciation, capital expenditure, asset disposals and adjustments made to maintain valuations at fair value.
- **Liabilities** - such as trade & other payables & provisions, have been modelled based on historical averages of Council, with no significant variances expected over the period of the plan.

- **Borrowings** are modelled based on the cumulative effect of operating surpluses, capital expenditure & revenue.

### 1% FOR FINANCIAL SUSTAINABILITY

- **Removal of 1% for Financial Sustainability** - it should be noted that this version of the Long Term Financial Plan differs from prior versions of the adopted LTFP in that the 1% previously included for the funding and debt servicing of major projects has been removed.
- **Forecast Impact** - the change will result in a rate payer with a property valued at \$500k saving circa \$1,300 over 10 years, but removes circa \$23m from Council's long term financial plan.
- **Heightened Reliance On Key Assumptions** - the consequence of this reduced funding is that there will be heightened reliance on:
  - Timing of projects and infrastructure delivery,
  - Inflation assumptions,
  - Growth rates (impact on timing of delivery and rate and developer revenue),
  - Grant revenue (timing and magnitude).
- **Potential Risk** - noting that the LTFP is predicated on these assumptions the delivery of Key Financial Indicators will be at risk if these variables materially change.
- **Potential Reintroduction** - to bring forward infrastructure expenditure or if grant funding assumptions cannot be met, the additional 1% for financial sustainability for example may need to be re-introduced.

### RATE CAPPING

- It is pertinent to note the State Government's position taken relevant to any rate capping legislation. If the legislation is successfully introduced it is possible that Council would need to apply for any rate increase over and above CPI.

### Long Term Financial Plan 2020/21 to 2029/30

#### KEY FINANCIAL INDICATORS (KFI)

The following Key Financial Indicators are deemed by the Local Government Sector to be the best indicators for determining financial sustainability. These indicators are also a requirement of Council's annual financial reporting in accordance with Local Government legislation and regulation.

S122 of the Local Government Act states that Councils should assess:

"...The sustainability of the Council's financial performance and position, and... The extent of levels of services that will be required to be provided by the council to achieve its objectives and to the extent to which any infrastructure will need to be maintained, replaced or developed by the Council..."

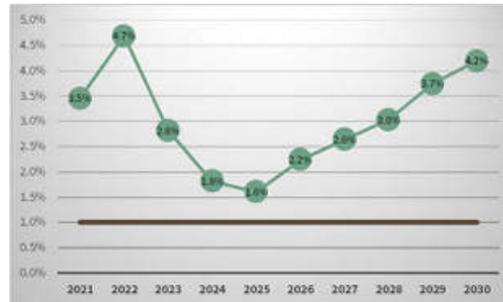
The following graphs and accompanying commentary are set against the targets endorsed by Council in the "Treasury Management Policy".

#### OPERATING SURPLUS RATIO

This financial indicator is useful in determining if current rate payers are paying enough to cover products and services provided in each period. This is demonstrated by expressing the operating surplus or (deficit) as a percentage of total operating revenue.

**Target:** "Council will maintain its operating surplus ratio at greater than or equal to one percent of total operating revenue."

**Result:** The LTFP allows for Council to achieve a breakeven position whilst providing a modest buffer for risk and uncertainty. The surplus in the future years is required for the repayment of debt.



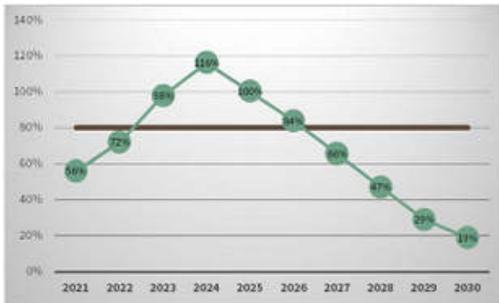
### Long Term Financial Plan 2020/21 to 2029/30

#### NET FINANCIAL LIABILITIES RATIO

This financial indicator is useful in determining the level of indebtedness that Council has in comparison to its operating revenue. This is demonstrated by dividing net financial liabilities by total operating revenue.

**Target:** "Council will maintain its net financial liabilities ratio at greater than zero but less than 80% of total operating revenue"

**Result:** Council will remain financially sustainable over the period of the plan, due in large part to the revenue assumptions included in the plan and the timing of capital works. Although Council's Net Financial Liability exceeds the target of 80% for four of the 10 years included in the plan, it does on average remain below the target with an average Net Financial Liability of 66%. The increased debt of Council represented in this indicator is due to an ambitious capital works program totalling around \$241M.

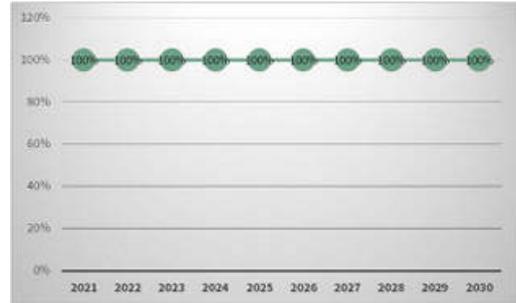


#### ASSET RENEWAL FUNDING RATIO

This financial indicator is useful in determining if Council is maintaining all of its assets. This is best demonstrated by comparing total Capital Renewal expenditure planned against Asset Management Plans.

**Target:** "Council will maintain asset renewal funding ratio of greater than or equal to 100% of Asset Management Plans"

**Result:** Council will achieve over the period of the plan the required expenditure that will be set out in the Strategic Asset Management Plan to be adopted in August 2020. The expenditure planned on renewing and maintaining assets in the LTFP results in Council achieving an average Asset Renewal Funding ratio of 100%.



Long Term Financial Plan 2020/21 to 2029/30

CONSOLIDATED STATEMENTS - MOUNT BARKER DISTRICT COUNCIL

Statement of Comprehensive Income

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>											
Rates	41,930	43,617	45,925	48,442	51,041	53,538	55,936	58,526	61,296	64,128	67,058
Statutory Charges	1,441	1,460	1,518	1,560	1,601	1,640	1,679	1,723	1,770	1,817	1,865
User Charges	2,306	1,410	2,040	2,097	2,152	2,205	2,257	2,316	2,379	2,442	2,506
Grants, Subsidies & Contributions	3,834	3,522	3,353	3,446	3,537	3,624	3,710	3,806	3,910	4,013	4,119
Investment Income	95	60	60	60	60	60	60	60	60	60	60
Reimbursements	355	249	255	262	269	275	282	289	297	305	313
Other Income	508	396	410	421	316	324	332	340	350	359	369
Net gain - Equity Accounted Council Businesses	-	-	19	33	2	16	46	63	79	171	75
<b>Total Income</b>	<b>50,469</b>	<b>50,714</b>	<b>53,580</b>	<b>56,321</b>	<b>58,978</b>	<b>61,683</b>	<b>64,303</b>	<b>67,124</b>	<b>70,141</b>	<b>73,295</b>	<b>76,365</b>
<b>Expenses</b>											
Employee Costs	16,098	15,932	17,327	18,118	18,915	19,701	20,495	21,357	22,279	23,210	24,170
Materials, Contracts & Other Expenses	23,144	22,149	22,046	23,969	24,852	26,350	27,803	29,368	31,038	32,750	34,528
Depreciation, Amortisation & Impairment	9,601	9,989	10,882	11,309	12,006	12,667	12,929	13,191	13,566	13,906	14,138
Finance Costs	450	890	815	1,338	2,132	1,970	1,629	1,433	1,132	684	323
Net loss - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>49,293</b>	<b>48,959</b>	<b>51,069</b>	<b>54,735</b>	<b>57,905</b>	<b>60,688</b>	<b>62,857</b>	<b>65,350</b>	<b>68,016</b>	<b>70,550</b>	<b>73,159</b>
<b>Operating Surplus / (Deficit)</b>	<b>1,176</b>	<b>1,755</b>	<b>2,511</b>	<b>1,586</b>	<b>1,073</b>	<b>995</b>	<b>1,446</b>	<b>1,774</b>	<b>2,125</b>	<b>2,746</b>	<b>3,206</b>
Asset Disposal & Fair Value Adjustments	(1,186)	(3,914)	(3,655)	(4,147)	(4,187)	(3,201)	(3,378)	(3,265)	(3,372)	(3,398)	(3,472)
Amounts Received Specifically for New or Upgraded Assets	8,383	18,976	6,067	10,862	24,264	6,271	6,152	6,150	5,999	6,175	6,216
Physical Resources Received Free of Charge	25,204	9,912	10,243	10,485	10,671	10,705	10,757	10,795	10,892	11,120	11,180
<b>Net Surplus / (Deficit)</b>	<b>33,577</b>	<b>26,728</b>	<b>15,166</b>	<b>18,786</b>	<b>31,822</b>	<b>14,769</b>	<b>14,977</b>	<b>15,453</b>	<b>15,644</b>	<b>16,642</b>	<b>17,130</b>
<b>Other Comprehensive Income</b>											
Changes in Revaluation Surplus - I,PP&E	-	-	1,706	6,211	5,980	1,815	1,946	6,809	6,798	2,184	2,140
<b>Total Other Comprehensive Income</b>	<b>-</b>	<b>-</b>	<b>1,706</b>	<b>6,211</b>	<b>5,980</b>	<b>1,815</b>	<b>1,946</b>	<b>6,809</b>	<b>6,798</b>	<b>2,184</b>	<b>2,140</b>
<b>Total Comprehensive Income</b>	<b>33,577</b>	<b>26,728</b>	<b>16,872</b>	<b>24,997</b>	<b>37,802</b>	<b>16,584</b>	<b>16,923</b>	<b>22,263</b>	<b>22,443</b>	<b>18,826</b>	<b>19,270</b>

**Long Term Financial Plan 2020/21 to 2029/30**

CONSOLIDATED STATEMENTS – MOUNT BARKER DISTRICT COUNCIL

Statement of Financial Position

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>											
<b>Current Assets</b>											
Cash & Cash Equivalents	1,459	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Trade & Other Receivables	4,000	6,057	4,586	5,304	7,123	5,086	5,217	5,375	5,520	5,702	5,882
Inventories	7	7	7	7	8	8	8	9	9	10	11
Non-current assets classified as "Held for Sale"	2,223	2,223	2,223	2,223	2,223	2,223	2,223	2,223	2,223	2,223	2,223
<b>Total Current Assets</b>	<b>7,689</b>	<b>9,287</b>	<b>7,816</b>	<b>8,535</b>	<b>10,354</b>	<b>8,317</b>	<b>8,449</b>	<b>8,607</b>	<b>8,753</b>	<b>8,935</b>	<b>9,115</b>
<b>Non-Current Assets</b>											
Financial Assets	1,654	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750
Equity Accounted Investments in Council Businesses	407	407	426	459	461	477	523	586	665	836	911
Infrastructure, Property, Plant & Equipment	567,492	607,179	634,201	675,499	726,563	736,116	744,676	756,730	767,862	774,225	786,207
Other Non-Current Assets	3,933	6,382	6,322	6,553	6,719	7,035	7,340	7,668	8,017	8,375	8,747
<b>Total Non-Current Assets</b>	<b>573,486</b>	<b>616,719</b>	<b>643,699</b>	<b>685,261</b>	<b>736,493</b>	<b>746,378</b>	<b>755,290</b>	<b>767,734</b>	<b>779,295</b>	<b>786,187</b>	<b>798,615</b>
<b>TOTAL ASSETS</b>	<b>581,175</b>	<b>626,006</b>	<b>651,515</b>	<b>693,796</b>	<b>746,847</b>	<b>754,695</b>	<b>763,738</b>	<b>776,342</b>	<b>788,048</b>	<b>795,121</b>	<b>807,730</b>
<b>LIABILITIES</b>											
<b>Current Liabilities</b>											
Trade & Other Payables	3,418	6,688	6,835	7,120	7,357	7,699	8,034	8,395	8,781	9,174	9,581
Borrowings	1,229	240	251	263	276	289	303	318	333	349	366
Provisions	2,255	2,285	2,422	2,562	2,706	2,852	3,001	3,154	3,309	3,469	3,631
<b>Total Current Liabilities</b>	<b>6,902</b>	<b>9,212</b>	<b>9,508</b>	<b>9,945</b>	<b>10,339</b>	<b>10,841</b>	<b>11,338</b>	<b>11,866</b>	<b>12,423</b>	<b>12,992</b>	<b>13,578</b>
<b>Non-Current Liabilities</b>											
Borrowings	13,390	28,683	37,002	53,824	68,654	59,392	50,987	40,773	29,453	17,104	9,828
Provisions	261	402	426	451	476	501	527	554	581	609	637
<b>Total Non-Current Liabilities</b>	<b>13,651</b>	<b>29,086</b>	<b>37,428</b>	<b>54,275</b>	<b>69,130</b>	<b>59,893</b>	<b>51,514</b>	<b>41,327</b>	<b>30,034</b>	<b>17,713</b>	<b>10,465</b>
<b>TOTAL LIABILITIES</b>	<b>20,553</b>	<b>38,298</b>	<b>46,936</b>	<b>64,220</b>	<b>79,469</b>	<b>70,733</b>	<b>62,853</b>	<b>53,193</b>	<b>42,457</b>	<b>30,705</b>	<b>24,044</b>
<b>Net Assets</b>	<b>560,622</b>	<b>587,708</b>	<b>604,579</b>	<b>629,576</b>	<b>667,378</b>	<b>683,962</b>	<b>700,885</b>	<b>723,148</b>	<b>745,591</b>	<b>764,417</b>	<b>783,687</b>
<b>EQUITY</b>											
Accumulated Surplus	244,107	270,838	286,003	304,789	336,611	351,380	366,357	381,810	397,454	414,097	431,226
Asset Revaluation Reserves	294,985	294,984	296,690	302,901	308,882	310,696	312,643	319,452	326,250	328,434	330,574
Other Reserves	21,530	21,886	21,886	21,886	21,886	21,886	21,886	21,886	21,886	21,886	21,886
<b>Total Equity</b>	<b>560,622</b>	<b>587,708</b>	<b>604,579</b>	<b>629,576</b>	<b>667,378</b>	<b>683,962</b>	<b>700,885</b>	<b>723,148</b>	<b>745,591</b>	<b>764,417</b>	<b>783,687</b>

**Long Term Financial Plan 2020/21 to 2029/30**

CONSOLIDATED STATEMENTS – MOUNT BARKER DISTRICT COUNCIL

Statement of Cash Flows

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>											
<b>Receipts:</b>											
Operating Receipts	51,757	48,818	54,979	55,531	57,115	63,667	64,088	66,867	69,883	72,909	76,077
Investment Receipts	95	57	60	60	60	60	60	60	60	60	60
<b>Payments:</b>											
Operating Payments to Suppliers & Employees	(43,062)	(37,299)	(39,015)	(41,891)	(43,545)	(45,877)	(48,117)	(50,538)	(53,125)	(55,765)	(58,500)
Finance Payments	(450)	(890)	(815)	(1,338)	(2,132)	(1,970)	(1,629)	(1,433)	(1,132)	(684)	(323)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>8,340</b>	<b>10,686</b>	<b>15,209</b>	<b>12,362</b>	<b>11,498</b>	<b>15,880</b>	<b>14,403</b>	<b>14,955</b>	<b>15,686</b>	<b>16,521</b>	<b>17,315</b>
<b>Cash Flows from Investing Activities</b>											
<b>Receipts:</b>											
Amounts Received Specifically for New/Upgraded Assets	8,383	18,976	6,067	10,862	24,264	6,271	6,152	6,150	5,999	6,175	6,216
Sale of Replaced Assets	270	-	473	460	555	434	442	451	460	469	478
Repayment of Loans by community Groups	4	-	4	-	-	-	-	-	-	-	-
Repayment of Loan by Council	-	6,932	-	-	-	-	-	-	-	-	-
<b>Payments:</b>											
Expenditure on Renewal/Replacement of Assets	(8,469)	(13,320)	(13,437)	(18,415)	(18,416)	(8,564)	(9,910)	(8,320)	(8,887)	(8,676)	(8,937)
Expenditure on New/Upgraded Assets	(23,265)	(30,006)	(16,646)	(22,103)	(32,744)	(4,772)	(2,697)	(3,036)	(1,952)	(2,157)	(7,812)
Loans Made to Community Groups	(150)	(1,100)	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(23,227)</b>	<b>(18,518)</b>	<b>(23,539)</b>	<b>(29,197)</b>	<b>(26,341)</b>	<b>(6,630)</b>	<b>(6,012)</b>	<b>(4,756)</b>	<b>(4,381)</b>	<b>(4,189)</b>	<b>(10,056)</b>
<b>Cash Flows from Financing Activities</b>											
<b>Receipts:</b>											
Proceeds from Borrowings	8,500	14,533	8,978	17,086	15,106	-	-	-	-	-	501
<b>Payments:</b>											
Repayments of Borrowings	(832)	(7,161)	(648)	(251)	(263)	(9,249)	(8,390)	(10,200)	(11,305)	(12,332)	(7,760)
<b>Net Cash provided (or used in) Financing Activities</b>	<b>7,668</b>	<b>7,372</b>	<b>8,330</b>	<b>16,834</b>	<b>14,843</b>	<b>(9,249)</b>	<b>(8,390)</b>	<b>(10,200)</b>	<b>(11,305)</b>	<b>(12,332)</b>	<b>(7,259)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(7,219)</b>	<b>(459)</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>(0)</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>8,678</b>	<b>1,459</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Cash &amp; Cash Equivalents - end of year</b>	<b>1,459</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>

## Long Term Financial Plan 2020/21 to 2029/30

### CONSOLIDATED STATEMENTS – MOUNT BARKER DISTRICT COUNCIL

#### Uniform Presentation of Finances

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Activities</b>											
Income	50,470	50,714	53,580	56,321	58,978	61,683	64,303	67,124	70,141	73,295	76,365
less Expenses	(49,293)	(48,959)	(51,069)	(54,735)	(57,905)	(60,688)	(62,857)	(65,350)	(68,016)	(70,550)	(73,159)
<b>Operating Surplus / (Deficit)</b>	<b>1,177</b>	<b>1,755</b>	<b>2,511</b>	<b>1,586</b>	<b>1,073</b>	<b>995</b>	<b>1,446</b>	<b>1,774</b>	<b>2,125</b>	<b>2,746</b>	<b>3,206</b>
<b>Capital Activities</b>											
<b>less (Net Outlays) on Existing Assets</b>											
Capital Expenditure on Renewal and Replacement of Existing Assets	(8,469)	(13,320)	(13,437)	(18,415)	(18,416)	(8,564)	(9,910)	(8,320)	(8,887)	(8,676)	(8,937)
add back Depreciation, Amortisation and Impairment	9,601	9,989	10,882	11,309	12,006	12,667	12,929	13,191	13,566	13,906	14,138
add back Proceeds from Sale of Replaced Assets	270	-	473	460	555	434	442	451	460	469	478
<b>(Net Outlays) on Existing Assets</b>	<b>1,402</b>	<b>(3,331)</b>	<b>(2,082)</b>	<b>(6,646)</b>	<b>(5,856)</b>	<b>4,537</b>	<b>3,462</b>	<b>5,321</b>	<b>5,139</b>	<b>5,700</b>	<b>5,679</b>
<b>less (Net Outlays) on New and Upgraded Assets</b>											
Capital Expenditure of New and Upgraded Assets	(23,264)	(30,006)	(16,646)	(22,103)	(32,744)	(4,772)	(2,697)	(3,036)	(1,952)	(2,157)	(7,812)
add back Amounts Received Specifically for New and Upgraded Assets	8,383	18,976	6,067	10,862	24,264	6,271	6,152	6,150	5,999	6,175	6,216
<b>(Net Outlays) on New and Upgraded Assets</b>	<b>(14,881)</b>	<b>(11,030)</b>	<b>(10,579)</b>	<b>(11,241)</b>	<b>(8,480)</b>	<b>1,499</b>	<b>3,455</b>	<b>3,114</b>	<b>4,046</b>	<b>4,018</b>	<b>(1,596)</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(12,302)</b>	<b>(12,607)</b>	<b>(10,150)</b>	<b>(16,301)</b>	<b>(13,262)</b>	<b>7,032</b>	<b>8,363</b>	<b>10,209</b>	<b>11,310</b>	<b>12,463</b>	<b>7,288</b>

**Long Term Financial Plan 2020/21 to 2029/30**

STATEMENTS - MOUNT BARKER DISTRICT COUNCIL		(EXCLUDING WASTEWATER & RECYCLED WATER)									
Statement of Comprehensive Income											
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>											
Rates	35,176	36,398	38,153	40,076	42,036	43,981	45,955	48,087	50,367	52,699	55,111
Statutory Charges	1,401	1,420	1,477	1,518	1,558	1,596	1,634	1,676	1,722	1,768	1,814
User Charges	1,756	1,359	2,029	2,085	2,140	2,193	2,245	2,303	2,366	2,428	2,492
Grants, Subsidies & Contributions	3,834	3,522	3,353	3,446	3,537	3,624	3,710	3,806	3,910	4,013	4,119
Investment Income	95	60	60	60	60	60	60	60	60	60	60
Reimbursements	354	247	253	260	266	273	279	287	295	302	310
Other Income	508	396	410	421	316	324	332	340	350	359	369
Net gain - Equity Accounted Council Businesses	-	-	19	33	2	16	46	63	79	171	75
<b>Total Income</b>	<b>43,124</b>	<b>43,402</b>	<b>45,754</b>	<b>47,899</b>	<b>49,917</b>	<b>52,067</b>	<b>54,262</b>	<b>56,623</b>	<b>59,149</b>	<b>61,801</b>	<b>64,351</b>
<b>Expenses</b>											
Employee Costs	15,102	14,815	16,187	16,952	17,723	18,484	19,255	20,091	20,984	21,886	22,817
Materials, Contracts & Other Expenses	18,039	18,027	17,563	18,213	18,687	20,039	21,302	22,700	24,241	25,776	27,366
Depreciation, Amortisation & Impairment	8,179	8,510	9,234	9,502	10,045	10,519	10,760	10,986	11,332	11,562	11,770
Finance Costs	450	890	815	1,338	2,132	1,970	1,629	1,433	1,132	684	323
Net loss - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>41,770</b>	<b>42,242</b>	<b>43,799</b>	<b>46,005</b>	<b>48,588</b>	<b>51,012</b>	<b>52,947</b>	<b>55,211</b>	<b>57,690</b>	<b>59,908</b>	<b>62,277</b>
<b>Operating Surplus / (Deficit)</b>	<b>1,354</b>	<b>1,160</b>	<b>1,955</b>	<b>1,893</b>	<b>1,329</b>	<b>1,055</b>	<b>1,315</b>	<b>1,412</b>	<b>1,459</b>	<b>1,893</b>	<b>2,074</b>
Asset Disposal & Fair Value Adjustments	(971)	(2,271)	(3,094)	(3,085)	(3,148)	(3,108)	(3,163)	(3,225)	(3,291)	(3,354)	(3,417)
Amounts Received Specifically for New or Upgraded Assets	6,029	16,176	2,333	6,811	20,576	2,482	2,258	2,157	1,861	1,835	1,746
Physical Resources Received Free of Charge	18,826	8,623	8,922	9,128	9,278	9,278	9,296	9,296	9,353	9,540	9,558
<b>Net Surplus / (Deficit)</b>	<b>25,238</b>	<b>23,689</b>	<b>10,116</b>	<b>14,748</b>	<b>28,035</b>	<b>9,707</b>	<b>9,706</b>	<b>9,641</b>	<b>9,382</b>	<b>9,914</b>	<b>9,962</b>
<b>Other Comprehensive Income</b>											
Changes in Revaluation Surplus - I,PP&E	-	-	1,706	6,211	1,997	1,815	1,946	6,809	2,252	2,184	2,140
<b>Total Other Comprehensive Income</b>	<b>-</b>	<b>-</b>	<b>1,706</b>	<b>6,211</b>	<b>1,997</b>	<b>1,815</b>	<b>1,946</b>	<b>6,809</b>	<b>2,252</b>	<b>2,184</b>	<b>2,140</b>
<b>Total Comprehensive Income</b>	<b>25,238</b>	<b>23,689</b>	<b>11,822</b>	<b>20,959</b>	<b>30,031</b>	<b>11,521</b>	<b>11,653</b>	<b>16,450</b>	<b>11,633</b>	<b>12,098</b>	<b>12,102</b>

**Long Term Financial Plan 2020/21 to 2029/30**

STATEMENTS – MOUNT BARKER DISTRICT COUNCIL				(EXCLUDING WASTEWATER & RECYCLED WATER)							
Statement of Financial Position											
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>											
<b>Current Assets</b>											
Cash & Cash Equivalents	-	500	500	500	500	500	500	500	500	500	500
Trade & Other Receivables	2,301	4,786	3,284	3,966	5,750	3,679	3,776	3,897	4,002	4,143	4,282
Inventories	7	7	7	7	8	8	8	9	9	10	11
Non-current assets classified as "Held for Sale"	2,223	2,223	2,223	2,223	2,223	2,223	2,223	2,223	2,223	2,223	2,223
<b>Total Current Assets</b>	<b>4,531</b>	<b>7,516</b>	<b>6,014</b>	<b>6,696</b>	<b>8,480</b>	<b>6,410</b>	<b>6,508</b>	<b>6,629</b>	<b>6,734</b>	<b>6,876</b>	<b>7,016</b>
<b>Non-Current Assets</b>											
Financial Assets	1,654	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750
Equity Accounted Investments in Council Businesses	407	407	426	459	461	477	523	586	665	836	911
Infrastructure, Property, Plant & Equipment	477,917	504,526	517,524	540,851	572,946	582,377	588,841	600,820	607,370	614,096	626,327
Other Non-Current Assets	2,298	4,747	4,687	4,918	5,084	5,400	5,705	6,033	6,382	6,740	7,112
<b>Total Non-Current Assets</b>	<b>482,276</b>	<b>512,430</b>	<b>525,387</b>	<b>548,978</b>	<b>581,241</b>	<b>591,005</b>	<b>597,819</b>	<b>610,189</b>	<b>617,167</b>	<b>624,423</b>	<b>637,100</b>
<b>TOTAL ASSETS</b>	<b>486,807</b>	<b>519,947</b>	<b>531,401</b>	<b>555,674</b>	<b>589,722</b>	<b>597,414</b>	<b>604,327</b>	<b>616,819</b>	<b>623,901</b>	<b>631,299</b>	<b>644,116</b>
<b>LIABILITIES</b>											
<b>Current Liabilities</b>											
Trade & Other Payables	2,684	5,954	6,083	6,347	6,564	6,887	7,202	7,542	7,904	8,274	8,657
Borrowings	1,229	240	251	263	276	289	303	318	333	349	366
Provisions	2,167	2,212	2,345	2,481	2,620	2,761	2,906	3,054	3,205	3,359	3,517
<b>Total Current Liabilities</b>	<b>6,080</b>	<b>8,405</b>	<b>8,679</b>	<b>9,091</b>	<b>9,460</b>	<b>9,937</b>	<b>10,411</b>	<b>10,913</b>	<b>11,442</b>	<b>11,982</b>	<b>12,540</b>
<b>Non-Current Liabilities</b>											
Borrowings	19,932	26,546	25,886	28,770	32,398	28,073	22,839	18,359	13,259	7,997	8,133
Provisions	147	302	320	338	357	376	396	416	437	458	479
<b>Total Non-Current Liabilities</b>	<b>20,079</b>	<b>26,848</b>	<b>26,206</b>	<b>29,108</b>	<b>32,755</b>	<b>28,450</b>	<b>23,235</b>	<b>18,775</b>	<b>13,696</b>	<b>8,455</b>	<b>8,612</b>
<b>TOTAL LIABILITIES</b>	<b>26,159</b>	<b>35,253</b>	<b>34,885</b>	<b>38,199</b>	<b>42,215</b>	<b>38,387</b>	<b>33,646</b>	<b>29,688</b>	<b>25,138</b>	<b>20,437</b>	<b>21,152</b>
<b>Net Assets</b>	<b>460,648</b>	<b>484,694</b>	<b>496,516</b>	<b>517,475</b>	<b>547,506</b>	<b>559,028</b>	<b>570,680</b>	<b>587,130</b>	<b>598,764</b>	<b>610,862</b>	<b>622,964</b>
<b>EQUITY</b>											
Accumulated Surplus	169,858	193,548	203,664	218,412	246,447	256,153	265,860	275,500	284,882	294,796	304,759
Asset Revaluation Reserves	269,260	269,260	270,966	277,177	279,174	280,988	282,935	289,744	291,996	294,180	296,320
Other Reserves	21,530	21,886	21,886	21,886	21,886	21,886	21,886	21,886	21,886	21,886	21,886
<b>Total Equity</b>	<b>460,648</b>	<b>484,694</b>	<b>496,516</b>	<b>517,475</b>	<b>547,506</b>	<b>559,028</b>	<b>570,680</b>	<b>587,130</b>	<b>598,764</b>	<b>610,862</b>	<b>622,964</b>

**Long Term Financial Plan 2020/21 to 2029/30**

STATEMENTS – MOUNT BARKER DISTRICT COUNCIL		(EXCLUDING WASTEWATER & RECYCLED WATER)									
Statement of Cash Flows											
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>											
<b>Receipts:</b>											
Operating Receipts	44,962	41,506	47,185	47,145	48,089	54,085	54,081	56,404	58,932	61,455	64,105
Investment Receipts	95	57	60	60	60	60	60	60	60	60	60
<b>Payments:</b>											
Operating Payments to Suppliers & Employees	(37,229)	(32,069)	(33,421)	(35,000)	(36,219)	(38,380)	(40,406)	(42,637)	(45,067)	(47,502)	(50,021)
Finance Payments	(450)	(890)	(815)	(1,338)	(2,132)	(1,970)	(1,629)	(1,433)	(1,132)	(684)	(323)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>7,378</b>	<b>8,604</b>	<b>13,009</b>	<b>10,867</b>	<b>9,798</b>	<b>13,795</b>	<b>12,105</b>	<b>12,394</b>	<b>12,792</b>	<b>13,330</b>	<b>13,821</b>
<b>Cash Flows from Investing Activities</b>											
<b>Receipts:</b>											
Amounts Received Specifically for New/Upgraded Assets	6,029	16,176	2,333	6,811	20,576	2,482	2,258	2,157	1,861	1,835	1,746
Sale of Replaced Assets	270	-	473	460	555	434	442	451	460	469	478
Repayment of Loans by Community Groups	4	-	4	-	-	-	-	-	-	-	-
<b>Payments:</b>											
Expenditure on Renewal/Replacement of Assets	(8,196)	(8,410)	(7,828)	(7,793)	(8,029)	(7,627)	(7,764)	(7,915)	(8,076)	(8,231)	(8,385)
Expenditure on New/Upgraded Assets	(19,989)	(20,005)	(7,343)	(13,241)	(26,540)	(4,772)	(1,822)	(2,621)	(1,952)	(2,157)	(7,812)
Loans Made to Community Groups	(150)	(1,100)	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(22,032)</b>	<b>(13,339)</b>	<b>(12,361)</b>	<b>(13,763)</b>	<b>(13,439)</b>	<b>(9,483)</b>	<b>(6,885)</b>	<b>(7,928)</b>	<b>(7,708)</b>	<b>(8,084)</b>	<b>(13,973)</b>
<b>Cash Flows from Financing Activities</b>											
<b>Receipts:</b>											
Proceeds from Borrowings	15,471	12,396	-	3,147	3,904	-	-	-	-	-	501
<b>Payments:</b>											
Repayments of Borrowings	(832)	(7,161)	(648)	(251)	(263)	(4,312)	(5,220)	(4,466)	(5,085)	(5,246)	(349)
<b>Net Cash provided (or used in) Financing Activities</b>	<b>14,639</b>	<b>5,235</b>	<b>(648)</b>	<b>2,896</b>	<b>3,641</b>	<b>(4,312)</b>	<b>(5,220)</b>	<b>(4,466)</b>	<b>(5,085)</b>	<b>(5,246)</b>	<b>152</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(15)</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>15</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Cash &amp; Cash Equivalents - end of year</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>

## Long Term Financial Plan 2020/21 to 2029/30

STATEMENTS – MOUNT BARKER DISTRICT COUNCIL		(EXCLUDING WASTEWATER & RECYCLED WATER)									
Uniform Presentation of Finances											
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Activities</b>											
Income	43,124	43,402	45,754	47,899	49,917	52,067	54,262	56,623	59,149	61,801	64,351
less Expenses	(41,770)	(42,242)	(43,799)	(46,005)	(48,588)	(51,012)	(52,947)	(55,211)	(57,690)	(59,908)	(62,277)
<b>Operating Surplus / (Deficit)</b>	<b>1,354</b>	<b>1,160</b>	<b>1,955</b>	<b>1,893</b>	<b>1,329</b>	<b>1,055</b>	<b>1,315</b>	<b>1,412</b>	<b>1,459</b>	<b>1,893</b>	<b>2,074</b>
<b>Capital Activities</b>											
<b>less (Net Outlays) on Existing Assets</b>											
Capital Expenditure on Renewal and Replacement of Existing Assets	(8,196)	(8,410)	(7,828)	(7,793)	(8,029)	(7,627)	(7,764)	(7,915)	(8,076)	(8,231)	(8,385)
add back Depreciation, Amortisation and Impairment	8,179	8,510	9,234	9,502	10,045	10,519	10,760	10,986	11,332	11,562	11,770
add back Proceeds from Sale of Replaced Assets	270	-	473	460	555	434	442	451	460	469	478
<b>(Net Outlays) on Existing Assets</b>	<b>253</b>	<b>100</b>	<b>1,879</b>	<b>2,169</b>	<b>2,571</b>	<b>3,326</b>	<b>3,438</b>	<b>3,522</b>	<b>3,716</b>	<b>3,800</b>	<b>3,862</b>
<b>less (Net Outlays) on New and Upgraded Assets</b>											
Capital Expenditure of New and Upgraded Assets	(19,989)	(20,005)	(7,343)	(13,241)	(26,540)	(4,772)	(1,822)	(2,621)	(1,952)	(2,157)	(7,812)
add back Amounts Received Specifically for New and Upgraded Assets	6,029	16,176	2,333	6,811	20,576	2,482	2,258	2,157	1,861	1,835	1,746
<b>(Net Outlays) on New and Upgraded Assets</b>	<b>(13,960)</b>	<b>(3,829)</b>	<b>(5,010)</b>	<b>(6,430)</b>	<b>(5,964)</b>	<b>(2,290)</b>	<b>436</b>	<b>(464)</b>	<b>(91)</b>	<b>(322)</b>	<b>(6,065)</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(12,353)</b>	<b>(2,568)</b>	<b>(1,176)</b>	<b>(2,367)</b>	<b>(2,064)</b>	<b>2,090</b>	<b>5,189</b>	<b>4,470</b>	<b>5,084</b>	<b>5,372</b>	<b>(129)</b>

**Long Term Financial Plan 2020/21 to 2029/30**

STATEMENTS – WASTEWATER & RECYCLED WATER

Statement of Comprehensive Income

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>											
Rates	6,754	7,219	7,772	8,366	9,004	9,557	9,981	10,439	10,929	11,429	11,947
Statutory Charges	40	40	41	42	43	44	45	47	48	49	50
User Charges	550	51	11	12	12	12	12	13	13	13	14
Grants, Subsidies & Contributions	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Reimbursements	1	2	2	2	2	2	2	2	2	2	3
Other Income	-	-	-	-	-	-	-	-	-	-	-
Net gain - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income</b>	<b>7,345</b>	<b>7,312</b>	<b>7,826</b>	<b>8,422</b>	<b>9,061</b>	<b>9,616</b>	<b>10,041</b>	<b>10,501</b>	<b>10,992</b>	<b>11,494</b>	<b>12,014</b>
<b>Expenses</b>											
Employee Costs	996	1,117	1,140	1,166	1,192	1,216	1,240	1,266	1,295	1,324	1,353
Materials, Contracts & Other Expenses	5,105	4,122	4,483	5,756	6,165	6,312	6,501	6,668	6,797	6,974	7,161
Depreciation, Amortisation & Impairment	1,421	1,478	1,648	1,807	1,960	2,148	2,170	2,205	2,233	2,344	2,368
Finance Costs	-	-	-	-	-	-	-	-	-	-	-
Net loss - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>7,522</b>	<b>6,718</b>	<b>7,270</b>	<b>8,729</b>	<b>9,317</b>	<b>9,676</b>	<b>9,910</b>	<b>10,139</b>	<b>10,326</b>	<b>10,642</b>	<b>10,882</b>
<b>Operating Surplus / (Deficit)</b>	<b>(177)</b>	<b>594</b>	<b>556</b>	<b>(307)</b>	<b>(256)</b>	<b>(60)</b>	<b>131</b>	<b>362</b>	<b>666</b>	<b>852</b>	<b>1,131</b>
Asset Disposal & Fair Value Adjustments	(215)	(1,643)	(561)	(1,062)	(1,039)	(94)	(215)	(41)	(81)	(44)	(55)
Amounts Received Specifically for New or Upgraded Assets	2,354	2,800	3,734	4,051	3,688	3,789	3,894	3,993	4,138	4,340	4,469
Physical Resources Received Free of Charge	6,378	1,288	1,320	1,357	1,393	1,427	1,461	1,499	1,540	1,580	1,622
<b>Net Surplus / (Deficit)</b>	<b>8,340</b>	<b>3,039</b>	<b>5,049</b>	<b>4,038</b>	<b>3,787</b>	<b>5,063</b>	<b>5,271</b>	<b>5,813</b>	<b>6,262</b>	<b>6,728</b>	<b>7,167</b>
<b>Other Comprehensive Income</b>											
Changes in Revaluation Surplus - I,PP&E	-	-	-	-	3,984	-	-	-	4,547	-	-
<b>Total Other Comprehensive Income</b>					<b>3,984</b>				<b>4,547</b>		
<b>Total Comprehensive Income</b>	<b>8,340</b>	<b>3,039</b>	<b>5,049</b>	<b>4,038</b>	<b>7,771</b>	<b>5,063</b>	<b>5,271</b>	<b>5,813</b>	<b>10,809</b>	<b>6,728</b>	<b>7,167</b>

**Long Term Financial Plan 2020/21 to 2029/30**

STATEMENTS – WASTEWATER & RECYCLED WATER

Statement of Financial Position

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>											
<b>Current Assets</b>											
Cash & Cash Equivalents	1,459	500	500	500	500	500	500	500	500	500	500
Trade & Other Receivables	1,699	1,271	1,302	1,338	1,374	1,407	1,441	1,478	1,519	1,559	1,600
Inventories	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>3,158</b>	<b>1,771</b>	<b>1,802</b>	<b>1,838</b>	<b>1,874</b>	<b>1,907</b>	<b>1,941</b>	<b>1,978</b>	<b>2,019</b>	<b>2,059</b>	<b>2,100</b>
<b>Non-Current Assets</b>											
Financial Assets	6,543	-	-	-	-	-	-	-	-	-	-
Equity Accounted Investments in Council Businesses	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	89,575	102,653	116,677	134,649	153,617	153,739	155,836	155,910	160,493	160,129	159,879
Non-current assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-
Other Non-Current Assets	1,635	1,635	1,635	1,635	1,635	1,635	1,635	1,635	1,635	1,635	1,635
<b>Total Non-Current Assets</b>	<b>97,753</b>	<b>104,288</b>	<b>118,312</b>	<b>136,284</b>	<b>155,252</b>	<b>155,374</b>	<b>157,471</b>	<b>157,545</b>	<b>162,128</b>	<b>161,764</b>	<b>161,514</b>
<b>TOTAL ASSETS</b>	<b>100,911</b>	<b>106,059</b>	<b>120,114</b>	<b>138,122</b>	<b>157,126</b>	<b>157,281</b>	<b>159,411</b>	<b>159,523</b>	<b>164,146</b>	<b>163,823</b>	<b>163,614</b>
<b>LIABILITIES</b>											
<b>Current Liabilities</b>											
Trade & Other Payables	734	734	752	773	793	813	832	854	877	900	924
Borrowings	-	-	-	-	-	-	-	-	-	-	-
Provisions	88	73	77	82	86	91	95	100	105	110	115
<b>Total Current Liabilities</b>	<b>822</b>	<b>807</b>	<b>829</b>	<b>855</b>	<b>879</b>	<b>903</b>	<b>927</b>	<b>954</b>	<b>982</b>	<b>1,010</b>	<b>1,038</b>
<b>Non-Current Liabilities</b>											
Borrowings	-	2,137	11,115	25,054	36,256	31,318	28,148	22,414	16,194	9,107	1,696
Provisions	114	101	106	112	118	125	131	137	144	151	158
<b>Total Non-Current Liabilities</b>	<b>114</b>	<b>2,238</b>	<b>11,222</b>	<b>25,166</b>	<b>36,374</b>	<b>31,443</b>	<b>28,279</b>	<b>22,552</b>	<b>16,338</b>	<b>9,258</b>	<b>1,854</b>
<b>TOTAL LIABILITIES</b>	<b>936</b>	<b>3,045</b>	<b>12,051</b>	<b>26,021</b>	<b>37,254</b>	<b>32,346</b>	<b>29,206</b>	<b>23,505</b>	<b>17,319</b>	<b>10,268</b>	<b>2,892</b>
<b>Net Assets</b>	<b>99,975</b>	<b>103,014</b>	<b>108,063</b>	<b>112,101</b>	<b>119,872</b>	<b>124,935</b>	<b>130,205</b>	<b>136,018</b>	<b>146,827</b>	<b>153,555</b>	<b>160,722</b>
<b>EQUITY</b>											
Accumulated Surplus	74,251	77,290	82,339	86,377	90,164	95,227	100,497	106,310	112,572	119,300	126,468
Asset Revaluation Reserves	25,724	25,724	25,724	25,724	29,708	29,708	29,708	29,708	34,255	34,255	34,255
Other Reserves	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>99,975</b>	<b>103,014</b>	<b>108,063</b>	<b>112,101</b>	<b>119,872</b>	<b>124,935</b>	<b>130,205</b>	<b>136,018</b>	<b>146,827</b>	<b>153,555</b>	<b>160,722</b>

**Long Term Financial Plan 2020/21 to 2029/30**

STATEMENTS - WASTEWATER & RECYCLED WATER

Statement of Cash Flows

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>											
<b>Receipts:</b>											
Operating Receipts	7,108	7,312	7,794	8,386	9,026	9,582	10,008	10,463	10,951	11,454	11,973
Investment Receipts											
<b>Payments:</b>											
Operating Payments to Suppliers & Employees	(6,146)	(5,229)	(5,594)	(6,891)	(7,326)	(7,498)	(7,711)	(7,902)	(8,057)	(8,263)	(8,479)
Finance Payments											
<b>Net Cash provided (or used in) Operating Activities</b>	<b>962</b>	<b>2,082</b>	<b>2,200</b>	<b>1,495</b>	<b>1,700</b>	<b>2,085</b>	<b>2,297</b>	<b>2,562</b>	<b>2,894</b>	<b>3,191</b>	<b>3,494</b>
<b>Cash Flows from Investing Activities</b>											
<b>Receipts:</b>											
Amounts Received Specifically for New/Upgraded Assets	2,354	2,800	3,734	4,051	3,688	3,789	3,894	3,993	4,138	4,340	4,469
Sale of Replaced Assets											
Repayment of Loan by Council	-	6,932	-	-	-	-	-	-	-	-	-
<b>Payments:</b>											
Expenditure on Renewal/Replacement of Assets	(273)	(4,910)	(5,609)	(10,622)	(10,387)	(936)	(2,146)	(406)	(811)	(445)	(552)
Expenditure on New/Upgraded Assets	(3,276)	(10,001)	(9,303)	(8,862)	(6,204)	-	(874)	(415)	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(1,195)</b>	<b>(5,179)</b>	<b>(11,178)</b>	<b>(15,433)</b>	<b>(12,902)</b>	<b>2,853</b>	<b>873</b>	<b>3,172</b>	<b>3,327</b>	<b>3,895</b>	<b>3,917</b>
<b>Cash Flows from Financing Activities</b>											
<b>Receipts:</b>											
Proceeds from Borrowings	-	2,137	8,978	13,939	11,202	-	-	-	-	-	-
<b>Payments:</b>											
Repayments of Borrowings	(6,971)	-	-	-	-	(4,938)	(3,170)	(5,734)	(6,221)	(7,086)	(7,411)
<b>Net Cash provided (or used in) Financing Activities</b>	<b>(6,971)</b>	<b>2,137</b>	<b>8,978</b>	<b>13,939</b>	<b>11,202</b>	<b>(4,938)</b>	<b>(3,170)</b>	<b>(5,734)</b>	<b>(6,221)</b>	<b>(7,086)</b>	<b>(7,411)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(7,204)</b>	<b>(959)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>8,663</b>	<b>1,459</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Cash &amp; Cash Equivalents - end of year</b>	<b>1,459</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>

**Long Term Financial Plan 2020/21 to 2029/30**

STATEMENTS – WASTEWATER & RECYCLED WATER

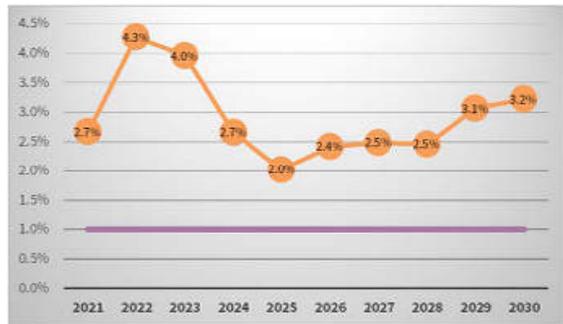
Uniform Presentation of Finances

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Activities</b>											
Income	7,345	7,312	7,826	8,422	9,061	9,616	10,041	10,501	10,992	11,494	12,014
less Expenses	(7,522)	(6,718)	(7,270)	(8,729)	(9,317)	(9,676)	(9,910)	(10,139)	(10,326)	(10,642)	(10,882)
<b>Operating Surplus / (Deficit)</b>	<b>(177)</b>	<b>594</b>	<b>556</b>	<b>(307)</b>	<b>(256)</b>	<b>(60)</b>	<b>131</b>	<b>362</b>	<b>666</b>	<b>852</b>	<b>1,131</b>
<b>Capital Activities</b>											
<b>less (Net Outlays) on Existing Assets</b>											
Capital Expenditure on Renewal and Replacement of Existing Assets	(273)	(4,910)	(5,609)	(10,622)	(10,387)	(936)	(2,146)	(406)	(811)	(445)	(552)
add back Depreciation, Amortisation and Impairment	1,421	1,478	1,648	1,807	1,960	2,148	2,170	2,205	2,233	2,344	2,368
add back Proceeds from Sale of Replaced Assets											
<b>(Net Outlays) on Existing Assets</b>	<b>1,148</b>	<b>(3,432)</b>	<b>(3,961)</b>	<b>(8,815)</b>	<b>(8,426)</b>	<b>1,212</b>	<b>24</b>	<b>1,799</b>	<b>1,423</b>	<b>1,899</b>	<b>1,816</b>
<b>less (Net Outlays) on New and Upgraded Assets</b>											
Capital Expenditure of New and Upgraded Assets	(3,276)	(10,001)	(9,303)	(8,862)	(6,204)	-	(874)	(415)	-	-	-
add back Amounts Received Specifically for New and Upgraded Assets	2,354	2,800	3,734	4,051	3,688	3,789	3,894	3,993	4,138	4,340	4,469
<b>(Net Outlays) on New and Upgraded Assets</b>	<b>(922)</b>	<b>(7,201)</b>	<b>(5,569)</b>	<b>(4,811)</b>	<b>(2,515)</b>	<b>3,789</b>	<b>3,019</b>	<b>3,578</b>	<b>4,138</b>	<b>4,340</b>	<b>4,469</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>49</b>	<b>(10,039)</b>	<b>(8,975)</b>	<b>(13,934)</b>	<b>(11,198)</b>	<b>4,941</b>	<b>3,173</b>	<b>5,739</b>	<b>6,226</b>	<b>7,092</b>	<b>7,417</b>

**Long Term Financial Plan 2020/21 to 2029/30**

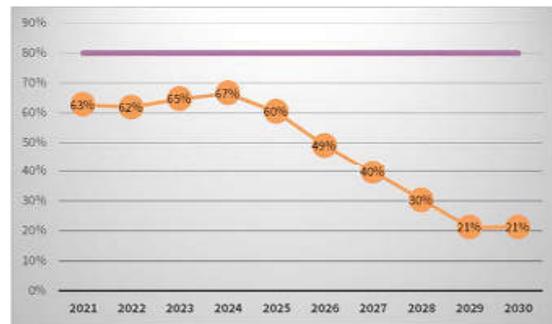
KEY FINANCIAL INDICATORS – MOUNT BARKER DISTRICT COUNCIL

OPERATING SURPLUS RATIO



(EXCLUDING WASTEWATER & RECYCLED WATER)

NET FINANCIAL LIABILITIES RATIO

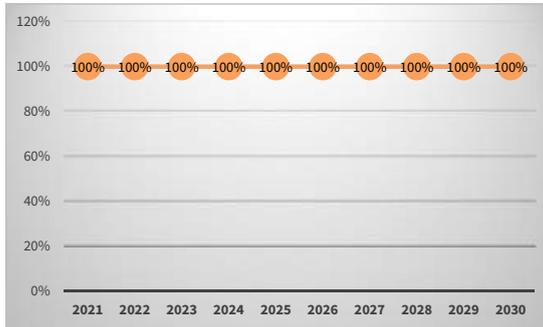


**Long Term Financial Plan 2020/21 to 2029/30**

KEY FINANCIAL INDICATORS – MOUNT BARKER DISTRICT COUNCIL

(EXCLUDING WASTEWATER & RECYCLED WATER)

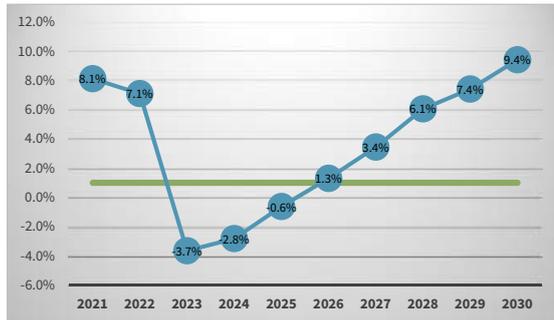
ASSET RENEWAL FUNDING RATIO



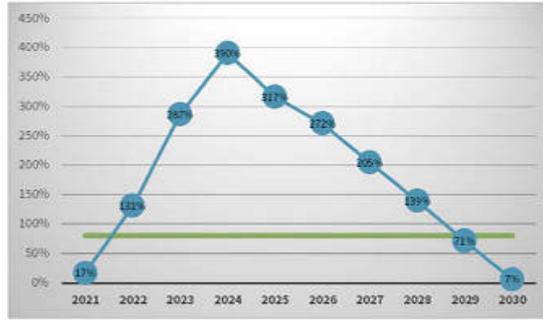
**Long Term Financial Plan 2020/21 to 2029/30**

KEY FINANCIAL INDICATORS – WASTEWATER & RECYCLED WATER

OPERATING SURPLUS RATIO



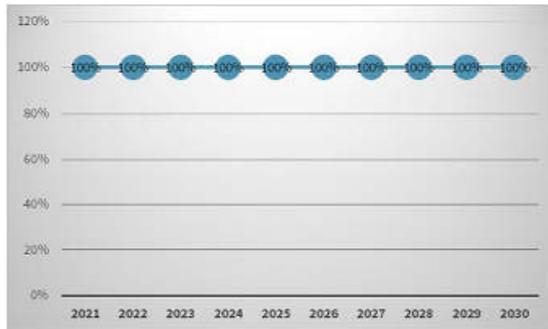
NET FINANCIAL LIABILITIES RATIO



### Long Term Financial Plan 2020/21 to 2029/30

#### KEY FINANCIAL INDICATORS – WASTEWATER & RECYCLED WATER

##### ASSET RENEWAL FUNDING RATIO



Attachment 2 to Item 12.1

**Julie Scoggins**

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**From:** council@mountbarker.sa.gov.au  
**Sent:** Friday, 10 April 2020 6:56 PM  
**To:** Mount Barker District Council  
**Subject:** Feedback Submission - Long Term Financial Plan

Your name: Leif Brown  
Best contact number: [REDACTED]  
Your email address: [REDACTED]

Please enter your feedback on the Long Term Financial Plan or alternatively you can upload a file below:

What a fascinating exercise in financial gobbley gook! The bottom line still gets down to an increasing burden on ratepayers to expand unwanted expansion while developers get to kick a free financial goal. The concept of \$40million in debt is absurd for an area like Mt Barker and districts. We are facing a massive financial and economic crisis, with massive unemployment along with massive financial instability following the world Covid 19 Epidemic for a period of years, so the council should be focussed solely on CORE BUSINESS for the next few years, providing vital services in the most economical way possible rather than what has certainly appeared to be, over the past few years, as kingdom building. Your ratepayers are suffering, and you appear to take no note, that you are one of the highest rating Councils in this state and have been for a long period of time, even significantly more so than your neighbouring Adelaide Hills Council. it is time for belt tightening and a return to core business delivered in the most economical way possible and yes even a rate reduction. What has happened to all of this money promised by politicians? I note that you already are giving away ratepayer funds to non-critical projects and assume that you desire this to continue come hell or high water? We do not need gold plated facilities and projects, merely adequate ones. How about aiming for NO debt as part of the 10 year plan?

Upload a file with your feedback on the Long Term Financial Plan: No file uploaded

**Julie Scoggins**

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**From:** council@mountbarker.sa.gov.au  
**Sent:** Sunday, 19 April 2020 5:22 PM  
**To:** Mount Barker District Council  
**Subject:** Feedback Submission - Long Term Financial Plan

Your name: Melanie Stanbury  
Best contact number:  
Your email address:



Please enter your feedback on the Long Term Financial Plan or alternatively you can upload a file below:

With the economy the way it is and do many people losing jobs or on reduced income I would object a rise in council rates We need to be able to help small businesses and with increasing living costs this makes it difficult to get out of this hole that vivid has created I'm not keen on 30 million for an aquatic centre where are the proposed revenue for a site like this It seems an awful lot for a site like this that I believe would be only used half if the year as weather is appalling the other half and I don't feel we have the numbers if people who would use it get out money back I see other needs in the community than an aquatic centre Adequate parking Main Street mount barker Enclosed dog park nairne / littlehampton Mount barker us always busy and doesn't allow fir dogs who have special needs Nairne has limited good walking areas paths

Upload a file with your feedback on the Long Term Financial Plan: No file uploaded

**Julie Scoggins**

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**From:** council@mountbarker.sa.gov.au  
**Sent:** Monday, 20 April 2020 4:06 PM  
**To:** Mount Barker District Council  
**Subject:** Feedback Submission - Long Term Financial Plan

Your name: Dicken Patterson  
Best contact number:  
Your email address:



Please enter your feedback on the Long Term Financial Plan or alternatively you can upload a file below:

Dear council. Firstly Taking a look at the Draft LTFP where is the actual percentage rate increase per household? I can see the increases separately but not knowing how much each section makes up of the rate I can't calculate a total increase. Please can you provide this information? Secondly, I believe that the council need to change their mindset in regards to rate payers, efficiency and actual required development. In my opinion, rate payers are seen as cash-cows, there to be miked, rather they/we should be seen as customers of yours that actually want to pay you for your product. You need to do more with less, we are just at the start of what will be a very difficult time economically for many, to have increases in rates in these times is heartless in my opinion. Do you want to drive out homeowners? Maybe a load of homeless on the streets of MB is the look you are going for. Lastly, many of us live in the hills due to it's once rural feel, we were happy with less and happy to pay less. You and the state government decided that MB and surrounds would be a growth area, upped the rates to pay for it all. So for us its a loose-loose situation. What should we do, move away? Please take a step back, focus on essential services only, reduce overheads, increase efficiency and halt rate increases, jump of that pedestal, have a heart.

Upload a file with your feedback on the Long Term No file uploaded  
Financial Plan:

**Julie Scoggins**

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**From:** council@mountbarker.sa.gov.au  
**Sent:** Wednesday, 6 May 2020 6:52 PM  
**To:** Mount Barker District Council  
**Subject:** Feedback Submission - Long Term Financial Plan  
**Attachments:** Mount Barker Council Submission B Calvert Long term Financial Plan 2020.docx

Your name: Brian Calvert

Best contact number: [REDACTED]

Your email address: [REDACTED]

Please enter your feedback on the Long Term Financial Plan or alternatively you can upload a file below:

Upload a file with your feedback on the Long Term Financial Plan:

[REDACTED]

[REDACTED]

Mount Barker Council Submission B Calvert Long term Financial Plan 2020.docx, type application/vnd.openxmlformats-officedocument.wordprocessingml.document, 229.3 KB

## **Submission**

### **Mount Barker Council Long Term Financial Plan 2020**

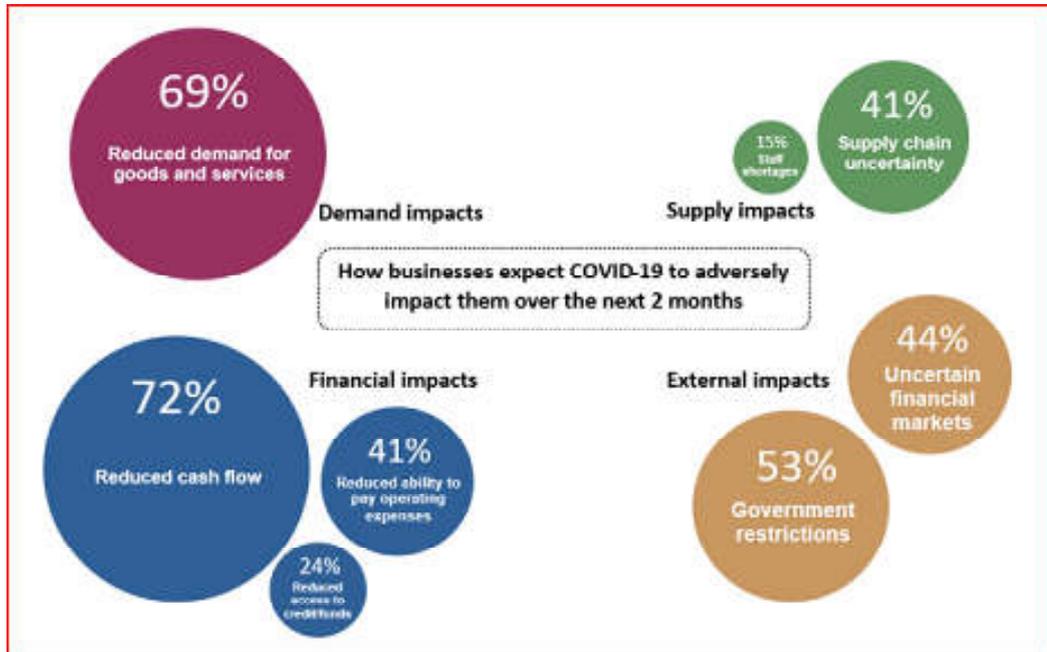
#### **1. The Current Climate**

The country and our area have been through the devastating bushfires late in 2019 into 2020. Now both are in the throes of the Covid-19 pandemic.

The economic and personal impact of the former should not need restating by me but they have had a negative effect on the local economy as well as shocking effects on the lives of many.

As for the Covid-19 virus we are still discovering the impacts but it is obvious these will be greater than the global financial crisis of 2007-8. Some economic experts are saying it will take years for recovery to be complete.

The Australian Treasurer, Josh Frydenberg has recently announced a hit to the economy of some \$50 billion, increasing by \$4 billion a month as the Covid-19 bans remain in place. Unemployment is set to reach 10% in June this year. Some \$320 billion has been committed on rescue measures for businesses and individuals. Over one million people are out of work. The following diagram (from the ABS survey 5676.0.55.003 - Business Indicators, Business Impacts of COVID-19, April 2020) illustrates some of the major impacts



From a survey by Quick Books conducted by YouGov comes the following statement:

*When asked specifically about level of concern for profitability, half of small businesses (50 per cent) said they will be very concerned about profitability over the next 1-3 months, 53 per cent over the next 4-6 months and 51 per cent in 7 or more months*

Depending on the strictness of the measures, CPA Australia made some dire forecasts about how many businesses might survive longer-term (Link: <https://www.cpaaustralia.com.au/-/media/corporate/allfiles/document/covid-19/impact-scenario-analysis-covid-19.pdf?la=en&rev=8429c1a9b7704855ac0648cb39a11a45>)

## 2. Council's Request

Council asks what changes may be needed to the Long Term Financial Plan as a result of Covid-19.

My submission is that individuals such as myself will not know. Certainly I cannot see the flow-on impact to council of the above negative scenario. There may not be anyone in council qualified to make such a forecast.

I can only stab in the dark and list some obvious at-risk areas such as:

- Possible negative impact on rates revenue through deferrals or defaults
- Possible negative impact on the businesses of developers
- Possible slow-down in the new housing market
- Inability of people who are out of work to fund new house purchases
- Government funding being directed at shovel-ready projects like roads rather than aspirational infrastructure

I think that before council can get to grips with the impacts, it should consider taking expert advice from people in the know; economists/demographers who practise in the local government market.

Maybe the LGA should be commissioning such a report and the LTFP should be on hold until this has been done.

### **3. My Gut Feel**

In the above scenario, if I was making decisions, I would, in a word, put as many things on **hold** as possible, until I had some certainty about how the future will unfold.

I would be delaying capital expenditure projects across the board, despite perceived need. Initially for at least three months then with a review and possibly another delay.

I would reduce operating costs and be frugal.

I would reduce borrowings and plans for more borrowings.

I seems irresponsible to me to charge on regardless as if there were no risks.

I can't be more detailed as I can't read the crystal ball on how this will all play out.

Yours sincerely

Brian Calvert

**Julie Scoggins**

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**From:** council@mountbarker.sa.gov.au  
**Sent:** Tuesday, 12 May 2020 6:17 PM  
**To:** Mount Barker District Council  
**Subject:** Feedback Submission - Long Term Financial Plan

Your name: [REDACTED] Brian Calvert

Best contact number:

Your email address: [REDACTED]

Please enter your feedback on the Long Term Financial Plan or alternatively you can upload a file below: I omitted to say this in my submission on the Long Term Financial Plan last week. Please add to my submission Rate increase in year one of the plan - 2020-21 is set at 1.9%. In view of the effect of Covid -19 on people and the economy I believe there should not be a rise in rates at all for this year. Thereafter, rates increases should be tied to CPI, not the increased CPI used in the plan. I do not agree that council should use a concocted (Local Govt) CPI when the population at large have to live with the CPI (e.g income is often tied to this).

Upload a file with your feedback on the Long Term Financial Plan: No file uploaded

**Julie Scoggins**

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**From:** council@mountbarker.sa.gov.au  
**Sent:** Monday, 11 May 2020 4:32 PM  
**To:** Mount Barker District Council  
**Subject:** Feedback Submission - Long Term Financial Plan  
**Attachments:** Response to draft financial plan 2020\_2030.docx

Your name: Frances

Best contact number:

Your email address:



Please enter your feedback on the Long Term Financial Plan or alternatively you can upload a file below:

Upload a file with your feedback on the Long Term Financial Plan: Response to draft financial plan 2020\_2030.docx, type application/vnd.openxmlformats-officedocument.wordprocessingml.document, 14.3 KB

**Response to draft financial plan**

The Mayoral address at the beginning of the plan suggests increased financial pressure due to the ongoing cost of growth and the recent bushfires. There is no data to support this conclusion, nor is it addressed in the Executive statement or assumptions. The financial pressure appears to be self-imposed and due to the large capital works programme at the front end of the financial plan (outlined in the executive summary).

The LTFP appears solely focused on capital works without regard to the risk presented in the high level of borrowing, the assumed income from new assets or the impacts of recent bushfires and COVID-19.

I find the LTFP inconsistent with the Mayoral address at the beginning of the document. Without further clarification, the plan is unpalatable and presents as overly optimistic.

Please see specific comments below:

- There are three sets of financial plans are presented in the LTFP. There is no dialogue/context or advice on why they are there and what weight they provide to the councils financial position.

**Net financial Liabilities**

- Net financial liabilities ratio exceeds the 80% for three of the 10 years. While plan notes that on average the council maintains its liabilities ration within the target (0 – 80%) this is less relevant than identifying what will be done (and the level of certainty) to bring the ratio back within the target range.
- What financial activities reduce the ratio from 105% to 72% in three financial years?

**Statement of financial Position**

- Non-current assets classified as 'held for sale' are accounted for in both current and non-current assets. It looks like a complete duplication that inflates the Total Assets figure. Can this please be confirmed?
- Borrowings are greatly reduced in 29/30 fin year. It's inconsistent with the trend and appears unrealistic without justification.

**Statement of Comprehensive Income**

- Materials, contracts and other expenses trends upwards at a fairly constant rate. This is at odds with the 'ambitious capital works programme' occurring in the first half of the 10 year plan.
- The executive statement has rates as the major source of income. The statement of comprehensive income shows in 23/24 the amount received for new and upgraded assets is half that of the projected rates total for the year. This is significant.

**Uniform Presentation of finances**

The 'add back amounts received specifically for new and upgraded assets' significantly changes the councils Net Lending /(borrowing) position in financial years 22/23 and 23/24. This should reference out to the Asset Management Plan.

The income from this activity appears to drive down the net financial liabilities ratio. The values presented appear so far outside the norm, the assumption is there is a change in asset management or an isolated opportunity. This should be highlighted as a significant area of risk.

**Julie Scoggins**

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**From:** council@mountbarker.sa.gov.au  
**Sent:** Thursday, 7 May 2020 6:12 PM  
**To:** Mount Barker District Council  
**Subject:** Feedback Submission - Long Term Financial Plan

Your name: John Fennell  
Best contact number: [REDACTED]  
Your email address: [REDACTED]

Please enter your feedback on the Long Term Financial Plan or alternatively you can upload a file below:

Mt Barker area is a pleasant place to live as shown by the massive residential developments occurring. Infrastructure needs for these new developments need to be entirely by the developers that make enormous profits by the exercise. These developments increase the number of ratepayers and as such economies of scale should be improving and reducing the rates burden on the existing ratepayers who increasingly cannot afford an unrestrained hike in rates. I urge the Council to seek economies to reduce the rates burden on ratepayers and pace further development accordingly. NAB predictions are that property values will decrease by at least 3% over coming years and therefore the ratable value should also decrease to at least or more than this amount.

Upload a file with your feedback on the Long Term Financial Plan: No file uploaded



## Mt Barker & District Residents' Association Inc.

PO Box 19 Mount Barker, South Australia 5251

*For the Community*

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19 May 2020

CEO  
Mt Barker District Council  
Dutton Road Mt Barker 5251

### **Re: Submission to the Mt Barker Council's Long-Term Financial Plan 2020 to 2030**

The Mount Barker and District Residents' Association (MBDRA) welcomes the opportunity to comment on the *Long-Term Financial Plan 2020/21 to 2029/30* distributed by Mount Barker District Council for public consultation.

The MBDRA notes in the Mayor's opening remarks that "*As the long-term impacts of the virus to our community, business and Council are indefinite, we can't afford to not revise the draft Long-Term Financial Plan following public consultation.*" The MBDRA believes that the impact of COVID-19 will be one of the key issues that rate payers will focus on in the short term.

While the plan does forecast an overall surplus, it is difficult to determine exactly what the impact is on rate payers as there is no published table of forecast increases of the indexes. Nor is there an explanation as to how the forecast increases were obtained. Both would help clarify how the plan was compiled.

The plan notes that it does not set rates but the MBDRA does believe that it sets expectations.

Specific questions on how the increases have been applied:

1. **Wastewater Annual Service Charges** have been increased by 5% per year plus growth for the first few years of the plan. *Exactly how many years has the growth factor been applied?*
2. **Council Operations User Charges (excluding Wastewater and Recycled Water)** have been indexed in line with forecast CPI in the first year and LGPI increases over the remaining 9 years. *Why hasn't the LGPI been used for the whole period as it is a more realistic estimate of price increases of these operations?*
3. **Refuse Charges** have been indexed by LGPI plus growth in the first financial year, with increases for the remaining period of the plan matching the general rate assumptions. *Again, why isn't the LGPI used for the whole period?*

The plan relies on growth and two key indexes to manage increased revenue required to maintain viability. While the growth estimate is provided by the id. "The population experts", there is no

2

explanation on how the forecast for the two indexes were obtained/calculated.

An explanation would clarify the increases over the life of the plan. Additionally, it would be helpful to list the forecast CPI and LGPI increases for each year, rather than readers having to calculate it themselves. Transparency would also be increased if an explanation of how the growth factor has been applied was included.

An explanation would clarify how, in the table *Statement of Comprehensive Income* (EXCLUDING WASTEWATER & RECYCLED WATER) on page 10, the calculation of the "Rates" increase from 2020/21 to 2021/20 resulted in an increase of 4.7%. This is slightly higher than applying the CPI of 1.9% and Growth of 2.5%.

COVID-19 will affect the CPI and possibly growth which might have a significant impact on the revenue projections in the short term. While there are surpluses forecast to handle risk and pay down debt MBDC might need to carry the debt for a longer period or revise the renewal of assets and new capital works.

The MBDRRA appreciates the opportunity to comment on the Council's *Long-Term Financial Plan 2020/21 to 2029/30* and would like to acknowledge and thank MBDC for this opportunity.

Yours sincerely

DE van Eck

**Dianne van Eck**  
**Chairperson**  
**Mt Barker & District Residents' Association (MBDRRA)**

**SUBMISSION: Mount Barker District Council, Draft Long Term Financial Plan****By Nathan Rogers – Mount Barker District Council resident and Public Library advocate**

My submission, as a resident of the Mount Barker District Council, a public Library advocate and a person working at present to resume the operation of the **Friends of the Library, Mount Barker Incorporated**, takes in terms of this submission regarding the Draft Long Term Financial Plan, the need to consider the provision of Library services within the Mount Barker District Council and some other matters, which come into consideration when developing a Long Term Financial Plan.

It is important to realise that those putting together a Long Term Financial Plan, see the implications of their work and their ability to change society at large. Their work can lead to very good outcomes for the wider community and this is why it is very important for such documents to take a wide array of factors into consideration and in terms of this submission, public Libraries.

In 2007, Dr. Alan Bundy, a well-respected individual associated with public Libraries presented: **“Australia’s Great Good Places: Why Local and Other Governments Should Invest More In Your Public Library”** as an address to a General Meeting convened by the Friends of Library, Mt Barker, Incorporated, with Mr Bundy who was also President of Friends of Libraries Australia at that time.

The paper presented can be found at: <https://www.fola.org.au/documents/libraryissues.htm> and is fourth down in terms of other Library related papers on that particular website. There are a lot of good discussion points in the document relevant to public Libraries and Mount Barker in particular.

One element from the document, that is relevant to the Council’s Long Term Financial Plan of 2020-2030, includes:

1. *Mount Barker may need consideration of more than a single library location in Mt Barker (in the context of new housing areas, so such areas have an accessible Library service).*

The above point was put, due to the increasing population of the area (responding to a population growth rate of 2% per year in 2007). This was before any residential development approvals were put in place by the State Government of South Australia. With that in mind, the Mount Barker District Council needs to clearly define where it will:

1. *Allocate separate rates. These rates, which have been in place for some time, were an initiative of the Mount Barker District Council. The Council would be aware, such rates collected can only be spent in new, re-zoned residential areas, so the provision of a new Library in Mount Barker is vital to consider, within the realms of a Long Term Financial Plan. Such a move could also save the Council money, and at the same time, benefit the public;*
2. *Engage with the public on Library services in a broad context. A simplistic focus on one or a set site (for a future Library to operate from), will limit access to such an important service for the general public, limit potential options and access to Library services to the wider community, particularly as the population of the Mount Barker District Council increases. For example, would a local council, such as Mount Barker District Council, want children and teenagers living in (say a new residential area) to be denied an easily, accessible, walkable to Library service?*

In terms of Library services more broadly (and this relates to assets and a Long Term Financial Plan), the City of Victor Harbor has undertaken a **‘City of Victor Harbor Library Services Review’** which was completed last year. This was a high quality, well undertaken process by the City of Victor Harbor

aimed to find out what the community was seeking in terms of Library related matters and services and can be viewed at:

<https://www.yoursay.victor.sa.gov.au/your-library>

The review lead to a range of recommendations being put, including the following, which I feel are relevant in terms of the Mount Barker District Council's Draft Long Term Financial Plan:

*"The Library services review (for the City of Victor Harbor) recommended that a Library Asset Management Plan be developed to allow for regular replacement and maintenance of library equipment in line with community expectation and Council's (at the City of Victor Harbor) Long Term Financial Plan including: Collections (Fiction and Non-Fiction, DVDs, Audio Books etc.), Furniture & Fittings and IT Equipment & Software."*

Please note the document has other recommendations.

So, it is vital for the Mount Barker District Council to finance in terms of a Long Term Financial Plan:

1. The replacement of assets within the operational setup of the Mount Barker Community Library;
2. The development of new Library collections, assets and replacement of existing collections and assets;
3. A Library Services Review – akin to the one put in place by the City of Victor Harbor;
4. Other matters that may be considered relevant in terms of Library users and the wider community in terms of any Library Services Review or matters that come into play at any one time.

To put this in perspective, more recent updates and changes put forward at the Mount Barker Community Library, were put in place via a Council land sale, which is not a healthy way for a Council to fund any service operating in the community, including in terms its long-term operations. With the Mount Barker Community Library, a lot of the furnishings had fallen into disrepair, the carpet was allowed to fall into poor condition and it took over 20 years for a new entry to be put in place.

Please note some old furniture is still in place, the collections are somewhat limiting in terms of assets, new ideas have not been able to be pursued, the IT equipment for public Library users is very old and out of date and there are other areas in need of improvement, which could be achieved with a more efficiently run Council that is able to well target its spending and is able collaborate well with others.

To put this into perspective, when undertaking some work in regards to resuming the operation of the **Friends of the Library, Mount Barker Incorporated** and ideas to discuss further with various groups, parties and individuals, I received a very good reply from the Council's Manager of Community Services, Mr Greg Parker. All of those getting the original detail sent (from myself) are listed on the letter, including the State Education Minister (John Gardner MP) and TAFE S.A representative, (Mr Craig Patterson) which stated the following:



Reference: DOC/20/53617

18 May 2020

Ms Rebekha Sharkie MP  
Federal Member for Mayo  
[Rebekha.Sharkie.MP@aph.gov.au](mailto:Rebekha.Sharkie.MP@aph.gov.au)

Dear Ms Sharkie

**RE: TAFE S.A / Library upgrades for Mount Barker**

I write in response to an email from Mr Nathan Rogers dated 23 April 2020 re TAFE SA Library upgrades for Mount Barker.

Mr Rogers has met with our Library and Customer Services Manager to discuss initiatives that could help facilitate and support the Library.

As Mr Rogers notes in his correspondence, and we agree, there are many opportunities for TAFE S.A, the Mount Barker Community Library and the community to work together and I can reassure you of the collaboration and continued improvements we are achieving now and have planned for the future.

Yours sincerely

**Greg  
Parker**  
Greg Parker  
Digitally signed by  
Greg Parker  
Date: 2020.05.18  
11:58:51 +0930  
**GENERAL MANAGER COMMUNITY SERVICES**

cc: Minister John Gardner MP, Education and Child Development Higher Education and Skills – TAFE functions  
Craig Patterson, Acting Director Facilities, Procurement and Projects, TAFE S.A  
Nathan Rogers

The Council's Long Term Financial Plan, refers to the anticipated allotment growth occurring at a rate of around 2.5% per year and that the Council has now approached the time when it needs to plan and build significant new and upgraded facilities for the growing community, with the need to

long term plan in terms of finance, being paramount. Major projects which have been listed in the plan are:

1. *Regional Indoor Aquatic and Wellbeing Facility Stage 1;*
2. *Regional Sports Hub Stage 1;*
3. *City Centre Catalyst;*
4. *Major Wastewater Treatment Plant Upgrade.*

As per the paper relating to Library services and Mount Barker District Council from Dr. Alan Bundy 2007:

*Grass roots democracy is, of course, the special claim of local government. That claim is strengthened if local government:*

1. *Recognises that its public Libraries belong to everyone and should be readily accessible to all;*
2. *Acknowledges that its public Libraries are by far the most heavily used, appreciated and cost beneficial community provision councils make;*
3. *Ensures that the voice of the community about them through Friends of Libraries groups or formal council advisory committees is sought, and listened and responded to;*
4. *Reviews regularly, in an open and transparent way with community input, the performance of its public Libraries.*

With the above in mind, it is very important for the Mount Barker District Council to clearly outline and determine its priorities. This can include where to improve in terms of assets, which can have a lot of benefit and can go well beyond building very expensive buildings and facilities. Library assets for example, one can use within a Library or borrow and use at home and are a lot cheaper but these still cost money to put in place.

The Council will also need to determine, those it will partner with for example. It is important to determine which priorities will have better impacts overall (in terms of community benefit) and lower risks (overall). The lower risk generally applies to public Libraries and this is important to realise.

Thank you very much for allowing the community to comment on this very important issue. Libraries are a vital part of all communities and should be recognised as such.

**Nathan Rogers**

**Mount Barker District Council resident**

**Public Library advocate**

**Please visit @communitylibrary on Facebook**

<b>12.2</b>	<b>REPORT TITLE:</b>	<b>ADOPTION OF 2020/21 FEES AND CHARGES REGISTER</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/61596</b>
	<b>ATTACHMENTS:</b>	<b>ATTACHMENT 1 DOC/20/67161 - 2020/21 DRAFT REGISTER OF FEES &amp; CHARGES</b>
	<b><u>Key Contact</u></b>	Julie Scoggins, Manager, Financial Services
	<b><u>Manager/Sponsor</u></b>	Alexander Oulianoff, Chief Financial Officer

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership

GL:1 – Manage assets and liabilities through a planned, long term approach.

**Annual Business Plan 2019/20:**

Nil

**Purpose:**

To provide the Council with the information necessary to adopt the Fees and Charges Register for fees to be set by Council or under delegation and to note that statutory fees and charges will be included in the fees and schedule available for public inspection in July 2020, subsequent to gazettal by the State Government.

**Summary – Key Issues:**

1. **Draft Annual Business Plan and Budget** - Council's 2020/21 draft budget includes revenue from fees and charges, which are either determined by Council, delegated to Council Staff or are statutory fees set by the State Government.
2. **Fee Structure** - The 2020/21 draft budgeted fees and charges revenue is based on the fee structure included in the attached schedule.
3. **COVID-19** – In response to COVID-19, fees and charges have been maintained at 2019/20 levels, unless there is a clear rationale to change fees and charges.

**Recommendation:**

That Council:

1. Adopts the 2020/21 Register of Fees and Charges for fees and charges set by Council and under delegation as attached.
2. Notes statutory fees and charges set by the State Government will be included in the fees and charges schedule available for public inspection subsequent to gazettal by State Government.

**Background:**

1. **Legislation** - The schedule of fees and charges is to apply for a range of services in the 2020/21 financial year in accordance with Section 188 of the Local Government Act 1999. Fees and charges may be fixed, varied, or revoked by decision of Council or by by-law. Council must keep a list of fees and charges imposed under this section on public display (during ordinary office hours) at the principal office of the Council.
2. **Responsibility** - Under the Act, responsibility for defining certain fees and charges may be delegated whilst others must be adopted by Council or are fixed by legislation (i.e. statutory charges).
3. **Register Of Fees and Charges** - The Register of Fees and Charges details the user charges set by Council, under delegation and the statutory charges set by the State Government in regulations. The statutory fees and charges are the current charges and may be amended by State Government at any time during the financial year. The Register of Fees and Charges will be updated as statutory charges are amended.
4. **Annual Review** - In conjunction with the development of the annual business plan and budget, fees and charges are reviewed annually. Relevant staff from all departments have undertaken a review of the proposed fees and charges. A Draft Register of Fees and Charges for 2020/21 has been prepared and attached to this report (Refer attachment 1).
5. **Annual Business Plan and Budget Council Member Engagement** – Two extraordinary confidential workshops were held with Council Members during April 2020 to brief them on the contents of the draft budget for Wastewater and Recycled Water and Council Operations and to understand their priorities for the coming year and how they would expect Council to support the community in response to the COVID-19 pandemic. One suggestion proposed and incorporated in the Draft Annual Business Plan and Budget and the attached fees and charges schedule, was that fees and charges would be retained at 2019/20 levels with the exception of for example statutory fees (set by State Government) and waste management fees.
6. **COVID-19 - Impacts on the Community, Business and the Economy** – Council were advised at the Council meeting on 6 April 2020 of a number of financial measures that had either been enacted or were being considered by Council officers to support local businesses, community groups and rate payers including the waiving of fees and charges for services that could not be accessed by the community.

**Discussion:**

1. **Statutory Fees and Charges** - Statutory fees and charges are identified on the attached schedule (\*), these are fees and charges which Council does not set. New statutory fees may not have been advised as at the time of this writing report. It should be noted that for the purposes of this report these fees and charges have been retained at 2019/20 levels and will updated to reflect gazetted fees when they become available.
2. **Fees and Charges Set Under Delegation** – Fees and charges set under delegation are identified on the attached schedule (#), these are fees and charges that can be waived, reduced or varied by the Administration (Chief Executive Officer or delegate) .This delegation enables Council to respond to hardship, amendments to fees and charges for services provided on behalf of Council via management agreements ie Adelaide Hills Recreation Centre, Mountain Pool and Mount Barker Tourist Park or

to respond to the change in the cost of providing a service ie the price of vaccines may change during the year varying the fee for this service.

3. **COVID-19 Response** – In response to COVID-19 the majority of fees and charges have been maintained at 2019/20 levels unless there is a clear rationale for change i.e. where fees are set to recover costs which have increased such as waste management fees (impacted by EPA levies) or statutory fees and charges (aligned with point 5 above). Fees and charges revenue has also been reduced in the first quarter of 2020/21 to reflect lower fees for those services that cannot be accessed, for example outdoor dining fees or services that cannot be provided due to restrictions, for example the Mount Barker Tourist Park. Fees and charges revenue has also been reduced to reflect those services that cannot be accessed e.g. outdoor dining fees.
4. **CWMS and Sewer Infrastructure Fees** - Financial modelling of the planned future operation, renewal and upgrading of Council’s wastewater and recycled water systems demonstrates that for the sustainability of the business, the CWMS and Sewer Infrastructure Fee have increased by 4.5%.
5. **Facility Hire Fees** – Following the development of new facilities (Polo Grounds Clubroom and Laratinga Pavilion) Council facilities for hire are currently under review. As such fees and charges for these facilities have been removed from the fees and charges schedule. Once the facilities review has been completed it is anticipated that these fees and charges will be brought to Council for adoption.
6. **Regional Sports Hub Facility Fees** - The fees and charges will be set under delegation by the Board.
7. **Removed Fees and Charges** - 6 fees have been removed for 2020/21 including:
  - **Hoarding Fees (2)** - Fees removed and replaced to reflect a new charging structure for hoarding fees;
  - **Facilities Hire (4)** - See Facility Hire Fees item above; and
8. **New Fees and Charges** - 70 new fees have been proposed for 2020/21 including:
  - **Cat Registration Fees (6)** - Fees introduced as part of the Cat By-Law, with the assumption that 25% of the Mount Barker cat population will be registered in 2020/21;
  - **Hoarding Fees (4)** - Fees removed and replaced to reflect a new charging structure for hoarding fees;
  - **Local Nuisance Exemption Application Fee (1)** - A request for exemption for out of hours construction noise;
  - **Connection Fees for Recycled Water (2)** - For both Meadows cross connection audit fee and recycled water connection fee; and
  - **Adelaide Hills Recreation Centre (57)** – Adelaide Hills Recreation Centre fees and charges that were previously not included in those adopted at the time of the budget.

**Community Engagement:**

Informing only	The budget will be available on Council’s website.
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**Policy:**

The Annual Business Plan assesses the financial requirements of the Council for the financial year and sets out a summary of its proposed operating expenditure, capital expenditure and sources of revenue and takes into account Council's long-term financial plan.

Fees and Charges Set Under Delegation Policy DOC/19/91114

**Long Term Financial Plan:**

Fees and charges revenue has been incorporated in the LTFP.

**Budget:**

Fees and Charges in this register have been used to determine revenue budgets in the Draft Budget 2020/21.

**Statutory/Legal:**

The preparation of the Register of Fees and Charges complies with the Local Government Act 1999.

**Staff Resource Requirements:**

Not applicable to this report.

**Environmental:**

As per budget/strategic plan – no comment applicable to this report.

**Social:**

As per budget/strategic plan – no comment applicable to this report.

**Risk Assessment:**

The *Local Government Act 1999* requires that Council assesses the financial requirements of the Council for the financial year and sets out a summary of its proposed operating expenditure, capital expenditure and sources of revenue and takes into account the Council's long-term financial plan and relevant issues relating to the management and development of infrastructure and major assets by the Council.

**Asset Management:**

The Annual Estimates address issues relating to the management and development of infrastructure and major assets of Council.

**Conclusion:**

Council statutory and user charges contribute circa 6% to annual operating revenue and where practicable those individuals or groups who use or benefit from specific services will be charged fees and charges which will largely, if not wholly, fund those services.

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Attachment 1 to Item 12.2



**MOUNT BARKER**  
DISTRICT COUNCIL

## **Draft Register of Fees & Charges**

**2020/21**

## **Fees and Charges 2020/21**

This register of fees and charges is to apply for services from the Mount Barker District Council, for the financial year 1<sup>st</sup> July 2020 to 30<sup>th</sup> June 2021, in accordance with section 188 of the Local Government Act 1999.

The Fees and Charges Register details user charges set by Council and the statutory charges set by State Government Regulations. These statutory charges are current charges that may be revised and amended during the financial year.

The Mount Barker District Council adopted this Register of fees & Charges at the council meeting on 1 June 2020.

The Goods and Service Tax is identified GST where applicable.

Andrew Stuart  
CEO

<b>Description</b>	<b>Page</b>
Adelaide Hills Recreation Centre	<b>17</b>
Administration Charges	<b>3</b>
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Waste Management	<b>6</b>
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List of South Australian Legislation	<b>18</b>

All Fees & Charges are GST inclusive where applicable	GST inc	2019/20	2020/21	% increase
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**Statutory\* Delegation #**

**DOCUMENTS**

The following documents are available for public inspection free of charge, at the council offices between the hours of 9.00am to 5.00pm, weekdays.

Register of interest	Yes	\$0.35	\$0.35	Per page
Annual Financial Statements	Yes	\$0.35	\$0.35	First copy free, subsequent copies \$0.35 per page
Annual Report	Yes	\$0.35	\$0.35	Per page
Assessment Book	Yes	\$7.70	\$7.70	Per page
Re-print previous years rates notice	Yes	\$7.70	\$7.70	Per page
Assets Register	Yes	\$0.35	\$0.35	Per page
Building Application Register	Yes	\$0.35	\$0.35	Per page
Committee Agendas - except confidential items	Yes	\$0.35	\$0.35	First copy free, subsequent copies \$0.35 per page
Committee Minutes - except confidential items	Yes	\$0.35	\$0.35	First copy free, subsequent copies \$0.35 per page
Community Land Extract	Yes	\$0.35	\$0.35	Per page
Council Agenda	Yes	\$0.35	\$0.35	First copy free, subsequent copies \$0.35 per page
Council Budget	Yes	\$0.35	\$0.35	Per page
Council By-laws	Yes	\$0.35	\$0.35	Per page
Council Minutes	Yes	\$0.35	\$0.35	First copy free, subsequent copies \$0.35 per page
District Characteristic in Profile	Yes	\$0.35	\$0.35	First copy free, subsequent copies \$0.35 per page
Dog Register	Yes	\$0.35	\$0.35	Per page
Fees and Charges Register	Yes	\$1.50	\$1.50	Per copy
Local Heritage Register	Yes	\$0.35	\$0.35	Per page or \$5.00 for register
Parking Controls - Aust. Standards	Yes	\$0.35	\$0.35	Per page
Plan Amendment Reports	Yes	\$0.35	\$0.35	Per page
Planning Application Register	Yes	\$0.35	\$0.35	Per page
Policy Manual	Yes	\$0.35	\$0.35	Per page
Register of Elected Members Expenses & Reimbursements	Yes	\$0.35	\$0.35	Per page
Register of Salaries	Yes	\$0.35	\$0.35	Per page
Voters Roll	Yes	\$0.35	\$0.35	Per page
DPA copies	Yes	\$0.35	\$0.35	Per page

**ADMINISTRATION CHARGES**

Rate Search Fees *	No	\$35.00	\$35.00	
Rates Full Search *	No	\$60.00	\$60.00	
Dishonoured Cheque	Yes	\$27.20	\$27.20	
Photocopies - A4 Black & White	Yes	\$0.10	\$0.10	Per page
Credit Card Surcharge	Yes	0.8%	0.8%	Surcharge is applied to transactions in excess of \$50,000 for payments other than General Rates. Surcharge fee is based on cost of acceptance as per RBA surcharging standard. The stated rate is the maximum that will be charged, with fee dependant on type of credit card used and purpose of payment.
Certificate of Title	Yes	\$39.00	\$39.00	
Key Deposit	No	\$22.50	\$22.50	
Title by Possession Search	No	\$131.10	\$131.10	
Professional Services	Yes	\$97.50	\$97.50	per hour
Private Works - Labour	Yes	\$62.30	\$62.30	per hour
Private Works - Plant	Yes			as per schedule

**Road Permits**

Road Permit - commercial and agricultural (including grazing, agistment, cropping & de pasturing)	Yes	\$66.00	\$66.00	per hectare of part thereof. Minimum fee \$67.50
Land Care (including tree planting and vegetation)	Yes	\$5.50	\$5.50	per hectare fenced road reserve

All Fees & Charges are GST inclusive where applicable	GST inc	2019/20	2020/21	 % increase
<b>Statutory* Delegation #</b>				
<b>FREEDOM OF INFORMATION *</b>				
Application Fee	No	\$36.75	\$36.75	
Processing	No	\$13.80	\$13.80	<i>Per 1/4 hour, personal affairs no charge first 2 hours.</i>
Photocopies	No	\$0.20	\$0.20	<i>Per page</i>
Transcripts	No	\$8.25	\$8.25	<i>Per page</i>
Copy of photo, video or computer disk	No			<i>Actual cost</i>
FOI Information Statement	No	\$0.20	\$0.20	<i>Per page</i>
FOI Information Summary	No	\$0.20	\$0.20	<i>Per page</i>
<b>HOME ASSIST #</b>				
<i>Except where noted, all fees can be negotiated or waived for clients experiencing financial hardship</i>				
<b>Cleaning and Minor Home Maintenance - hourly charge</b>				
Full Pensioner	No	\$20.00	\$20.00	<i>hourly charge, add materials used</i>
Part Pensioner	No	\$30.00	\$30.00	<i>hourly charge, add materials used</i>
Non Pensioner	No	\$60.00	\$60.00	<i>hourly charge, add materials used</i>
Rubbish Removal - Dump Fee	No	\$10.00	\$10.00	
<b>Domestic Assistance &amp; Shopping - hourly charge</b>				
Full Pensioner	No	\$12.00	\$12.00	
Part Pensioner	No	\$18.00	\$18.00	
Non Pensioner	No	\$20.00	\$20.00	
<b>Gutter Cleaning - Average House</b>				
Full Pensioner	No	\$55.00	\$55.00	
Part Pensioner	No	\$80.00	\$80.00	
Non Pensioner	No	\$160.00	\$160.00	
<b>Gutter Cleaning - Two Storey House or House + outbuildings</b>				
Full Pensioner	No	\$75.00	\$75.00	
Part Pensioner	No	\$110.00	\$110.00	
Non Pensioner	No	\$220.00	\$220.00	
<b>COMMUNITY TRANSPORT #</b>				
<i>Except where noted, all fees can be negotiated or waived for clients experiencing financial hardship</i>				
<i>All regional transport fees are for individuals referred by 'My Aged Care' or receiving Centrelink benefits, and not receiving NDIS funding.</i>				
<b>Regional transport 0-15km</b>				
Full Pensioner	No	\$5.00	\$5.00	
Part Pensioner	No	\$7.50	\$7.50	
Non Pensioner	No	\$15.00	\$15.00	
<b>Regional transport 16-30km</b>				
Full Pensioner	No	\$10.00	\$10.00	
Part Pensioner	No	\$15.00	\$15.00	
Non Pensioner	No	\$30.00	\$30.00	
<b>Regional transport 31-45km</b>				
Full Pensioner	No	\$15.00	\$15.00	
Part Pensioner	No	\$20.00	\$20.00	
Non Pensioner	No	\$40.00	\$40.00	
<b>Regional transport 46-60km</b>				
Full Pensioner	No	\$20.00	\$20.00	
Part Pensioner	No	\$30.00	\$30.00	
Non Pensioner	No	\$60.00	\$60.00	
<b>Regional transport 61-75km</b>				
Full Pensioner	No	\$25.00	\$25.00	
Part Pensioner	No	\$37.00	\$37.00	
Non Pensioner	No	\$75.00	\$75.00	
<b>Regional transport 76km - 120km</b>				
Full Pensioner	No	\$30.00	\$30.00	
Part Pensioner	No	\$45.00	\$45.00	
Non Pensioner	No	\$90.00	\$90.00	
Hahndorf Loop		-	-	<i>Metro ticketing system applies - cannot be waived</i>
<b>Regional Transport (per kilometre)</b>		\$1.30	\$1.30	<i>For individuals receiving funding from NDIS</i>

All Fees & Charges are GST inclusive where applicable		GST inc	2019/20	2020/21		% increase
<b>Statutory* Delegation #</b>						
<b>Shopping Shuttle - Transport Only</b>						
Full Pensioner	Yes		\$3.00	\$3.00	<i>Return trip inclusive</i>	
Part Pensioner	Yes		\$4.00	\$4.00		
Non Pensioner	Yes		\$5.00	\$5.00		
<b>Other</b>						
Group Outings	No	POA		POA	<i>Costs dependant on destination and activity</i>	
Community Bus Hire (19 seat)	Yes		\$165.00	\$165.00	<i>Fee per day. Cannot be waived</i>	
Community Bus Hire (12 seat)	Yes		\$1.10	\$1.10	<i>per km</i>	
<b>LIBRARY</b>						
<b>Photocopying</b>						
A4 per page - Black & White	Yes		\$0.10	\$0.10		
A4 per page - Colour	Yes		\$1.00	\$1.00		
A3 per page - Black & White	Yes		\$0.20	\$0.20		
A3 per page - Colour	Yes		\$2.00	\$2.00		
Replacement Membership Card	Yes		\$1.10	\$1.10		
Toy Library Fee	Yes		\$20.00	\$20.00		
<b>Printing</b>						
A4 Black & White	Yes		\$0.20	\$0.20		
A4 Colour	Yes		\$1.00	\$1.00		
<b>WASTE TRANSFER STATION</b>						
<b>Scrap Metal &amp; Green Waste #</b>						
Cars and Small Wagons	Yes		\$8.00	\$8.00		
Utilities & small trailers (up to 6x4) flat	Yes		\$12.00	\$12.00		
Utilities & small trailers (up to 6x4) raised	Yes		\$17.00	\$17.00		
Utilities & trailers (up to 6x4) caged	Yes		\$22.00	\$22.00		
Utilities & trailers (up to 8x5) flat	Yes		\$23.00	\$23.00		
Utilities & trailers (up to 8x5) raised	Yes		\$26.00	\$26.00		
Utilities & trailers (up to 8x5) caged	Yes		\$33.00	\$33.00		
Utilities & trailers (exceeding 8x5) flat	Yes		\$35.00	\$35.00		
Utilities & trailers (exceeding 8x5) raised	Yes		\$36.00	\$36.00		
Utilities & trailers (exceeding 8x5) caged	Yes		\$49.00	\$49.00		
Light Trucks up to 5 tonnes GMV	Yes		\$63.00	\$63.00		
Trucks exceeding 5 tonnes - per m <sup>3</sup>	Yes		\$22.50	\$22.50		
<b>General Waste &amp; Green Weeds #</b>						
Less than Car Boot	Yes		\$12.00	\$12.00		
Car Boot - Full	Yes		\$20.00	\$20.00		
Cars and Small Wagons	Yes		\$27.00	\$27.00		
Utilities & small trailers (up to 6x4) flat	Yes		\$47.50	\$48.00		1.1%
Utilities & small trailers (up to 6x4) raised	Yes		\$68.50	\$69.00		0.7%
Utilities & trailers (up to 6x4) caged	Yes		\$92.00	\$93.00		1.1%
Utilities & trailers (up to 8x5) flat	Yes		\$83.50	\$85.00		1.8%
Utilities & trailers (up to 8x5) raised	Yes		\$101.00	\$103.00		2.0%
Utilities & trailers (up to 8x5) caged	Yes		\$138.00	\$140.00		1.4%
Utilities & trailers (exceeding 8x5) flat	Yes		\$123.50	\$124.50		0.8%
Utilities & trailers (exceeding 8x5) raised	Yes		\$165.50	\$167.50		1.2%
Utilities & trailers (exceeding 8x5) caged	Yes		\$184.00	\$186.50		1.4%
Light Trucks up to 5 tonnes GMV - per tonne	Yes		\$172.00	\$173.50		0.9%
Trucks exceeding 5 tonnes (Green Weeds only) -per tonne	Yes		\$172.00	\$173.50		0.9%

All Fees & Charges are GST inclusive where applicable		GST inc	2019/20	2020/21		% increase
<b>Statutory* Delegation #</b>						
<b>Other Waste #</b>						
Mattress	Yes		\$28.00	\$28.00		
Mattress ensemble	Yes		\$48.00	\$48.00		
Waste Oil/coolant - domestic quantities only			Free	Free		
Gas cylinders - up to 9kg	Yes		\$4.00	\$4.00		
Oil containers >6L	Yes		\$2.00	\$2.00		
<b>E-Waste #</b>						
TV/Monitor/Computers	Yes		Free	Free		
Other e-waste items	Yes		Free	Free		
<b>Commercial &amp; Industrial Rates - General Waste</b>						
Commercial waste - General waste - per tonne	Yes		\$174.50	\$179.50		2.9%
Construction & demolition waste - per tonne	Yes		\$154.50	\$154.50		
Construction & demolition waste - clean - per tonne	Yes		\$57.50	\$57.50		
Commercial waste - Light Commercial per m <sup>3</sup>	Yes		\$64.00	\$64.50		0.8%
<b>Tyres</b>						
Motorbike Tyre	Yes		\$9.50	\$9.50		
Motorbike Tyre & Rim	Yes		\$26.00	\$26.00		
Passenger Tyre	Yes		\$11.00	\$11.00		
Passenger Tyre & Rim	Yes		\$26.00	\$26.00		
SUV Tyre	Yes		\$20.00	\$20.00		
SUV & Rim	Yes		\$40.00	\$40.00		
4x4 & Light Truck Tyre	Yes		\$23.50	\$23.50		
4x4 & Light Truck & Rim	Yes		\$47.00	\$47.00		
Truck Tyre			-	-	Not accepted	
Truck Tyre & Rim			-	-	Not accepted	
<b>Mulch Purchase #</b>						
All trailer sizes - per bucket	Yes		\$22.00	\$22.00		Maximum price listed, sales may occur during the year
<b>Weighbridge weigh</b>						
Car and trailer	Yes		\$11.00	\$11.00		
Car plus caravan	Yes		\$16.00	\$16.00		
All trucks	Yes		\$21.00	\$21.00		
<b>Other #</b>						
Recycled rubble for sale	Yes		\$13.00	\$13.00	per tonne	
Saleable items	Yes		POA	POA		
<b>WASTE MANAGEMENT</b>						
Annual urban waste management charge	No		\$197.00	\$201.00		2.0%
Annual rural waste management charge	No		\$166.00	\$169.00		1.8%
<b>Kitchen Caddies and Bags</b>						
Replacement Caddie	Yes		\$16.00	\$16.00		
Replacement compostable bags	Yes		\$6.00	\$6.00		

All Fees & Charges are GST inclusive where applicable		GST inc	2019/20	2020/21		% increase
<b>Statutory* Delegation #</b>						
<b>DIRECTIONAL SIGNS</b>						
Standard sign post - existing post	Yes		\$245.00	\$245.00		
Standard sign and post	Yes		\$325.00	\$325.00		
Non standard Signs	Yes		POA	POA	Quote provided for each request	
<b>TREES</b>						
Street tree relocation	Yes		\$319.00	\$319.00		
Public tree removal offset	Yes		\$3,300.00	\$3,300.00	Per tree removed, as per urban forest policy	
<b>WASTEWATER &amp; RECYCLED WATER</b>						
<b>CWMS #</b>						
CWMS Infrastructure Fee - Standard	No		\$5,765.00	\$6,024.00		4.5%
CWMS Infrastructure Fee - Nairne MDPA Growth Area	No		\$5,899.00	\$6,164.00	Nairne MDPA Growth Area	4.5%
<b>Sewer #</b>						
Sewer Infrastructure Fee - Standard	No		\$8,557.00	\$8,942.00		4.5%
<b>Recycled Water #</b>						
Connection Fee	No			\$5,000.00	Commercial Use Customers	
Cross Connection Audit Fee - Meadows	No			\$200.00		
per kilolitre	No		\$2.72	\$2.79	Base price - refer to Recycled Water sale policies	2.4%
<b>Trade Waste Application Fees</b>						
Existing Premises Application Fee *	No		\$214.00	\$214.00		
New Premises Application Fees *	No		\$326.00	\$326.00		
Additional inspections *	No		\$112.00	\$112.00		
<b>Volume Trade Waste #</b>						
Volume Trade Waste #	No		\$27.32 / 100kL	\$27.32 / 100kL	The trade waste volume charge will apply to non-domestic loadings being discharged to CWMS. It will be calculated by subtracting the domestic and non-trade waste portion from the total volume of water used (where flow meters are not installed).	
<b>Specific Pollutant Charge #</b>						
Specific Pollutant Charge #	No		\$ per kg pollutant BOD: \$1.71 SS: \$1.05	\$ per kg pollutant BOD: \$1.71 SS: \$1.05	This charge will apply to pollutants being discharged to common effluent drainage within the charging concentration range. It applies for Biological Oxygen Demand (BOD) & Suspended Solids (SS).	

All Fees & Charges are GST inclusive where applicable	GST inc	2019/20	2020/21	 % increase
<b>Statutory* Delegation #</b>				
<b>CEMETERY (Resident/Past Resident)</b>				
<b>Interment Right - Allotment Single grave site</b>	Yes	\$962.00	\$962.00	<i>Curators fee charged when purchased in advance and not in association with an interment. Inclusive of administration fee.</i>
Tenure 50 years maximum				
Single Interment	Yes	\$808.00	\$808.00	<i>Inclusive of curator &amp; administration fee</i>
Double Interment	Yes	\$879.00	\$879.00	<i>Inclusive of curator &amp; administration fee</i>
Triple Interment	Yes	\$955.00	\$955.00	<i>Inclusive of curator &amp; administration fee</i>
Single Interment - Infant <i>(Interment fee inclusive of Curators fee)</i>	Yes	\$493.00	\$493.00	<i>Inclusive of curator &amp; administration fee</i>
Subsequent Interment of Ashes within current licence <i>Note: the maximum number of ashes per grave site is 4</i>	Yes	\$611.00	\$611.00	<i>Inclusive of curator &amp; administration fee</i>
<b>Concrete Vault (sealing vault not included in cost)</b>				
Single depth vault	Yes	\$11,558.00	\$11,558.00	
Double depth vault	Yes	\$20,591.00	\$20,591.00	
Vault Closure	Yes	\$1,310.00	\$1,310.00	
<b>Interment Right - Niche Wall Tenure 50 years maximum</b>				
Interment Right - Niche Wall (single)	Yes	\$779.00	\$779.00	<i>Inclusive of administration fee</i>
Interment Right - Niche Wall (double)	Yes	\$1,300.00	\$1,300.00	<i>Inclusive of administration fee</i>
Niche Wall Interment	Yes	\$611.00	\$611.00	<i>Inclusive of curator &amp; administration fee</i>
<b>Interment Right - Rose Garden, Remembrance Garden &amp; Rock Garden (Nairne)</b>				
Tenure 50 years maximum				
Single Interment	Yes	\$611.00	\$611.00	<i>Inclusive of curator &amp; administration fee</i>
<b>Interment Right - Family Memorial Plots - Mount Barker only</b>				
Tenure 50 years maximum				
Single Interment of Ashes only (up to 8 interments)	Yes	\$611.00	\$611.00	<i>Per Interment, curator &amp; administration fee inclusive</i>
<b>Interment Right - Lawn Cemetery - Mount Barker only</b>				
Single Interment	Yes	\$986.00	\$986.00	<i>Curators fee charged when purchased in advance and not in association with an interment. Inclusive of curator &amp; administration fee</i>
Double Interment	Yes	\$1,056.00	\$1,056.00	<i>Inclusive of curator &amp; administration fee</i>
Triple Interment	Yes	\$1,098.00	\$1,098.00	<i>Inclusive of curator &amp; administration fee</i>
<b>Interment Right - Contemplation Garden - Mount Barker only</b>				
Tenure 50 years maximum				
Per Interment - Ashes only	Yes	\$611.00	\$611.00	<i>Inclusive of curator &amp; administration fee</i>
<b>Plaque - The Memorial Garden - Mount Barker only</b>				
Tenure 50 years maximum				
Per Interment - Ashes only	Yes	\$725.00	\$725.00	<i>Inclusive of curator &amp; administration fee</i>
<b>**Non Resident</b>				
Per Interment - Ashes only	Yes	\$3,812.00	\$3,812.00	<i>Plus Interment Right fees as above**</i>
<b>Curator's Fee includes:</b>				
Site location (interment, niche wall or memorial) inspect nameplate, death certificate and interment of ashes etc.	Yes	\$213.00	\$213.00	<i>Where noted, this fee is included in above charges</i>
<b>Administration Fee</b>	Yes	\$63.00	\$63.00	<i>Where noted, this fee is included in above charges</i>

All Fees & Charges are GST inclusive where applicable		GST inc	2019/20	2020/21	% increase
<b>Statutory* Delegation #</b>					
<b>Memorials</b>					
Licence to erect Memorial	No		\$220.00	\$220.00	
Additional inscription on existing memorial	No		\$192.00	\$192.00	
<b>Interment Right Renewals &amp; Transfers</b>					
Interment Right renewal 50 years - full use	Yes				<i>Current Rate</i>
Interment Right renewal 25 years - for historical use only, no additional interments	Yes				<i>50% Current rate plus 5%</i>
Transfer of Interment Right to another person	Yes		\$88.00	\$88.00	
<b>Enquiries for historical information</b>					
	Yes		\$57.00	\$57.00	<i>Minimum charge - discretionary option to collect</i>
<b>After Hours Surcharges</b>					
Weekend / Public Holiday surcharge	Yes		\$328.00	\$328.00	
After Hours surcharge - Monday to Friday 4pm to 7pm	Yes		\$85.00	\$85.00	
<ul style="list-style-type: none"> <li>A surcharge will apply for services provided after hours, on weekends and public holidays (Curator to advise at time of booking).</li> <li>When Interment Rights are purchased in advance and not in conjunction with an Interment (Right only), a curator's fee will be charged.</li> <li>Plaques are purchased through Council and invoiced to the customer. Each plaque incurs the administration fee stated above.</li> </ul>					
<b>DEVELOPMENT SERVICES *</b>					
<b>Lodgement Fees *</b>					
Provisional Development Plan Consent	No		\$67.00	\$67.00	
Development Plan Staged Consent	No		\$67.00	\$67.00	
DA Lodgement Fee (Building)	No		\$75.50	\$75.50	
Lodgement Fee Swimming Pool	No		\$200.00	\$200.00	
<b>Development Plan Assessment Fees *</b>					
Development Plan Assess Fee <\$10,000	No		\$41.75	\$41.75	
Dev Plan Assessment Fee \$10K - \$100K	No		\$114.00	\$114.00	
Dev Plan Assessment Fee >\$100,000	No				<i>0.125 per cent of the development cost up to a maximum of \$200,000</i>
Development Fee - Extension of time	No		\$107.00	\$107.00	
Non Complying Development Fee	No		\$107.00	\$107.00	
Non Complying Administration Fee - Additional	No		\$137.00	\$137.00	
Non Complying Development Fee <= \$10K	No		\$57.00	\$57.00	
Non Complying Development Fee > \$10K & <= \$100K	No		\$137.00	\$137.00	
Non Complying Development Fee > \$100K	No				<i>0.125 per cent of the development cost up to a maximum of \$200,000</i>
<b>Referral Fees *</b>					
Referral - Minister For River Murray	No		\$398.00	\$398.00	
Referral - CFS	No		\$238.00	\$238.00	
Referral - DAC	No		\$238.00	\$238.00	
Referral - EPA Schedule 21	No		\$238.00	\$238.00	
Referral - EPA Schedule 22	No		\$398.00	\$398.00	
Referral - Minister Mining	No		\$238.00	\$238.00	
Referral - Water Resource	No		\$238.00	\$238.00	
Referral - Heritage Branch	No		\$238.00	\$238.00	
Referral - DPTI	No		\$238.00	\$238.00	
Referral - Technical Regulator	No		\$238.00	\$238.00	
Referral - Building Rules Assessment Commission	No		\$336.00	\$336.00	
Referral - Building Assessment Commission >\$1m	No		\$398.00	\$398.00	
<b>Public Notification Fee * CAT2 &amp; 3</b>					
	No		\$114.00	\$114.00	
<b>Category 3 Advertising</b>					
	Yes		\$438.00	\$438.00	

All Fees & Charges are GST inclusive where applicable		GST inc	2019/20	2020/21		% increase
<b>Statutory* Delegation #</b>						
<b>Building Rules Assessment *</b>						
Calculated by Floor area - Class 1, 2 & 4	Yes		\$3.23	\$3.23	Per sqm	
Calculated by Floor Area - Class 3, 5 & 6	Yes		\$4.30	\$4.30	Per sqm	
Calculated by Floor Area - Class 7 & 8	Yes		\$2.85	\$2.85	Per sqm	
Calculated by Floor Area - Class 9A	Yes		\$4.88	\$4.88	Per sqm	
Calculated by Floor Area - Class 9b	Yes		\$4.28	\$4.28	Per sqm	
Calculated by Floor Area - Class 10	Yes		\$0.96	\$0.96	Per sqm	
Building Rules Assessment minimum Fee	Yes		\$73.00	\$73.00		
Schedule of Essential Safety Provisions	Yes		\$103.00	\$103.00		
Building Rules	Yes		\$55.50	\$55.50		
Modification Building Rules	Yes		\$167.00	\$167.00		
<b>Change of Classification *</b>						
Building - Class 1, 2 & 4	Yes		\$71.50	\$71.50	<i>If the Building Rules Assessment is more than the Minimum Fee then this will be 80% of the total Building Rules Assessment (per sqm).</i>	
Building - Class 3, 5 & 6	Yes		\$71.50	\$71.50		
Building - Class 7 & 8	Yes		\$71.50	\$71.50		
Building - Class 9A	Yes		\$71.50	\$71.50		
Building - Class 9b	Yes		\$71.50	\$71.50		
Building - Class 10	Yes		\$71.50	\$71.50		
Building - Demolition Fee *	Yes		\$73.00	\$73.00	<i>If the Building Rules Assessment is more than the Minimum Fee then this will be 20% of the total Building Rules Assessment (per sqm)</i>	
Certificate of Occupancy *	Yes		\$48.00	\$48.00		
Carparking Contribution #	Yes		\$26,000.00	\$26,624.00	per space	2.4%
Indirect Developer Contribution #	Yes		POA	POA	<i>Per allotment multiplied by the average of the increase in the ABS Average Weekly earnings and the Product Prices Indexes - only applicable to developments with Council agreements related to the Residential PAR</i>	
<b>MDPA Area #</b>						
Transport Infrastructure MDPA Area	No		\$63,790.00	\$64,264.00		0.7%
Recreation Sport & Community Infrastructure Mt Barker MDPA Area	Yes		\$1,960.00	\$1,990.00		1.5%
Recreation Sport & Community Infrastructure Nairne MDPA Area	Yes		\$1,654.00	\$1,680.00		1.6%

All Fees & Charges are GST inclusive where applicable		GST inc	2019/20	2020/21	% increase
<b>Statutory* Delegation #</b>					
<b>DOGS</b>					
<b>Standard</b>	No		\$40.00	\$40.00	
<b>Non Standard</b>	No		\$80.00	\$80.00	
Microchipped	No		\$75.20	\$75.20	
Desexed	No		\$48.00	\$48.00	
<b>Standard - Concession</b>	No		\$20.00	\$20.00	
<b>Non Standard - Concession</b>	No		\$40.00	\$40.00	
Microchipped	No		\$37.60	\$37.60	
Desexed	No		\$24.00	\$24.00	
<b>Other</b>					
Guide dog / Hearing Dog			No fee	No fee	
Working Dog	No		\$24.50	\$24.50	
Assistance Dog			\$24.50	\$24.50	
Greyhound registered with SA Greyhound Board	No		\$21.30	\$21.30	
Animal Tag Replacement	Yes		\$10.00	\$10.00	
Late registration fee	No		\$10.00	\$10.00	
First Registration (applies to puppies under 6 months of age)	No		No fee	No fee	
Business registration fee per dog	No		\$80.00	\$80.00	
<b>Dog Infringements</b>					
Dog Impounding Fee #	No		\$60.00	\$60.00	first 72 hours then an additional \$15 per day
Unregistered Dog *	No		\$170.00	\$170.00	
Dog not wearing registration disc *	No		\$170.00	\$170.00	
Wandering at large *	No		\$210.00	\$210.00	
Failure to remove dog faeces *	No		\$210.00	\$210.00	
Creating noise by barking or otherwise *	No		\$315.00	\$315.00	
Rushes or chases a vehicle *	No		\$315.00	\$315.00	
Attacks, rushes or chases person etc *	No		\$315.00	\$315.00	
Dog is at a school, kindergarten or childcare without permission *	No		\$315.00	\$315.00	
<b>CATS</b>					
<b>Non Standard Cat</b> (not microchipped and/or not desexed)	No			\$40.00	
<b>Standard Cat</b> (microchipped and desexed)	No			\$20.00	
<b>Non Standard Cat - Concession</b>	No			\$20.00	
<b>Standard Cat - Concession</b>	No			\$10.00	
Late Registration Fee	No			\$10.00	
Kitten (under 6 months of age)	No			No fee	
<b>CAT TRAP HIRE #</b>	No		\$100.00	\$100.00	Refundable when the cat trap is returned clean and



All Fees & Charges are GST inclusive where applicable	GST inc	2019/20	2020/21	% increase
				
<b>Statutory* Delegation #</b>				
<b>PARKING *</b>				
<b>Private Parking Act *</b>				
Obstructing Pedestrian Or Vehicle Access	No	\$81.00	\$81.00	
No standing Zone	No	\$100.00	\$100.00	
Disable Zone	No	\$390.00	\$390.00	
Permit Parking	No	\$69.00	\$69.00	
Time Limit Area	No	\$55.00	\$55.00	
Protrude Over Walkway Or Driveway	No	\$83.00	\$83.00	
<b>Australian Road Rules Act *</b>				
Angle Parking	No	\$69.00	\$69.00	
Disabled Zone	No	\$390.00	\$390.00	
Double Parking	No	\$100.00	\$100.00	
No Stopping Yellow Line	No	\$102.00	\$102.00	
Parallel Parking	No	\$69.00	\$69.00	
No Parking	No	\$83.00	\$83.00	
Obstruct Access To and From Driveway	No	\$83.00	\$83.00	
Obstruct Access To and From Footpath Ramp	No	\$81.00	\$81.00	
Park In A Loading Zone	No	\$72.00	\$72.00	
Parking Longer than Indicated	No	\$55.00	\$55.00	
Parked In A No Stopping Area	No	\$100.00	\$100.00	
Parking In A Public Place	No	\$66.00	\$66.00	
Park Near Traffic Lights At Intersection	No	\$100.00	\$100.00	
Park Within 10 Metres Of Intersection	No	\$102.00	\$102.00	
Pedestrian Crossing	No	\$100.00	\$100.00	
Permit Parking	No	\$69.00	\$69.00	
Stopping Near A Bus Stop	No	\$100.00	\$100.00	
Stopping in a Bicycle Lane	No	\$282.00	\$282.00	
Stopping In A Bus Zone	No	\$137.00	\$137.00	
Stopping Near A Fire Hydrant	No	\$83.00	\$83.00	
Stopping In Or Near An Intersection	No	\$100.00	\$100.00	
Stopping on a Painted Island	No	\$100.00	\$100.00	
Stopping on a Traffic Island	No	\$100.00	\$100.00	
Stopping In A Loading Zone	No	\$72.00	\$72.00	
Stopping In Mail Zone	No	\$69.00	\$69.00	
Stopping On A Path Dividing Strip	No	\$102.00	\$102.00	
Stopping In Permit Area	No	\$69.00	\$69.00	
Stopping Near a Post-box	No	\$100.00	\$100.00	
Stopping On Roads - Heavy Long Vehicles	No	\$123.00	\$123.00	
Stopping In Taxi Zone	No	\$137.00	\$137.00	
Further Offence	No	\$50.00	\$50.00	
<b>Other #</b>				
Impounding Vehicle	No	\$258.00	\$258.00	<i>Up to 14 days from notification per day post 14 day period</i>
Impounding Vehicle	No	\$6.10	\$6.10	
<b>WASTE CONTROL SYSTEMS *</b>				
New Waste Control System (CWMS)	No	\$365.00	\$365.00	
New Waste Control System (on-site system)	No	\$491.00	\$491.00	
Waste Control System Alteration CWMS	No	\$239.00	\$239.00	
Waste Control System Alteration - not CWMS	No	\$365.00	\$365.00	
Additional fee for every 1,000 litres (or part thereof) in excess of 5,000 litres	No	\$24.90	\$24.90	
Additional inspections	No	\$126.00	\$126.00	
<b>BURNING POLICY *</b>				
EPA Burning policy Domestic	No	\$100.00	\$100.00	
EPA Burning policy Non Domestic	No	\$300.00	\$300.00	

All Fees & Charges are GST inclusive where applicable		GST inc	2019/20	2020/21		% increase
<b>Statutory* Delegation #</b>						
<b>PROPERTY SLASHING FEES</b>						
Slashing - Standard block <1200m2 #	Yes		\$261.00	\$261.00		
Slashing larger blocks #	Yes				Cost plus 60%	
Specialized Work - Brushcutting or Reach Arm Slasher #	Yes				Cost plus 60%	
Administration Fee #	Yes		\$100.00	\$100.00		
Expiation issued pursuant to Fire & Emergency Services Act, 2005 *	Yes		\$315.00	\$315.00		
<b>IMMUNISATION</b>						
<i>All amounts are per dose</i>						
<i>NB: all off-site programs incur GST for vaccines.</i>						
Adult DTP (8 plus years) #	No		\$45.00	\$45.00	Per dose	
<b>Seasonal Influenza #</b>						
Per dose	No		\$25.00	\$25.00	Per dose	
Employees @ workplace	Yes		\$25.00	\$25.00	Per dose plus administration fee	
Administration & travel	Yes		\$84.50	\$84.50	per hour	
<b>Sharps Disposal Containers #</b>						
Small - 1.4L	Yes		\$7.50	\$7.50		
Medium - 3L	Yes		\$8.50	\$8.50		
Large - 5L	Yes		\$10.00	\$10.00		
<b>OTHER LICENCES</b>						
<b>Commercial Activity on Council Land #</b>						
Annual Fee	Yes		\$290.00	\$290.00		
3 month Fee	Yes		\$146.00	\$146.00		
6 month Fee	Yes		\$74.00	\$74.00		
<i>Community groups and stalls operating for charitable purposes will have a licence issued free of charge.</i>						
<b>Encroachments</b>						
This shall allow for an encroachment that is up to 25 metres in length along property boundary.	Yes		\$68.50	\$68.50	Annual Fee. Includes encroachments onto unmade roads and road reserves. Encroachment in excess of 25 metres will be subject to negotiation.	
<b>Outdoor Dining Permit</b>						
Outdoor Dining Permit - licensed premises	No		\$74.00	\$74.00	per seat per year	
Outdoor Dining Permit - unlicensed premises	No		\$70.00	\$70.00	per seat per year	
<b>Parklets</b>						
Parklet Lease - 1 year	Yes		\$990.00	\$990.00	Installation cost	
Parklet Lease - 3 years	Yes		\$3,000.00	\$3,000.00	Annual fee, in addition to initial installation charge of up to \$990	
Parklet Lease - 3 years	Yes		\$330.00	\$330.00	Annual maintenance charge of \$330	
<b>Mobile Food Vendor Permit</b>						
Mobile Food Vendor Permit - 1 month	Yes		\$110.00	\$110.00		
Mobile Food Vendor Permit - 12 months	Yes		\$1,100.00	\$1,100.00		

All Fees & Charges are GST inclusive where applicable	GST inc	2019/20	2020/21	%
Statutory* Delegation #				increase
<b>FOOD ACT *</b>				
Standard Inspection - Small business	No	\$127.00	\$127.00	<i>less than 20 Staff</i>
Standard Inspection - Large business	No	\$315.00	\$315.00	<i>more than 20 Staff</i>
Failure to comply with an improvement notice	No	\$750.00	\$750.00	
Offence against Division 2 of the Food Act – Body Corporate	No	\$2,500.00	\$2,500.00	
Offence against Division 2 of the Food Act – Natural Person	No	\$500.00	\$500.00	
<b>Follow up inspection where non compliance identified</b>				
Small business - 20 or less full time food handlers	No	\$60.00	\$60.00	
Large business - more than 20 full time food handlers	No	\$150.00	\$150.00	
<b>Food Safety Auditing</b>				
<i>For Community and Charitable Organisations</i>				
Onsite Audit	Yes	\$80.00	\$80.00	<i>Per hour</i>
Desktop Audit	Yes	\$40.00	\$40.00	<i>Per hour</i>
Follow up Audit	Yes	\$80.00	\$80.00	<i>Per hour</i>
<i>For All Other Organisations</i>				
Onsite Audit	Yes	\$160.00	\$160.00	<i>Per hour</i>
Desktop Audit	Yes	\$80.00	\$80.00	<i>Per hour</i>
Follow up Audit	Yes	\$160.00	\$160.00	<i>Per hour</i>
<b>PERMITS &amp; PENALTIES *</b>				
Maximum Penalty set by Act		\$750.00	\$750.00	
Continuing offence set by Act		\$50.00	\$50.00	<i>Per day</i>
<b>PERMIT APPLICATIONS, SKIP BINS, HOARDINGS ETC</b>				
<b>Application to alter a Road</b>				
Driveway Crossover application fee	Yes	\$20.00	\$20.00	
Stormwater application fee	Yes	\$20.00	\$20.00	
Electrical/underground works	Yes	\$20.00	\$20.00	
Closure of on street car parking space	Yes	\$50.00	\$50.00	<i>Per day or part thereof</i>
<b>Skip Bins</b>				
Skip bin on Council land/road application fee	Yes	\$40.00	\$40.00	
Time extension	Yes	\$10.00	\$10.00	<i>Per day or part thereof</i>
Express application assessment	Yes	\$50.00	\$50.00	<i>Any application requiring assessment within 8 working days</i>
<b>Shipping Containers</b>				
Shipping container on Council land/road application fee	Yes	\$60.00	\$60.00	
Time extension	Yes	\$20.00	\$20.00	<i>Per day or part thereof</i>
Express application assessment	Yes	\$70.00	\$70.00	<i>Any application requiring assessment within 8 working days</i>
<b>Hoarding</b>				
Hoarding application fee	Yes	\$50.00	\$50.00	
<del>Hoarding occupation - up to 35 square metres in total</del>	<del>Yes</del>	<del>\$20.00</del>		<del><i>Per week or part thereof</i></del>
Hoarding occupation - up to 48 square metres in total	Yes		\$20.00	<i>Per week or part thereof</i>
<del>Hoarding occupation for every additional square metre</del>	<del>Yes</del>	<del>\$1.50</del>		<del><i>Per week or part thereof</i></del>
Hoarding occupation - between 49 square metres and 72 square metres	Yes		\$40.00	<i>Per week or part thereof</i>
Hoarding occupation - between 73 square metres and 110 square metres	Yes		\$60.00	<i>Per week or part thereof</i>
Hoarding occupation - 111 square metres or greater	Yes		\$90.00	<i>Per week or part thereof</i>
Express application assessment	Yes	\$60.00	\$60.00	<i>Any application requiring assessment within 8 working days</i>
Extension of time: public occupation fee calculated on area of occupation per week or part thereof.				
<b>LOCAL NUISANCE EXEMPTION APPLICATION</b>				
Application Fee	Yes		\$50.00	<i>Request for exemption - out of hours construction noise</i>
<b>Note:</b> any extra costs will be passed onto the applicant, this can include things like environmental monitoring or advertising etc.				
<b>COUNCIL BYLAWS</b>				
Movable Signs	No	\$112.00	\$112.00	
Roads	No	\$112.00	\$112.00	
Council Land	No	\$112.00	\$112.00	
Dog Bylaws	No	\$112.00	\$112.00	
<b>HIGH RISK MANUFACTURED WATER SYSTEMS *</b>				
Application for Registration	No	\$39.75	\$39.75	
Additional Registration	No	\$26.50	\$26.50	
Registration Renewal	No	\$20.00	\$20.00	
Inspection	No	\$159.00	\$159.00	
Additional Inspection	No	\$106.00	\$106.00	

All Fees & Charges are GST inclusive where applicable	GST inc	2019/20	2020/21	% increase
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**Statutory\* Delegation #**

**LOCAL NUISANCE & LITTER CONTROL ACT 2016 \***

Disposal of 50 litres or more of class B hazardous litter or general litter	No	\$1,000.00	\$1,000.00
Disposal of up to 50 litres of class B hazardous litter	No	\$500.00	\$500.00
Disposal of up to 50 litres of general litter	No	\$210.00	\$210.00
Post a bill on property without the consent of the owner or occupier of the property.	No	\$315.00	\$315.00
Not removing litter if directed by an authorised person	No	\$210.00	\$210.00
Failure to comply with nuisance or litter abatement notice	No	\$500.00	\$500.00

**HIRE OF COUNCIL FACILITIES #**

**Mount Barker Town Hall**

Hall Hire <i>per hour</i>	Yes	\$22.00	\$25.00	13.6%
Kitchen Hire	Yes	\$35.00	\$35.00	<i>Flat rate per booking</i>
Refundable Bond	No	\$500.00	\$500.00	<i>For casual hirers or new long term hirers</i>

**ESC Pavilion**

Facility Hire <i>per hour</i>	Yes	<del>\$23.00</del>		
Refundable Bond	No	<del>\$500.00</del>		<i>For casual hirers or new long term hirers</i>

**Polo Grounds Clubroom**

Clubroom Hire <i>per hour</i>	Yes	<del>\$33.00</del>		
Refundable Bond	No	<del>\$500.00</del>		<i>For casual hirers or new long term hirers</i>

**MOUNT BARKER TOURIST PARK #**

		2019/20 OFF PEAK	2019/20 PEAK	2020/21 OFF PEAK	2020/21 PEAK	
Executive Cabin - 2 Bedroom - <i>per night</i>	Yes	\$155.00	\$155.00	\$155.00	\$155.00	2 adults
Executive Cabin - 2 Bedroom - <i>per week</i>	Yes	\$1,085.00	\$1,085.00	\$1,085.00	\$1,085.00	2 adults
Family Cabin (not deluxe) - <i>per night</i>	Yes	\$138.00	\$138.00	\$138.00	\$138.00	2 adults
Family Cabin (not deluxe) - <i>per week</i>	Yes	\$1,036.00	\$1,036.00	\$1,036.00	\$1,036.00	2 adults
Standard Cabin - 2 Bedroom - <i>per night</i>	Yes	\$128.00	\$128.00	\$128.00	\$128.00	2 adults
Standard Cabin - 2 Bedroom - <i>per week</i>	Yes	\$896.00	\$896.00	\$896.00	\$896.00	2 adults
Budget Cabin - 1 Bedroom - <i>per night</i>	Yes	\$102.00	\$102.00	\$102.00	\$102.00	2 adults
Budget Cabin - 1 Bedroom - <i>per week</i>	Yes	\$714.00	\$714.00	\$714.00	\$714.00	2 adults
Extra Adult - <i>per night</i>	Yes	\$20.00	\$20.00	\$20.00	\$20.00	
Extra Child - <i>per night</i>	Yes	\$15.00	\$15.00	\$15.00	\$15.00	
Powered site - <i>per night</i>	Yes	\$35.00	\$40.00	\$35.00	\$40.00	2 adults
Powered site - <i>per week</i>	Yes	\$210.00	\$240.00	\$210.00	\$240.00	2 adults
Extra Adult - <i>per night</i>	Yes	\$10.00	\$10.00	\$10.00	\$10.00	
Extra Child - <i>per night</i>	Yes	\$8.00	\$8.00	\$8.00	\$8.00	
Linen Pack (double/queen size) - additional	Yes	\$20.00	\$20.00	\$20.00	\$20.00	<i>Per stay</i>
Linen pack (single) - additional	Yes	\$15.00	\$15.00	\$15.00	\$15.00	<i>Per stay</i>

- Minimum booking times may apply for weekends, long weekends, Easter and between Christmas & New Year for cabin bookings
- Terms of deposit on application
- Prices for all cabins include linen on queen size or double bed
- Peak times: 15 Dec - 28 Jan and all long weekends
- Corporate discounts available upon application
- Caravan clubs and group bookings qualify for a 10% discount, however a minimum 2 night stay is required for cabin bookings.

**REFUNDS:**

All refunds will be subject to a \$20.00 administration fee.

Refunds shall be given only according to the following periods of advance notice:

- More than 7 days: 100% (less administration fee), or whole deposit kept in credit for 12 months
- Up to 7 days: No refund

Refunds shall not be given for the following:

- Early departures.
- If a deposit does not arrive by the due date.
- Less than 7 days notice of cancellation.

All Fees & Charges are GST inclusive where applicable		GST inc	2019/20	2020/21	% increase
<b>Statutory* Delegation #</b>					
<b>MOUNT BARKER MOUNTAIN POOL #</b>					
<b>Admissions</b>					
Adults 18 years & over	Yes		\$6.40	\$6.60	3.1%
Patrons 3 years & under 18 years	Yes		\$5.00	\$5.10	2.0%
Under 3 years			No charge	No charge	
Spectators (Non Swimmers)	Yes		\$2.70	\$2.70	
<b>Term-time Swimming (Schools)</b>					
Single Lesson 3/4 of an hour	Yes		\$3.70	\$3.70	
Spectators			No charge	No charge	
<b>Swimming Club Training</b>					
Swimmers	Yes				as per contract with Belgravia
Spectators			No charge	No charge	
<b>Vac-swim</b>					
Standard Admission	Yes				as per contract with Belgravia
Spectators			No charge	No charge	
<b>Day &amp; Multi Passes</b>					
Aquatic 10 Multi Visit Pass (Adult)	Yes		\$57.60	\$59.40	3.1%
Aquatic 10 Multi Visit Pass (Concession)	Yes		\$45.00	\$45.90	2.0%
Season Pass	Yes		\$220.00	\$220.00	
Family Day Pass - up to 6 family members	Yes		\$22.00	\$22.00	Up to 6 family members of any age
Family Season Pass (2A/2C)	Yes		\$360.00	\$360.00	Additional Children \$35
<b>Concession Tickets - Health / Pensioner / Student</b>					
Card Holder Admission	Yes		\$5.00	\$5.10	2.0%
Card Holder Season Pass	Yes		\$176.00	\$176.00	Concession Tickets can be used for swimming admission, term time swimming, club training or combination of swimming and spectators.
<b>Carnival Hire Charges</b>					
					as per contract with Belgravia
<b>Pool Hire</b>					
Pool Lane Hire Per Lane Per Hour	Yes			\$16.00	
Whole Pool Hire Per Hour (Main Pool)	Yes			\$80.00	

All Fees & Charges are GST inclusive where applicable	GST inc	2019/20	2020/21	%
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increase

**Statutory\* Delegation #**

**ADELAIDE HILLS RECREATION CENTRE #**

**Casual Admissions**

Gym/Group Fitness	Yes		\$15.50	
Gym/Group Fitness (Concession)	Yes		\$12.30	
Fit Teen	Yes		\$8.00	
Strength 4 Life/Over 50s	Yes		\$8.00	
Veteran Service Person	Yes		\$5.00	
Men's Health Group	Yes		\$7.00	
Court 1 Casual Shots	Yes		\$5.00	
Court 2 Casual Shots	Yes		\$4.00	
Casual Roller Skaters - Court 2	Yes		\$5.00	
Play Club Court Play - School Holidays	Yes		\$3.00	

**Kindergym**

Kindergym Casual - (over 18 months of age)	Yes		\$7.00	
Kindergym Casual - (under 18 months of age   concession)	Yes		\$6.00	
10 Visit Pass - (over 18 months of age)	Yes		\$63.00	Valid for 6 months
10 Visit Pass - (under 18 months of age   concession)	Yes		\$54.00	Valid for 6 months

**Health Club Membership and Personal Training Sessions**

Joining Fee	Yes		\$59.00	D/D = Direct Debit
Full Access D/D	Yes		\$15.95	
Full Access D/D Concession	Yes		\$13.95	
Health Club Only	Yes		\$10.80	
Fit Teen Membership D/D	Yes		\$10.70	
2 People Family Membership Full Access D/D	Yes		\$26.50	
2 People Family Membership Full Access D/D Concession	Yes		\$23.25	
3 People Family Membership Full Access D/D	Yes		\$39.80	
3 People Family Membership Full Access D/D Concession	Yes		\$34.70	
4 People Family Membership Full Access D/D	Yes		\$53.00	
4 People Family Membership Full Access D/D Concession	Yes		\$46.40	
Work Cover 3 Month Upfront Membership	Yes		\$360.00	
Personal Training 1 Hour	Yes		\$62.00	
Personal Training 1/2 Hour	Yes		\$36.00	
Group Personal Training (4 People Max)	Yes		\$80.00	
Personal Training 1 Hour 10 Visit Pass	Yes		\$557.00	
Personal Training 1/2 Hour 10 Visit Pass	Yes		\$302.00	
6 Months Upfront	Yes		\$440.00	
6 Months Upfront Concession	Yes		\$390.00	

**Health Club Visit Passes (6-month expiry)**

Full Access 10 Visit Pass	Yes		\$145.00	
Full Access 10 Visit Pass Concession	Yes		\$120.00	
Gym Only 10 Visit Pass	Yes		\$124.00	
Group Fitness Only 10 Visit Pass	Yes		\$124.00	
Teen Gym 10 Visit Pass	Yes		\$63.00	

**Gymnastics Membership**

Gymnastics Parent Full Access D/D	Yes		\$13.50	D/D = Direct Debit
Gymnastics Parent Full Access D/D Concession	Yes		\$12.50	

**Facility Hire**

Court 1 - Full Court Casual Hire Per Hour	Yes		\$60.00	
Court 2 - Full Court Casual Hire Per Hour	Yes		\$50.00	
Badminton Court Per Hour	Yes		\$13.00	
Volleyball Court Per Hour	Yes		\$24.00	
Squash Court Hire Peak Rate Per Hour	Yes		\$22.00	
Squash Court Hire Peak Concession Rate Per Hour	Yes		\$17.00	
Squash Court Hire Off Peak Per Hour (9am-5pm)	Yes		\$14.00	
Squash Racquet and Ball Hire	Yes		\$5.00	

**Social Sport**

Mixed Netball Team Nomination Fee			\$22.00	
Mixed Netball Player Registration Fee			\$10.00	
Player Insurance (Optional for Players)			\$7.50	
Game Fee Per Player			\$8.00	
Social Badminton			\$5.00	

**Birthday Parties**

Saturday Sports Parties			\$250.00	
Saturday Gymnastics Parties			\$250.00	
Sunday Gymnastics/Sports Parties			\$275.00	

**Ongoing Group Bookings**

ongoing bookings as agreed with Belgravia

List of SA Legislation

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**Corporate Services**

*Local Government Act 1999*

**Community Services**

*Passenger Transport Act 1994*

**Library**

*Libraries Act 1982*

**Development & Technical Services**

*Local Government Act 1999*

*Fire & Emergency Services Act 2005 Act 1989*

*Development Act 1993*

*Dog & Cat Management Board Act 1995*

*Environment Protection Act 1993*

*Food Act 2001*

*Heritage Places Act 1993*

*Housing & Urban Development Act 1995*

*Road Traffic Act 1961*

*Private Parking Act 1986*

*Water Industry Act 2012*

*Public & Environmental Health Act 1987*

**Health & Public Safety**

*Food Act 2001*

*Dog and Cat Management Act 1995*

*Local Nuisance and Litter Control Act 2016*

*Australian Road Rules*

*South Australian Public Health Act 2011*

*Private Parking Areas Act 1986*

*Environment Protection Act 1993*

<b>12.3</b>	<b>REPORT TITLE:</b>	<b>DRAFT ANNUAL BUSINESS PLAN, BUDGET AND RATING POLICY 2020/21 FOR PUBLIC CONSULTATION</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/61594</b>
	<b>ATTACHMENTS:</b>	<b>DOC/20/71246 DRAFT 2020/21 ANNUAL BUSINESS PLAN, BUDGET &amp; 2020/21 DRAFT RATING POLICY</b> <b>This attachment is provided separately on the Council website (click here)</b>
	<b><u>Key Contact</u></b>	Julie Scoggins, Manager, Financial Services
	<b><u>Manager/Sponsor</u></b>	Alexander Oulianoff, Chief Financial Officer

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership.

GL:4 – Effective management and financial sustainability.

**Annual Business Plan 2019/20:**

Nil

**Purpose:**

To provide the Council with the 2020/21 Draft Annual Business Plan, Budget and Rating Policy for endorsement for public consultation.

**Summary – Key Issues:**

1. **Legislation** - Council is required to develop and adopt an Annual Business Plan in accordance with the Local Government Act and Regulations.
2. **Operational & Financial Planning Document** - The Annual Business Plan is the key annual operational and financial planning document for Mount Barker District Council.
3. **Annual Overview** – This document describes Council’s proposed services and projects for the 2020/21 year and includes the rating strategy and annual budget.
4. **COVID-19** – The Annual Business Plan is predicated on assumptions that include an initial view of the impact of COVID-19 including a rate increase of below actual inflation, reduced revenue for services that can not be accessed, associated reduced expenditure and reallocation of resources to support those impacted by the pandemic. The budget will be further revised during the year in Budget Reviews when more information has been considered.
5. **Removal of 1% for Financial Sustainability** – Previous versions of the Annual Business Plan and Long Term Financial Plan included an assumption of a 1% increase above CPI for Financial Sustainability. The draft Annual Business Plan includes the removal of this assumption in alignment with the Long Term Financial Plan (proposed for adoption at this meeting).

**Recommendation:**

That Council:

1. Endorse the 2020/21 Draft Annual Business Plan, Budget and Rating Policy (attached) for public consultation.
  2. Authorises the Chief Executive Officer to make any necessary changes to the draft 2020/21 Annual Business Plan document arising from this meeting, together with any editorial amendments and finalisation of the document's formatting and graphic design.
  3. Notes two Public Meetings will be convened for Monday 29 June 2020 to receive public submissions on the draft 2020/21 Annual Business Plan via Zoom held at 10.30am and 7pm.
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**Background:**

1. Section 123 of the Local Government Act 1999 requires Council to have an Annual Business Plan and Budget.
2. The Plan is Council's statement of its intended programs and outcomes for the year and should include:
  - a. A summary of the Council's longer term objectives, as set out in its strategic management plans;
  - b. An outline of:
    1. The Council's objectives for the financial year; and
    2. The activities that the Council intends to undertake to achieve those objectives; and
    3. The measures (financial and non-financial) that the Council intends to use to assess the performance of the Council against its objectives over the financial year; and
  - c. An assessment of the financial requirements of the Council for the financial year and, taking those requirements into account, set out a summary of its proposed operating expenditure, capital expenditure and sources of revenue; and
  - d. The rates structure and policies for the financial year; and
  - e. An assessment of the impact of the rates structure and policies on the community, based on modelling that has been undertaken or obtained by the Council;
  - f. Alignment with the Council's long-term financial plan and relevant issues relating to the management and development of infrastructure and major assets by the Council; and
  - g. Address or include any other matter prescribed by the regulations.
3. Part 2(6) of the Local Government (Financial Management) Regulations 2011 states that the Annual Business Plan must include:
  - a. The reason why the Council has adopted its valuation method for rating purposes.

- b. If differential rates are used, the reasons and justifications for the differentiation, and the expected level of revenue to be raised by each differential rate;
  - d. The use and level of any separate rate, service rate or service charge, including reasons for the rate or charge;
  - e. The Council's policy on discretionary rebates and remissions, with particular reference to the rebates that will apply for more than 1 financial year and including information on how a rebate is designed to meet the purpose behind the rebate;
  - f. Issues concerning equity within the community and the impact of rates across the area;
  - g. The application or operation of a minimum amount payable by way of rates.
4. Consultation must be undertaken on the draft Annual Business Plan in accordance with Council's public consultation policy and Section 123(4) of the Act.
5. **Annual Business Plan and Budget Development** – The Annual Business Plan and Budget was developed in consultation with staff across Council. Staff provided detailed budget requirements for the coming year to deliver services for the community and specific projects. This was then reviewed by senior Council staff and Council Members.
6. **Annual Business Plan and Budget Council Member Engagement** – Two extraordinary confidential workshops were held with Council Members during April 2020 to brief them on the contents of the draft budget for Wastewater and Recycled Water and Council Operations and to understand their priorities for the coming year and how they would expect Council to support the community in response to the COVID-19 pandemic.
7. **Long Term Financial Plan Development** – Council Member confidential informal briefing sessions and Audit and Risk Committee agenda items presented information for review in the development of the Long Term Financial Plan. This provided guidance for the development of the Draft Annual Business Plan and Budget which has been included as the first year of the Long Term Financial Plan provided as a separate agenda item at this meeting for adoption. Scenarios were modelled and presented considering the initial impact of COVID-19 and different rate increases.
8. **Wastewater and Recycled Water Confidential Informal Briefings** – Given the strategic importance of these functions, a series of workshops were held to support the development of the Annual Business Plan and Budget and Long Term Financial Plan. The purpose being to inform Council Members and the Audit and Risk Committee of progress to date and required actions, in developing and implementing a revised strategy for the delivery of the necessary services and infrastructure.

**Discussion:**

9. **Strategic Management Plans** - Council's Annual Business Plan and Budget was formulated within the guiding principles detailed in its suite of Strategic Plans, including the Mount Barker 2035 Strategic Plan, Asset Management Plans and Long Term Financial Plan.

10. **Mount Barker 2035 Strategic Plan** – The draft Annual Business Plan has been developed in alignment with the current version of the Mount Barker 2035 Strategic Plan (as adopted in December 2015).
11. **Alignment To Long Term Financial Plan (LTFP)** – The draft 2020/21 budget has been included as the base year for the LTFP presented as an agenda item at this meeting for adoption.
12. **Strategic Asset Management Plan (SAMP)** The Annual Business Plan is linked to Council's Strategic Plan and Long Term Financial Plan (LTFP) and provides capital maintenance programs for renewal and replacement to prevent costly deterioration of infrastructure. Maintaining an adequate level of expenditure on existing assets on an annual basis ensures intergenerational equity, that is, the burden of costs is met equally by current and future ratepayers. The draft Strategic Asset Management Plan is out for community consultation, to be adopted in August 2020. These plans were used to determine which assets require renewal or replacement based on:
  - a. condition assessment
  - b. service levels
  - c. affordability/sustainability
13. **Service Levels To The Community** - Council's annual operating program was developed to ensure maintenance of the current level of all existing services (excluding the impact of COVID-19) to the whole community including new residents and developments, where the provision of services to new residents and developments is funded by the growth in revenue from increased rates, and annual increases in employee, material, contract and other costs are met by increasing rate revenue of a similar inflationary factor.
14. **Key Financial Indicators (KFIs)** - As part of the development of the annual budget the key financial indicators adopted by Council in its Treasury Policy were adhered to including:
  - a. to achieve an operating surplus equal to one percent of operating revenue;
  - b. maintaining a healthy level of net financial liabilities; and
  - c. maintaining Council's asset base.
15. **New Assets/Major Upgrades** - Expenditure on new assets and/or major upgrades to the service levels of existing infrastructure assets results from strategic planning decisions and generally this expenditure is to be funded using capital grants and contributions, sale of surplus assets and or borrowings. It is appreciated that new or upgraded assets when completed incur additional renewal, maintenance and annual operating costs for Council and therefore require new sources of ongoing revenue. Some major capital projects are budgeted over more than one year.
16. **Expected Impact Of COVID-19** – The Annual Business Plan is predicated on assumptions that include an initial view of the impact of COVID-19. This includes the following measures:
  - **General Rate Increase** - A rate increase of 1%, which is below actual Adelaide CPI to March 2020 of 2.4%
  - **Reduced Revenue/Expenditure** – Reduced revenue and associated expenditure for services that cannot be accessed (for example outdoor dining fees), rent relief, and services that have been directly impacted by restrictions e.g. the Mount Barker Tourist Park.
  - **Budget Reallocation** - Reallocation of resources to support those impacted by the pandemic.

- **Budget Reviews** - The budget will be further revised during the year in Budget Reviews when more information has been considered.
17. **Structure of The Annual Business Plan document** – It should be noted that feedback received from the community during the draft Annual Business Plan 2019/20 public consultation process has been considered in the development of this year’s document with the addition of the following information:
    - An overview of the environment in which the Annual Business Plan and Budget was developed i.e. the external influences including the economic environment, climate change and COVID-19.
    - Additional project information including project descriptions to provide more detail to aid in understanding the expected outcomes from the projects and a view of grants/revenue anticipated and the net cost to Council (i.e. after grants/contributions).
    - Capital projects summary including details of whether projects will be in the design or construction stage.
    - An overview of how the Annual Business Plan and Budget was developed.
  18. **Mayor’s Introduction** - Included at the front of the Annual Business Plan document provides an overview of the Annual Business Plan and Budget.
  19. **Significant Influences** – Providing context of the environment in which the Annual Business Plan and Budget was developed i.e. the economic environment, climate change, and COVID-19.
  20. **Council Snapshot** – Shows a summary of how the budget is funded, an overview of budget expenditure and how rates contribute to expenditure on ongoing services.
  21. **Strategic Management Plans** – An overview of the other documents that are influenced by and influence the Annual Business Plan.
  22. **Highlights For 2020/21** – An overview of proposed key outcomes for the coming year.
  23. **Key Assumptions** – Provides an overview of key assumptions and principles applied in building the budget.
  24. **Capital Projects (Excluding Wastewater & Recycled Water)** – Provides an overview of the capital works program with definitions for the different category of projects. This is supported by additional project information in the appendix.
  25. **Financial Overview (Excluding Wastewater & Recycled Water)** – Is a summary of budget for Council Operations.
  26. **Financial Targets (Including Wastewater & Recycled Water)** – Shows how the 2020/21 budget key financial indicators compare to target.
  27. **Our Goals** – Provides an overview of the key Annual Business Plan and Budget information included in the document aligned to the headings of the five strategic plan goals identified in the Mount Barker 2035 Strategic Plan being:
    - Community Wellbeing;
    - Economic Prosperity;
    - The Urban Environment;
    - The Natural Environment and Sustainable Living; and
    - Governance and Leadership.
  28. Each strategic plan goal includes the following information:

- **Strategic Plan Objectives** – Key objectives from the Mount Barker 2035 Strategic Plan to which the Annual Business Plan and Budget are aligned.
  - **Annual Objectives** – Priority outcomes that Council are planning to achieve in the coming year.
  - **Services** – The list of services that Council will deliver for the community.
  - **Key Performance Measures** – Measures that will highlight the expected performance in the delivery of services and annual objectives.
  - **Projects** – Project names, a brief description of the project, the gross cost, expected grants/contributions and the net cost to Council (after taking account of the revenue to be received).
29. **Budget Structure** – The Annual Business Plan and Budget has been developed separately for Council Operations and the Wastewater and Recycled Water Operations (in recognition the strategic importance of these functions). As such sections of the document and the financial statements are included on the following basis:
- **Consolidated** – Council Operations and Wastewater and Recycled Water Operations.
  - **Council Operations** – Services provided by Council for the Community i.e. excluding Wastewater and Recycled Water Operations.
  - **Wastewater and Recycled Water Operations** – The collection (via the network), treatment (of wastewater) and disposal (i.e. sale of recycled water) of water.
30. **Council Operations - Financial Overview (Excluding Wastewater & Recycled Water):**

Summary	Key Assumption	Adopted Budget 2020	Draft Budget 2021	Target
<b>General Rate Assumptions</b>	General Rate Increase	1.33%	1.00%	1.90%
	Additional 1% For Financial Sustainability	1.00%	0.00%	1.00%
	<b>Total Rate Increase</b>	<b>2.33%</b>	<b>1.00%</b>	<b>2.90%</b>
	Estimated Assessment Growth	3.60%	2.50%	
<b>Key Financial Indicators</b>	Operating Surplus Ratio	2.82%	2.67%	1% (minimum)
	Net Financial Liabilities Ratio	63.97%	62.71%	80% (maximum)
	Asset Renewal Funding Ratio	114.62%	100.00%	100.00%
<b>Operating Expenditure</b>	Ongoing Services (\$'m)	30.5	30.6	
<b>Capital Expenditure</b>	Asset Renewals (\$'m)	8.2	8.4	
	New/Upgrade	3.9	1.8	
	Strategic New Capital	22.0	18.2	

- **General Rate Assumptions** – Rate assumptions included in the draft 2020/21 budget are as follows:
  - **Inflation** – Inflation of 1% has been included following consultation with Council Members to be lower than actual Adelaide CPI for March 2020 of 2.4% to take account of the impact of COVID-19.

- **Additional 1% For Financial Sustainability** - It should be noted that this version of the Annual Business Plan differs from prior versions of the adopted Annual Business Plan and LTFP in that the 1% previously included for the funding and debt servicing of major projects has been removed.
- **Total Revenue Growth** - The total revenue generated from the general rate will increase by 1.0% plus growth of 2.5%. However, the actual increase payable by any individual ratepayer may be more or less than this depending on the movement in the capital value of each property. Additional rates will be raised from growth e.g. property valuation increases related to new development and capital improvements.
- **Operating Surplus** - Council’s estimated operating surplus in 2020/21 is \$1.2 million, including an overhead and finance cost recovery from Wastewater and Recycled Water of \$1.3 million and \$0.6m in Roads to Recovery funding which will be used to complete the sealing program for unsealed roads in townships.
- **Ongoing Services** - A total of \$30.6 million (excluding Wastewater/Recycled Water) will be spent on providing ongoing services including waste management and disposal, development assessment and planning services, the community library, immunisation, HACC, community development and events to the growing community, plus the maintenance of infrastructure assets including roads, footpaths, lighting, storm water drainage, street trees, sporting facilities, open space, cemeteries and other Council properties.
- **Renewal Program** - Next year \$8.4 million (excluding Wastewater/Recycled Water) has been allocated to renew assets including \$4.9 million for roads, \$1.0 million for the plant replacement program and \$0.8 million for buildings.
- **New/Upgrade & Strategic New Capital** - Capital expenditure (excluding Wastewater/Recycled Water) on new and upgraded assets and Strategic New Capital of \$20.0 million next year includes \$1.8 million for new/upgrade projects and \$18.2 million for Strategic New Capital Projects including the new Regional Sports Hub Stage 1 \$12.5 million.
- **Key Financial Indicators** – Targets are achieved for all Key Financial Indicators.

31. **Wastewater & Recycled Water Financial Overview:**

Summary	Key Assumption	Adopted Budget 2020	Draft Budget 2021	Target
<b>Revenue Assumptions</b>	Annual Service Charge Increase	5.00%	4.25%	
	CWMS/Sewer Infrastructure Fee Increase	7.00%	4.50%	
<b>Key Financial Indicators</b>	Operating Surplus Ratio	13.45%	8.13%	1% (minimum)
	Net Financial Liabilities Ratio	(82.05%)	17.43%	80% (maximum)
	Asset Renewal Funding Ratio	176.07%	100.00%	100.00%
<b>Operating Expenditure</b>	Ongoing Services (\$'m)	4.5	5.1	
<b>Capital Expenditure</b>	Asset Renewals (\$'m)	2.1	4.9	
	New/Upgrade	3.8	10.0	

- **Revenue Assumptions** - Financial modelling of the planned future operation, renewal and upgrading of Council’s Wastewater/Recycled Water systems demonstrates that for the sustainability of the business, the following increases

are required: CWMS/Sewer Annual Service Charges 4.25% and CWMS/Sewer Infrastructure Fee 4.5%.

- **Operating Surplus** - Council's Wastewater and Recycled Water service/business operating surplus of \$0.6 million.
  - **Ongoing Services** - Includes \$5.1 million to maintain and operate collection, treatment and disposal of wastewater/recycled water.
  - **Renewal Program** - Capital renewal programs are budgeted to be \$4.9 million for both renewal elements of large programs and minor renewal projects such as the pump renewal and manhole restoration programs.
  - **New/Upgrade (Including Strategic New Capital)** - \$10.0 million is allocated to upgrade and construct new wastewater and recycled water assets, with \$2.8 million budgeted for the external funding of new and upgraded assets.
32. **Infrastructure Funding** - Council has continued to implement strategies to advance the delivery of required community infrastructure. These strategies include partnering with the private and not for profit sectors, pursuing grant funding and working closely with developers to secure fit for purpose infrastructure.
33. **Grant Funding** - Council has submitted a number of grant funding applications to external bodies seeking funding for a range of projects/initiatives. The outcome of some of these applications is not yet known and may impact the 2020/21 budget.
34. **Draft 2020/21 Rating Policy** - Included in the attached draft 2020/21 Rating Policy is the basis for determining the amounts of the respective infrastructure separate rates that are applicable to all of the 2010 Ministerial DPA area in both Mount Barker and Nairne.
35. **Financial Statements** - Includes the following statements for 2019/20 and 2020/21:
- Statement of Comprehensive Income;
  - Statement of Financial Position (Balance Sheet);
  - Statement of Changes in Equity;
  - Statement of Cash Flows;
  - Uniform Presentation of Finances; and
  - Financial Indicators.
36. **Net Borrowing** - Council's consolidated net borrowing (budget deficit) as shown in the Uniform Presentation of Finances in 2020/21 is expected to be (\$12.6 million). This is within the target for the ratio that indicates the extent to which net financial liabilities of the Council can be met by the Council's total operating revenue. The resulting draft plan outlines Council's objectives and goals in accordance with Council's Strategic Plan and Long Term Financial Plan maintaining a strong financial and strategic focus to provide sustainability for residents and ratepayers in the future.
37. **Key Financial Indicators (KFI's)** - Council has set financial targets to ensure its long term financial sustainability and key financial indicators measure Council's performance. The following table shows that the draft indicators for the consolidated Council position (including Wastewater and Recycled Water) 2020/21 compared to 2019/20 are aligned with or exceed target levels.

Summary	Key Assumption	Adopted Budget 2020	Draft Budget 2021	Target
<b>Key Financial Indicators</b>	Operating Surplus Ratio	4.37%	3.46%	1% (minimum)
	Net Financial Liabilities Ratio	42.69%	56.18%	80% (maximum)
	Asset Renewal Funding Ratio	123.55%	100.00%	100.00%

**Community Engagement:**

38. The timeframes for consultation and adoption of the Annual Business Plan will not be altered as a result of the COVID-19 pandemic.

Decision to be made	Make recommendations for the Annual Business Plan 2020/21 process
Key factors to be considered in decision (dot points)	<ul style="list-style-type: none"> <li>• Long Term Financial Plan</li> <li>• Asset Management plans</li> <li>• Strategic Plan</li> <li>• Local Government Act 1999</li> </ul>
Area of community influence	<p><b>Aspects that are fixed:</b> Legislative factors.</p> <p><b>Key areas for community input:</b> Community may make submissions on all sections of the Draft Annual Business Plan.</p>
Method of consultation, informing community & cost	<p>Copies will be available at :</p> <ul style="list-style-type: none"> <li>• the Mount Barker Community Library; and</li> <li>• Council’s offices;</li> </ul> <p>A copy will be available on Council’s website;</p> <p>A facility will be available for the community to ask questions and receive submissions on Council’s website during the consultation period.</p> <p>Although the requirement to hold a public meeting is no longer required under the Local Government Act 1999 due to the public health emergency, 2 public meetings will be held via Zoom on Monday, 29 June 2020 to hear feedback from the community.</p>
Feedback to stakeholders/Council	A written response will be made to all submissions once the Annual Business Plan 2020/21 has been adopted by Council.
Timeframe for consultation	3 June - 24 June 2020

**Policy:**

2020/21 Rating Policy  
Rate Rebate Policy  
Separate Rate - Developer Contributions: Payment, Rebate, Postponement Policy  
Funding policy  
Treasury Management Policy

Infrastructure Contributions – Separate Rate Relief Policy

**Long Term Financial Plan:**

The draft Annual budget is the base year for the long term financial plan included as a separate agenda item at this meeting.

**Budget:**

The 2020/21 Annual Business Plan includes the Annual Budget.

**Statutory/Legal:**

Section 123 of the Local Government Act 1999 requires Council to have an annual business plan and budget.

**Staff Resource Requirements:**

The development of the Annual Business Plan 2019/20 is managed within existing staff resources.

The capacity and capability of the organisation to deliver the annual business plan outcomes has been reviewed and confirmed with key stakeholders.

**Environmental:**

The Annual Business Plan 2020/21 includes Council's environmental budget for the year.

**Social:**

The application of rates is recognised as a system of taxation of residents and as such, Council strives to the best of its ability to ensure that rates are applied fairly and that the burden is shared equally by those with the ability to pay in proportion to their wealth.

Council has and will continue to consider the impact of rates on all sections of the community and particularly those on fixed incomes and with limited financial resources.

**Risk Assessment:**

The *Local Government Act 1999* requires that Council assesses the financial requirements of the Council for the financial year and sets out a summary of its proposed operating expenditure, capital expenditure and sources of revenue and takes into account the Council's long-term financial plan and relevant issues relating to the management and development of infrastructure and major assets by the Council.

**Asset Management:**

The Annual Business Plan addresses issues relating to the management and development of infrastructure and major assets by the Council. The Strategic Asset Management Plan is currently out for community consultation to be adopted in August 2020.

**Conclusion:**

When adopted by Council the Draft Annual Business Plan, detailing Council's intended programs for the 2020/21 year including the rating policy and annual budget, will be available for comment and submission by the community from 3 June to 24 June 2020.

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<b>12.4</b>	<b>REPORT TITLE:</b>	<b>HARROGATE AND BRUKUNGA TOWNSHIPS PLAN</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/58924</b>
	<b>ATTACHMENTS:</b>	<b>1 - DOC/20/65191 – HARROGATE AND BRUKUNGA TOWNSHIPS PLAN</b>  <b>2 – DOC/20/61299 – SUMMARY OF COMMUNITY FEEDBACK</b> <b>These attachments are provided separately on the Council website (<a href="#">click here</a>)</b>
	<b><u>Key Contact</u></b>	Nathan Franklin – Acting Team Leader - Strategic Projects and Planning Policy  Kristian Wohlstadt – Senior Strategic Planner – Strategic Projects and Planning Policy
	<b><u>Manager/Sponsor</u></b>	Marc Voortman – General Manager Planning and Development

**Mount Barker 2035 – District Strategic Plan:**

## Community Wellbeing

- CW 2.6: Undertake town planning and infrastructure provision to facilitate healthy lifestyles and safety by design in development
- CW 3.1: Support a long-term approach to the development, upgrade and improvements to community facilities and infrastructure such as the library, sports grounds, community halls and venues and play spaces

## The Urban Environment

- UE 1.2: Apply a strategic, planned and consistent approach to the provision, development and maintenance of public open space
- UE 2.2: Enable safe and logical pedestrian, bicycle and mobility scooter movements to and through public spaces
- UE 3.2: Ensure that quality built outcomes, green infrastructure and open space activation are prioritised in the development and renewal of town centres and main streets
- UE 3.4: Encourage and enable housing infill and densification through a strategic, planned approach in appropriate locations
- UE 3.8: Protect and enhance the special qualities and sense of place of country townships.

**Annual Business Plan:**

This project emerges from the emergency response and recovery efforts following the Cudlee Creek Bushfire that greatly impacted the District in December 2019.

**Purpose:**

To advise Council Members that staff have concluded a coordinated planning exercise to create the Harrogate and Brukunga Townships Plan, which identifies and prioritises actions to assist in the recovery and resilience efforts for the community following the Cudlee Creek Bushfire and to seek endorsement of this plan.

**Summary – Key Issues:**

1. In March 2020 Council endorsed staff to undertake a period of public consultation on the draft Harrogate and Brukunga Townships Plan, as a means to approach the recovery and resilience efforts out of the Cudlee Creek Bushfire event (a declared State Emergency) in an effective and coordinated manner.
2. Feedback from the townships was generally supportive and identified a need to upgrade the conditions of local roads particularly as it relates to safety during and post a bushfire event (resilience) as well as managing roadside vegetation. In addition, community feedback focussed on providing further resilience related matters including improved community facilities and open space areas, connectivity within the district and identified the need for improved water supply for fire fighting purposes.
3. The Harrogate and Brukunga Townships Plan has been prepared to take into account both community and Council staff feedback, and is now presented for Council endorsement and implementation some of which is recommended to be undertaken immediately.

**Recommendation:**

That Council:

1. Endorse the Harrogate and Brukunga Townships Plan. (**Attachment 1**);
  2. Note the community feedback received and the summary of consultation contained within **Attachment 2**.
  3. Note that timing of staged implementation of the plan is subject to Council's priorities and where necessary, the securing of external funding.
-

**Background:**

1. In early 2019 Council endorsed a Townships Lead Strategy that identified the value of undertaking a township plan for all settlements within the District.
2. The Cudlee Creek bushfire (a declared State Emergency) commenced on a catastrophic fire day on 20th December 2019 and rapidly spread across the Adelaide Hills region and into our district with severe impacts to life, property and the natural environment.
3. During and immediately following the bushfire Council assisted through partnering with emergency services undertaking support and recovery efforts while undertaking a number of immediate actions such as vegetation clearance and water carting. Council staff are now focussed on assisting and supporting the community through what will be a more lengthy recovery and rebuilding phase.
4. As part of a longer term recovery response Council have undertaken this coordinated planning process and engaged with the communities of Brukunga and Harrogate, government agencies and key stakeholders to inform the preparation of the Harrogate and Brukunga Townships Plan which will set priorities for coordinated projects, planning, services and infrastructure. The plan will provide clear guidance to Council in the prioritisation and community support for projects and actions to assist the community in bushfire recovery but also importantly also resilience moving forward.
5. As two of the smaller settlements within the District both Harrogate and Brukunga have individual histories and characteristics which present unique issues and opportunities. Council staff prepared the Harrogate and Brukunga Townships Plan with regard to issues raised by the community during consultation, and broader trends and strategic considerations of Council.
6. Seven themes were developed that address the key opportunities the plan sought to respond to, these are:
  - Bushfire Recovery and Resilience
  - Heritage, Character and Identity
  - Connected Communities
  - Access and Movement
  - Open Space and Community Facilities
  - Sustainability and Environment
  - Infrastructure

7. These themes are generally consistent across Council's suite of Township Plan documents, with the addition of the Bushfire Recovery and Resilience chapter in response to recent local events.
8. Each of seven themes included actions to be implemented to address issues and opportunities in the Harrogate and Brukunga area. Some of these actions/proposals remain the subject of future detailed planning, design and budget allocations.
9. Existing plans and documents of Council have also been reviewed, considered and where possible incorporated within the plan.
10. Implementation of the plan will take place over a 20-year period, but some priorities particularly recovery and resilience related projects are highlighted within the plan in the immediate to short term (0-3 years), however all projects and actions remain the subject of future funding.

**Discussion:**

11. A five (5) week period of consultation was conducted from 20<sup>th</sup> March to 24<sup>th</sup> April 2020 to seek community feedback, ensuring the plan adequately reflects the needs of the local community. The consultation also included an online community information webinar session held during the evening of 12<sup>th</sup> May 2020, in response to COVID-19 social gathering restrictions.
12. Attachment 2 contains a summary table of comments made, along with recommended responses which have informed the preparation of the plan.
13. The community participated well in the consultation process which included the following responses:
  - 66 survey/feedback forms returned to Council;
  - 6 individual written/email submissions sent to Council;
  - Approximately 35 people attended the online webinar to hear relevant information and answers to 8 pre-submitted community questions
14. There are often differing opinions on the needs and priorities amongst any community however the feedback gathered identified the following as the most important issues for the future of the town. It is noted that many of these issues will assist in building/improving? the resilience of the community moving forward and were highlighted as a key safety concern during the bushfire event:
  - Improve conditions of local roads, including road upgrades where identified as well as improved road maintenance and maintenance of roadside vegetation.
  - Improved access to water for dedicated firefighting purposes in both townships.
  - Improved pedestrian infrastructure in the towns, particularly along the main streets (Pyrites Road and Harrogate Road).

- Enhance existing open space and recreation areas/facilities and foster a sense of community pride amongst the community.
15. The plan has now been formed to reflect and address the issues raised by the two communities of Harrogate and Brukunga. Following the consultation process, the final plan is now presented to Council Members for endorsement (Attachment 1).
16. A more extensive summary of the community feedback gathered following this feedback is provided in the table contained within Attachment 2.
17. Implementation of the plan is envisaged to occur over a 20 year period with staging and timing subject to available future funding via Council and community initiatives, grants and asset renewal programs. Some priorities are highlighted within the plan for immediate action and these priorities were generally supported in the community. The Council will balance the needs of Harrogate and Brukunga against other needs across the District as it implements the plan.

**Community Engagement:**

Decision to be made	To endorse the Harrogate and Brukunga Townships Plan
Key factors to be considered in decision (dot points)	<ul style="list-style-type: none"> <li>• Suitability for consultation</li> <li>• Community support</li> <li>• Social, environment and economic benefits</li> <li>• Financial viability</li> <li>• Sustainability</li> <li>• Competing priorities</li> </ul>
Area of community influence	<p><i>Aspects that are fixed:</i> Issues regarding community safety, equity and social justice and legal requirements have been considered by Council and were not subject to community influence.</p> <p>Key proposals for change in the plan have been costed (at a high level only) and are considered to be realistic and affordable for Council. Substantial changes to these may jeopardise the viability of the proposals.</p> <p><i>Key areas for community input:</i> Citizens added value regarding</p> <ul style="list-style-type: none"> <li>• information on the impacts and acceptability of proposals in the area.</li> <li>• local knowledge, experience and ideas that will be important in the Plan.</li> <li>• feedback on the priorities.</li> </ul>

Method of consultation, informing community & cost	<p>The community was informed about the preparation of the plan via</p> <ol style="list-style-type: none"> <li>1. Advertisements in local print media</li> <li>2. Brochures sent to owners/occupiers of land</li> <li>3. Council website</li> <li>4. Social Media</li> <li>5. Email communication with key stakeholders, including community groups and Government Agencies.</li> </ol> <p>Feedback on the preparation of the plan was sought via</p> <ol style="list-style-type: none"> <li>1. Feedback form – hard copy and online</li> <li>2. Public online webinar session</li> <li>3. Written submissions</li> <li>4. Meetings with key stakeholders (where requested).</li> </ol> <p>The cost of the consultation was \$4,000 including advertisement and publication costs.</p>
Feedback to stakeholders/Council	Council report summarising feedback and changes made as a result.
Timeframe for consultation	There was a five week consultation period between 20 <sup>th</sup> March 2020 to 24 <sup>th</sup> April 2020, including additional online webinar on 12 <sup>th</sup> May 2020.
Community input	A detailed summary of the consultation and findings is provided in <b>Attachment 2</b> .
Recommendations	The plan has been prepared in response to community feedback and is recommended to Council for endorsement.

**Policy:**

The directions in the Plan may result in a need to investigate and review or change policy, and may also inform future amendments to the Planning and Development Code.

**Long Term Financial Plan:**

The Long Term Financial Plan is included as an agenda item at this meeting for adoption. These works will either be funded from the Bushfire Recovery works included in the 2020/21 budget (and therefore incorporated in the LTFP) or will be prioritised for funding from the asset management plan included in the LTFP.

**Budget:**

These works will either be funded from the Bushfire Recovery works included in the 2020/21 budget (and therefore incorporated in the budget) or will be prioritised for funding from the capital works budget.

**Statutory/Legal:**

Council has prepared this plan with the powers it has under the Local Government Act. This plan does not have statutory authority under the Development Act.

**Staff Resource Requirements:**

This plan has been prepared with existing staff resources. Future initiatives arising from the plan will be resourced according to Council priorities and budget processes.

**Environmental:**

The plan proposes initiatives which will have a positive impact on the natural and built environment in Harrogate and Brukunga.

**Social:**

The plan proposes initiatives which will have a positive impact on health, wellbeing and social inclusion of community members in Harrogate and Brukunga.

**Risk Assessment:**

The plan is not expected to have significant risks associated with its content. There may be risks associated with specific projects which will be assessed at the time of project scope, detailed design and implementation.

If there are substantial delays in the staged implementation of the plan, there may be an impact on Council's reputation.

**Asset Management:**

Proposals and specific projects contained within the plan may have an impact on infrastructure and asset management. These will be addressed at the time of project scope, detailed design and implementation.

**Conclusion:**

Council has conducted public consultation on a Townships Plan exploring ways to improve Harrogate and Brukunga over the next 20 years and has been prioritised in response to recent bushfire event that heavily impacted both communities. The plan has been prepared and informed by community feedback, and is recommended to Council for its endorsement.

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## Previous Decisions By/Information Reports to Council

Meeting Date	02 March 2020	HPRM Reference	DOC/20/23282
Title	Preparation of Harrogate and Brukunga Townships Plan (For Consultation)		
Purpose	To advise Council Members that staff have commenced a coordinated planning exercise to assist with community recovery efforts following the recent Cudlee Creek fire and to seek authorisation to commence a period of public and stakeholder consultation to inform the preparation of a Harrogate and Brukunga Townships Plan		

<b>12.5</b>	<b>REPORT TITLE:</b>	<b>COUNCIL ASSESSMENT PANEL RECRUITMENT</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/62100</b>
	<b>ATTACHMENTS:</b>	<b>Nil</b>
	<b><u>Key Contact</u></b>	<b>Andy Humphries, City Development Manager, Planning and Development</b>
	<b><u>Manager/Sponsor</u></b>	<b>Marc Voortman, General Manager, Planning and Development</b>

**Mount Barker 2035 – District Strategic Plan:**

5. Governance and Leadership

GL2: Corporate capacity and leadership

GL2.10 Ensure compliance with legislative requirements.

**Annual Business Plan:**

Nil

**Purpose:**

To inform the Elected Members of the need to amend the membership of Council's Assessment Panel (CAP).

**Summary – Key Issues:**

1. There is an immediate priority for Council to appoint an independent member to the position of Presiding Member on the CAP.
2. There is an immediate priority to seek to appoint a new independent member to fill the vacant position on CAP.
3. There is a future need to replenish the independent members of the CAP at the end of the existing term concluding on 1 October 2020.

**Recommendation:**

That Council:

1. Appoint Tom Gregory to the position of Presiding Member for a term to conclude at the end of the existing term being 1 October 2020.
2. Delegate to the CEO authority to appoint a new independent member to the Council Assessment Panel for a term concluding on 1 October 2020.

AND

3. Pursuant to Section 83(1)(b)(i) of the Planning Development and Infrastructure Act 2016, from 1 October 2020 – 1 October 2022 form a

Council Assessment Panel to comprise four independent members (including a Presiding member) and a Council Member.

4. Establish an interview panel comprising:
  - a. Mayor Ann Ferguson OAM
  - b. Manager City Development (Assessment Manager)
  - c. General Manager Planning and DevelopmentTo assess and select the shortlisted candidates for the four independent positions (including one presiding member) and to make recommendations to Council on the appointment of the suitable candidates.

AND

5. Note there will be a further report to Council in September 2020 to make recommendations to Council on the appointment of suitable independent candidates.

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### **Background:**

#### The Role of CAP

1. CAP is the relevant authority under Section 82 and 83 of the Planning, Development and Infrastructure Act 2016 (Act).
2. The legislation requires that membership must be between 3 and 5 persons with only 1 Council Member.
3. The CAP's Terms of Reference, Meeting Procedures, Code of Conduct, Agendas and Minutes can be found on Council's website: <https://www.mountbarker.sa.gov.au/cap>
4. Following the unfortunate passing of the Council Assessment Panel's (CAP) presiding member Mike Canny, Council is now required to appoint a new presiding member.
5. This report is seeking to:
  - temporarily appoint a Presiding Member and appoint an additional independent member until the term for all independent members expires in October 2020.
  - Establish an interview panel to begin the process of recruitment in approx. August 2020 and recommend to Council new independent CAP members to take effect from October 2020.

### **Discussion:**

#### Short Term Requirements

6. The current vacancy requires Council to appoint a standing CAP member to the position of Presiding Member and recruit a new Independent Member to fill the vacant position.

7. Tom Gregory has successfully stepped into the role of Acting Presiding Member at several meetings where the Presiding Member has been an apology.
8. It is recommended that the Council appoint Tom Gregory to the position of Presiding Member.
9. It is recommended that the CEO be delegated authority to appoint a new independent member to expedite the appointment to ensure a quorum can be easily achieved.

Next term of CAP from October 2020 – October 2022

10. The current term of CAP concludes on 1 October 2020.
11. All Independent Members recommended by the interview panel will be required to have and maintain accreditation at Level 2 of the SA Government Accredited Professionals Scheme for the duration of their appointment.
12. It is understood that accreditation will need to be achieved by the designated date, which DPTI advises is anticipated to be sometime in September 2020.
13. All independent members will be appointed for a period of two years.
14. A panel of four members (three independent and one council member) has a quorum of three members which is considered the minimum desirable.
15. There is significant benefit seen in having a five member panel given:
  - a. It mitigates the risk of not reaching a quorum;
  - b. Will provide a broader cross-section of views;
  - c. Enables the appointment of a panel with a diverse set of skills, qualifications and provide an opportunity for diversity amongst the members.
16. It will be recommended that the CAP comprise five members (four independent and one council member).
17. Recruitment for the new independent CAP members will comprise advertising in print media, Seek, Local Government Jobs Directory, Planning Institute of Australia jobs bulletin and the Mount Lofty Planners Group.
18. Consistent with the recruitment of the independent members of the Audit and Risk Committee, it will be recommended that the interview panel comprise Mayor Ann Ferguson and two senior staff with direct involvement with the management of the CAP.
19. A further report will be provided to Council in September 2020 to make recommendations to Council on the appointment of suitable candidates.
20. Note that the Council Member appointment (Cr Bailey as a CAP Member and Cr Seager as Deputy Member) will expire in December 2020 and will be the subject of a future report to Council.

**Community Engagement:**

Informing only	(indicate if on website, advertisement or other ways of informing)
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**Policy:**

N/A

**Budget:**

Within budget.

**Statutory/Legal:**

Planning, Development and Infrastructure Act 2016.

**Staff Resource Requirements:**

Within existing staff resources.

**Environmental:**

N/A

**Social:**

N/A

**Risk Assessment:**

Appointment of suitably qualified and experience independent CAP members ensures compliance with the legislation, adds rigour to the assessment process, and provides a higher level of scrutiny of applications considered by the CAP.

**Asset Management:**

N/A

**Conclusion:**

Recruitment in the short-term and medium term will ensure Council continues to meet its obligations under the Planning, Development and Infrastructure Act 2016.

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<b>12.6</b>	<b>REPORT TITLE:</b>	<b>SOUTHERN AND HILLS LOCAL GOVERNMENT ASSOCIATION BUDGET, SUBSCRIPTION FEES AND DRAFT ANNUAL KEY ACTION PLAN</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/61842</b>
	<b>ATTACHMENTS:</b>	<b>1 – DOC/20/63293 DRAFT BUDGET 2020/21 2– DOC/20/63298 COUNCIL MEMBERSHIP CONTRIBUTIONS FOR 2020/21 3 – DOC/20/63299 SUBSCRIPTIONS HISTORY 4 – DOC/20/63282 DRAFT ANNUAL KEY ACTION PLAN</b> <b>These attachments are provided separately on the Council website (<a href="#">click here</a>)</b>
	<b><u>Key Contact</u></b>	<b>Ros McDougall, Risk &amp; Governance Officer</b>
	<b><u>Manager/Sponsor</u></b>	<b>Brian Clancey, Deputy CEO/General Manager Governance, Strategic Projects, Wastewater/Recycled Water</b>

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership

GL2: Corporate capacity and leadership

GL2.7 Participate in regional governance planning and service sharing arrangements

**Annual Business Plan:**

Nil

**Purpose:**

To provide the Southern and Hills Local Government Association (SHLGA) draft budget and subscriptions; and draft annual action plan for approval.

**Summary – Key Issues:**

- Council is a member of the SHLGA regional subsidiary which has provided its draft budget, subscriptions and key annual action plan for approval.

**Recommendation:**

That Council notify the Southern & Hills Local Government Association that it approves the:

1. draft budget and subscription fee for 2020/21; and
2. draft key annual action plan for 2020/21.

1. Mount Barker District Council is one member of the SHLGA which is a regional subsidiary established pursuant to the Local Government Act 1999. Other constituent Councils of the regional subsidiary are Adelaide Hills, Alexandrina, Kangaroo Island, Victor Harbor and Yankalilla.
2. Council has derived benefits from participating in the SHLGA for example being grant funded for specified roads via the Special Local Roads Program.
3. The Mayor and CEO are Council's current representatives with Cr Jones a proxy member.
4. Bi-monthly meetings are held and additionally there are regular CEOs' meetings.
5. SHLGA has a 4 year Business Plan 2017-2021 from which is developed an annual action plan.

**Discussion:****Budget**

1. The SHLGA 2020/21 draft budget and planned member Council subscriptions are provided for comment and approval as indicated below:

<b>Council</b>	<b>2020/21 Special Levy</b>	<b>2020/21 Contribution</b>	<b>2020/21 Total Contributions</b>
<b>Adelaide Hills</b>	\$2,940	\$13,666.67	\$16,606.67
<b>Alexandrina</b>	\$2,001	\$13,666.67	\$15,667.67
<b>Kangaroo Island</b>	\$339	\$13,666.67	\$14,005.67
<b>Mt Barker</b>	\$2,343	\$13,666.67	\$16,009.67
<b>Victor Harbor</b>	\$1,200	\$13,666.67	\$14,866.67
<b>Yankalilla</b>	\$394	\$13,666.67	\$14,060.67
<b>Total</b>	<b>\$9,217</b>	<b>\$82,000.02</b>	<b>\$91,217.02</b>

2. Attachment 1 details the 2020/21 draft budget and provides comparison with the current year and March 2020.
3. Attachments 2 and 3 have detail on the constituent Councils' subscription history.
4. There is a proposed additional financial contribution from each of the constituent councils of \$1667.67 included above.

Change	Description	Amount
<b>Decrease</b>	Rubble Royalties no longer being collected and therefore not to be expended. \$10,000 was budgeted to be collected in 2019/20	-\$10,000
<b>Decrease</b>	Funding required for Community Indicators Project (Carried forward from 2019/20) has reduced from \$60,000 to \$38,559.	-\$21,441
<b>Increase</b>	New cost item being \$4,500 website hosting fees being imposed by LGA as they transition to their new squiz platform.	+\$4,500
	<b>Total of these three items</b>	<b>-\$26,941</b>

5. The estimated operations deficit is projected to be \$30,325.70 and the total deficit with carryover project expenditure is \$68,884.70.
6. The Public Health Plan Project review has been deferred for 2020/21.

#### Membership Value Proposition

7. The table below summarises and compares the S&HLGA membership subscriptions and levies total with the value per S&HLGA member Councils as measured in the value proposition over the past three years:

Description	2017/18	2018/19	2019/20
Av Council membership	<b>\$12,529</b>	<b>\$12,279</b>	<b>\$13,536</b>
Value per Council	<b>\$427,871</b>	<b>\$430,953</b>	<b>\$401,809</b>
Return on Investment	<b>3,375%</b>	<b>3,385%</b>	<b>2,968%</b>

#### Key Action Plan

8. The key actions identified in the Key Annual Action Plan – Attachment 4 - (other than the legislative requirements) include:
  - Actions regarding S&HLGA regional Climate Change adaptation plan implementation
  - Although the review of the SHLGA Public Health Plan has been deferred for 2020/21 individual Council Action Plans will be monitored and evaluated through the S&HLGA PH Working Group
  - To obtain feedback of constituent Councils on whether they support a Regional DAP

- Improve economic outcomes for the region
- Regional Priority Infrastructure Plan updated and successful project funding & commencement
- Completed Mobile Blackspot submissions and NBN requests
- New 2030 S&HLGA Transport plan
- Successful annual SLRP funding and levy implementation
- Finalise agreed concept and route for the South Coast Freight Corridor Project
- Optimal CWMS strategy adopted for each member Council
- Charter reviewed and amendments adopted by the constituent Councils - target date Dec 2020
- Regional Waste Management Plan developed and presented to the S&HLGA Board

**Community Engagement:**

Informing only	Information is provided via this report which is available on Council's website. SHLGA information can be found on its website.
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**Policy:**

N/A

**Long Term Financial Plan:**

Nil

**Budget:**

The base contribution is 2020/21 is \$13,666.67 which is \$1666.67 more than 2019/20. There is an annual levy of \$2343.

**Statutory/Legal:**

The SHLGA is a regional subsidiary under Section 43 of the Local Government Act 1999.

**Staff Resource Requirements:**

There are no resource implications.

**Environmental:**

N/A

**Social:**

SHLGA provides leadership and advocacy for member Councils on regional issues.

**Risk Assessment:**

Nil

**Asset Management:**

Council has benefited from Special Local Roads program funding.

**Conclusion:**

The draft SHLGA budget and member contributions for 2020/21 should be approved.

Previous Decisions By/Information Reports to Council

Meeting Date	3 June 2019	HPRM Reference	DOC/19/50533
Title	SHLGA Budget and Subscription Fees		
Purpose	To provide the Southern and Hills Local Government Association (SHLGA) draft budget and subscriptions for approval.		

Meeting Date	4 June 2018	HPRM Reference	DOC/18/51103
Title	SHLGA Annual Action Plan and Budget		
Purpose	To provide the SHLGA: <ul style="list-style-type: none"> <li>- Draft action plan 2018/19 and subscription for approval; and</li> <li>- Budget for noting.</li> </ul>		

<b>12.7</b>	<b>REPORT TITLE:</b>	<b>ELECTION PROCESS TO ELECT MEMBERS OF THE ICLEI REGIONAL EXECUTIVE COMMITTEE</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/66283</b>
	<b>ATTACHMENTS:</b>	<b>Nil</b>
	<b><u>Key Contact</u></b>	<b>Greg Sarre, Manager Economic Development and Sustainable Futures, Planning and Development</b>
	<b><u>Manager/Sponsor</u></b>	<b>Marc Voortman, General Manager Planning and Development</b>

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership

GL2: Corporate capacity and leadership

GL2.6 Foster strategic alliances to deliver key projects and initiatives in partnership with key stakeholders

**Annual Business Plan:**

N/A

**Purpose:**

To advise that Mayor Ferguson’s application to the ICLEI Regional Executive Committee has been endorsed and will now be subject to an election.

To delegate authority to the Chief Executive Officer to vote in the upcoming election on Council’s behalf.

**Summary – Key Issues:**

1. Mayor Ferguson has been endorsed as a candidate in the process to elect members of the ICLEI Regional Executive Committee.
2. An election will be held in June and Council can vote in that election.
3. Delegated authority is sought to enable a vote to be cast in the election

**Recommendation:**

That Council:

1. Note Mayor Ferguson’s endorsement as a candidate for election to the ICLEI Regional Executive Committee
  2. Endorse Mayor Ferguson as its preferred candidate for the ICLEI Regional Executive Committee
  3. Delegate authority to the Chief Executive Officer to cast Council’s vote to support Mayor Ferguson’s candidacy
-

**Background:**

1. At its meeting on May 2020 Council endorsed Mayor Ferguson's nomination for election to ICLEI's Regional Executive Committee.
2. Mayor Ferguson has been advised that at its meeting on 13 May, the ICLEI Regional Executive Committee endorsed her candidacy for the election.
3. As there are 5 Australian candidates for 4 positions, a vote is now required and an election will be held during the period 1 to 29 June with results announced in July. The new RexCom will then hold its first meeting on Wednesday the 12<sup>th</sup> of August 2020.

**Discussion:**

4. The other candidates for the election are:
  - Lord Mayor Anna Reynolds, Hobart, Tas
  - Lord Mayor Nuatali Nelmes, Newcastle, NSW
  - Mayor Aaron Hawkins, Dunedin, NZ
  - Mayor Michael Hewitson, Unley, SA
  - Cr Amanda Stone, Yarra, Vic
5. Council, as a member of ICLEI is allocated 1 vote. This report seeks Council endorsement to delegate authority to the CEO to allocate that vote to Mayor Ferguson.

**Community Engagement:**

N/A

**Policy:**

Not relevant to existing policy.

**Long Term Financial Plan:**

Not applicable to the LTFP.

**Budget:**

Costs associated with attendance at meetings was addressed in the previous Council report on 4 May

**Statutory/Legal:**

N/A.

**Staff Resource Requirements:**

Should the Mayor be elected, staff support will be provided as required.

**Environmental:**

Addressed in the previous Council report on 4 May.

**Social:**

Addressed in the previous Council report on 4 May.

**Risk Assessment:**

Not applicable.

**Asset Management:**

Not applicable.

**Conclusion:**

Mayor Ferguson’s nomination for a position on ICLEI’s Regional Executive Committee has been endorsed and will now proceed to an election.

Previous Decisions By/Information Reports to Council

Meeting Date	4 MAY 2020	HPRM Reference	DOC/20/52107
Title	MAYOR FERGUSON’S NOMINATION TO ICLEI REGIONAL EXECUTIVE COMMITTEE		
Purpose	To seek Council endorsement for the Mayor’s nomination to the ICLEI – Local Governments for Sustainability Regional Executive Committee		

<b>12.8</b>	<b>REPORT TITLE:</b>	<b>DISABILITY ACCESS AND INCLUSION PLAN 2020-2024 (DAIP)</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/50903</b>
	<b>ATTACHMENTS:</b>	<b>ATTACHMENT 1: DOC/20/56619 DRAFT DAIP</b> <b>ATTACHMENT 2: DOC/20/56352 SUMMARY OF CONSULTATION</b> These attachments are provided separately on the Council website ( <a href="#">click here</a> )
	<b><u>Key Contact</u></b>	Yelaina Eaton, Senior Community Development Officer, Community Services
	<b><u>Manager/Sponsor</u></b>	Ian Hildebrand, Community Connections Manager, Community Services

**Mount Barker 2035 – District Strategic Plan:****Goal Area 1: Community Wellbeing**

Community spirit and participation

CW 1.7 Respond to the needs of marginalised individuals and communities, the elderly and young people

**Annual Business Plan:**

N/A

**Purpose:**

To provide Council Members with the draft Disability Access and Inclusion Plan (DAIP) (Attachment 1) and seek authorisation to commence a 4 week period of public and stakeholder consultation on the draft.

**Summary – Key Issues:**

1. The development of a Disability Access and Inclusion Plan (DAIP) is supported by our Strategic Plan 2035 and is legislatively required in the Disability Inclusion Act 2018 (SA) and must be submitted to the Department of Human Services by 31 October 2020.
2. Council staff have worked with key internal and community stakeholders to identify key themes and actions relevant to people living with a disability in our community from which the draft DAIP was prepared.
3. Consultation on the draft DAIP seeks to gather feedback from the community on the themes and priorities within the plan and have these inform and shape the final plan.
4. Subject to amendments following consultation, the final DAIP is expected to be ready for Council endorsement in September 2020.

**Recommendation:**

That Council endorse the draft DAIP as suitable for a period of public consultation.

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**Background:**

1. Council developed its first Disability Access and Inclusion Plan in 2005 that supported Council’s obligations described in the Disability Discrimination Act 1992.
2. With the introduction of the Disability Inclusion Act 2018, Council’s legislative obligations changed and prompted a review of our existing access plan, current processes and structures.
3. On 3 February 2020 Members were informed that Council officers would be preparing a DAIP in consultation with community and staff.

**Discussion:**

4. ***Development of the DAIP***
  - a. A draft DAIP has been prepared for a period of consultation.
  - b. To develop the draft DAIP, consultation was undertaken in partnership with Mission Australia who is our National Disability Insurance Scheme (NDIS) Local Area Coordinator. Council Officers responsible for delivering actions within the DAIP were also consulted. A long form summary of the consultation is included in this report (Attachment 2).
  - c. Key themes and priorities identified through consultation were used in the development of the DAIP and incorporated into the template provided by the Department of Human Services.
  - d. Upon endorsement to commence community consultation on the draft DAIP, Council will prepare consultation documentation including flyers, short summary documents and similar.
5. ***Implementation costs***
  - a. Council has developed the DAIP to ensure actions can realistically be delivered within existing budgets.
6. ***Stakeholder input***
  - a. Council is now seeking community feedback on the draft DAIP. A period of consultation is proposed for 1 month. Consultation methods for this round of consultation are detailed later in this report.

**Community Engagement:**

Decision to be made	To endorse the DAIP
Key factors to be considered in decision (dot points)	<ul style="list-style-type: none"> <li>• Suitability for consultation</li> <li>• Community support</li> <li>• Social benefits</li> <li>• Sustainability</li> <li>• Competing priorities</li> </ul>

Area of community influence	<p>Aspects that are fixed:</p> <p>Issues regarding community safety, equity and social justice and legal requirements have been considered by Council are not subject to community influence.</p> <p>Key areas for community input:</p> <p>Citizens can add value regarding:</p> <ul style="list-style-type: none"> <li>• Information on the impacts and acceptability of details in the DAIP</li> <li>• Local knowledge, experience and ideas that will improve the DAIP</li> </ul>
Method of consultation, informing community & cost	<p>The community will be informed about the DAIP via</p> <ol style="list-style-type: none"> <li>1. Social media (Facebook)</li> <li>2. Council website</li> <li>3. Displays in the Library and Civic Centre</li> <li>4. Email communication with key stakeholders, including community groups, disability service providers and Government Agencies.</li> </ol> <p>Feedback on the draft DAIP will be sought via</p> <ol style="list-style-type: none"> <li>1. Your Say Mount Barker</li> <li>2. Feedback form – hard copy</li> <li>3. Public event (drop in session)</li> <li>4. Social media (Facebook)</li> <li>5. Written submissions</li> <li>6. Meetings with key stakeholders, including the disability and inclusion reference group.</li> </ol> <p>The cost of the consultation is expected to be approximately \$500 and will be funded within operational budgets.</p>
Feedback to stakeholders/Council	<p>Council report summarising feedback and changes made as a result.</p> <p>Meet with key stakeholders where required to further discuss and resolve issues and/or identify opportunities.</p> <p>Targeted consultation will occur with Disability Inclusion Reference Group.</p>
Timeframe for consultation	<p>Consultation on the draft DAIP will be a one month from Monday 8 June to Sunday 5 July.</p> <p>Following this broad consultation, Council will continue to engage with all key stakeholders in the preparation of the final DAIP.</p>

**Policy:**

Council's Community Consultation Policy applies.

**Long Term Financial Plan:**

Council has developed the DAIP to ensure actions can realistically be delivered within existing budgets.

**Budget:**

At this stage it is assumed that costs will be delivered within existing budgets.

**Statutory/Legal:**

Council has prepared this DAIP as per its obligations under the Disability Inclusion Act 2018.

**Staff Resource Requirements:**

The DAIP has been prepared with existing staff resources.

The actions detailed in the plan are expected to be delivered within current staff resourcing.

**Environmental:**

N/A

**Social:**

The DAIP proposes initiatives which will have a positive impact on health, wellbeing and social inclusion for all people who live, work, study and socialise in our community.

The DAIP takes into account the special needs of people with disabilities.

**Risk Assessment:**

The DAIP is not expected to have significant risks associated with its content, albeit there will be an expectation to deliver the actions. If actions are not delivered, there may be an impact on Council's reputation.

**Asset Management:**

An up-to-date audit of Council owned community assets will be required to assess compliance with the Disability Discrimination Act 1992.

**Conclusion:**

Council has developed a draft Disability Access and Inclusion Plan. It is considered suitable to be submitted for a period of public consultation.

**Previous Decisions By/Information Reports to Council**

Meeting Date	3 February 2020	HPRM Reference	DOC/20/5950
Title	INFORMATION REPORT, DISABILITY AND INCLUSION PLAN 2020 – 2024		
Purpose	To inform Council of the development of a Disability and Inclusion Plan 2020-2024 (DAIP).		

<b>12.9</b>	<b>REPORT TITLE:</b>	<b>WASTEWATER DRAFT ENVIRONMENTAL IMPROVEMENT PLAN – RESULTS OF COMMUNITY CONSULTATION</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/66172</b>
	<b>ATTACHMENTS:</b>	<b>ATTACHMENT A - DOC/20/69336 – SUMMARY OF CONSULTATION ATTACHMENT B – DOC/20/70000 – FULL RESPONSES ATTACHMENT C – DOC/20/70600 - AMENDMENT TO THE DRAFT EIP</b>
	<b><u>Key Contact</u></b>	Chris Reynolds, Commercial Manager Wastewater, Infrastructure
	<b><u>Manager/Sponsor</u></b>	Phil Burton, General Manager, Infrastructure Brian Clancey, Deputy CEO/General Manager Wastewater/Recycled Water

**Mount Barker 2035 – District Strategic Plan:**

Urban Environment:

Objective 5.1 Continue to build on council’s reputation as a leader in wastewater management

**Annual Business Plan:**

Wastewater and Recycled Water:

Wastewater system is operating in accordance with relevant regulatory requirements.

**Purpose:**

To provide the results of community consultation on the draft Wastewater Environmental Improvement Program (EIP) so that both the summary of consultation and the draft EIP can be submitted to the Environment Protection Agency (EPA) as soon as possible.

**Summary – Key Issues:**

1. A report was provided to Council on 4 May 2020 on the draft EIP which sought endorsement to undertake a period of community consultation on the document from 5-25 May 2020.
2. A total of five submissions were received from stakeholders and community and a minor amendment to the draft plan has been made as a consequence.

3. Accordingly, the submissions received via community consultation and the draft EIP (as amended) will now be submitted to the EPA for approval in accordance with the EPA operating licence for the wastewater treatment plant.

**Recommendation:**

That Council:

1. notes the results of community consultation on the draft Wastewater Environmental Improvement Plan (Attachments A and B); and
  2. notes the subsequent amendment made to the the draft Environmental Improvement Plan (Attachment C) and the five submissions received through community consultation now being submitted to the EPA.
- 

**Background:**

1. A report was provided to Council on 4 May 2020 about the draft EIP noting that the EPA requires Council to have an approved EIP in place by July 2020. The draft EIP was endorsed and delegation given to the CEO or the General Manager Infrastructure to make minor amendments as necessary.
2. Following a request to undertake community consultation on the draft EIP from Mount Barker and District Residents' Association, a 20 day period of consultation was undertaken between 5-25 May 2020.

**Discussion:**

3. The community was notified of the engagement opportunity through:
  - An engagement page on Council's Your Say site and website on 5 May 2020,
  - A post on Council's Facebook page on 5 and 20 May 2020, and
  - An advertisement in The Courier on 13 May 2020.
4. Summary of consultation  
Through Council's Your Say site:
  - 102 people were made aware of the EIP,
  - 63 people became informed, andCouncil's Facebook posts:
  - 5 May 2020 reached 1,600 users, 74 users clicked on the post or link and 13 have reacted to it, e.g.: liked, commented, shared.
  - 20 May 2020 reached 640 users and 3 users have clicked on the post or link and 9 users have reacted to it e.g.: liked, commented, shared.

5. A total of five (5) written submissions were received (Attachment B) and the following key themes were identified:
  - a. Mount Barker Creek
  - b. Achieving 100% re-use
  - c. Social considerations
  - d. Cost and alternative upgrade options
  - e. Community consultation and stakeholder involvement
6. A response has been provided against each of the issues and opportunities identified within the submissions including whether the draft EIP needs to be amended. The draft EIP largely addresses the feedback provided by the community and only a minor amendment has been made (Attachment C). See Attachment A for a summary of consultation submissions and the response.
7. The results of community consultation will be provided with the draft EIP to the EPA for their further consideration as part of the approval process.
8. A formal response will be provided to each of the submissions received informing them of the results of their submission.
9. The consultation period was successful in building community awareness and knowledge of the Mount Barker Wastewater Treatment Plant and the draft EIP and provides a good platform for future engagement on specific wastewater projects. Also contained in this agenda is an item on the interim works to the Springs Road wastewater treatment plant and strategic objectives for that which include to ensure that community engagement continues.

**Community Engagement:**

Informing only	Via Council's website, social media and other means identified in the community engagement plan.
Community input	A total of five (5) written submissions were received and the following key themes were identified: <ol style="list-style-type: none"> <li>a. Mount Barker Creek</li> <li>b. Achieving 100% re-use</li> <li>c. Social considerations</li> <li>d. Cost and alternative upgrade options</li> <li>e. Community consultation and stakeholder involvement</li> </ol>
Recommendations	The issues and opportunities were noted and will be provided to the EPA with the Wastewater EIP.

**Policy:**

In accordance with the Community Consultation Policy.

**Long Term Financial Plan:**

The compliance actions included in the draft EIP are provisioned for in council's LTFP.

**Budget:**

The implementation of the compliance actions have been included in the draft annual business plan and budget for 20/21.

**Statutory/Legal:**

The EIP will satisfactorily meet requirements under the Environment Protection Act 1993.

**Staff Resource Requirements:**

The development of the draft EIP required external resource and the implementation of compliance actions will require further external resources and significant internal effort to complete.

**Environmental:**

The EIP demonstrates proactive leadership in the protection and enhancement of the local environment and is consistent with council's environmental strategic objectives.

**Social:**

The EIP will result in improvements to the Mount Barker Creek and Laratinga Wetlands over the longer term and this in turn will benefit those people in the community that live or recreate along the creek.

**Risk Assessment:**

There is a risk that the EPA will not approve the draft EIP however that has been mitigated by council discussing it with the EPA over a number of months in developing the draft.

There is a risk that the community are not understanding or accepting of the EIP however this is being mitigated through the implementation of a communication plan to ensure the community are engaged and well informed.

There is a risk that the compliance actions cannot be adequately funded or progressed within the stated timeframes however this has been mitigated by ensuring the LTFP has adequate provision for future investment and the EIP will be reviewed again in 2021.

**Asset Management:**

Implementation of the EIP will result in an upgrade of some of council's wastewater assets.

**Conclusion:**

The development of a Wastewater Environmental Improvement Plan is a mandatory requirement under council's licence with the EPA for the wastewater treatment plant and now that the community consultation has been completed it can be submitted to the EPA with the submissions received via community consultation.

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## Previous Decisions By/Information Reports to Council

Meeting Date	4 May 2020	HPRM Reference	DOC/20/51433
Title	Wastewater Draft Environmental Improvement Plan		
Purpose	To seek endorsement of the draft Environmental Improvement Plan (EIP) so that it can be submitted to the Environment Protection Agency (EPA) for final approval before July 2020.		

Attachment A to Item 12.9

**Summary of Consultation on the WWTP Environmental Improvement Program**

Theme	Issue	Council Response
Mount Barker Creek	<ol style="list-style-type: none"> <li data-bbox="336 824 794 958">1. View the creek in a holistic sense and address other deleterious impacts (e.g.: Development). Flooding, bank erosion, sedimentation, turbidity and blocking of dripper systems, riparian revegetation to offset negative impacts of WWTP discharges and include as an EIP action.</li> <li data-bbox="336 981 794 1070">2. That the EIP acknowledges and addresses any external environmental influences which could in combination with the proposed program, create or exacerbate existing environmental issues.</li> <li data-bbox="336 1160 794 1205">3. Negative impact of ww discharges to the Bremer catchment</li> <li data-bbox="336 1227 794 1317">4. Increases in nutrient loadings likely to increase plant and algal growth in the river downstream of the outlet, particularly in drier months when river flow is slower leading to negative impacts on aquatic life.</li> <li data-bbox="336 1339 794 1384">5. Implement photo points to keep a check on algal and plant growth.</li> </ol>	<p data-bbox="799 824 1091 936">This is outside the scope of the Wastewater EIP but will be referred to the EPA for their consideration noting that Council has no responsibility for the creek within private property.</p> <p data-bbox="799 981 1091 1137">The draft EIP proposes to improve the performance of the Springs Rd WWTP and reduce the flows to the creek and therefore improving environmental conditions. Other external influences are outside the scope of the Wastewater EIP.</p> <p data-bbox="799 1160 1091 1205">Noted.</p> <p data-bbox="799 1227 1091 1272">The draft Wastewater EIP proposes to reduce nutrient loadings to the creek.</p> <p data-bbox="799 1339 1091 1406">Monitoring of performance against compliance actions is a key aspect of the Wastewater EIP.</p>

	<p>6. Hills and Fleurieu Landscape Board would like opportunities to continue Waterwatch monitoring past July 2020 and include extra sites if needed.</p> <p>7. Implement Waterbug Bioblitzes 1-2 times per year (citizen science program) to increase monitoring efforts and to keep an eye on any effects of discharges on aquatic biodiversity.</p> <p>8. Landscape board staff would like to meet with EPA &amp; MBDC to discuss actions to reduce nutrient inputs to the catchment overall.</p> <p>9. Increased erosion risk as a result of urban development.</p> <p>10. The NRM Act requires landowners to maintain a watercourse on their property. The risk that may arise for Council is that the Hills and Fleurieu Landscape board may see this as unreasonable to expect landholders to remediate incised creek beds in Mount Barker Creek due to upstream implications (WWTP discharges).</p> <p>11. Concerns with MBDC undertaking water quality testing (we could do testing when we know we are not discharging WW to the creek).</p>	<p>Noted. This can be dealt with as an operational matter.</p> <p>Noted. This can be dealt with as an operational matter.</p> <p>Noted. Council staff meet with EPA staff on a regular basis to discuss wastewater performance. Other nutrient inputs are outside the scope of the Wastewater EIP.</p> <p>Noted.</p> <p>Noted.</p> <p>All water quality testing is undertaken by the accredited AWQC on a pre-determined routine basis. Outputs from the Springs Rd WWTP are tested routinely regardless of when discharges to the creek occur. These</p>
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	<p>12. Concerns that the EIP has been developed using potentially incorrect data.</p> <p>13. Resident Chester has been undertaking his own water quality monitoring and getting completely different results to Council's testing.</p> <p>14. The EIP does not address how the recharge of aquifers or historic flows of the creek are to be maintained. Langhorne creek irrigators have reported poor water quality.</p> <p>15. Desire to see creek health vastly improved.</p> <p>16. Currently, water going through the wetlands is not in the system long enough to remove enough nutrients.</p>	<p>results are available on Council's website.</p> <p>Noted. The Wastewater EIP is based upon the best available data and this will be validated by the EPA as part of their approval process.</p> <p>Noted.</p> <p>This is outside the scope of the Wastewater EIP.</p> <p>The draft Wastewater EIP proposes to reduce nutrient loadings to the creek which in turn will improve creek health.</p> <p>The draft Wastewater EIP proposes to improve the performance of the Laratinga Wetland in accord with the Naturallogic Report action plan. Refer page 8: "Improving the sustainability of flows to the Laratinga Wetlands by providing more natural cycles of water levels to improve biodiversity and environment health"</p>
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	<p>17. Creek is rated as 'highly disturbed' and unable to be returned to 'moderately disturbed'. Not happy with this being accepted.</p> <p>18. Review and implement Watercourse Management Plan.</p> <p>19. Continue/implement independent creek water testing / monitoring</p> <p>20. Condition of creek water and impact on biodiversity and aquatic life</p> <p>21. Council proposes / projects 700% increase in the release of solids to the creek. Unacceptable.</p> <p>22. Fix water quality asap.</p>	<p>Noted.</p> <p>This is outside the scope of the Wastewater EIP.</p> <p>Noted. Water testing will continue.</p> <p>Noted.</p> <p>The projection of suspended solids to the creek in table A11 on page 28 clearly shows an increase from 737 kg/yr to 9,679 kg/yr in 2035 "without upgrades to Mount Barker WWTP or increases in reuse" i.e. if no action is taken. The draft Wastewater EIP commits Council to taking a number of compliance actions which will ensure that forecast is not realised.</p> <p>The draft Wastewater EIP has compliance actions which will see interim works commenced immediately to improve recycled water quality leaving the Springs Rd WWTP. Refer Compliance Action C.</p>
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	<p>23. The potential use of Managed Aquifer Recharge (MAR) in the council area should be investigated for its suitability as a short term solution to minimise the excess water discharge to the creek.</p>	<p>Noted. This has been investigated previously and has been found to be unsuitable in our region. Productive re-use and above ground storage is being pursued.</p>
<p>100% reuse</p>	<ol style="list-style-type: none"> <li>1. Sell water at a low cost to minimise creek discharges, even if that means that Council does not treat water to a level of "unrestricted use"/</li> <li>2. The groundwater at Callington is quite saline. The introduction of treated wastewater could see ground water mixing or shandying to lower salinity levels to a permissible level and thereby increase the volume of water available to expect the area under irrigated agriculture beyond that which just WWTP could support.</li> <li>3. Council to determine which industries will be supported and allow appropriate buffer distances to town and rural living allotments.</li> <li>4. Callington location is ideally located to supply Thomas Foods facility currently under construction.</li> </ol>	<p>Noted. Recycled water pricing is set at a rate that is suitable for intended purpose. Council can apply rebates to the base rate in accord with its recycled water pricing policy.</p> <p>Noted. A recycled water pipeline extends to Callington and there are already a number of productive re-use customers in that area. Additional customers are welcome and opportunities are being explored.</p> <p>Noted and referred to Planning and Development team.</p> <p>Noted. Additional customers are welcome and the RDA has been exploring all opportunities in our region. The capital cost of extending recycled water infrastructure to new sites is significant.</p>

	<p>5. Important that the Council business model does not seek a 100% return on costs but seek to maximise uptake of reuse through provision of a suitable quality of water supply at a reasonable cost to the user. Costings should be considerate of current mains water or ground water costs and availability.</p> <p>6. Consider receiving environments for irrigation (soil types) to ensure risk of soils and water issues.</p>	<p>Noted. Outside the scope of the draft Wastewater EIP however can be considered during budget deliberations for 20/21 or as review of recycled water pricing policy.</p> <p>Noted. Customers will need regulatory approval for application of recycled water.</p>
<p>Social</p>	<p>1. Population growth. Report talks about 7000 new dwellings but this will be much higher. Has this been considered in the plan?</p> <p>2. Creek and Laratinga wetlands are tourist attractions and offer passive recreation opportunities.</p> <p>3. All townships should benefit from WW reuse. Not just Mt Barker.</p>	<p>Yes. Population forecasts are based on the widely used forecast.id model for the district. Initial forecasts in 2010 were low however we will now revise this wording to “over 10,000 new dwellings”. The major upgrade to the Springs Rd WWTP will occur across two stages with the second stage being an expansion to cater for anticipated growth. The planned upgrade is intended to be modular so that expansion can occur easily.</p> <p>Noted. These will be enhanced through the draft Wastewater EIP.</p> <p>Noted. Callington and Meadows are two examples that currently benefit from recycled water.</p>

<p>Cost and alternative upgrade options</p>	<ol style="list-style-type: none"> <li>1. High cost and risk to upgrade WWTP</li> <li>2. Look at low energy and low cost passive options for post treatment water polishing and sludge dewatering.</li> <li>3. Extend/expand Laratinga wetlands to take pressure off of current wetland footprint</li> </ol>	<p>Noted. This will be further considered in the planning for the Springs Rd WWTP Upgrade and prudential report.</p> <p>Noted. This will be included in the planning and design for the Springs Rd WWTP Upgrade.</p> <p>Noted. The Laratinga Wetlands is currently being expanded to provide two more ephemeral wetland areas to support wading bird habitat.</p>
<p>Community Consultation and stakeholder involvement</p>	<ol style="list-style-type: none"> <li>1. Include the Hills and Fleurieu Landscape Board as a stakeholder in the Community Engagement plan.</li> <li>2. Need to communicate directly with affected landowners.</li> <li>3. Unacceptable lack of action to improve creek or notify community of poor creek health based on the risk assessment that there is a lack of recreational users downstream of the discharge.</li> </ol>	<p>Yes that will be updated in our community engagement plan.</p> <p>Noted. A communication and engagement plan has been prepared and relevant information has been placed on Council's website. A registration system has been enabled to allow the public to register their details so that they can be kept informed of changes. We will review the effectiveness of this plan and make changes as required.</p> <p>The draft Wastewater EIP is compliance based action plan that outlines Council's commitment to improve the environment as it relates to wastewater. A number of actions to</p>

	<p>4. Lack of trust in NRM &amp; EPA to hold Council accountable.</p> <p>5. The compliance action group requires that by 30/9/21 MBDC will review and submit EIP. Does this mean another year's grace of sending highly contaminated water into our main watercourse?</p>	<p>improve performance have already commenced including the preparation of interim works to upgrade the Springs Rd WWTP – the subject of a Council report on 1 June 2020.</p> <p>Noted. This will be relayed to the EPA and NRM. The draft Wastewater EIP is a condition of license with EPA and they are holding Council to account on this matter. The EIP must be approved by the EPA no later than 1 July 2020.</p> <p>No. Refer Compliance Action C on page 11 of the draft Wastewater EIP which clearly indicates that there are immediate actions planned to improve current operations: “This report will outline the upgrades completed and the improvements to treated water quality to ensure that harm to the creek is minimised while increased discharges are happening in the short term”</p>
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**Attachment B to Item 12.9**

**From:** Ian Grosser  
**Sent:** Monday, 25 May 2020 10:28 PM  
**To:** YourSay; Phil Burton  
**Cc:** Sue Miller  
**Subject:** Re: EIP submission

Hi Yelaina  
Please find my brief submission below.

EPA demands on council to improve the quality and lessen the quantity of treated waste water released into Mount Barker Creek are fully reasonable. Council have been aware of the need for improved practices for many years and planning to make improvements. The Environment Improvement Plan is a good high-level plan to meet regulatory requirements and guide upgrades.

Mount Barker Creek is a very important recreational, biodiversity and tourism asset, and provides a sense of place making for the community. It also provides a water resource for downstream irrigators, including grape growers in the premium Langhorne Creek wine region.

Reports by Naturalogic and Cock portray the alarming condition of the released treated waste water, with biosolids expected to increase significantly during 2020 and low levels of oxygen, and high levels of phosphorous, nitrogen and ammonia, which is toxic to aquatic life. Medium and long term council plans committed to within the EIP appear to be adequate to significantly improve the quality of released water, albeit at high financial cost and considerable risk to council and its ratepayers..

Council have a commendable policy to reuse 100% of its treated waste water and the plan aims to find new markets for it. In my opinion, it would be preferable to develop markets for its water and fulfil this aspiration of 100% reuse, even if the water is sold at very low rates. There potentially could still be significant capital and operating cost savings through treating the water to a lesser quality, but still suitable for horticulture, compared to the quality required for release into the creek.

I believe that best environmental practice, low energy and potentially low cost passive options for post treatment water polishing and sludge dewatering should be investigated, if not primary treatment, noting space constraints due to development and land sales by council of land adjoining the Springs Rd. treatment plant. Extending wetlands beyond Laratinga onto council owned land, south of Bald Hills Road, could take the pressure off of

Laratinga wetlands, improve the quality and lessen the quantity of released water and provide recreational and biodiversity outcomes.

Council and the EPA also should view the creek in a holistic sense and be cognisant of and address other deleterious impacts, including from development. These include increased flooding and bank erosion due to increased runoff, sedimentation, turbidity and blocking of dripper systems in Langhorne Creek.

Riparian revegetation along the creek could improve water quality and offset some of the negative impacts of water releases and development. The EPA in some other states accept creek revegetation as a legitimate offset to some of the damage caused by treated water releases. Was this possibility discussed with the EPA?

**From:** Carol Bailey  
**Sent:** Monday, 25 May 2020 4:25 PM  
**To:** Brian Clancey  
**Cc:** Councillors Sue Miller  
**Subject:** Draft Waste Water Environment Improvement Plan

Dear Brian,

It is with some concern I found that at one Council site submissions closed for this Plan at 9.00 a.m. today and at another (the Public, Have Your say site) it was supposed to close at 5.00 p.m. today. Needless to say when I went to it this afternoon I found it had already closed. My comments will therefore be brief and to the point.

The Report by Robran Cock is quite damning of Council's declining Waste Water Treatment Plant and the fact that it is apparent a major upgrade has been long overdue and that now a combination of circumstances - existing Plant being way past 'use by' date and the loss of a major water customer - has resulted in effluent at varying levels of treatment being sent directly into the Mount Barker Creek as a matter of expediency. That the EPA and NRM have permitted such 'overflows' for some time is in itself questionable given their respective roles. Now that the loss of Hillgrove Resources (a major user year-round) has resulted in conditions which have forced the EPA to require that an "Environment Improvement Plan (EIP)" be submitted by 1<sup>st</sup> July. However it is clear that this something of a 'get out of jail free' card in that it permits continuing pollution of our main watercourse for at least another year without serious remedial action being taken.

It is also noteworthy that Mr. Cock is at pains to point out that his figures have been prepared using data provided by the Council, and that any errors in the data will inherently make the analysis inaccurate - and therefore any recommendations contained in the Report are limited in accuracy to the data provided. This is quite concerning, given the number of times I have personally reported unacceptable stinking, dark green, sewage-like malodorous material entering Mount Barker Creek in considerable volume (and being visible from Bald Hills Road Bridge to Springs Road Bridge adjacent Mr. Chester's property, and right through to Williams Road) and have been assured 'Council is not responsible for this and you need to find out where it is coming from'. This has not happened once, but on a number of occasions over the past three years and on intermittent occasions both during the setting up of "Laratinga Wetlands" and since completion of the Waste Water Treatment Plant and "Laratinga Wetlands". It is noteworthy that prior to the existence of "Laratinga Wetlands" there were thriving wetlands right along the valley from The "Big Green" which commences below St. Francis de Sales right through to where the old plant nursery existed at the lowest point below the junction of Springs Road and Bald Hills Road west of Bald Hills Road, and further that Mount Barker Creek water was in good condition due to 'polishing' which was achieved by natural reed beds which were prolific in the Lindstom (now Stephenson) property along the Creek line and under the bridge on Springs Road into the Chester property. Reed beds were in abundance through both properties. All these reed beds died due to the decline in water quality and periodic flows of high phosphorous, high nutrient discharge through Laratinga Wetlands.

While I believe I am entitled to some sort of apology for the fruitless hours I have spent in trying to ascertain the points of discharge from the effluent ponds/Laratinga system into

the often very green channel which stands out like a sore thumb in summer when all else is brown and dry – and had to emanate from Council’s effluent system - I believe at the very least that the time frames need to be condensed to return our main watercourse to a safe, healthy and living system - rather than the highly degraded ‘dead Creek’ for which Council is currently to blame.

The number of dwellings mentioned is quite incorrect - “7,000” being quoted - when our former Chief Planner predicted more than 50,000 people being housed in approx. 20,000 dwellings – and that was well before we had allotments of 200msqu and less. The data given by Robran Cock in Table A11 shows quite clearly unacceptable levels of ammonia, ‘solids’, nitrogen, phosphorous with ‘solids’ currently at 737kg per annum increasing to 4,739kg in 2020.

How is this in any way acceptable? And since new elected members were told much the same story “the existing WWTP is at end of life and needs a serious upgrade” a decade ago (end of 2010) I do not think it acceptable to continue maintaining the ‘status quo’ while encouraging development (as exemplified in a meeting this very morning) when there is no way of accommodating the human waste created other than ‘tipping it into our major watercourse’, Mount Barker Creek.

Other than what appears on our website (in very mild form) and what was recently reported in the local press, I do not believe any landowners along the Creek line have been warned as to the likely consequences of permitting their livestock (or children) to drink water from this highly contaminated waterway, and I do not think continuing to do this shows the leadership expected of our Council by local communities. Bremer-Barker Catchment Group paid for a survey of Mount Barker Creek not so long back (within the past few years) from Flaxley Road to Mount Barker Springs and it was found to be ‘highly degraded’ and without any native fish species at all - in fact it was the worst reported of all local watercourses. This was reported as a result of encroaching medium density housing development and by way of the misfortune of Mount Barker Creek finding itself an adjunct of the Council Waste Water Treatment Plant.

I believe Council needs to have a good long look at itself and prioritise actions to upgrade the WWTP, restore the main watercourse to a living, dynamic Creek line and that this needs to be considered alongside and in conjunction with the ‘Watercourse Management Plan’ which itself is flawed, considering the Creek only in fragmented sections and not at the landscape scale as should be required. I request that the Watercourse Management Plan be reconsidered, with reference in particular to comments by AMY LEE, who was the only person to give a truly accurate summary and recommendations on the document.

Carol Bailey

Central Ward Councillor  
Mount Barker District Council

**Paula Overy**

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**From:** Mount Barker District Council [REDACTED]  
**Sent:** Wednesday, 20 May 2020 12:17 PM  
**To:** Yelaina Eaton  
**Subject:** jodeeottee completed Please provide your feedback on the Draft Mount Barker Environmental Improvement Program

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

jodeeottee just submitted the survey Please provide your feedback on the Draft Mount Barker Environmental Improvement Program with the responses below.

**How did you hear about the draft Mount Barker Wastewater Environmental Improvement Program?**

Facebook

**Please enter your feedback on the Draft Environmental Improvement Program or alternatively you can upload a file below**

All townships should be included in the public use of wastewater. The wastewater from the Hahndorf treatment plant could be reused for beautifying the key tourist town in the area. Please ensure you aren't just focusing on Mt Barker.



## Mt Barker & District Residents' Association Inc.

[REDACTED]

*For the Community*

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24 May 2020

Mr Phil Burton  
Mt Barker Council  
Dutton Road  
Mt Barker 5251

### **RE: DRAFT WASTEWATER ENVIRONMENTAL IMPACT PLAN SUBMISSION**

Dear Phil

The Mt Barker & District Residents' Association welcomes the opportunity for the community to provide feedback to the *draft Wastewater Environmental Impact Plan*, and in particular the impact of wastewater on Mt Barker Creek (the Creek).

Robran Cock, Principal of Ametqua Pty. Ltd. (Balhannah) states that the report has been prepared using data provided by the client (Council) and that any errors in the data will inherently make the analysis inaccurate and therefore any recommendations contained in the report are limited in accuracy to the data provided. We find this somewhat concerning, especially considering the decade of outright denials which have necessitated Mr. Bill Chester to hire his own independent consultant to take water samples and attend to water monitoring (without benefit of any pre-knowledge about when water from the effluent pond system will be released into the Creek).

Conversely Council, in taking its own water samples, has been most adept at sampling outside of such 'events' and showing water sampling with completely different nutrient and chemical readings. Independent sampling needs to be a high priority, with this to be taken not in accord with Council management (and control of flows into Creek) but independently of Council. Further points about the report are discussed further in our submission.

1. The EPA has required that Council submit an Environment Improvement Programme (EIP) by 1<sup>st</sup> July 2020 which details actions to minimise discharge to the Creek and sustainable reuse of recycled water is maximised.

There is no mention of how recharge of aquifers or historic flows of the Creek are to be maintained under this requirement. Langhorne Creek irrigators have reported increased 'turbidity' and poorer quality of water received in their area via the Creek (but probably have absolutely no idea about the amount of contamination intermittently released to the Creek).

2. Timeframes are to be set for actions to meet the above (1) goal and reporting is required to the EPA. We are not sure what this means when the EPA and the NRM have been literally 'turning



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their backs' on what has been happening with the Creek for many years. 'This document is intended to form the EIP that the EPA can approve and in turn, can be implemented by MBDC.'

What is very clear to several Councillors with whom we have spoken, some of the community and a number of local landowners is there is no longer any faith in the EPA or the NRM with regard to long term care and outcomes for our main district creek. The Creek should be regarded at the landscape scale and as a living, dynamic entity with complex, interdependent eco-systems within it. The wastewater flowing into it will impact on that entity in many short-term and long-term ways.

3. The original waste-water plant was designed for water to pass through a treatment and 'water polishing' (refining) ponding system over a 60 day period. Due to the rapid population growth of Mount Barker (increasing by approx. 1200 persons/year) water now enters and leaves this system in a fraction of the time intended. An urgent upgrade of the WWTP is required to reduce the nutrient (and surely high phosphorous and ammonia levels) of treated wastewater entering Mount Barker Creek.
4. The Compliance Action Group requires that by 30 Sept 2021 MBDC will review and resubmit a revised EIP to the satisfaction of the EPA. Does this mean another year's grace of sending highly contaminated water into our main watercourse?
5. The report talks about 7,000 new dwellings but this is likely to be much higher – we suggest around 20,000 as predicted by many people in 2010 once the land was opened up for development. Even then no one predicted allotments down to less than 200msq!
6. In January 2020 water flows (without any rain) were green and putrid smelling; turbidity increases by 50% from that sampled upstream of the effluent ponds. Mount Barker Creek quality is substantially worse (P 256 of Cock Report) than the 'Guidelines trigger values' for nutrients and organic load. The Creek is now classified as "a highly disturbed system". That is "a system measurably degraded and it cannot feasibly be returned to a moderately disturbed condition because of the range of anthropogenic factors along the Creek's route from Echunga to the confluence". Is this good enough for our main watercourse?

"The Mount Barker Waste-Water Treatment Plan is a point source polluter of the Creek". The Report notes that at a downstream monitoring point D, (facing west from Williams Road Bridge January 2020) the turbidity increases by nearly 50% from that sampled upstream. (Note that there was once an EPA water monitoring station in the Creek at Williams Road Bridge – and it was removed over a year ago without any explanation to the community.

Improvement and upgrade of the aging infrastructure at the Mount Barker WWTP is required since this will be most effective in improving Creek water quality rather than any environmental remediation.

7. P 20 of Cock Report "In general, treated wastewater is delivered to the Laratinga Wetlands out of the CMG plant. However, in times of high flow, treated wastewater can be diverted to the Laratinga Wetlands directly from the outlet of the Actiflo plant". Fig. A7 Page 21 shows WWTP discharge point to Mount Barker Creek (near Bald Hills road facing west Jan. 2020). Yet when Cr



Carol Bailey reported to Council a “green channel in mid-summer appearing to flow from the effluent ponds to the Creek” she was told this “was not possible” and she was cast off as “we cannot find where any such water is coming from”. This type of response to an Elected Member is not sufficient and the problem identified needs to be addressed and not put in the ‘too hard basket’.

8. At page 258 of the council papers on this topic the intermittent discharge is declared a “low to medium risk – due to the lack of recreational users downstream.” We believe this is not an appropriate response from Council, especially considering the number of users downstream in the very least for livestock watering, garden use and potentially other uses such as children catching and consuming contaminated yabbies.
9. Mount Barker WWTP discharges approximately 17% of the total flow received into the Creek. It appears this will be deliberately increased due to lack of ability to manage the increase in users (and sewage) and Council’s inability now to supply water to either Hillgrove Resources or Samwells Eastbrook Farms (due to low class of water by Dept. of Health).

Refer Pages 25 and 28 Table A11 of the Cock Report (Pages 264, 267 of Council’s document) which reveals the amounts of ‘solids’, ammonia, nitrogen, phosphorous in system and potentially being released directly into the Creek. Note solids 737kg increasing potentially to 4,739kg late in 2020. This is an increase of almost 700%!

Note that Table A12 reveals that incorrect figures have been used resulting in incorrect assumptions and data having been shown. Is this poor management or a deliberate attempt to postpone the inevitable expenditure required to deliver our communities from a ‘dead watercourse’?

10. It appears that this plan absolutely relies on Council finding alternative water uses for recycled water in the vicinity of Callington – but the low quality (and restricted use) of this water is now of great concern. It cannot even be used for dust dispersion, as the Dept. of Health has issued warnings about risk of inhalation (let alone water sprayed via irrigation on vegetable crops and swallowed). As one member of the community providing feedback to this plan suggested sharing this wastewater with other councils, but we would just be sharing an unhygienic situation. Another member suggested ‘using the wastewater to fight the bushfires’ but again this seems impossible due to the low quality of the water.

Yet we are told “that these complications will result in increased discharge to Mount Barker Creek in the period immediately after the closure of Hillgrove Resources.”

11. Other than via the Council website we are not aware of any notice of warning being issued to landowners living and grazing livestock along the Creek in our Council and the adjoining Council area. Are local landowners being advised of the potential harm to their stock and lands? We note the Chester’s family ongoing concern about the harm of this creek as the first property after the discharge is pushed into the Creek.
12. We believe the timelines Council has organised (it appears with agreement of EPA and NRM) need to be condensed in order to achieve an acceptable standard of water being discharged to



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Mount Barker Creek. The community were highly critical of occasional discharges of blood product and dye by Jacobs Smallgoods Factory and The Tannery in the 1950s to 1970s, yet why is it in any way acceptable for our own local government authority, Mount Barker District Council, to continue high level pollution and contamination of our main watercourse? Mount Barker Creek is the main water system in the Barker-Bremer Catchment and a vital water source for our district. Langhorne Creek is highly dependent on water flowing from Mount Barker Creek into the Bremer River which flows on via Callington to Lake Alexandrina.

**Conclusion**

Council has had more than adequate warning about growth since 1997 when it commenced its own growth plans with the approval of Martindale Estate and then exacerbated by the MDPA rezoning in 2010. There has been sufficient time to plan for restoring our main watercourse, rather than continue to poison it. The community is paying rates to fund a \$55million upgraded WWTP system but that is too far off. In the meantime, the Creek appears to have no 'voice' and continues to be degraded beyond repair.

We urge Council to take a more proactive and innovative approach to managing its wastewater and source other customers for this water, rather than taking the 1960s approach of just dumping it into the Creek.

The Creek meanders alongside many of the district's beautiful parks, open spaces and the magnificent Laratinga Trail. These areas are great tourist attractions, as well as encouraging people to choose Mt Barker as their future homes. Why would we jeopardise these attractions by polluting the Creek that runs besides them. We already do not spend enough time and money on improving the earlier sections of the creek, but hopefully the Watercourse Management Plan will address this. So we plead with Council to manage wastewater in the future as our community believed (or relied on) in the past – with intelligent, practical and healthy solutions.

Yours sincerely

*Dianne van Eck*

**Dianne van Eck**  
**Chairperson**





Natural Resources Centre

[Redacted]

[Redacted]

[Redacted]

Reference: 19\_124 F0002580404

Date: 25 May 2020

**Yelaina Eaton**  
Senior Community Development Officer  
Mount Barker District Council

**By Email:** [Redacted]

Dear Ms. Eaton,

**Re: Mount Barker Wastewater Draft Environment Improvement Program**

Thank you for the opportunity for the Natural Resource South Australia Murray-Darling Basin Region (the Region) to comment on the Mount Barker Draft Environment Improvement Program (the Program).

The development of the Program is a regulatory requirement of the EPA, as a condition of the environmental authorisation to operate Mount Barker wastewater treatment plant (WWTP) and associated discharge into Mount Barker Creek. The Program identifies actions to improve the performance of the WWTP and the water quality of the discharge through the Laratinga wetlands treatment lagoons to the creek, with a timeline for completion by 2024. The closure of Hillgrove resources at Kanmantoo mine, which currently uses 884ML/y of treated water from the WWTP, will require Council to assess other options to manage the increase in WWTP discharge. It is recognised that this has created a new challenge for Council, on top of managing the performance of the WWTP. The Program proposes a short term increase in volumetric discharge to Mount Barker creek, during which time a number of WWTP engineering upgrades have been identified to improve the quality of the discharge to Laratinga wetlands. Council are also required to fully explore reuse options, and as such, have identified the area around Callington as being potentially suitable for development as a horticultural growth area, if provided with treated wastewater for irrigation.

To understand the detail of the Program, and the EPA involvement, planning staff have spoken to Shaun Thomas and Tim Gubbin at the EPA, who have been helpful in indicating which areas of concern may be in or out of scope.

It is recognised that Environment Improvement Programs do not normally include community consultation, and it is noted and appreciated that Council have chosen to include consultation on this Program. This provides a valuable opportunity for contributions from regional stakeholders and in this regard our region offers the following comments.



**Health of downstream watercourses and catchments:**

Although the Program is not required to consider any factors external to the WWTP performance improvement, it is recommended that Council acknowledge and address any external influences which could in combination with the proposed Program, create or exacerbate existing environmental issues.

In this regard, we note that the increased discharge of treated waste water may be the only option at present and acknowledge that the Council is working towards finding better solutions, however, there are concerns about the impacts that this may have on the health of the downstream catchment, which is already compromised through adjacent land use impacts and increased stormwater runoff from developments.

There is considerable community concern about the condition of the Bremer River, particularly erosion washing sediment downstream and impacting irrigators in Langhorne Creek area. This community concern has led to the formation of a new Bremer Waterwatch group, whose monitoring methods are being supported by Natural Resources SA Murray-Darling Basin and Goolwa to Wellington Local Action Plan (LAP). The volunteers use photo point monitoring at sites throughout the catchment and collect water samples which are tested monthly and during high flow events for Electric Conductivity (EC) and turbidity. There are currently more than 20 active members in the Waterwatch group. The nutrient impact from the discharge of waste water from the treatment plant will likely be another negative impact on the health of the catchment.

While the dashboard shows that what will be discharged is a relatively small component of the total flow in the river, a lot of that total flow would go down the river during high rainfall – high flow pulse events. In contrast the discharge of the recycled water, would be a relatively constant flow of high nutrient water. The EPA has confirmed that shoulder discharges, automated by in-creek flow monitoring, will be the preferred choice for managing the increase in discharge volume, which is strongly supported.

Increases in nutrient loadings, even in the short term, are likely to lead to increased plant and algal growth in the river downstream of the outlet, particularly in drier months when river flow is slower. This can lead to decreased oxygen levels in the water as algae decomposes and have negative impacts on fish and other aquatic biodiversity.

While the community do not have the capacity to reliably monitor nutrient levels, the use of photo points can be used to keep a check on algal and plant growth. The incoming Hills and Fleurieu Landscape Board would be happy to discuss opportunities with Mount Barker District Council about continuing the Waterwatch monitoring past July 2020 and include extra sites if needed. The citizen



science program has been developed, and used, to monitor aquatic biodiversity once or twice a year through Waterbug Bioblitzes in neighbouring catchments (Angas, Finniss and Marne catchments). This is suggested as a good option in the Bremer Catchment to increase the monitoring efforts and keep an eye on any effects of the discharge on aquatic biodiversity, if resources allow. This is proposed as the Program does not make any provision for additional monitoring of the discharge quality or creek health during the course of its operation: additional monitoring of some kind is strongly recommended to evaluate impacts and progress with works improvements.

Landscape Board staff would be interested in meeting with council and EPA to discuss actions to reduce nutrient inputs to the catchment overall, to improve catchment health.

**Water Affecting Activity (WAA) Permits:**

The discharge of water directly into a watercourse is a Water Affecting Activity (WAA), however a permit is not required from the Board as the EPA is the relevant authority for this activity (an environmental authorisation is in place) as per section 129 (1)(f)(i) of the *NRM Act*:

**129—Activities not requiring a permit**

*(1) Subject to subsection (2) and (3), a permit is not required—*

*(f) to undertake an activity that is required or authorised by—*

*(i) an environment protection policy, an environment protection order, an environmental authorisation or a clean-up order under the Environment Protection Act 1993;*

Given the frustration and community concerns we have heard around the condition of Mount Barker Creek and the Bremer Catchment overall in regards to water quality (sedimentation) and increased erosion risk as a result of urban development in Mount Barker, it is foreseeable that although the discharge volumes from the Waste Water Treatment Plant (WWTP) are a relatively small component of the total flow in the creek, the Mount Barker Council should be aware that the community's consensus may be, any additional contributions will further exacerbate existing issues. For example, in 2018 Natural Resources SAMDB commissioned an independent hydrological assessment of a section of Mount Barker Creek (downstream of the WWTP) which concluded that alterations to catchment hydrology (urban runoff from new development) was a contributor to an area of the Creek becoming incised. The *NRM Act* requires landowners to maintain a watercourse on their properties. From a WAA perspective, the risk that may arise for council is that the Hills and Fleurieu Landscape Board may see this as unreasonable to expect landholders to remediate incised creek beds in Mount Barker Creek due to upstream implications and (financial) discussions will need to be



held with Mount Barker Council around this issue.

Similarly, the creation of a bypass to discharge treated wastewater directly to the creek, as described on p25 of the Program, would require consultation with the Board.

The potential use of Managed Aquifer Recharge (MAR) in the council area should be investigated by council, if it has not already been explored, for its suitability as a short term solution to minimise the excess water discharge to the creek.

**Sustainable Agriculture:**

From an economic perspective, the expansion of the Adelaide Hills Horticultural area has the potential to create local jobs in agriculture at a location with good freeway access for rapid delivery of produce to markets. However, transport infrastructure upgrades locally will need to be considered to accommodate the additional heavy vehicle and agricultural machinery traffic which is likely.

The groundwater is, to some extent, unsuitable for irrigation at Callington and more broadly through the Northern part of the Bremer River Valley due to salinity being above recommended levels and crop tolerances for horticulture. The introduction of treated wastewater could see groundwater mixing or shandyng to lower salinity levels to a permissible level and thereby increase the volume of water available to (potentially) expand the area under irrigated agriculture beyond that which just WWTP could support. Planning controls will therefore need to determine the extent of irrigated agricultural development that will be permitted. It is also recommended that Council determine which industries will be supported and allow appropriate buffer distances to town and rural living allotments. If the treated wastewater can be used for livestock consumption, then intensive livestock production may cause community concern as a permissible use. Equally, the Callington location is ideally located to supply the new Thomas Foods facility which is currently under construction. It will be important that the business model for supply of treated wastewater does not seek a 100% return in costs for council, but instead seeks to maximise uptake of reuse through provision of a suitable quality of water supply at a reasonable cost to the user. Costings should be considerate of current mains water or groundwater costs and availability.

The soils of the Bremer Valley can have poorly draining subsoils; with inefficient or incorrect irrigation, this can cause water logging and induce salinity. Care will need to be taken to site irrigation developments on appropriate soil types and to put in place engineering and irrigation efficiency controls to limit and manage irrigation drainage water where soils are poorly drained. Similarly, the management of drainage water / site runoff will be important, given its potential for high nutrient and salt loads, to protect natural water courses or waterbodies. The Region certainly support this proposal but with suitable controls in place to alleviate the risk of soils and water issues



developing.

In conclusion, the Mount Barker Council should explore every possible option to enable reuse of WWTP water (both long and short term) and limit discharges to Mount Barker Creek to a minimum.

Compliance Action D, regarding the development of a Community Engagement Plan for community and key stakeholders engagement on EIP progress, is required to be completed by Council by 30 November 2020. It is recommended that the incoming Hills and Fleurieu Landscape Board is included as a stakeholder for future consultation and engagement. From July 1<sup>st</sup> 2020, the Mount Barker District Council will fall within the landscape boundaries of the new Hills and Fleurieu Landscape Board. You may also contact Wendy Telfer, Manager Planning for Hills and Fleurieu on 0418 672 790 or email [Wendy.Telfer@sa.gov.au](mailto:Wendy.Telfer@sa.gov.au)

Should you require further information on any aspects of this submission please contact Eilidh Wilson, Senior NRM Planning and Policy Officer on 0400 889 023 or email [Eilidh.Wilson@sa.gov.au](mailto:Eilidh.Wilson@sa.gov.au).

Kind regards,

A handwritten signature in blue ink that reads "Alee".

**Amy Lee**  
**Planning and Evaluation Manager**

## Attachment C to Item 12.9

DRAFT

Mount Barker WWTP Environment Improvement Programme



**Figure 1:** Laratinga Wetlands final cell (January 2020)

In December 2010 the South Australian Government approved the Mount Barker Urban Growth amendment as part of the 30-year plan for Greater Adelaide. This process resulted in the rezoning of 1,310 ha of land around Mount Barker and Nairne and to allow for an initial forecast in excess of 10,000 new dwellings. This rezoning and the subsequent developments create pressure on the existing WWTP with flows projected to increase from the existing 4.4 ML/d (AAF) to 11.0 ML/d (AAF) by 2050 at a significant growth rate.

In addition to the development in the sewer catchment area increasing, the reuse of treated wastewater by recycling has also faced challenges. For a number of years, MBDC has had an agreement with Hillgrove Resources at Kanmantoo who has taken an average of 884 ML/y of recycled water. However, the ore body at Kanmantoo is exhausted and Hillgrove Resources have ceased open cut operations which is expected to reduce recycled water usage to 630 ML/y in the year ended July 2020 before falling to zero.

The combination of the above factors has resulted in additional pressure on the Mount Barker Creek through additional discharged organic and nutrient load via the Laratinga Wetlands. This EIP will propose mitigation of the above challenges to improve the quality of the Mount Barker Creek.

<b>12.10</b>	<b>REPORT TITLE:</b>	<b>WASTEWATER TREATMENT PLANT UPGRADE – STRATEGIC OBJECTIVES AND INTERIM WORKS</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/65169</b>
	<b>ATTACHMENTS:</b>	<b>1. STRATEGIC OBJECTIVES 20/69945 2. TREATMENT PROCESS FLOW DIAGRAM 20/70630</b>
	<b>KEY CONTACTS</b>	<b>PHIL BURTON, GENERAL MANAGER, INFRASTRUCTURE CHRIS REYNOLDS, COMMERCIAL MANAGER, WASTEWATER</b>
	<b>SPONSOR</b>	<b>BRIAN CLANCEY, DEPUTY CEO/GENERAL MANAGER WASTEWATER AND RECYCLED WATER</b>

**Mount Barker 2035 – District Strategic Plan:**

Urban Environment:

Objective 5.1 Continue to build on council’s reputation as a leader in wastewater management

**Annual Business Plan:**

Wastewater and Recycled Water:

Wastewater system is operating in accordance with relevant regulatory requirements.

**Purpose:**

To seek endorsement of the strategic objectives and interim works to upgrade the Springs Road wastewater treatment plant.

**Summary – Key Issues:**

- Council’s wastewater treatment plant on Springs Road is nearing the end of its economic useful life and requires an upgrade to improve its performance and cater for future population growth.
- A draft Environmental Improvement Program (EIP) has been submitted to the EPA which outlines Council’s commitment to upgrading the Wastewater treatment plant.
- A major upgrade of the wastewater treatment plant is planned to occur in two stages during the next 15 years however in the interim, capital works are required to extend the life of the current asset and improve performance in the short term.

**Recommendation:**

That Council:

1. Endorse the high level strategic objectives for the upgrading of the wastewater treatment plant as contained in attachment 1.
  2. Endorse the necessary and required interim works over the next 2 – 3 years to upgrade the Springs Road wastewater treatment plant to extend asset life and improve performance in the short term, including the quality of recycled water produced.
  3. Note that the preliminary estimate of the total cost of the interim works to upgrade the Springs Road wastewater treatment plant is \$9.0 - \$9.5 million (over the next 2 -3 years) and that the draft Annual Business Plan and Budget for 2020/21 and draft Long Term Financial Plan have provision for these works with the current wastewater reserve account having a balance of circa \$8 million.
  4. Note that a prudential report is to be prepared by an external service provider for consideration at a council meeting pre major investment decision making on the interim works to upgrade the Springs Road wastewater treatment plant.
- 

**Background:**

1. High level strategic objectives (refer attachment 1) have been prepared for the required upgrading of the Springs Road wastewater treatment plant (WWTP) which is owned and operated by council and serves Mount Barker, Littlehampton, Nairne and Brukunga.
2. This WWTP is nearing the end of its economic life and requires an upgrade to improve reliability, performance and to cater for growth.
3. Council is licensed to operate the WWTP under approval from the EPA, however a condition of license is the preparation of an Environmental Improvement Program (EIP). The draft EIP is the subject of a separate item in this agenda and outlines council's commitment to improving the environment which includes an action to upgrade the WWTP.
4. A major upgrade of the WWTP is planned to be delivered in two stages with the first stage to be completed in around five years. This will deliver significant community and environmental benefits.

5. In the interim, capital works are required over the next 2 – 3 years to the WWTP that will deliver environmental and community benefits.

**Discussion**

6. Consulting engineering firm Kellogg, Brown and Root (KBR) has been working with council staff to develop the scope of the interim works as well as planning for the more major upgrade.
7. The scope of the interim works includes:
  - a) Upgrade and modify sedimentation process (Actiflo);
  - b) Replace and expand microfiltration to increase capacity and meet demand;
  - c) Process changes to improve biological treatment effectiveness and reduce ammonia levels;
  - d) Install a bypass pipe from WWTP to the Mount Barker Creek which will enable seasonal control and hydraulic management of the Laratinga Wetlands; and
  - e) Draining of the Eastern lagoon and preparation for the re-purposing of that.
8. A diagram showing the treatment process as a flow chart is provided as attachment 2 which includes identification of the parts to be impacted by the interim works.
9. The completion of the interim upgrade works will deliver economic, social and environmental benefits. These include improved quality of recycled water and more efficient operational cost.
10. A preliminary estimate of the total cost of the interim works is in the order of \$9.0 - \$9.5 million over three (3) years with some early works already commenced in 2019/20.
11. The draft annual business plan and budget for 2020/21 and draft long term financial plan have made provision for these interim works.
12. With a significant reduction in demand for the productive re-use of recycled water (due to the cessation of open cut mining by Hillgrove Resources) resulting in more water being discharged to the wetlands and Mount Barker Creek, it is even more imperative that these interim works are completed without delay.
13. The interim works have been discussed with the EPA and form part of council's EIP.
14. The interim works do not constrain the choice by council for the treatment method for the subsequent major upgrading of the WWTP.

15. The WWTP Stage 1 major upgrade project will be the subject of a separate agenda item to a future council meeting.
16. Undertaking the necessary interim works to upgrade the WWTP also enhances the asset from the perspective of council keeping open its options to pursue an alternative approach to the council ownership and operation model.

**Community Engagement:**

Informing only	Community engagement is reflected in the attached strategic objectives. The community will be informed via Council’s website, social media and Your Say platform and as per Council’s commitment in the Mount Barker Wastewater Environmental Improvement Program.
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**Policy:**

- Wastewater Infrastructure Fees and Augmentation Costs Policy
- Wastewater Accounting Principles Policy

**Long Term Financial Plan:**

The revised Long Term Financial Plan (refer separate item in this agenda) includes provision for the interim works to be undertaken with a total expenditure of \$9.3 million over years 1- 3 inclusive.

**Budget:**

The interim works are included in the 2020/21 draft annual business plan (refer separate item in this agenda) and budget.

The wastewater reserve account has a current balance of circa \$8 million. The reserve account is funded from:

- infrastructure contributions from developers when new allotments are created (wastewater infrastructure fee); and
- portion of the total revenue from the wastewater annual service charge payable by ratepayers i.e. for renewal and upgrading, the balance of this revenue is used to fund wastewater operations and maintenance.

Hence funds continue to flow to the wastewater reserve account from both of these sources.

The funds forecast to be received from developers paying the wastewater infrastructure fee exceed \$2 million per annum (actual amount is subject to growth rates). All of this revenue is deposited in the wastewater reserve account.

Pursuant to the Local Government Act, all revenue derived from the wastewater annual service charges (sewer and Community Wastewater Management Scheme) can only be applied by council to wastewater including recycled water.

Similarly the wastewater reserve account funds must be used to pay for wastewater/recycled water infrastructure.

As the interim works to the WWTP will benefit all wastewater customers (i.e. it is not simply to cater for growth), the funding for this is derived from both the wastewater infrastructure fee payable by developers and the annual service charge payable by ratepayers.

The timing and actual cost of the interim works will dictate what level of borrowing will be needed to supplement the funds in the wastewater reserve account.

The wastewater reserve amount is not currently “cash backed”. The reason for that is as an interim approach, council has used the cash from this reserve for other council needs/projects rather than borrow for those purposes. This benefits ratepayers as it reduces the cost of borrowings that council would have incurred as generally the rate of return on investments (bank deposits) is lower than the cost of borrowing from the bank/financial institution. Importantly it does not impact the amount of the wastewater reserve account. It does however mean that council will now need to borrow in order to have on hand the required level of funds to reflect and use the balance in the wastewater reserve account for wastewater infrastructure expenditure.

The acquittal of funds in the wastewater reserve account will occur as capital expenditure is undertaken on wastewater infrastructure.

Council will continue to pursue external funding, including via Federal and State Government grant programs.

**Statutory/Legal:**

Discussions regarding the upgrade of council’s existing wastewater infrastructure together with the future construction of upgraded treatment facilities are continuing with SA Health, The Office of Technical Regulator (OTR), Essential Services Commission of South Australia (ESCOSA) and the Environmental Protection Agency (EPA).

As reported to previous council meetings, council has signed a number of Wastewater Commitment Deeds with developers so there is a legal obligation on council to provide a sewer wastewater service with future capital contributions payable by developers (wastewater infrastructure fee).

Pursuant to the Local Government Act, a prudential report on the interim upgrade works will be prepared by an independent service provider for consideration at a council meeting pre decision making on major investment/expenditure.

**Staff Resource Requirements:**

These works are presently being managed internally by council staff within existing resources with engagement of subject matter experts and contractors as deemed necessary.

**Environmental:**

Council has prepared its draft Environmental Improvement Program (EIP) to ensure that environmental issues are addressed and any potential benefits are pursued.

The existing Laratinga Wetlands is included within the area of the EPA licence for the WWTP. The wetlands play an important role in treating both partially-treated effluent and also as a valued community asset and is therefore considered essential by Council to continue to play an integral part of any future treatment plant upgrade.

**Social:**

The community derives considerable benefit from council's role in wastewater treatment, recycling and distribution, including improved public health, environmental benefits, recreational and local employment opportunities.

**Risk Assessment:**

The most significant risks to the interim works to the WWTP that need to be managed are:

- actual cost may exceed preliminary cost estimates;
- negative implications of timing delays;
- regulator requirements and possible changes to these; and
- procurement strategy does not deliver all of the required benefits;

**Asset Management**

These interim works will extend the life of the existing assets to ensure that a satisfactory level of service is provided.

The interim works comprise somewhat of a mixed bag in relation to their useful life, some examples being:

- Membranes generally have a life of about 5 years; in this case they are likely to be required for around 4 years given the WWTP will need to continue to operate until such time as the intended major upgrade stage 1 becomes operational.
- The bypass of the Laratinga Wetlands will have a long life.
- Some elements of the interim works will have a short life that will not extend beyond the intended stage 1 major upgrade.

Future major upgrades will attempt to re-use existing assets that have life left in them and can be safely incorporated into the new design.

**Conclusion:**

It is important that the required interim works are undertaken to extend asset life and improve performance so that community and environmental benefits are delivered in the short-term and that council meets all its regulatory obligations whilst minimising operational risk.

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Attachment 1 to Item 12.10

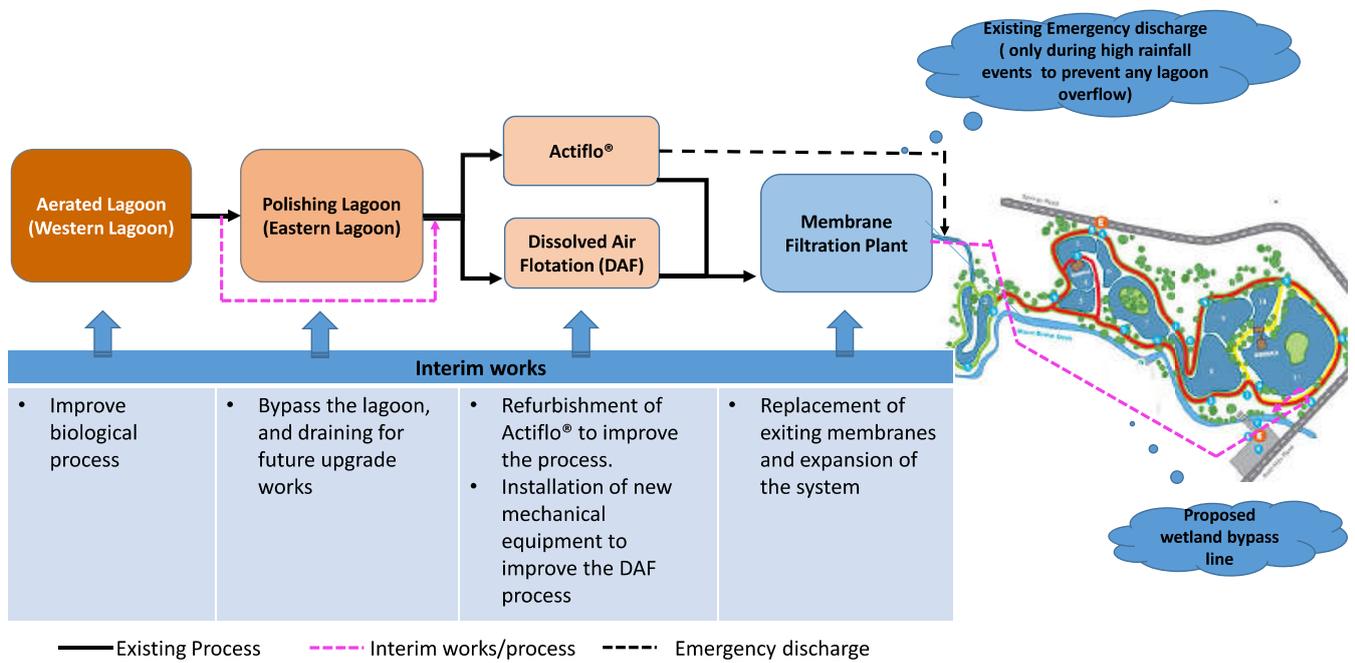
**Attachment 1**

**Wastewater/Recycled Water – Strategic Objectives**

1. Meet all regulatory requirements;
2. Maximise business value and benefits to the community;
3. Minimise environmental impacts;
4. Maximise environmental and social benefits e.g. wetlands;
5. Maximise productive re-use of water, ultimate target of 100%;
6. Cater for planned population growth and densification;
7. Provide a full sewer service offering to the Mount Barker growth area;
8. Provide a cost-effective and reliable service offering to our customers that is affordable;
9. Ensure that effective community engagement occurs; and
10. Risk relative to return on investment is acceptable.

Attachment 2 to Item 12.10

# Springs Road Wastewater Treatment Plant Process



<b>12.11</b>	<b>REPORT TITLE:</b>	<b>WARD DONATIONS</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/19/110217</b>
	<b>ATTACHMENTS:</b>	<b>NIL</b>
	<b><u>Key Contact</u></b>	<b>Sue Miller, Executive Assistant to Chief Executive Officer &amp; Mayor</b>
	<b><u>Manager/Sponsor</u></b>	<b>Andrew Stuart, Chief Executive Officer</b>

**Mount Barker 2035 – District Strategic Plan:**

Governance and Leadership

**Annual Business Plan:**

Nil

**Purpose**

To allocate ward donation funds to individuals or organisations.

**Summary – Key Issues**

- Council has budgeted an amount for 2019/20 of \$15,951 which equates to \$1450 for each Council Member to allocate to individuals and/or groups at the Council Members' discretion. This is known as a Ward Allowance.
- Council Members may nominate groups or individuals to receive a Ward donation from their allowance at each Council meeting.

**Recommendation**

That Council will make the following donations, given that each Member nominating the donation has given careful consideration to whether there is a conflict of interest:

<b>Council Member</b>	<b>Amount</b>	<b>Group/Individual/Purpose</b>
Councillor Morrison DOC/20/60575	\$100	Prospect Hill Scout Group Purchase of new equipment
Councillor Morrison	\$100	Macclesfield RSL Purchase of firewood for RSL Members
Councillor Morrison	\$100	Blackfellows Creek CFS

Councillor Morrison	\$100	Meadows CFS Purchase of new equipment Purchase of new equipment
Mayor Ferguson	\$250	Community Centre
Mayor Ferguson	\$100	Mens Shed Macclesfield
Mayor Ferguson	\$139	Harrogate Hall
Councillor Hardingham (DOC/20/70128)	\$500	Hahndorf Business & Traders Association (HBTA) to go towards their “Looking after Locals” – COVID campaign.
Councillor Hardingham	\$100	Hahndorf Town Band
Councillor Leach (DOC/20/69125)	\$200	InkPot Arts – Youth Theatre Project
Councillor Leach	\$200	Rockit Performing Arts – Youth Arts
Councillor Leach	\$150	Goolwa Wellington LAP - provision groundcover plants for Nairne Landcare specific reserve planting
Councillor Leach	\$75	Brukung CFS – Equipment acquisition fund

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### **Background**

1. Council receives many requests for assistance from individuals, community members and community groups. Requests may be received by Council Members via telephone, letter or via email, or direct to Council.
2. Council has budgeted an amount for 2019/20 of \$15,951 which equates to \$1450 for each Council Member to allocate to individuals and groups at the Council Members’ discretion. This is known as a Ward Allowance.
3. The Representation Review process (completed in September 2013) ensures equal representation (Council Member per elector) in each Ward. No change was made to the number of Councillors in each Ward. This process ensures the amount of Ward Allowance available to the community is equal between each of the Wards. A further Representation Review process is scheduled to begin in October 2020.
4. At the end of each financial year, a report of the expenditure of Ward Allowances will be reported to Council.

### **Ward Donation Procedures**

5. Members receive a print-out indicating how much is still to be spent.

6. Individual members of the community or community groups may require small financial assistance for projects/initiatives of community interest and benefit from Council.
7. These requests should be made directly to the Mayor and/ or Council Members for their consideration / assessment.
8. Any requests received directly by Council will be acknowledged by the Executive Assistant to the Chief Executive Officer and Mayor, and advised that any such requests received will be provided to all Council Members who may choose to contribute some funds from their annual Ward Allowance.
9. When determining donations, Council Members should consider the community interest / benefit to be received and enjoyed by the community at large as a result of that donation.
10. As per section S73-75A of the Local Government Act 1999 Council Members should also consider and assess any material, actual or perceived conflict of interest as a result of making a particular donation or voting on the donations.
11. At each Council Meeting, Council Members may nominate members of the community or community groups to receive a donation from their Ward Allowance. These donations are reflected in the Council meeting minutes, available on Council’s website [www.mountbarker.sa.gov.au](http://www.mountbarker.sa.gov.au)
12. Council Members are encouraged to advise the Executive Assistant to the Chief Executive Officer and Mayor as soon as possible of any requests for ward donations received in advance of Council meetings in order for such requests to be included in the Council meeting agenda. The form can be found on the extranet under Forms.
13. When making a donation in the Council Meeting, the Council Member should:
  - a. Declare who the donation is to be made to, the amount and the purpose of the donation; and
  - b. Complete and submit a Ward Donation Form to the Minute Secretary (Sue Miller).

**Community Engagement**

Informing only	Notification by way of Council minutes. Recipients will be notified of any donation.
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**Policy**

There are currently no Council Policies in relation to Ward Donations.

**Long Term Financial Plan:**

Nil

**Budget**

The budget allocation for Ward Donations is \$15,951 which equates to \$1450 recommended expenditure by each Council Member. Any unallocated ward allowance balance is not carried over to the next financial year.

**Statutory/Legal**

There are no statutory/legal implications or requirements in relation to Ward Donations.

**Section 73-75A of the Local Government Act 1999:**

However, Council Members should be mindful of material, actual or perceived conflict of interest that may arise as a result of making a ward donation.

**Staff Resource Requirements**

This is incorporated into the existing responsibilities of the finance staff.

**Environmental**

There are no environmental implications arising from this report or its recommendations.

**Social**

Ward donations enable individual members of the community and community groups to request small donations to assist with their endeavours.

**Risk Assessment:**

It is the responsibility of each Council Member to assess the risks association with the ward donations.

**Asset Management:**

There are no asset management implications arising from this report or its recommendations.

**Conclusion**

Council Members have the opportunity to make ward donations.

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**13. INFORMATION REPORTS**

NIL

**14. QUARTERLY REPORTS****Recommendation**

That the following reports be noted en bloc.

<b>14.1</b>	<b>REPORT TITLE:</b>	<b>3<sup>RD</sup> QUARTER REPORT ON ANNUAL BUSINESS PLAN 2019/20 PERFORMANCE MEASURES</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/64697</b>
	<b>ATTACHMENTS:</b>	<b>1 - DOC/20/43957 ANNUAL BUSINESS PLAN 2019/20 KEY ACTIONS AND PERFORMANCE MEASURES</b>
	<b><u>Key Contact</u></b>	<b>Ros McDougall, Risk and Governance Officer</b>
	<b><u>Manager/Sponsor</u></b>	<b>Brian Clancey, Deputy CEO/General Manager Governance, Strategic Projects, Wastewater/Recycled Water</b>

**Purpose:**

To provide a report on the 3rd quarter (1 January – 31 March 2020) performance measures of the Annual Business Plan 2019/20.

**Summary – Key Issues:**

- Performance measures were identified in the 2019/20 Annual Business Plan - this is the report for the third quarter.

**Background:**

1. The Annual Business Plan for 2019/20 was adopted on 1 July 2019 and this is the report on the performance measures for the third quarter.
2. The attachment provides a list of what progress has been achieved for the performances measures during the second quarter 1 January – 31 March 2019.
3. Some measures could not be achieved due to COVID-19 restrictions.
4. A report on the fourth and final quarter performance Measures will be considered by Council in September 2020.

**Conclusion:**

Progress on the achievements of the identified annual business plan measures is provided in the attachment.

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## Previous Decisions By/Information Reports to Council

Meeting Date	2 March 2020	HPRM Reference	DOC/20/18883
Title	2nd Quarter Report on Annual Business Plan 2019/20 Performance Measures		
Purpose	To provide a report on the 1st quarter (1 October – 31 December 2019) performance measures of the Annual Business Plan 2019/20.		

Meeting Date	2 December 2019	HPRM Reference	DOC/19/142766
Title	1 <sup>st</sup> Quarter Report on Annual Business Plan 2019/20 Performance Measures		
Purpose	To provide a report on the 1st quarter (1 July – 30 October 2019) performance measures of the Annual Business Plan 2019/20.		

Meeting Date	2 September 2019	HPRM Reference	DOC/19/103975
Title	4 <sup>th</sup> Quarter Report on Annual Business Plan 2018/19		
Purpose	To provide a report on the 4th quarter (1 April – 30 June 2019) performance measures of the Annual Business Plan 2018/19.		

Attachment 1 to Item 14.1

**BUSINESS PLAN 2019/20 KEY ACTIONS AND PERFORMANCE MEASURES****Community Wellbeing**

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
<b>Regional Sporting Hub Project</b>  Commence Regional Sports Hub stage 1 construction in accordance with construction contract requirements.	Construction continued on schedule during the 3 <sup>rd</sup> quarter.
<b>Adelaide Hills Recreation Centre</b>  The Manager meets the contracted performance criteria and a target of 95% of the key performance indicators.	3 <sup>rd</sup> Quarter Performance criteria and key performance indicators achieved by the Manager. Note: facility closed as of 23/3/20 due to COVID-19.
<b>Mountain Pool</b>  The Manager meets the contracted performance criteria and a target of 95% of the key performance indicators.	3 <sup>rd</sup> Quarter Performance criteria and key performance indicators achieved by the Manager. Note: facility closed as of 23/3/20 due to COVID-19.
<b>Tourist Park:</b>  2% increase in visitor numbers.	YTD  Nights stayed still increasing over previous year – 16% YTD. Income increase of 17% on YTD previous year.
Asset renewal/program cabin replacement.	Final fit out to be completed in May 2020.
Work Health and Safety incidents.	Nil
<b>Library and Customer Services</b>  Maintain or improve current library (Libraries Board – ‘metropolitan’) ranking of 6 <sup>th</sup> for Membership as % of Population.	3 <sup>rd</sup> Quarter figures Not achieved – ranked 9 <sup>th</sup> for membership as % of population.

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
Maintain or improve visitor numbers from previous year's corresponding quarter.	3 <sup>rd</sup> Quarter figures Achieved – 35,018 Last year's corresponding quarter was 20,028 Significant increase due to rectification of gate count failure in January 2020.
Improve current library (Libraries Board – 'metropolitan') ranking of 10th for Loans per Capita.	3 <sup>rd</sup> Quarter figures Achieved – currently ranked 6 <sup>th</sup> for loans per capita.
Maintain event participation numbers from previous year's corresponding quarter.	3 <sup>rd</sup> Quarter figures Not achieved - 2772 Last year's corresponding quarter figure was 3110.
Implement Library Review findings and revised business plan.	Ongoing.
Undertake a community library survey asking users about Library services and opening hours.	Achieved – survey completed. Recommendations to be addressed in Library Business Plan. Further surveying opportunities to be identified.
Develop metrics to measure specific customer enquiry resolution rate by June 2020.	On track. Telephone metrics being determined.
<b>Environmental Health</b>  Percentage inspection of food premises in accordance with risk schedule (100% target).	100% Premises required to undertake takeaway and deliveries only from 25/03/20 due to COVID-19.
Percentage of health premises inspected (piercing, tattooists, public pools) according to the schedule (80% target).	Pools 70% Tattoos/skin penetration - 0% Premises forced closure from 25/03/20 due to COVID-19
Percentage assessed waste control applications (of lodged) (80% target).	84%
Report annually to SA Health regarding activities undertaken under the Food Act 2001.	Reporting not required during this period.

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
Five (5) public Immunisation Clinics held per month	Achieved
<b>Public Safety</b>	
Monitor private parking areas according to contract agreements.	Not achieved as result of COVID-19
Number of school parking patrols (target 40 per quarter).	Not achieved - 25
Premises providing outdoor dining to be registered (100% target).	100%
Incidents of Council infrastructure damaged by new developments reinstated (100% target).	Not achieved as a result of COVID-19
<b>Community Wellbeing (including Community Connections)</b>	
Implement improvements to Council's website and online services.	Ongoing
Increase community transport provision by 20%.	Not achieved, community transport was affected by COVID-19 restrictions
Action graffiti reports within 7 days.	Achieved
Design corporate documents within legislated or agreed timeframes.	Achieved
Manage agreements that are in place with incorporated associations (e.g. community halls).	3 <sup>rd</sup> Quarter: 25 of 26 Management Agreements signed by Incorporated Associations.
Maintain service levels for building and built recreation assets.	3 <sup>rd</sup> Quarter: Achieved as per Management Agreements that provide clarity of repair & maintenance responsibilities.

**Economic Prosperity**

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
<b>Economic Development and Sustainable Futures</b>  Economic development strategy initiatives pursued.	Innovation hub planning and design.  Business networking, liaison and support  Small business friendly initiatives
Economic Development strategy reviewed.	Review in progress
Involvement in Regional economic development initiatives.	RDA partnership Adelaide Wine Capital Cycle Trail Mount Lofty Ranges World Heritage bid NGAA strategic review and policy
65 community events and 5 major events supported.	The Tourism and Events team have been assisting events impacted by bushfires and Covid-19 restrictions. In total 22 events have been cancelled.
Services provided to support the tourism industry.	The Tourism and Events team have been focussed on assisting businesses, events and community groups through bushfire and Covid-19 impacts. The team is committed to being ready for the return to normal business stage, ensuring sufficient stimulus to local economies can take place through our programmes.
Investment and business opportunities promoted.	Investment website under review

**The Urban Environment**

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
<b>Planning Policy and Strategy</b>  Prepare Council for transition to new Planning and Design Code.	Currently working with DPTI in relation to potential PDI amendments in response to Council's submission.  Heritage Places DPA with DPTI
Implement Main Street strategies.	Nairne Village Green - Detailed design being finalised.  Parklet program continuing.  Hahndorf Main Street – Detailed Concept being prepared following Council endorsement.  Venables Street – Updated concept nearing completion.  Mawson/Battunga, Meadows – Tender for design to go out June with design works starting July 20.
Develop and implement Township Plans.	Echunga Township Plan endorsed.  Macclesfield Township Plan endorsed.  Callington Township Plan Endorsed.  Harrogate and Brukunga Townships Plan progressing to June 1 Council meeting for endorsement.  Implementation of Littlehampton Plan includes commencing Greening Littlehampton Project following successful grant.
Develop and implement recreation and community infrastructure strategies and actions.	Review of Open Space, Recreation & Public realm strategy, along with Trails and Play-space strategies, planned for FY 20/21
Co-ordinate the strategic planning of Mount Barker's Growth area.	Housing Strategy Endorsed.

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
<b>City Development</b>	
Compliance with statutory assessment timeframes.	92%
100% of known breaches of the Development Act investigated.	Achieved
Comply with statutory building inspection regulations requirements.	Achieved
100% of known pool applications inspected.	Achieved
100% of mandatory (hold point) undertaken by Council or Superintendent for major land divisions.	Achieved
80% of quality assurance documentation received and satisfied for infrastructure inherited by Council in major land division developments.	Achieved
80% of new housing planning applications (with all relevant information submitted) issued a decision within 15 working days.	Achieved
<b>Infrastructure Planning</b>	
Transport Master Plan for Mount Barker substantially progressed in line with Project Plan.	YTD Eastern Sector modelling and reporting completed and further modelling to be coordinated with DPTI project recently commenced. Western sector to begin.
Hahndorf Stormwater Master Plan substantially progressed in line with Project Plan.	Majority of assets have been surveyed and unknown assets identified. To be captured in database.
Prepare an updated rolling 4 year capital works program for all infrastructure classes.	Program has been updated with more recent priorities. 95% complete. Still to develop priority scoring for new assets.

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
Update the infrastructure policy framework including the introduction of a new Sealing Unsealed Roads Policy by June 2020.	Draft policy and council report to go to July meeting (delayed due to Covid-19)
Implement a works management system to manage maintenance programs, starting with wastewater.	Ready to be tested in the field. Covid-19 distancing issues to be overcome first.
<b>Infrastructure Delivery</b>  85% of the infrastructure projects managed by Council are completed within the approved construction budget and timeline.	Of the now 126 projects that are included in the 2019/20 works program 44 projects are complete with more than 85% delivered within budget and original or amended timeframes.
80% of our customers and stakeholders rate the delivery of our projects as good to very good.	Posting and monitoring of Facebook posts concerning upcoming and in progress projects have been implemented with the ability for the community to respond and provide feedback. Generally, the messages from the community and the feedback is positive exceeding. 95% 'likes'
Quality project outcomes that meet the required customer and technical levels of service.	The quality of projects delivered have generally met customer and technical levels of service. This has been qualified through positive feedback from the community.

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
<b>Wastewater &amp; Recycled Water Infrastructure Expansion and Upgrading</b>  Develop a masterplan to complete wastewater network/system to service the growth areas and improve levels of service.	Reallocating budget to engage WGA to complete masterplan.
Future infrastructure expenditure and associated funding strategies	Revised wastewater strategy completed and forecast expenditure included in draft annual business plan for 20/21.

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
identified to quantify impact on Council budget and customers.	
Update the long-term wastewater and recycled water infrastructure delivery strategies.	Updated and input being included in draft long term financial plan.
Development of a sewer strategy and accompanying business case to service Mount Barker City Centre.	In progress.
Secure new long-term customers for recycled water reuse.	Council is still working with the RDA and EcoAdvisory to identify new customers in the Callington area. Potential customers identified and negotiations commencing.
<b>Wastewater and Recycled Water</b>	
Wastewater system is operating in accordance with relevant regulatory requirements.	The system is operating in accordance with regulatory requirements with only a small number of minor (type 2) incidents being reported to SA Health.
Implementation of Works Management System for preparation and enhancement of existing Asset Maintenance Plans.	On hold due to Covid -19 implications.
Establish trade waste framework and ensure contractual agreements are current and associated obligations are measured and met.	In progress and documentation commenced. Potential customers identified.
Discharges to Mount Barker and Nairne creeks meet the requirements of the relevant regulatory authorities.	Discharges to the creeks have occurred in accordance with licence conditions.
Target of zero complaints received via the Energy and Water Ombudsman that are considered by the Ombudsman to require Council action.	On track.

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
Ensure agreed water quality, and quantity, is delivered to Laratinga Wetlands.	Current and future volumes are in excess of the desired sustainable levels. An action plan has been produced to improve water quality.
Develop a communication plan to further inform our community about our services and provide an improved level of service to our customers and stakeholders by June 2020.	In action and ongoing. Information now available on website.

### The Natural Environment and Sustainable Living

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
<b>Waste</b> Progress prioritised actions identified in the endorsed Waste to Resources Management Plan.	Circular Procurement program participation ongoing. Hardwaste option review underway.
<b>Cemeteries</b> Cemeteries maintenance performed to the current service level.	Achieved
Completion of the Landscape Standards and Guidelines Framework.	These specific guidelines have been deferred and will be considered as part of Council's consideration of the broader infrastructure guidelines in 20/21."
Completion of identified actions from Biodiversity Strategy.	Weeds of national significance funding project work. Priority biodiversity works Roadside marker scheme reviewed
Ongoing review of Laratinga or Springs Wetlands management.	Review scheduled for completion May 2020

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
Seedlings planted with success rate of 70% of 10,000 seedling survival.	Planning for 2020 winter planting underway
<p><b>Economic Development and Sustainable Futures</b></p> <p>Strategic initiatives related to sustainability pursued:</p> <ul style="list-style-type: none"> <li>– Level of engagement and involvement in local and regional sustainability initiatives and partnerships</li> <li>– Level of commitment to climate change mitigation and adaptation programs and partnerships</li> </ul>	<p>Involvement in the Mount Lofty Ranges World Heritage bid ongoing</p> <p>Involvement in the Resilient Hills and Coasts Climate Adaptation project ongoing</p> <p>Member Cities Power Partnership</p>
<p>Environment Strategy initiatives pursued:</p> <ul style="list-style-type: none"> <li>– Carbon neutrality investigated;</li> <li>– Energy and climate mitigation action plans developed.</li> <li>– - Level to which lower environmental footprint housing and sustainable development is demonstrated and encouraged.</li> <li>– Number of actions to raise awareness about landfill waste, recycling, e-waste and composting and promote waste reduction.</li> </ul>	<p>Where We Build What We Build project completed (regional)</p> <p>House of Tomorrow project commenced</p> <p>Actions from Climate Adaptation Governance Assessment included in update of the Strategic Asset Management Plan</p> <p>Climate ready communities training conducted</p>
<p><b>Fire Prevention and Emergency Management</b></p> <p>Increase community bushfire awareness and fire prevention measures.</p>	<p>Achieved. Efforts have focused on bushfire recovery and resilience efforts in the Harrogate and Brukunga. COVID 19 has delayed some programs which Council partners with the CFS to deliver. Efforts in the area will be a key focus as COVID 19 restrictions ease.</p>
Complete 100% of fire prevention program of rural roads to be slashed/sprayed.	On target as per program. Autumn weed spraying cycle currently underway

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
Completion of the Business Continuity / Emergency Management Plan Treatment Options.	Ongoing. Due October 2020.
Assess and report on the progress of the draft Adelaide Mount Lofty Ranges Bushfire Management Area Plan.	Ongoing
<b>Parks and Public Places</b>	
Continue to develop and implement the rural roadside reserves corridor pruning program.	2020 program 75% complete.
Maintain Council's Parks and Public Places in accordance with service standards.	Maintenance of Parks and Public Places on track. Maintenance Service Level review and development delayed due to COVID 19. Scheduled for completion May 2020.

### Governance and Leadership

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
<b>Risk and Governance</b>	
Regional Risk Management Review is equal or above regional average results.	Completed in quarter 2
The senior management team and Council's Audit and Risk Committee receive risk reports quarterly.	completed
<b>Finance</b>	
Review and update the Long Term Financial Plan.	Long Term Financial Plan is now out for Public Consultation. Consultation to conclude on the 20 <sup>th</sup> May 2020, and be recommended for adoption on the 1 June 2020.
Develop enhanced processes for Corporate Planning and Budgeting	Completed.
Develop and implement financial training for staff with financial delegation.	Completed.

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
Develop and prepare timely financial reporting.	Timelines continue to be met.
<b>Assets</b>  Asset condition audits and revaluations completed in accordance with schedule.	Audits are underway and revaluations to occur once complete.
Strategic Asset Management Plan reviewed, updated and ready for endorsement.	SAMP out to public consultation with report to July Council meeting for adoption.
Asset management system (Assetic) integrated with GIS and transported to the Cloud.	Roads currently up to date. GIS and Asset management system up to date.
<b>Rates</b>  Overdue rates reduced to 4% of total rates	1.78% (Total 2018/19 \$39,661,825 rate arrears \$707,022 as at 31 Mar 2019)
Reduce limited title debt (limited title is a <i>certificate of title issued as part of the conversion process from the old system, where either survey data or proof of ownership is insufficient to issue a regular certificate of title</i> ).	As at 31/12/19 Limited Title debt balance \$64,397. As at 31/03/20 Limited Title debt balance \$66,196. An increase of \$1,799 over the quarter.
<b>Information and Communications Technology</b>  More than 97% uptime of ICT corporate systems	Achieved – 99.6%
Implement activity based ICT solutions for Environmental Services Centre staff.	Completed
<b>Procurement</b>  Number of regional contractors/suppliers versus total contractors/suppliers engaged in the previous 3 months target.	3 <sup>rd</sup> quarter 197 regional contractors out of total 559 contractors (35%) Regional Expenditure \$3,791,856 out of total \$16,979,685 (22%)

<b>Key Actions and Performance Measures</b>	<b>3<sup>rd</sup> Quarter Please indicate if YTD or for the quarter</b>
<b>People and Culture</b>  Achievement of targets in the Work Health and Safety and Return to Work Plan.	New Plan approved and commenced implementation
Workforce Development Strategy developed and implemented.	CGG endorsed in principle subject to further consultation
Quarterly Workplace Consultative Committee meetings held.	On target
<b>Business Systems Improvement</b>  Complete two service improvement projects.	Service review of the Immunisation function commenced. Completion end of 2020.

<b>14.2</b>	<b>REPORT TITLE:</b>	<b>REGIONAL DEVELOPMENT AUSTRALIA QUARTERLY PROJECT REPORT JANUARY – MARCH 2020</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/65187</b>
	<b>ATTACHMENTS:</b>	<b>1 – DOC/20/49818– RDA QUARTERLY REPORT JANUARY – MARCH 2020</b>
	<b><u>Key Contact</u></b>	<b>Ros McDougall, Risk and Governance Officer</b>
	<b><u>Manager/Sponsor</u></b>	<b>Brian Clancey, Deputy CEO / General Manager Governance, Strategic Projects Wastewater/Recycled Water</b>

**Purpose:**

To provide the Regional Development Australia – Adelaide Hills, Fleurieu and Kangaroo Island quarterly update on its projects to its member Councils.

**Summary – Key Issues:**

- 4 projects of the RDA Adelaide Hills, Fleurieu and Kangaroo Island projects are on track and 2 delayed.

**Background:**

1. Council is a funding partner of the Regional Development Australia (RDA)– Adelaide Hills, Fleurieu and Kangaroo Island (RDA – AHFKI).
2. The stated purpose of RDA Adelaide Hills, Fleurieu and Kangaroo Island is a commitment to developing and growing the region’s economy and liveability by:
  - a. Consulting and engaging with the community on economic, social and environmental issues, competitive advantages, solutions and priorities
  - b. Exploring and promoting economic and employment growth including contributing to business development, trade, funding access and investment attraction
  - c. Being a first point of contact for government agencies, providing advice on local issues, competitive advantages, solutions and priorities
  - d. Promoting government policies, programs, services, grants and initiatives to the regional community
3. Council received the previous quarterly report at the 2 March 2020 Council meeting.
4. At the June 2019 Council meeting council resolved to renew the funding agreement until June 2022.

**Discussion:**

5. Council has received the attached information in relation to an update of the RDA's activities.
6. Then RDAs most recent focus has been on COVID-19.
7. Of the 6 projects 4 are on track (Bushfires, Covid-19, Regional Infrastructure Priorities, Investment Attraction and Trade Development and Fleurieu Peninsula Tourism (FPT) Review) and 2 (Autonomous Vehicle Trial and Investment and Attraction and Trade Development) are delayed.

**Conclusion:**

Four of the six current RDA AHFKI projects are on track.

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 Previous Decisions By/Information Reports to Council

Meeting Date	2 March 2020	HPRM Reference	DOC/20/20591
Title	Regional Development Australia Quarterly Project Report October – December 2019		
Purpose	Regional Development Australia is providing a quarterly update on its projects to its member Councils.		

Meeting Date	2 December 2019	HPRM Reference	DOC/19/142705
Title	Regional Development Australia Quarterly Project Report July - September 2019		
Purpose	Regional Development Australia is providing a quarterly update on its projects to its member Councils.		

Meeting Date	5 August 2019	HPRM Reference	DOC/19/85707
Title	Regional Development Australia Quarterly Project Report April - June 2019		
Purpose	Regional Development Australia is providing a quarterly update on its projects to its member Councils.		



Attachment 1 to Item 14.2

*Shaping the Future of our Region*

**Quarterly Project Report**

Dear All,

In response to the COVID 19 pandemic, RDA AHFKI are focusing on developing a package of recovery projects and initiatives.

We are working with Councils to identify and consolidate these initiatives with a view to advocate to State and Federal Governments for funding. As a result, most of the RDA's regular projects have been put on hold until further notice.

We continue to advocate for the bushfire impacted regions and hope to see projects being funded by June this year.

If you have any questions or concerns please do not hesitate to contact me, 0411 140 735.

Best Regards

Damien Cooke



**Quarterly Project Report**

<b>Reports to:</b> Board, Council CEO's, Council Mayors and Councillors	<b>Author:</b> RDA AHFLKI Staff	<b>Quarter:</b> January – March 2020	<b>Purpose:</b> To provide an update of RDA's activities
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	On Track
	Delays
	Completed in Quarter

Project Name	Project Location	Brief Description	Update	Status	Further Information
<b>Bushfires</b>	KI, AHC, MBDC	Catastrophic bushfires over the xmas/new year period in Adelaide Hills and Kangaroo Island had a significant impact on local governments, industries, individual businesses and communities.	<p>RDA issued a media release in early January outlining its response which was centred on medium-long-term economic recovery. This included identifying projects with councils, funding development of business cases and presenting projects to the state recovery centre within the Department of Premier and Cabinet.</p> <p>RDA has worked hard to keep the priorities in front of decision-makers including the National Bushfire Recovery Agency (NBRA) and relevant Federal ministers. This has been particularly important as COVID-19 impacts grab attention.</p> <p>On Kangaroo Island, RDA funded a business advisor to deliver a business mentoring program for fire impacted businesses. As at the end of March over 30 businesses had received one-on-one support to work through their recovery options including advice regards grant funding.</p>		<p>AH/MBDC Damien Cooke <a href="mailto:damienc@rdahc.com.au">damienc@rdahc.com.au</a></p> <p>KI Stephen Shotton <a href="mailto:stephens@rdahc.com.au">stephens@rdahc.com.au</a></p>



<p><b>COVID-19</b></p>	<p>Across all regions</p>	<p>COVID-19 had eerily similar impacts as the bushfires, albeit on a much grander scale. Parts of the region impacted by fires have had a double blow to their economies.</p>	<p>RDA's role in COVID-19 response at a regional level includes:</p> <ul style="list-style-type: none"> <li>- Informing the region of government and other supports</li> <li>- Feeding regional intel up through State and Fed Govts</li> <li>- Identifying, prioritising and advocating for recovery initiatives</li> </ul> <p>RDA developed a COVID-19 resources page for businesses and NFP's on its website. It was updated daily with a distilled list of reliable resources.</p> <p>RDA launched a business and NFP survey to gather regional intel on the impacts of COVID-19 as part of a state-wide RDA program. Survey results will be shared with councils and will inform RDA's advocacy work and response actions over the next few months and possibly years.</p>		<p>Damien Cooke <a href="mailto:damienc@rdahc.com.au">damienc@rdahc.com.au</a> or Stephen Shotton <a href="mailto:stephens@rdahc.com.au">stephens@rdahc.com.au</a></p>
<p><b>Regional Infrastructure Priorities</b></p>	<p>Across all regions</p>	<p>There are significant advantages for stakeholders to maintain a prioritised list of infrastructure needs across the region. RDA will do this with the assistance of all councils via the Economic Development Network (EDN). The work will be used to inform RDA reporting to State and Federal Government, informing advocacy for all stakeholders, maintain common messaging and identifying projects for collaboration.</p>	<p>The methodology for scoring and prioritising regional initiatives and projects proved valuable when it came to collating bushfire recovery priorities to promote through State and Federal Governments.</p> <p>A call has gone to councils and industry groups to provide details of initiatives and projects to be considered by RDA and its advocacy in the COVID-19 response.</p>		<p>Stephen Shotton <a href="mailto:stephens@rdahc.com.au">stephens@rdahc.com.au</a></p>



Project Name	Project Location	Brief Description	Update	Status	Further Information
<b>Autonomous Vehicle Trial</b>	TBA	South Australia is the national leader in autonomous vehicles via forward-thinking policymaking, encouragement of research and development and the attraction of industry leaders. Tapping into the South Australian government Future Mobility Lab Fund program, RDA will trial an autonomous vehicle in the region.	RDA's world first autonomous vehicle trial in a retirement village setting was completed on Thursday 23 <sup>rd</sup> May 2019. The final report can be found on the project page on the RDA website.  Alternative trial sites are still being investigated including a service along Hahndorf Main Street.		Stephen Shotton <a href="mailto:stephens@rdahc.com.au">stephens@rdahc.com.au</a>  or visit our website  <a href="https://rdahc.com.au/projects/autonomous-vehicle-trial/">https://rdahc.com.au/projects/autonomous-vehicle-trial/</a>
<b>Investment Attraction and Trade Development</b>	Across all regions	Engages and welcomes investors to participate in the economic development of our region and in SA.	RDA AHFKI collaborated with Food South Australia (Food SA) to combine in a bid for the SME Export Hub grant opportunity. The aim is to combine and leverage resources to collaborate RDA AHFKI MENA program and Food SA's Food & Beverage Export Hub, the latter of which is targeted at fast tracking export growth of the sector.		Damien Cooke <a href="mailto:damienc@rdahc.com.au">damienc@rdahc.com.au</a>
<b>Fleurieu Peninsula Tourism (FPT) Review</b>	Alexandrina, Victor Harbor, Yankalilla, Onkaparinga	On behalf of FPT councils, RDA is overseeing a review of FPT's structure, funding and service delivery model.	A review of FPT structure, funding and service delivery models has progressed in this quarter, including workshops with councils to refine draft recommendations. A summit in April will target consensus between councils on implementation.		Stephen Shotton <a href="mailto:stephens@rdahc.com.au">stephens@rdahc.com.au</a>

<b>14.3</b>	<b>REPORT TITLE:</b>	<b>SOUTHERN AND HILLS LOCAL GOVERNMENT ASSOCIATION QUARTERLY REPORT</b>
	<b>DATE OF MEETING:</b>	<b>1 JUNE 2020</b>
	<b>FILE NUMBER:</b>	<b>DOC/20/63337</b>
	<b>ATTACHMENTS:</b>	<b>1 - DOC/20/63396- KEY OUTCOMES SUMMARY</b>
	<b><u>Key Contact</u></b>	<b>Ros McDougall, Risk &amp; Governance Officer</b>
	<b><u>Manager/Sponsor</u></b>	<b>Brian Clancey, Deputy CEO/General Manager Governance, Strategic Projects, Wastewater/Recycled Water</b>

**Purpose:**

To provide a quarterly report on the outcomes of the Southern and Hills Local Government Association (SHLGA) meeting.

**Summary – Key Issues:**

- A key outcome summary is provided following each SHLGA meeting.

**Background:**

1. This quarterly report is provided following the April meeting of the Southern and Hills Local Government Association Board.
2. Membership of the SHLGA comprises Mayors and Chief Executive Officers of each of the constituent Councils. Cr Jones is Council's Deputy Board Member.

**Discussion:**

3. The attached key outcomes summary from the SHLGA meeting on 30 April 2020 include the key decisions below;
  - Regional Health Plan – this project has been deferred for 2020/21;
  - Special Local Roads Program grant funding will be sought for
    - **Regional Priority R1** – Springs Rd Stage 4 of 4 (Mount Barker District Council) – Purpose Base Priority C1
    - **Regional Priority R2** – Wedgewood Rd / Hickmans Rd Stage 3 of 4 (Kangaroo Island Council) – Purpose Based Priority T1.
    - **Regional Priority R3** – Forktree Rd Stage 1 of 2 (District Council Yankalilla) – Purpose Based Priority T2
  - Regional Climate Change Adaptation Study - deferred the appointment of the Resilient Hills & Coast Project Officer in 2020/21 and that the SHLGA Executive Officer continue to implement the Resilient Hills and Coast Climate Change Adaptation plan.
  - Meeting procedures during the COVID-19 emergency;

- The draft budget and draft key annual action plan (Refer item 12.6 on this agenda)

**Conclusion:**

Quarterly reports will keep Council updated on matters involving the SHLGA.

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Previous Decisions By/Information Reports to Council

Meeting Date	6 April 2020	HPRM Reference	DOC/20/36993
Title	SHLGA Quarterly Report		
Purpose	To provide a quarterly report on the outcomes of the SHLGA meeting.		

Meeting Date	3 February 2020	HPRM Reference	DOC/19/9050
Title	SHLGA Quarterly Report		
Purpose	To provide a quarterly report on the outcomes of the SHLGA meeting.		

Meeting Date	8 October 2019	HPRM Reference	DOC/19/120159
Title	SHLGA Quarterly Report		
Purpose	To provide a quarterly report on the outcomes of the Southern and Hills Local Government Association meeting.		

Attachment 1 to Item 14.3



## Southern & Hills Local Government Association

13 Ringmer Drv, Burnside SA 5066 | mb 0418 502 311 |  
 Email: [graeme@shlga.sa.gov.au](mailto:graeme@shlga.sa.gov.au) | [www.shlga.sa.gov.au](http://www.shlga.sa.gov.au) |

Adelaide Hills Council | Alexandrina Council | Mount Barker District Council | Kangaroo Island Council  
 | City of Victor Harbor | District Council of Yankalilla |

## KEY OUTCOME SUMMARY

**To:** Member Councils & selected stakeholders

**From:** Executive Officer

**Subject:** Board Meeting Key Outcomes – April 2020

**Date:** 30 April 2020

### 1. KEY PROJECT STATUS UPDATE

#### 1.1 Regional Health Plan.

The application for \$50,000 submitted to the LGA R&D scheme on behalf of S&HLGA to undertake a *Community Wellbeing Indicators for South Australian Local Government* project has been postponed for 3 months due to COVID19 impacting on our ability to have meaningful engagement and consultation with stakeholders and border restrictions impeding the consultant.

Project	Funds received	Funds expended (as March 31 2020)	Estimated expenditure total 30 June
Community Wellbeing Indicators	\$50,000	\$6,727	\$6,727

In addition the S&HLGA Regional Public Health Committee has been regularly meeting to monitor the Community Wellbeing Pilot program. We will be seeking permission to postpone the review process of the Regional Public Health Plan.

Project	Funds received	Funds expended (as March 31 2020)	Estimated expenditure total 30 June
Community Wellbeing Pilot program	\$75,000	\$43,333.36	\$54,170

The S&HLGA Board discussed the 2020-21 Budget and the projects to be considered. In relation to the S&HLGA Public Health Plan the following recommendation was adopted:

**RECOMMENDATION: 6.1.3/30042020**

Moved Mayor Glen Rowlands That the S&HLGA Board agree to defer the Public Health Plan Project in 2020/21

Seconded Mayor Moira Jenkins

CARRIED UNANIMOUSLY

### 1.2 2020 Regional Transport Plan

The S&HLGA Roads Works Party met on 2 April to consider the regional Special Local Roads funding applications for the 2020-21 round.

The following recommendation was passed by this committee for endorsement by the S&HLGA Board

**The S&HLGA Roads Working Party recommends three applications to the S&HLGA Board for submission to the LGTAP for the 2020-21 SLRP Grant Funding Round:**

**Regional Priority R1 – Springs Rd Stage 4 of 4 (MBDC) – Purpose Based Priority C1**

**Regional Priority R2 – Wedgewood Rd / Hickmans Rd Stage 3 of 4 (KIC)  
– Purpose Based Priority T1**

**Regional Priority R3 – Forktree Rd Stage 1 of 2 (DCY) – Purpose Based Priority T2**

The indicative project stage cost and SLRP grant sought for each the above three submissions, subject to final confirmation by each council, is:

R1 – Springs Rd Stage 4 of 4 – \$ 1,340,000 / \$ 893,000

R2 – Wedgewood Rd / Hickmans Rd Stage 3 of 4 – \$ 1,300,000 / \$ 858,000

R3 – Forktree Rd Stage 1 of 2 – \$450,000 / \$300,000

The total potential SLRP grant application from S&HLGA for 2020/21 is thus \$ 2.051 million across three projects.

**RECOMMENDATION: 6.1.5/30042020**

Moved Mayor Jan-Claire Wisdom That the S&HLGA Roads Working Party recommendation for three applications to the S&HLGA Board for submission to the LGTAP for the 2020-21 SLRP Grant Funding Round:

**Regional Priority R1 – Springs Rd Stage 4 of 4 (MBDC) – Purpose Base Priority C1**

**Regional Priority R2 – Wedgewood Rd / Hickmans Rd Stage 3 of 4 (KIC) – Purpose Based Priority T1.**

**Regional Priority R3 – Forktree Rd Stage 1 of 2 (DCY) – Purpose Based Priority T2**

Be accepted

Seconded CEO Glenn Rappensberg

CARRIED UNANIMOUSLY

The S&HLGA Board discussed the 2020-21 Budget and the projects to be considered. In relation to the S&HLGA 2030 Transport Plan the following recommendation was adopted:

**RECOMMENDATION: 6.1.2/30042020**

Moved CEO Andrew Stuart that the proposed 2020/21 Transport Master Plan be funded by the unallocated funds (reserve).

Seconded: Mayor Glen Rowlands

CARRIED UNANIMOUSLY

### 1.3 RDA Regional Infrastructure Plan

The RDA Regional Roadmap and Regional Infrastructure Plan Technical Reference Group consisting of each of the member Councils Economic Development Officers (or equivalent) will tentatively next meet on 18 May.

Note the RDA is currently seeking input into a range of Council projects (beyond infrastructure) in anticipation of possible Federal and State Government economic stimulus funding post COVID19.

#### 1.4 Regional Climate Change Adaptation Study

RH&C is in the midst of completion of the Where Build What we Build project as well as the finalisation of the Resilient Regions Co-ordinator project.

<i>Project</i>	<i>Funds received</i>	<i>Funds still to be received</i>	<i>Funds expended (as March 31 2020)</i>	<i>Estimated expenditure total 30 June</i>
<i>Where we build , what we build</i>	<i>\$135,000</i>	<i>\$23,750</i>	<i>\$97,681</i>	<i>\$130,182</i>

<i>Project</i>	<i>Funds received</i>	<i>Funds still to be received</i>	<i>Funds expended (as March 31 2020)</i>	<i>Estimated expenditure total 30 June</i>
<i>Resilient Regions Co-ordinator</i>	<i>\$80,000</i>	<i>\$0</i>	<i>\$38,922</i>	<i>\$60,100</i>

Our S&HLGA Resilient Hills and Coast project Officer, Jen St Jack current contract expires on 30 June 2020. She has indicated she will be unavailable to consider a new contract. On this basis as well as the strong advocacy to have the State Government to future fund this position the EO has recommended S&HLGA postpone the appointment of a new officer during 2020-21 (unless S&HLGA has confirmed funding from external sources).

The S&HLGA Board discussed the 2020-21 Budget and the projects to be considered. In relation to the S&HLGA Resilient Hills & Coast Project officer contract extension the following recommendation was adopted:

**RECOMMENDATION: 6.1.4/30042020**

Moved Mayor Glen Rowlands The SHLGA agree to defer the appoint of the Resilient Hills & Coast Project Officer in 2020/21 and that the SHLGA Executive Officer continue to implement the Resilient Hills and Coast Climate Change Adaptation plan.

Seconded Mayor Moira Jenkins

CARRIED UNANIMOUSLY

## 2. **S&HLGA CRISIS MANAGEMENT AND MEETING PROCEDURES**

The COVID-19 pandemic presents challenges in unprecedented times as organisations wrestle with their legal and compliance governance obligations under emergency declaration conditions.

Already we have seen the Minister for Local Government intervene and suspend the normal operations of the Local Government Act to allow Councils to function and perform under very different virtual meeting conditions.

S&HLGA has similar impediments to its normal operations as governed by its Charter and associated regulations. In particular the proceedings of the Board and meeting conditions.

Preliminary research with reference to our Charter, LG Act and LG meetings regulations on some key elements has indicated the following:

- *Video Conferencing and virtual meetings*

- a. Clause 9.3 of the S&HLGA Charter refers to teleconference rules so infers acceptability of this format
- b. Local Government Act – Part 2 Schedule 2 - Council subsidiaries Clause 21 (5) covers this and suggests virtual meetings are acceptable
- c. Local Government (Proceedings of Meetings) regulations 2013 is silent

Conclusion: Acceptable and no special permissions or amendments are required for S&HLGA

o *Email out of sessions recommendations*

- a. S&HLGA Charter is relatively silent although clause 5.10 under “powers” could be seen to suitably cover this issue
- b. Local Government Act – Part 2 Schedule 2 - Council subsidiaries Clause 21 (6) covers this and suggests we can conduct business under these conditions
- c. Local Government (Proceedings of Meetings) regulations 2013 is silent

Conclusion: Acceptable and no special permissions or amendments are required for S&HLGA

o *Normal Board meetings, number and frequency*

- a. S&HLGA Charter is prescriptive under clause 9.7 in that there must be at least one meeting every two calendar months.
- b. Local Government Act – Part 2 Schedule 2 - Council subsidiaries is silent
- c. Local Government (Proceedings of Meetings) regulations 2013 is silent

Conclusion: If S&HLGA is unable to conduct one normal or special meeting every two calendar months special permission or amendments via Clause 24 of the S&HLGA Charter is required

### 3. **DRAFT S&HLGA 2020-21 BUDGET**

The S&HLGA Advisory Group has reviewed the 2020-21 Draft Budget including the subsequent member subscriptions and levies

The S&HLGA Charter ( Clause 14.2.5 ) prescribes S&HLGA provide a copy of the Budget to each constituent council before 30 April for information .

The S&HLGA Board discussed the 2020-21 Budget and the member Council subscriptions to be considered. The following recommendation was adopted:

**RECOMMENDATION: 6.1.1/30042020**

1. Moved Mayor Glen Rowlands that the S&HLGA Board endorses the draft 2020/21 Budget noting that.

1.1. The estimated operations deficit is projected to be \$30,325.70 and

1.2. The total deficit with carryover project expenditure is \$68,884.70 and

1.3. The Annual Membership Subscriptions Council requirements as follows:

Council	2020/21 Special Levy	2020/21 Contribution	2020/21 Total Contributions
Adelaide Hills	\$2,940	\$13,666.67	\$16,606.67
Alexandrina	\$2,001	\$13,666.67	\$15,667.67
Kangaroo Island	\$339	\$13,666.67	\$14,005.67
Mt Barker	\$2,343	\$13,666.67	\$16,009.67

<b>Victor Harbor</b>	\$1,200	\$13,666.67	\$14,866.67
<b>Yankalilla</b>	\$394	\$13,666.67	\$14,060.67
<b>Total</b>	\$9,217	\$82,000.02	\$91,217.02

2. That the Executive Officer submit to each Constituent Council for approval, the proposed budget that provides for an additional financial contribution from each of the Constituent Councils of \$1667.67.

Seconded CEO Victoria MacKirdy

CARRIED UNANIMOUSLY

**4. 2020-21 DRAFT S&HLGA KEY ANNUAL ACTION PLAN**

The S&HLGA Advisory Group has reviewed the Draft 2020-21 Annual Key Action Plan.

The S&HLGA Board discussed the 2020-21 Draft S&HLGA Key Annual Action Plan to be considered. The following recommendation was adopted:

**RECOMMENDATION: 6.1.6/30042020**

Moved CEO Nigel Morris That the Board notes the draft S&HLGA 2020-21 Key action Plan for distribution to constituent Councils for information and input with amendments made as discussed in the S&HLGA Board meeting.

Seconded CEO Victoria MacKirdy

CARRIED UNANIMOUSLY

**15. MAYOR'S REPORT**

**16. MEMBERS' REPORTS**

**17. QUESTIONS ARISING FROM COUNCIL MEETING**

Questions Arising from the Council Meeting have been suspended with a review to occur at the 7 July 2020 meeting.

**18. CONFIDENTIAL REPORTS**

NIL